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## Representation of Member States on IFAD's governing bodies

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For: Information

# Representation of Member States on IFAD's governing bodies

## Introduction

1. This document contains an overview of the representation of Member States on IFAD's governing bodies and its evolution over time.

### A. Governing Council

#### Composition

2. As per article 3.1 of the Agreement Establishing the International Fund for Agricultural Development (the Agreement), "Membership of the Fund shall be open to any State member of the United Nations or of any of its specialized agencies, or of the International Atomic Energy Agency".
3. All IFAD Member States are members of the Governing Council and shall appoint a Governor and an alternate in line with section III, rule 10 of the Rules of Procedure of the Governing Council, which provides that:
  - "1. Each Member shall appoint a Governor, as its principal representative on the Governing Council and an alternate.
  2. A Governor and his alternate may be accompanied by advisers."

#### Chair

4. With regard to the chairing of the Governing Council, section IV, rule 12 of the Rules of Procedure of the Governing Council stipulates as follows:
  - "1. The Governing Council shall at alternate annual sessions elect from among the Governors a Bureau consisting of a Chairman and two Vice-Chairmen who shall serve for two years and shall hold office until their successors are elected.
  2. If an officer resigns, or ceases to be a Governor, he shall cease to hold his office and a special election shall be held at the next session unless by a decision without a meeting the vacancy is filled by the Governor of the same Member."

#### Observers

5. In relation to the participation of non-Members in sessions of the Governing Council, section XIII of the Rules of Procedure of the Governing Council states that:

#### "Rule 42 - Cooperating International Organizations and Institutions

Cooperating international organizations and institutions may participate in the meetings and work of the Governing Council in accordance with the provision of their agreements with the Fund.

#### Rule 43 - Other Entities

1. The Governing Council may invite any non-member State or grouping of States eligible for membership pursuant to Article 3.1 of the Agreement, and any international organization described in Article 8.2 of the Agreement, as well as any other entity to designate observers to all or to specific sessions or meeting of the Council.
2. Observers designated pursuant to paragraph 1 above may participate in the proceedings of the Governing Council at the invitation of the Chairman and with the approval of the Council."

6. At its first session in December 1977, the Governing Council adopted resolutions 77/VI and 77/VII. In resolution 77/VI, the Governing Council invited the entities described in article 8.2 of the Agreement<sup>1</sup> to designate observers to the second session of the Governing Council. Thereafter, the Governing Council, in consultation with the Executive Board, delegated to the President the authority to invite other entities described in article 8.2 of the Agreement Establishing IFAD to designate observers to the annual session of the Governing Council (resolution 78/IV).
7. In resolution 77/VII, the Governing Council (i) invited the Holy See to designate an observer to the sessions of the Governing Council; and (ii) further authorized the President, in consultation with the Executive Board, to invite any non-Member State or grouping of States eligible for membership pursuant to article 3.1 of the Agreement, and that has indicated its intent to become a non-original Member of the Fund, to designate an observer to those sessions of the Governing Council relevant to its interest.
8. In September 1987, at its thirty-first session, the Executive Board decided to authorize the President to:
  - (i) Invite as observers to a session of the Governing Council any non-Member State that has expressed an interest in making an application for membership of IFAD;
  - (ii) Continue to invite as observers to sessions of the Governing Council those international organizations and entities listed in annex II of document EB 87/31/R.57; and
  - (iii) Invite, as observers, those NGOs listed in annex III of the same document, in addition to those organizations that the Board had previously authorized him to invite.

## B. Consultations on the Replenishment of IFAD's Resources

### Composition

9. According to article 4, section 3 of the Agreement "[i]n order to assure continuity in the operations of the Fund, the Governing Council shall periodically, at such intervals as it deems appropriate, review the adequacy of the resources available to the Fund; the first such review shall take place not later than three years after the Fund commences operations [...]".
10. Consultations to review the adequacy of IFAD's resources started in 1980. At its third session in January 1980, the Governing Council, taking into account the objectives of the Fund as set out in article 2 of the Agreement, and the urgent need to increase the flow of resources for agricultural production in developing countries, reviewed the question of the adequacy of the resources available to the Fund for its future operations and, after concluding its considerations, adopted resolution 14/III requesting the President to hold consultations with Member States regarding all aspects of the replenishment.

