



## Transition Framework Revised Guidelines and Procedures for Results-based Country Strategic Opportunities Programmes

**Ruth Farrant**

Director, Financial Management Division (FMD)  
Financial Operations Department (FOD)

**Lisandro Martin**

Director, Operational Policy and Results Division, a.i  
Programme Management Department

Fourth Technical Working Group, 20 September 2018

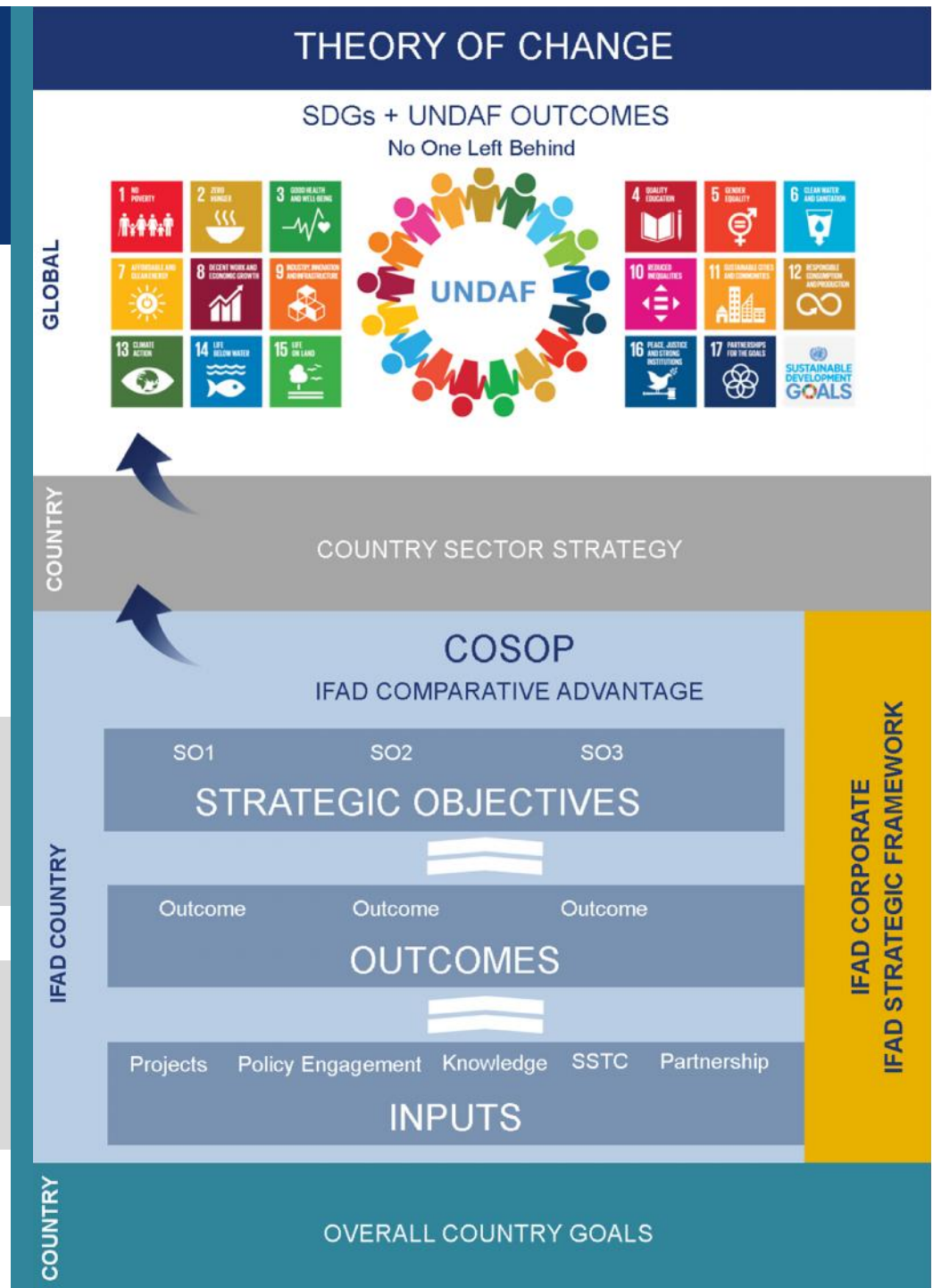
# Introduction

Country strategies position IFAD and provide a framework for country programmes

Based on a theory of change, which:

Contributes to achievement of development outcomes through investment projects, policy engagement and other non-lending activities

Links strategic objectives to national policy and strategies, IFAD strategic framework and SDGs



