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## Ad hoc Working Group on Governance Workplan for 2016

### Note to Governors

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## Recommendation for approval

The Ad hoc Working Group is invited to review and approve the workplan for 2016 as set out in the Attachment, bearing in mind that changes may be necessary to accommodate emerging needs.

### Ad hoc Working Group on Governance - Workplan for 2016

1. At its thirty-eighth session in February 2015, the Governing Council approved the establishment, responsibilities, composition, mode of operation and time frame of the Ad hoc Working Group on Governance, in accordance with the terms of reference as contained in the annex of the present document.
2. At its first meeting in April 2015, the Working Group approved the workplan for 2015 (WGG 2015/1/L.2) and agreed to consider its workplan for 2016 at its last session in 2015.
3. In line with the above, the attachment contains a proposed time frame for meetings during 2016, together with a workplan for the Working Group's consideration. This workplan is tentative and should be considered a living document, as changes may prove necessary to accommodate emerging needs. Management will provide support to the Working Group, including with respect to interpretation and translation. Management will also undertake research and draft documentation and presentations, as appropriate and at the request of the members of the Working Group.
4. In accordance with the decision of the Governing Council, the Working Group will brief the Executive Board regularly on progress. A time frame for provision of such updates is also provided. As per practise approved by the Working Group on Governance in April, when the provision of written reports is deemed appropriate, these will be drafted by the Secretariat and circulated to the Chairperson and the two Vice-Chairpersons of the Working Group for approval to distribute to Board representatives for their consideration.
5. The report which will be prepared and submitted to the Working Group in early 2016 by the international governance consultant is expected to help the Working Group finalize its deliberations. The Working Group will discuss and agree on its draft report to the Executive Board at its subsequent meetings in June and October 2016. The report will be presented for consideration to the Executive Board in December 2016 and together with the recommendations of the Executive Board, if any, would then be submitted to the Governing Council in February 2017.

## Proposed Workplan for 2016

SESSION	MEETING DATE	PROPOSED TOPICS FOR DISCUSSION	OUTCOMES
4 <sup>th</sup>	20 January	<ul style="list-style-type: none"> <li>Review of IFAD's Replenishment Process</li> </ul>	Update to EB117 (13-14 April 2016)
5 <sup>th</sup>	12 April	<ul style="list-style-type: none"> <li>Presentation on IFAD governance and comparison with other systems of governance by the international governance consultant</li> <li>Review of IFAD's Replenishment Process</li> </ul>	Update to EB117 (13-14 April 2016)
6 <sup>th</sup>	24 June	<ul style="list-style-type: none"> <li>Discussion on the draft report of the Ad hoc Working Group on Governance</li> </ul>	Update to EB118 (21-22 September 2016)
7 <sup>th</sup>	10 October	<ul style="list-style-type: none"> <li>Finalization of the draft report of the Ad hoc Working Group on Governance</li> </ul>	Final report to EB119 (14-15 December 2016) and subsequently to GC 40 including EB recommendations (February 2017)

## Ad hoc Working Group on Governance: Terms of Reference

### Background

1. IFAD's Executive Board considered the findings of the corporate-level evaluation on IFAD replenishments (CLER) at its 111<sup>th</sup> session in April 2014. During discussions on IFAD's governance structure and on participation and representation of IFAD's Member States in governance processes and replenishment consultations, it was agreed that it would be opportune to review the List system, particularly with respect to effective representation of Member States in IFAD's governing bodies. The length of replenishment cycles was also considered as an issue for review.
2. The CLER was also considered by the IFAD10 Consultation at its second session in June 2014 and both the Executive Board and the IFAD10 Consultation members expressed their broad support for the proposal of setting up an inter-Consultation working group of members to address these governance issues.
3. It was agreed at the second session of the IFAD10 Consultation that Management would prepare the draft terms of reference for the working group, and that these would be discussed at the third session of the IFAD10 Consultation in October. On this basis, the following draft terms of reference, mode of operation and composition are proposed:

### Establishment and responsibilities

4. An inter-Consultation working group will be established to consider governance issues. In particular, the working group will:
  - (a) review and assess the governance-related recommendations arising from the CLER, particularly with regard to the structure, appropriateness and relevance of the IFAD List system. The group will also review and assess the implications and potential impact on all IFAD governing bodies with regard to any changes to the List system as well as Member State representation;
  - (b) review and assess the composition and representation of the replenishment consultation and the length of replenishment cycles in IFAD11 and beyond; and
  - (c) make proposals on (a) and (b) above for consideration by the Executive Board for submission to the Governing Council, as appropriate.
5. In so doing, the working group may also review current practices of other international financial institutions (IFIs) and consult with relevant experts, with respect to governance structure, replenishment procedures and composition.

### Composition

6. The working group shall be composed of nine Members as follows:

List A: 4 Members: Denmark, Italy, United Kingdom and the United States;

List B: 2 Members: Indonesia and the Bolivarian Republic of Venezuela; and

List C: 3 Members: Sub-List C1 – Angola; Sub-List C2 – Pakistan; Sub-List C3 - Argentina.
7. IFAD Members who are not Members of the working group may also participate in meetings as observers with the right to speak.
8. In the event that a Member should withdraw from participation in the working group, the List to which the Member belongs will nominate a replacement from that List and communicate the new Member to the Secretary of IFAD.

### Decision-making

9. The group will make decisions on the basis of consensus.

### Mode of operation and time frame

10. At its first meeting, the working group will elect ad personam one chairperson from List C and two vice-chairpersons, one from List A and one from List B. Management shall provide support to the working group, including with respect to interpretation and translation.
11. The working group, thus established, will brief the Executive Board regularly on progress. It will submit a report on the results of its deliberations and any recommendations thereon to the Executive Board in December 2016 for submission to the fortieth session of the Governing Council in February 2017 for endorsement, and with a view to adopting such resolutions as may be appropriate. Upon adoption by the Governing Council, any changes to the List system would come into force and effect after the IFAD10 period.