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<sup>1</sup> Agreement Establishing IFAD, article 8, section 2:

"Relations with other Organizations, Institutions and Agencies

The Fund shall cooperate closely with the Food and Agriculture Organization of the United Nations and other organizations of the United Nations system. It shall also cooperate closely with other inter-governmental organizations, international financial institutions, non-governmental organizations and governmental agencies concerned with agricultural development. To this end, the Fund will seek the collaboration in its activities of the Food and Agriculture Organization of the United Nations and the other bodies referred to above, and may enter into agreements or establish working arrangements with such bodies, as may be decided by the Executive Board."

11. In December 1983, at its seventh session, the Governing Council adopted resolution 25/VI establishing the Consultation on the Second Replenishment of IFAD's Resources. A total of 38 Member States participated in this Consultation and their distribution was as follows:
    - Category I: all members
    - Category II: all members
    - Category III: six members<sup>2</sup>
  12. In January 1988, at its eleventh session, the Governing Council adopted resolution 48/XI, which established the Consultation on the Third Replenishment of IFAD's Resources and defined the composition of the Consultation as follows:
    - Category I: all members
    - Category II: all members
    - Category III: 12 members<sup>3</sup>
  13. In January 1992, February 1999 and February 2002, the Governing Council adopted resolutions 71/XV, 112/XXII and 127/XXV establishing respectively the Consultation on the Fourth Replenishment of IFAD's Resources, the Consultation to Review the Adequacy of the Resources Available to IFAD, and the Consultation on the Sixth Replenishment of IFAD's Resources without changing the distribution of members within its compositions.
  14. In February 2005, at its twenty-eighth session, the Governing Council adopted resolution 137/XXVIII establishing the Consultation on the Seventh Replenishment of IFAD's Resources and defining the composition of the Consultations as follows:
    - List A: all members
    - List B: all members
    - List C: 15 members<sup>4</sup>
  15. In February 2008, at its thirty-first session, the Governing Council adopted resolution 147/XXXI establishing the Consultation on the Eighth Replenishment of IFAD's Resources without changing the distribution of members within its compositions.
  16. In February 2011, at its thirty-fourth session, the Governing Council adopted resolution 160/XXXIV establishing the Consultation on the Ninth Replenishment of IFAD's Resources defining the composition of the Consultation as follows:
    - List A: all members
    - List B: all members
    - List C: 18 members<sup>5</sup>
  17. In February 2014 at its thirty-seventh session, the Governing Council adopted resolution 180/XXXVII establishing the Consultation on the Tenth Replenishment of IFAD's Resources without changing the distribution of members within its composition.
- Chair
18. In January 1980, at its third session, the Governing Council requested the President of IFAD to hold consultations with the Membership to review the adequacy of IFAD's resources. As a consequence, consultations on IFAD replenishments were chaired by the President of the Fund.
  19. In January 1988, at its eleventh session, the Governing Council adopted resolution 48/XI establishing the Consultation on the Third Replenishment of IFAD's

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<sup>2</sup> Two members for each regional group of Category III.

<sup>3</sup> Four members for each regional group of Category III.

<sup>4</sup> Five members for each sub-List of List C.

<sup>5</sup> Six members for each sub-List of List C.

Resources stating that “the Consultation shall meet under the chairmanship of the President of the Fund”.

20. In February 2011, at its thirty-fourth session, the Governing Council adopted resolution 160/XXXIV establishing the Consultation on the Ninth Replenishment of IFAD’s Resources to be chaired by Johannes F. Linn and defining the tasks of the chair of the Consultation.

Observers

21. In February 2002, at its twenty-fifth session, the Governing Council adopted resolution 127/XXV establishing the Consultation on the Sixth Replenishment of IFAD’s Resources stating that “The Consultation may subsequently invite such other Member States to participate in the Consultation as may facilitate its deliberations”. As a result, in recent years some List C Members attended the Consultations as Observers, and in particular:

- IFAD6: 6 List C Observers (2 from each sub-List)
- IFAD7: 5 List C Observers (2 from sub-List C1 and C2, 1 from sub-List C3)
- IFAD8: 6 List C Observers (2 from each sub-List)

