

## **Transition Framework**

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## A framework with clear principles



### **Predictability**

Awareness of amount, timing and concessionality of financing offer



### Transparency

Public and accessible information on aid availability and use of resources for greater accountability

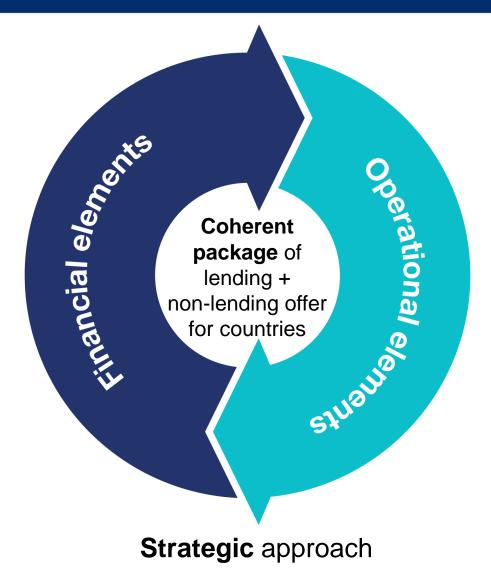


### **Sustainability**

Long-lasting effect of development efforts to avoid backsliding

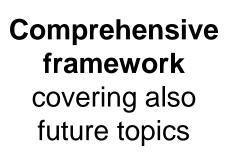


# A holistic package provided to guide programming





## **Evolving as countries and IFAD evolve**



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No stand-alone prescriptive policy



Evolving document

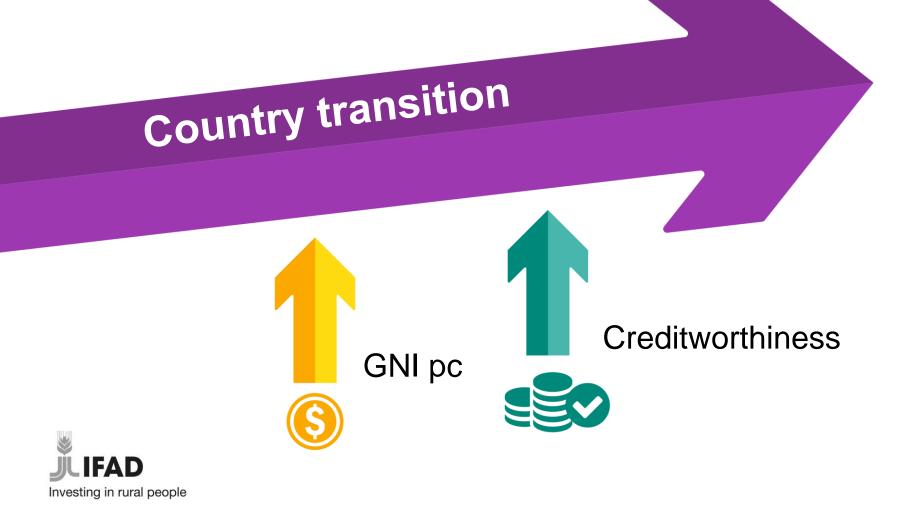


Framework to magnify benefits of decentralization



# **Basis for defining transition**

Transition based on **GNIpc and creditworthiness**, with limited flexibility **Approved** by Governing Council in February 2018 in phase I of TF



# Phasing out/phasing in periods to support smoothened transition

**Phasing out/in** final document endorsed by 2<sup>nd</sup> TFWG **Phasing-out/phasing-in** periods to smoothen transitions to hardened lending terms

#### Financing terms revised every replenishment cycle instead of annually

Phasing-out, phasing-in applied to replenishment cycle

Year	Financing terms		Numerical example Financing of \$60m	
	HC Blend	Blend Ordinary	Old financing term	New financing term
Year 0 (Prior to start of replenishment period)	Discussion with borrower			
Year 1 of replenishment period	67%	33%	\$40m	\$20m
Year 2 of replenishment period	50%	50%	\$30m	\$30m
Year 3 of replenishment period	33%	67%	\$20m	\$40m

