Transition Framework
Revised Guidelines and Procedures for Results-based Country Strategic Opportunities Programmes

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Fourth Technical Working Group, 20 September 2018
Introduction

Country strategies position IFAD and provide a framework for country programmes

Based on a theory of change, which:

- Contributes to achievement of development outcomes through investment projects, policy engagement and other non-lending activities
- Links strategic objectives to national policy and strategies, IFAD strategic framework and SDGs
New vision and elements for COSOPs

COSOPs for IFAD11 will

- Analysis of fragility
- Transition scenarios
- Define financial envelope / establish co-financing targets
- Resources and strategies for non-lending activities

and enhance focus on

- Partnerships
- Mainstreamed themes
- SSTC
- Communication, transparency and citizen engagement
COSOPs based on knowledge and experience

Flexible timing, depending on political policy cycles, UNDAF and other relevant circumstances, but building in experience.
Basic principles and features
COSOP vs CSN

COSOPs done for all borrowing countries…

COSOPs
- Medium-term framework
  (~6 years)
- Includes results framework, results review, completion review

…but in exceptional cases (e.g. re-engagement, conflict, SIDS, etc)

CSNs
- Short-term framework
  (2 years)
- Intended for learning and future strategy development
Basic principles and features

- Tailored support packages and financial envelopes for diverse country contexts and needs
- Projects, policy engagement, KM, SSTC all serving strategic objectives
- Alignment with SDGs and UNDAF
- SECAP background studies for mainstreaming
- COSOP results framework to summarise logic for the ToC
- Potential risks identified and mitigated
Defining the financial envelope

COSOPs and CSNs tailored to the resources available including:

- IFAD’s lending/grant envelope for project financing, based on expected PBAS allocations through the 2-3 cycles
- Co-financing targets, derived from regional targets - amounts and types of co-financing dependent on country context
- Resources for non-lending activities identified, particularly for CLPE and SSTC
## COSOP design and approval

### COSOPs

COSOPs prepared jointly with Government and local stakeholders - civil society, smallholder farmers, private sector, development partners

### IFAD’s review

Broad consultations and validation an important part of the COSOP preparation, during drafting and after IFAD’s own review

### OCS

IFAD internal review of COSOP through Operational and Strategy and Policy Guidance Committee (OSC) chaired by President

### OSC approves

With the COSOP, OSC approves >1 project idea (through project identification form), or project concept note if concept advanced

### COSOP and CSN approved

COSOP approved by AVP/PMD and presented to EB for review. CSN approved by AVP/PMD. Both are disclosed on IFAD website
Thank you