22. At the 101<sup>st</sup> session of the Executive Board, in December 2010, the Board was requested to consider the Establishment of the Consultation on the Ninth Replenishment of IFAD’s Resources (EB 2010/101/R.5), together with the document presented by sub-List C1 on behalf of List C on the Representation of List C in the Consultation on the Ninth Replenishment of IFAD’s Resources (EB 2010/101/R.5/Add.1). The Board agreed to increase List C membership in the Consultation with the understanding that there would be no observer Member States as stated in the following extract from the minutes of the 101<sup>st</sup> session:

“The Executive Board therefore approved the participation of 18 members of List C together with the relevant amendment to the draft resolution to be submitted to the thirty-fourth session of the Governing Council. This compromise solution was reached in the understanding that there shall not be observer Member States.”

## C. Emoluments Committee

Composition

23. The Emoluments Committee is a committee of the Governing Council established pursuant to rule 15 of the Rules of Procedures of the Governing Council.
24. In February 1993, at its sixteenth session, the Governing Council adopted resolution 76/XVI on the Establishment of a Committee to Review the Emoluments of the President of IFAD stating that the Council:

“Decides:

- (a) To establish a Committee consisting of nine Governors or their representatives, three from each Category (...), to review the overall emoluments and other conditions of employment of the President of IFAD in relation to other heads of United Nations Agencies and International Financial Institutions. The Committee shall submit to the Governing Council, through the Executive Board, a report thereon together with a draft resolution on the subject for adoption by the Governing Council at its next session.”

The Committee membership distribution was set as follows:

- Category I: 3 members
- Category II: 3 members
- Category III: 3 members

25. In February 2000, at its twenty-third session, the Governing Council adopted resolution 118/XXIII on the Re-establishment of a committee to review the

emoluments of the President of IFAD, stating that the Committee would consist “of nine Governors or their representatives.”

26. In September 2000 at its seventieth session, the Executive Board reviewed the Report of the Emoluments Committee on the emoluments of the President of IFAD listing the Committee’s composition as follows:
- List A: 4 members
  - List B: 2 members
  - List C: 3 members
27. In February 2008, at its thirty-first session, the Governing Council adopted resolution 150/XXXI on the Re-establishment of a committee to review the Emoluments of the President of IFAD without changing the Committee composition structure and distribution of members, namely nine Governors or their representatives (four from List A, two from List B and three from List C).
28. In February 2011, at its thirty-fourth session, the Governing Council adopted resolution 163/XXXIV on the Re-establishment of a committee to review the emoluments of the President of IFAD without changing the Committee’s composition structure and distribution of members but further elaborating on the representation by highlighting that, acting under rule 15 of the Rules of Procedures of the Governing Council, the Council decided that the Committee “shall consist of nine Governors (four from List A, two from List B and three from List C) or their representatives who shall be nominated by the Chairperson pursuant to rule 15.2 of the Governing Council.” Rule 15 of the Rules of Procedure of the Governing Council stipulates that:

“Rule 15 – Establishment, Membership and Meetings

1. The Governing Council may establish committees and other subsidiary bodies and refer to them any question for study and report.<sup>2</sup>
2. When circumstances do not permit the Governing Council to select the members of committees and other subsidiary bodies of limited membership, the Council may authorize the Chairman to nominate such members in consultation with the members of the Bureau.
3. Committees shall normally function only during sessions of the Governing Council.”

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<sup>2</sup> At its Fifth Session on 19 January 1982, the Governing Council decided that, instead of establishing a Procedures Committee at the beginning of each of its sessions, any committee that may be needed in the future may be established on an ad hoc basis in accordance with Rule 15”.

Chair

29. The Emoluments Committee meetings held within the period February 1993 to February 1994 were chaired by the United Kingdom.
30. The Emoluments Committee meetings held within the period February 2000 to February 2001 were chaired by Finland.
31. The Emoluments Committee meetings held within the period February 2008 to February 2009 were chaired by Mexico.
32. The Emoluments Committee meetings held within the period February 2011 to February 2013 were chaired by Germany.

Observers

33. In February 2012, at its thirty-fifth session, the Governing Council noted the proposal put forward by the Emoluments Committee, described in document

GC 35/INF.3, to allow members and alternate members of the Executive Board to follow the proceedings of the Committee from a *salle d'écoute* as silent observers.

