

## Transition Framework IFAD's proposal for piloting Results-Based Lending

#### **Ruth Farrant**

Director, Financial Management Division (FMD) Financial Operations Department (FOD)

#### **Lisandro Martin**

Director, Operational Policy and Results Division, a.i Programme Management Department

Fourth Technical Working Group, 20 September 2018



# IFAD's proposal for piloting Results-Based Lending

- A Leverage on IFAD's comparative advantage IFAD will bring the smallholder perspective to larger government programmes
- B Learn from IFAD's own experience IFAD will leverage experiences with SWAPs and performance-based financing
- C Demand driven voluntary pilots
  No country will be obliged to use RBL, and no country will be excluded from potentially using it
- Pilot a variety of RBL mechanisms in specific areas IFAD will strive to pilot project- and programmatic RBL
- E Partnering during the pilot phase For programmatic RBL, IFAD will focus on cofinancing to build necessary capacity
- F Financing of pilots through PBAS allocation There will not be any set-aside or additional allocation for RBL
- G Dedicated resources to support design of pilots Limited additional design resources will be allocated for the pilots



# IFAD's proposal for piloting Results-Based Lending

**Duration** of pilot phase

The pilot phase will last six years, in line with the duration of an RBL, and IFAD aims at 2 to 3 operations

### Self-assessment after 3 years

The self assessment will provide insights on costs, demand, criteria, level of understanding, disbursements

- J Criteria for selecting potentially successful pilots Criteria include lessons from other IFIs, country commitment, testing a variety of indicators
- Realistic and shared choice of DLIs The DLIs will be developed jointly by IFAD and the Government and will be measurable and achievable
- L Independent verification of DLIs The DLI verification protocol will include the independent verifier and objective data sources

### M Risk mitigation measures

Clarity about DLIs and payment mechanism will be key to ensure timely and complete disbursements

### N Executive board approval

Each pilot proposal will be submitted to the EB with relevant waivers, as needed, ensuring related safeguards and governance, including fiduciary