# New vision and elements for COSOPs

COSOPs for IFAD11 will



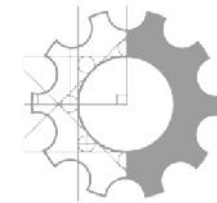
Analysis of fragility



Transition scenarios



Define financial envelope / establish co-financing targets



Resources and strategies for non-lending activities

and enhance focus on



Partnerships



Mainstreamed themes



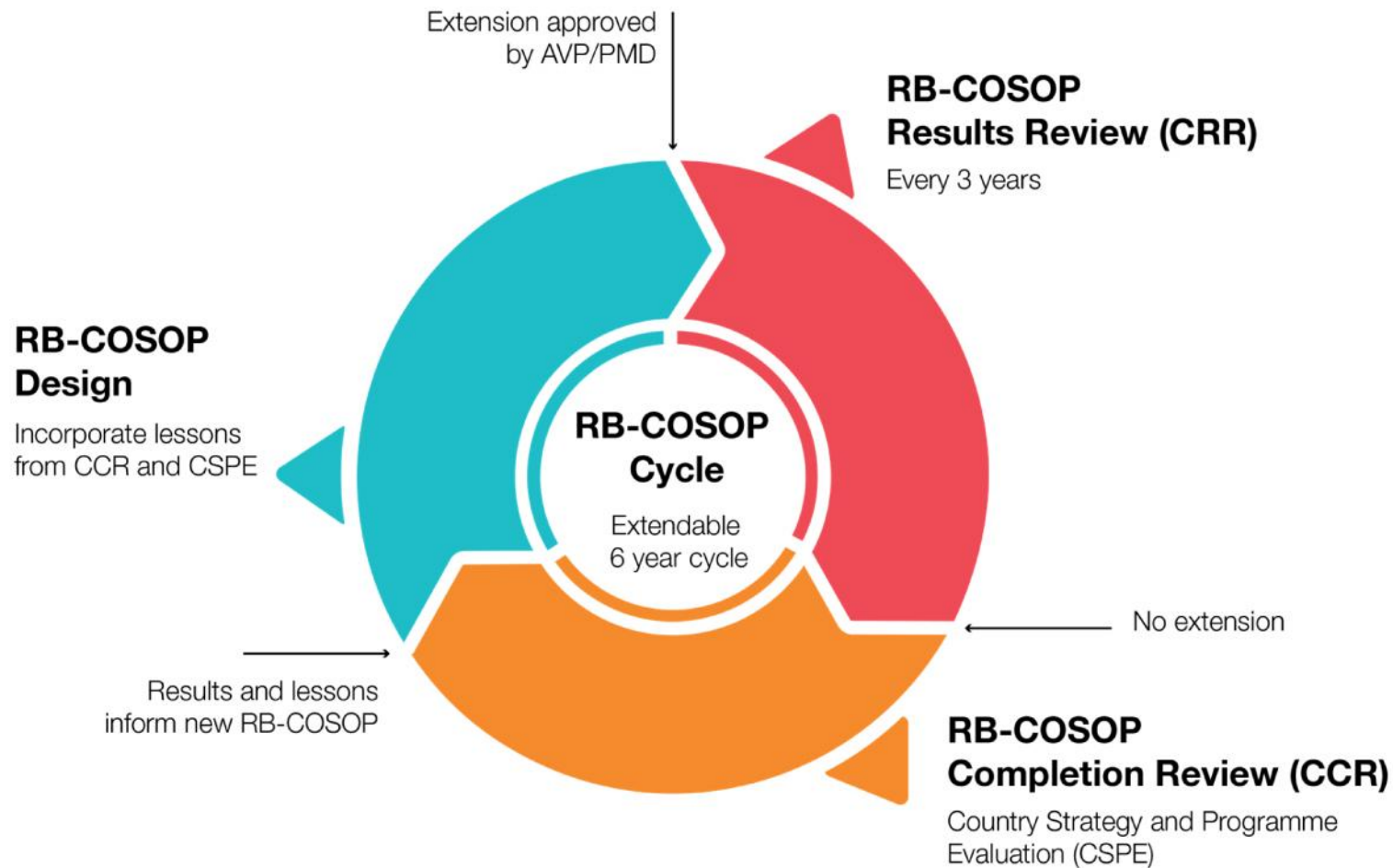
SSTC



Communication, transparency and citizen engagement

# COSOPs based on knowledge and experience

Flexible timing, depending on political policy cycles, UNDAF and other relevant circumstances, but building in experience



# Basic principles and features COSOP vs CSN

COSOPs done for all borrowing countries...

## COSOPs

Medium-term  
framework  
(~6 years)

Includes results  
framework,  
results review,  
completion  
review

...but in exceptional cases (e.g. re-engagement, conflict, SIDS, etc)

## CSNs

Short-term  
framework  
(2 years)

Intended for  
learning and  
future strategy  
development

# Basic principles and features



Tailored support packages and financial envelopes for diverse country contexts and needs



Projects, policy engagement, KM, SSTC all serving strategic objectives



Alignment with SDGs and UNDAF



SECAP background studies for mainstreaming



COSOP results framework to summarise logic for the ToC



Potential risks identified and mitigated

# Defining the financial envelope

COSOPs and CSNs tailored to the resources available including:



IFAD's lending/grant envelope for project financing, based on expected PBAS allocations through the 2-3 cycles



Co-financing targets, derived from regional targets - amounts and types of co-financing dependent on country context



Resources for non-lending activities identified, particularly for CLPE and SSTC

# COSOP design and approval

## COSOPs



COSOPs prepared jointly with Government and local stakeholders - civil society, smallholder farmers, private sector, development partners

## IFAD's review



Broad consultations and validation an important part of the COSOP preparation, during drafting and after IFAD's own review

## OCS



IFAD internal review of COSOP through Operational and Strategy and Policy Guidance Committee (OSC) chaired by President

## OSC approves



With the COSOP, OSC approves >1 project idea (through project identification form), or project concept note if concept advanced

## COSOP and CSN approved



COSOP approved by AVP/PMD and presented to EB for review. CSN approved by AVP/PMD. Both are disclosed on IFAD website



A photograph of a man wearing a light-colored turban and a blue shirt, carrying a large bundle of dried palm fronds on his back. He is walking through a desert landscape with palm trees in the background under a clear blue sky. The image is framed by teal-colored bars at the top and bottom.

Thank you