## D. Executive Board

### Composition

34. In December 1977, at its first session, the Governing Council discussed the draft Rules of Procedure of the Executive Board and invited the respective Categories to announce those States elected as Members and Alternate Members as required by article 6.5(a) and 5(b) of the Agreement, delegating to the Board the power to adopt its Rules of Procedure. As a result, the Executive Board composition was then composed of 18 members and 18 alternate members distributed as follows:
- Category I: 6 members + 6 alternate members
  - Category II: 6 members + 6 alternate members
  - Category III: 6 members + 6 alternate members
35. The term of office of members and alternate members of Category I and II was set for three years. The term of office of members and alternate members of Category III varied from one year to three years.
36. In December 1977, during its first session, the Executive Board adopted the Rules of Procedure of the Executive Board with section III, rule 7, which states as follows:
- “Each member and alternate attending a session of the Board shall be represented by the representative whose name shall be communicated to the President by the official channel established by the State concerned. The President shall circulate lists of such representatives, from time to time, with such changes as are communicated to him.”<sup>2</sup>
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- <sup>2</sup> At its First Session on 14 December 1977, the Executive Board noted that membership of the Executive Board consisted of the Member States of IFAD. Each Member State and Alternate Member State would nominate one representative, who would be expected to serve for the full tenure of that State's membership. However, if for any particular reason a member or alternate wanted to change its representative on the Board, that member could do so. If a member could not attend a particular meeting due sudden sickness or some other unexpected reason, then in such a situation an alternate could take the seat of the member during the absence of the latter.”
37. In December 1978, at its second session, the Council noted that elections were held by members from Asia and Latin America and the Caribbean to fill the vacancies created by the expiry of the terms of office in the same regions and declared elected two new members and alternate members in Category III for a term of office of three years.
38. The Executive Board's composition structure and distribution of members and alternate members remained unchanged until February 1997 when the Governing Council, at its twentieth session, adopted resolution 87/XVIII on the Fourth Replenishment of IFAD's Resources and automatically put into force and effect resolution 86/XVIII amending the Fund's governance structure. This new framework provided for a different membership distribution on the Executive Board, reflecting also the new redistribution of original votes into membership and contribution votes. In addition, within the new framework of the governance structure, former Category I countries were reclassified as List A countries, Category II as List B countries, and Category III globally as List C with the following three sub-listings: C1 for countries in Africa; C2 for countries in Europe, Asia and the Pacific; and C3 for countries in Latin America and the Caribbean. Resolution 86/XVIII also established that all of the members and alternate members of the Executive Board from List A, B and C would serve for a term of three years.

39. Resolution 86/XVIII also amended rule 40.1 of the Rules of Procedure of the Governing Council to specify that those members against whom an accounting provision currently existed with respect to the payment of their contribution to the resources of the Fund would be excluded from those members eligible for election or appointment to the Executive Board.
40. As a result, the Executive Board composition would still be composed of 18 members and 18 alternate members but now distributed as follows:
- List A: 8 members + 8 alternate members
  - List B: 4 members + 4 alternate members
  - List C: 6 members + 6 alternate members
41. It was also decided that with respect of the agreements among sub-Lists C1 and C2 countries on the exchange of seats, any subsequent change within the official term of office would require Governing Council endorsement.

#### Chair

42. As per the Rules of Procedure of the Executive Board, section IV, rules 9 and 10:

##### “Rule 9 Chairman

The President shall be Chairman of the Board and shall participate in its meetings without the right to vote.

##### Rule 10 Acting Chairman

1. In the absence of the President, the Board shall elect a representative of a member to act as Chairman for that meeting. The representative, acting as Chairman, shall participate in the Board meeting in that capacity and not as the representative of a member; nevertheless, he may exercise his right to vote.
2. During the meeting, the Chairman, acting as such, shall have the same powers in the Executive Board as the President when acting as Chairman of the Executive Board.”

#### Observers

43. As per the Rules of Procedure of the Executive Board, section III, rule 8:

“In addition to the representatives of members and alternates and the President, the meetings of the Board shall be open only to such staff members of the Fund as the President may, from time to time, designate for that purpose. The Board may also invite representatives of cooperating international organizations and institutions or any person, including the representatives of other Members of the Fund, to present views on any specific matter before the Board.”