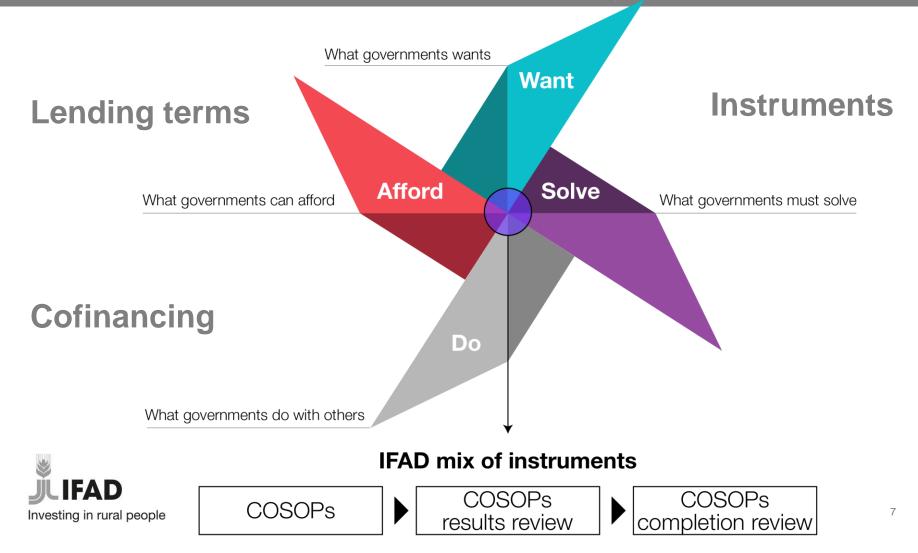


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# Jointly developed transition strategies in COSOPs

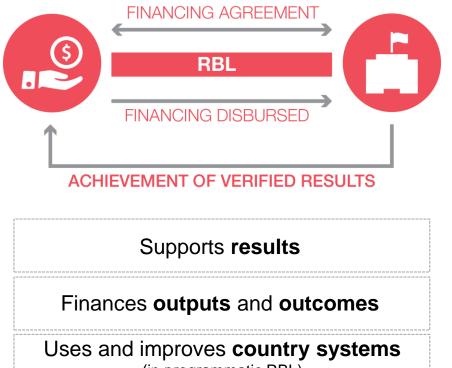
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**Revised COSOP procedures** – initial document to 2nd TFWG – final draft document to 4th TFWG Joint development of medium-term **transition strategies** with IFAD's right mix of support



## **Broadened menu of products** Results based lending and regional operations

More **diversified menu** of lending and non-lending products **Piloting Results Based Lending** – document to 3<sup>rd</sup> TFWG. **Regional Operations** – initial document to 1<sup>st</sup> and 2<sup>nd</sup> TFWG – final document to 4<sup>th</sup> TFWG. **Enhancing RTA** – ppt to 4<sup>th</sup> TFWG



(in programmatic RBL)



#### **Financing further regional integration**



**Regional grant** Strengthening regional integration

#### Financing core activities



Country 1 IFAD PBAS **Country 2** IFAD PBAS

Country 3 IFAD PBAS

# Systematized efforts for resource mobilization

**Domestic resource mobilization** as primary funding source for rural transformation **Cofinancing analysis, strategy and action plan** – initial document to 1<sup>st</sup> and 2<sup>nd</sup> TFWG – final document to 5<sup>th</sup> TFWG

TODAY	IFAD11		
Single corporate target	Differentiated targets with focus on domestic resource mobilization		
High-level directive	Mainstreamed priority in COSOPs and projects		
Multiple measurement methodologies	One measurement approach		
High-level directives	Strategic approach by source		
Light accountability	<b>Defined roles</b> and responsibilities		



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## **Coordinated approach to transition**

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More **coordinated approach** within and outside the Fund Coordination with IFIs and other development partners on **multi-dimensional poverty analyses** – ongoing

Enhanced coordination with development partners on multidimensional transition measures Strengthened internal **links** between financial and operational aspects

Increased communication with borrowers



## **Report on lessons learned**

**Report lessons learned** and progress in implementation of Transition Framework Report to **IFAD11 mid-term review** on implementation of TF

## **Reporting on**



Number of transitions and tailored support



Uptake of **new instruments** and products Resource mobilization efforts



**Global trends** in supporting transitions



## Choice to non-access

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Possible approaches for **planned** voluntary **non-access** (after phase II) **Voluntary non-access** to financial resources accompanied by non-lending support



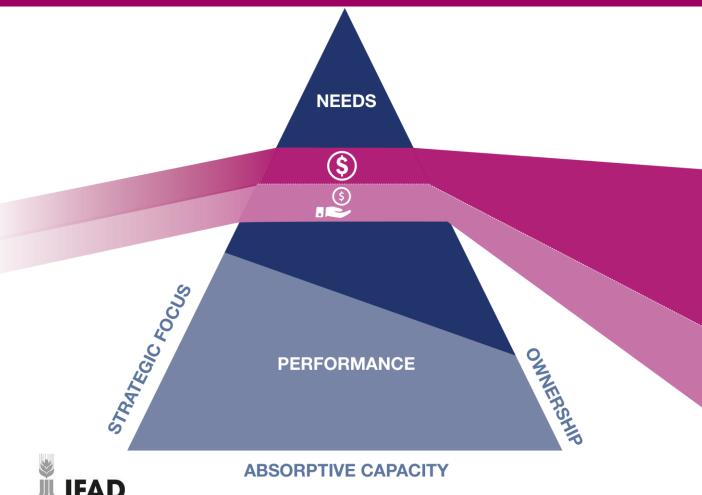


## **Recalibrated resource allocation**

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Investing in rural people

Review of **PBAS** ahead of **IFAD12** (PBAS WG) Periodical recalibration of **resource allocation** as countries transition