44. In December 1997, at its sixty-second session, the Executive Board elaborated on rule 8 to include, at the President’s discretion, one observer to attend any particular session of the Board. These observers will be admitted upon the request of either a Member State represented on the Board or of an organization/institution. Such invitations will be extended only once per person.
45. In September 2002, at its seventy-seventh session, the Executive Board considered the Procedure for the review of country strategic opportunities programmes (COSOPs) by the Executive Board (EB 2002/77/R.12) within which the Board stated that “when a COSOP is discussed by the Board while the country in question is not a Board member, a country representative should be invited to the specific Board session on that COSOP.”
46. In September 2010, at its 100<sup>th</sup> session, the Executive Board further considered the attendance of representatives of Member States not members of the Board to



attend Board, its subsidiary committees and working group sessions, and "reviewed the document regarding silent observers at the Executive Board proceedings (EB 2010/100/R.38), and concluded that as of its 101<sup>st</sup> session silent observers would be admitted to attend proceedings in line with proposals contained in document EB 2010/100/R.38. Management will present a paper to the Executive Board at its December 2010 session, capturing relevant issues discussed." Moreover "Expanding the discussion to attendance at informal seminars, Management agreed to allow one person per Member State not member of the Executive Board to follow the proceedings in the salle d'écoute upon notice to the Office of the Secretary."<sup>6</sup>

47. In December 2010, at its 101<sup>st</sup> session, the Executive Board took note of the paper on Silent observers at Executive Board proceedings (EB 2010/101/INF.4/Rev.1), which outlined changes regarding attendance of representatives not on the Board:

"Following the productive discussion on this matter at the 100<sup>th</sup> session, Management concluded that the following arrangements should be put in place in respect of Member States that are not Board representatives:

- (a) A single representative from each of the five regions covered by IFAD's operations (West and Central Africa, East and Southern Africa, Near East and North Africa, Asia and the Pacific, and Latin America and the Caribbean) shall be allowed to attend sessions of the Executive Board as silent observer for items pertaining to the country strategic opportunities programmes, project and programme proposals, and grant proposals for consideration. The names of said representatives shall be communicated to the President by the Convenors;
- (b) Those Member States wishing to attend Executive Board sessions shall be allowed to follow the Board's proceedings via closed circuit television in the salle d'écoute, limited to one representative per Member State."

48. In April 2013, at its 108<sup>th</sup> session, the Executive Board approved the proposal presented in document EB 2013/108/R.28 to allow those non-IFAD Member States at an advanced stage in their membership process to follow the proceedings of the Executive Board and its subsidiary bodies as silent observers.

## E. Audit Committee

### Composition

49. In September 1981, at its thirteenth session, the establishment of a committee to deal with audit-related matters on an ad hoc basis was decided upon by the Executive Board, with the understanding that the committee's composition and specific terms of reference would be determined at a later stage.
50. In December 1981, at its fourteenth session, the Executive Board considered the proposed terms of reference for the Audit Committee in document EB 81/14/R.74 stating:
- "1. The Audit Committee shall consist of one member from each of Categories I, II and III; each member shall have a substitute who shall be entitled to attend the meeting of the Audit Committee when the member is unavailable. A majority of the members shall constitute a quorum.
  2. The member and substitute representing each category shall be appointed for a period of two years. However, when the remaining term on the Executive Board of the prospective appointee is less than two years, he may be appointed for such shorter period.

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<sup>6</sup> Extracts from minutes of the 100<sup>th</sup> session of the Executive Board.

3. The President shall appoint the members and the substitutes for the Audit Committee after holding consultations and obtaining the approval of the Executive Board."

The Board decided to postpone consideration of this item to its fifteenth session.