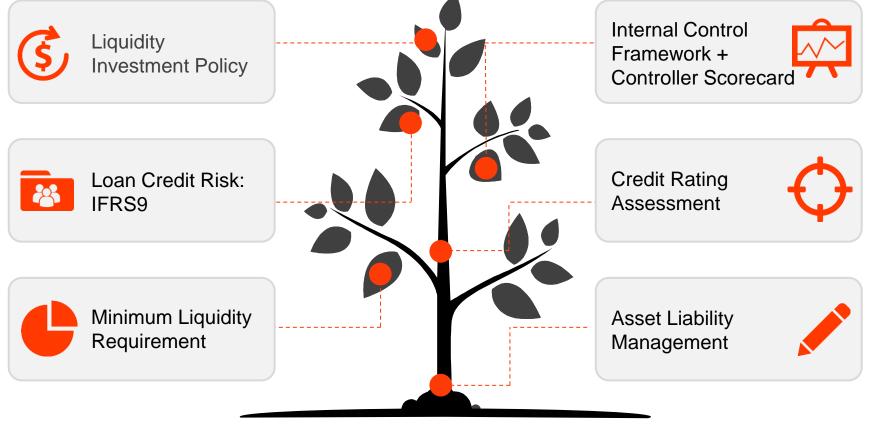


ODA RESOURCES 90% LICs/LMICs 25-30% MFS 10% UMICs

BORROWED FUNDS UMICs: SSTC Financial sustainability Development lessons

# Enhanced IFAD's financial architecture and risk management

10 Continuous enhancement of IFAD's financial architecture and risk management practices Transformation of IFAD's business model and financial architecture – presentation to 4<sup>th</sup> TFWG. IFAD cost of capital (after phase II)





## **Progress toward completion of TORs**

Approach Paper	TORs	Working group	
Phasing out/in	7 (i)	WG 1	
Cofinancing analysis	7 (ii)	WG 1, WG 2 and WG 5	
Regional lending operations	7 (iii)	WG 1 and WG 2	
Results-based lending	7 (iv)	WG 3 and WG 4	
Revised <b>RB-COSOP guidelines</b> and procedures	7 (iv)	WG 4	
Strengthen non-lending (RTA)	7 (v)	WG 4	
Transition Framework		WG 3, WG 4 and WG 5	



## Ten elements of transition framework

### Phase II

- 1 Transition based on **GNIpc and creditworthiness**, with limited flexibility Approved by Governing Council in February 2018 in phase I of TF
- 2 Phasing-out/phasing-in periods to smoothen transitions to hardened lending terms Phasing out/in final document endorsed by 2<sup>nd</sup> TFWG
- 3 Joint development of medium-term transition strategies with IFAD's right mix of support Revised COSOP procedures – initial document to 2nd TFWG – final draft document to 4th TFWG
  - More **diversified menu** of lending and non-lending products

**Piloting Results Based Lending** – document to 3<sup>rd</sup> TFWG. **Regional Operations** – initial document to 1<sup>st</sup> and 2<sup>nd</sup> TFWG – final document to 4<sup>th</sup> TFWG. **Enhancing RTA** – ppt to 4<sup>th</sup> TFWG

**5 Domestic resource mobilization** as primary funding source for rural transformation

**Cofinancing analysis, strategy and action plan** – initial document to 1<sup>st</sup> and 2<sup>nd</sup> TFWG – final document to 5<sup>th</sup> TFWG



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## Ten elements of transition framework

6 More coordinated approach within and outside the Fund

Coordination with IFIs and other development partners on multi-dimensional poverty analyses – ongoing

7 Report lessons learned and progress in implementation of Transition Framework Report to IFAD11 mid-term review on implementation of TF

### After phase II

- 8 Voluntary non-access to financial resources accompanied by non-lending support Possible approaches for planned voluntary non-access (after phase II)
- 9 Periodical recalibration of resource allocation as countries transition Review of PBAS ahead of IFAD12 (PBAS WG)
- Continuous enhancement of IFAD's financial architecture and risk management practices
  Transformation of IFAD's business model and financial architecture presentation to 4<sup>th</sup> TFWG.
  IFAD cost of capital (after phase II)