51. In April 1982, at its fifteenth session, the Executive Board adopted the basic terms of reference for the Audit Committee listing the Member States that were designated by the Executive Board, for two-year terms, as member and alternate members of the Audit Committee with the understanding that both would attend the Committee meetings. The distribution of members and alternate members in the Audit Committee was established as follows:
  - Category I: 1 member + 1 alternate member
  - Category II: 1 member + 1 alternate member
  - Category III: 1 member + 1 alternate member
52. To ensure that knowledge and experience were passed on to enable future members to fully understand its role and functions, the Audit Committee recommended that the two members of each Category appointed to the Committee could be either members or alternate members of the Executive Board and should be appointed as full members of the Committee.
53. In April 1984, at its twenty-first session, the Executive Board took note of the Report of the Audit Committee as contained in document EB 84/21/R.4 and approved the Committee's recommendations regarding its membership and terms of office as follows:
  - (i) The two members of each Category appointed to the Committee may be either a member or alternate member of the Executive Board and shall be appointed as full members of the Committee;
  - (ii) To provide continuity in operations of the Committee, it is desirable that at least one member remains on the Committee for the subsequent term, although the final decision on continuity or rotation of membership will rest with each Category
  - (iii) The Chairman should represent all three Categories of membership and be selected by the Committee from among its six appointed members for a period of one year; when the Chairman is appointed the Category from which he has been selected will elect a replacement member to represent that Category on the Committee."
54. As a result, Audit Committee membership was revised to consist of six members distributed as follows:
  - Category I: 2 members
  - Category II: 2 members
  - Category III: 2 members
55. In addition, the election of a Chair implied the presence of another State to replace the one acting as Chair.
56. This composition structure and duration of terms of office of members remained unchanged until September 1997 when the Executive Board reviewed the proposal outlined in document EB 97/61/R.30 to redistribute the Audit Committee's membership in line with the new composition of the Executive Board.
57. In September 1997, at its sixty-first session, and after consultation among the Board representatives of the three Lists, the Executive Board decided that the Audit Committee membership would be composed of nine members distributed as follows:

- List A: 4 seats
  - List B: 2 seats
  - List C: 3 seats
58. It was also decided to align the term of office of the Audit Committee with that of the Executive Board; therefore, it was decided that the term of office would now be three years as opposed to the previous two-year term.
59. In September 2009, at its ninety-seventh session, the Executive Board reviewed the Terms of Reference and Rules of Procedure of the Audit Committee (EB 2009/97/R.50/Rev.1) stating that:
- 1.1 The Executive Board, acting under rule 11 of the Rules of Procedure of the Executive Board, hereby establishes the Audit Committee.
  - 1.2 The Audit Committee shall be composed of nine Executive Board members or alternate members appointed by the President pursuant to rule 11 of the Rules of Procedure of the Executive Board, as follows: four members from List A, two members from List B and three members from List C. The terms of office of the Audit Committee shall be three years.
  - 1.3 The Committee shall elect its chairperson from among its List A Committee members. In the absence of the chairperson during a scheduled meeting of the Committee, the chair will be temporarily assumed by another member from List A selected by the Committee."

The above-mentioned review had no effect on Audit Committee composition structure or distribution of members.

#### Chair

60. In September 1982, at its sixteenth session, the Executive Board took note of the Report of the Audit Committee as contained in document EB 82/16/R.50 referring to the Committee's agreement that the Rules of Procedure of the Executive Board would apply, mutatis mutandis, to its own proceedings, with certain modifications to rule 3, as contained annex A:
- "The Committee shall elect its Chairman. In the absence of the Chairman during a scheduled meeting of the Committee the Chair will be temporarily assumed by another member selected by the Committee."
61. In April 1984, the Executive Board took note of the Report of the Audit Committee as contained in document EB 84/21/R.4 and approved the Committee's recommendations including the role of the Chair, its election and duration of term of office. The following is an extract from the minutes of the twenty-first session:
- "The Chairman should represent all three Categories of membership and be selected by the Committee from among its six appointed members for a period of one year; when the Chairman is appointed the Category from which he has been selected will elect a replacement member to represent that Category on the Committee."
62. In September 1997, at its sixty-first session, the Executive Board decided that Audit Committee membership would be composed of nine members, that its term of office would be aligned with that of the Executive Board and that the Chair should be held by a member of the Committee for the duration of their term of office and that it would rest permanently with List A. The following is an extract from the minutes of the sixty-first session of the Executive Board:
- "These seats would be inclusive of the Chairman. The chairmanship of the Audit Committee will rest permanently with List A."

#### Observers

63. As provided in the Terms of Reference and Rules of Procedure of the Audit Committee, approved by the Executive Board in 2009 (EB 2009/97/R.50/Rev.1),

Executive Board members who are not members of the Audit Committee may attend the Committee's meetings as observers, except for the meetings foreseen by paragraphs 2.6(i), (ii) and (iii) of the Terms of Reference and Rules of Procedure of the Audit Committee.

64. The attendance of representatives from non-Member States at Audit Committee meetings is governed by the Executive Board's decision set out in document EB 2013/108/R.28, which allows those non-IFAD Member States at an advanced stage of their membership process to follow the proceedings of the Executive Board and its subsidiary bodies as silent observers.
65. With regard to other observers' attendance at meetings of the Audit Committee, the Rules of Procedure of the Executive Board shall apply, *mutatis mutandis*.

## F. Evaluation Committee

### Composition

66. In December 1987, at its thirty-second session, the Executive Board – upon concluding its consideration of the proposal and information contained in document EB 87/32/R.91 and its addendum – decided to establish, in accordance with rule 11 of the Rules of Procedures of the Executive Board, an Evaluation Committee within the Executive Board to study and report on the evaluation activities of the Fund.
67. The Board decided that the membership of the Evaluation Committee would consist of three members of the Executive Board from each category, appointed for a term of two years, and a Chairperson elected by those nine members and selected from among themselves. A further member from the Category of the Chairperson would be appointed to replace the Chair during their term of office. As a result, the Evaluation Committee membership would be composed of nine members distributed as follows:
  - Category I: 3 members
  - Category II: 3 members
  - Category III: 3 members
68. In addition, the election of a Chairperson implied the presence of another state to replace the one holding the chair.
69. In April 1993, at its forty-eighth session, the Executive Board took note of the Report of the Evaluation Committee contained in document EB 93/48/R.25 and the information contained in document EB 93/48/R.26 and approved the appointment of a new Evaluation Committee membership for a term of office of three years.
70. This composition structure and duration of terms of office for both members and Chair remained unchanged until September 1997, when the Executive Board reviewed the proposal outlined in document EB 97/61/R.31 to redistribute the Evaluation Committee's membership in line with the new composition of the Executive Board.
71. In September 1997, at its sixty-first session, and after consultation among the Board representatives of the three Lists, the Board decided that the Evaluation Committee membership would now be composed of nine members distributed as follows:
  - List A: 4 seats
  - List B: 2 seats
  - List C: 3 seats
72. It was also decided to align the terms of office of the Evaluation Committee with those of the Executive Board, therefore it was decided that the term of office would continue to be of three years.

73. In May 2011, during its 102<sup>nd</sup> session, the Executive Board approved the Terms of Reference and Rules of Procedure of the Evaluation Committee (EB 2011/102/R.47/Rev.1) stating that:

“1. Establishment and composition

- 1.1. The Executive Board, acting under rule 11 of the Rules of Procedure of the Executive Board, hereby establishes the Evaluation Committee.
- 1.2. The Evaluation Committee shall be composed of nine Executive Board members or alternate members appointed by the President pursuant to rule 11 of the Rules of Procedure of the Executive Board, as follows: four members from List A, two members from List B, three members from List C. The terms of office of the Evaluation Committee shall be three years.
- 1.3. The Committee shall elect its chairperson from its List B and C Committee members. In the absence of the chairperson during a scheduled meeting of the Committee, the chair shall be temporarily assumed by another member from List B and C selected by the Committee.
- 1.4. The Secretary of the Fund serves as the Secretary of the Committee. The Director of the IFAD Office of Evaluation<sup>1</sup> (hereafter referred to as the “Office”) serves in a technical support function.

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<sup>1</sup> To reflect the role of IFAD’s Office of Evaluation and to be consistent with nomenclature used in other IFIs, the revised IFAD Evaluation Policy states that the Office will henceforth be called the “Independent Office of Evaluation.”

The above-mentioned revision had no effect on the Evaluation Committee composition structure or distribution of members.

Chair

74. In December 1987, at its thirty-second session, the Executive Board established the Evaluation Committee and decided upon its composition, role, terms of office and the election of its Chair. The following is an extract from the minutes of the thirty-second session of the Board:
- “...a chairman elected by those nine members from among themselves. A further member of the chairman’s category would be appointed to replace the chairman during his term of office.”
75. In September 1997, at its sixty-first session, the Executive Board decided that the Evaluation Committee membership would be composed of nine members; its term of office would be aligned with that of the Executive Board; the Chair should be held by a member of the Committee for the duration of their term of office and would rest permanently with List B and C; and that rotation of the Chair would be the prerogative of List B and List C members. The following is an extract from the minutes of the sixty-first session of the Board:
- “These seats would be inclusive of the Chairman. The chairmanship of the Evaluation Committee will rest permanently with List B and C. [...] Further discussions would be held between Lists B and C with regard to the rotation of the chairmanship.”

Observers

76. As provided in the Terms of Reference and Rules of Procedure of the Evaluation Committee, approved by the Executive Board in 2011 (EB 2011/102/R.47/Rev.1), Executive Board members who are not members of the Evaluation Committee may attend the Committee’s sessions as observers except when matters foreseen in

paragraph 3.1(i) of the Terms of Reference and Rules of Procedure of the Evaluation Committee are discussed.

77. Attendance of representatives from non-Member States to Evaluation Committee sessions is governed by the Executive Board's decision set out in document EB 2013/108/R.28, allowing those non-IFAD Member States at an advanced stage of their membership process to follow the proceedings of the Executive Board and its subsidiary bodies as silent observers.
78. With regard to other observers' attendance at Evaluation Committee sessions, the Rules of Procedure of the Executive Board would apply, *mutatis mutandis*.

## G. Working Group on Performance-based Allocation System Composition

79. In February 2003, at its twenty-sixth session, the Governing Council endorsed the view that the Executive Board would henceforth apply the performance-based allocation required under the Lending Policies and Criteria in a more systematic way, along the lines of the approach followed by other international financial institutions (IFIs), and adopt a performance-based allocation system (PBAS). Authority was delegated to the Executive Board to develop the details of the system's design and implementation.
80. In September 2003, at its seventy-ninth session, the Executive Board approved the PBAS, as elaborated in document EB 2003/79/R.2/Rev.1 and amended in EB 2003/79/C.R.P.3, defining the role of the Executive Board.
81. In February 2006, at its twenty-ninth session, the Governing Council approved the Report of the Consultation on the Seventh Replenishment of IFAD's Resources (GC 29/L.4) and took note of the Progress report on implementation of the performance based-allocation system (GC 29/L.9 and GC 29/ L.9/Add.1). In particular, document GC 29/L.4 stated that the: "Executive Board may establish a working group to review the relevant issues of the existing system."
82. In April 2006, during its eighty-seventh session, the Executive Board agreed to the suggestion to convene a working group, as referred to in document GC29/L.4, to develop a broader understanding of evolving issues in PBAS implementation.
83. In December 2006, at its eighty-ninth session, the Executive Board was informed of the terms of reference and composition of the Working Group and the election of its Chairperson. The Working Group membership would be composed of nine members – inclusive of the Chairperson – and distributed as follows:
  - List A: 4 seats
  - List B: 2 seats
  - List C: 3 seats
84. In February 2009, at its thirty-second session, the Governing Council approved the Report of the Consultation on the Eighth Replenishment of IFAD's Resources requesting the Executive Board to mandate the PBAS Working Group to continue its functions and, and in addition, to review the practices of other IFIs and identify improvements to the system. The PBAS Working Group would review and assess all such proposals, which would subsequently be presented to the Executive Board and Governing Council for their consideration and approval.
85. In April 2009, at its ninety-seventh session, the Executive Board was requested to consider the composition of the PBAS Working Group with a view to aligning its composition and term of office with those of the Executive Board. This alignment had no effect on the Working Group's composition structure or distribution of members.

#### Chair

86. In December 2006, at its eighty-ninth session, the Executive Board was informed of the Working Group's terms of reference and composition, and the election of its Chairperson. The Working Group's membership would be composed of nine members – inclusive of the Chairperson – and distributed as follows:
- List A: 4 seats
  - List B: 2 seats
  - List C: 3 seats
87. India acted as Chair of the PBAS Working Group until March 2010, after which Nigeria assumed the role.

#### Observers

88. As provided in rule 11 of the Rules of Procedure of the Executive Board "[t]he Board may establish committees and other subsidiary bodies from among its members and refer to them any question for study and report. [...] Unless the Board provides otherwise the [Rules of Procedure of the Executive Board] shall apply, mutatis mutandis, to the proceedings of committees and other subsidiary bodies."