COMMON APPROACH

International Fund for Agricultural Development

First Session of the Consultation on the Ninth Replenishment of IFAD’s Resources
21 February 2011
MOPAN – What it is

• Informal network of 16 donor countries (Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Ireland, the Netherlands, Norway, South Korea, Spain, Sweden, Switzerland, the United Kingdom)

• Common interest in assessing the organizational effectiveness of the major multilateral organizations they fund
Purpose

- Generate relevant and credible information for MOPAN members to fulfill their domestic accountability responsibilities
- Support dialogue between MOPAN members, multilateral organisations and their direct partners/clients
- Improve learning and multilateral effectiveness over time
Four Dimensions of Organisational Effectiveness

STRATEGIC MANAGEMENT
- Focus on results
- Strategic direction
- Thematic priorities

KNOWLEDGE MANAGEMENT
- Monitoring results
- Reporting results
- Disseminating lessons

OPERATIONAL MANAGEMENT
- Decision making
- Financial management
- HR management
- Performance management
- Portfolio management

RELATIONSHIP MANAGEMENT
- Policy dialogue
- Alignment with national plans
- Harmonisation of procedures
- Use of country systems
MOPAN 2010

- 4 MOs: ADB, IFAD, UNFPA & WHO
- 10 countries for IFAD assessment: Afghanistan, Benin, Colombia, Indonesia, Kenya, Nicaragua, Rwanda, Sri Lanka, Viet Nam, and Zambia
- 19 Key Performance Indicators
  - 70 micro-indicators
Data Sources

- Web-based survey
  - The staff of MOPAN members at headquarters level and in the selected countries
  - Clients of IFAD in the countries selected

- Document review (introduced in 2010)
  - Multilateral organisation documents
  - Organisational reviews or assessments of the MO (external or internal)
IFAD Strategic Management

Quadrant 1: Strategic Management

- KPI I-1 Providing direction for results: 4.29
- KPI I-2 Corporate focus on results: 4.23
- KPI I-3 Focus on thematic priorities: 3.98
- KPI I-4 Country focus on results: 4.31
## IFAD Operational Management

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<th>Quadrant II: OPERATIONAL MANAGEMENT</th>
<th>KPI II-1 Aid allocation decisions</th>
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<th>KPI II-4 Using performance information</th>
<th>KPI II-5 Managing human resources</th>
<th>KPI II-6 Performance oriented programming</th>
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IFAD Relationship Management

![Graph showing key performance indicators (KPIs) for IFAD Relationship Management.]

- **KPI III-1 Supporting national plans**: 4.08 (Category 4)
- **KPI III-2 Adjusting procedures**: 3.67 (Category 3)
- **KPI III-3 Using country systems**: 3.87 (Category 3)
- **KPI III-4 Contributing to policy dialogue**: 4.20 (Category 4)
- **KPI III-5 Harmonising procedures**: 3.92 (Category 4)
IFAD Knowledge Management

![IFAD Knowledge Management Diagram](image-url)
IFAD Key Strengths

- Clear link between its mandate and its results-focused strategy
- Results Measurement Framework
- Country Strategic Opportunities Program papers
- Transparency of its aid allocation decisions
- Practices in financial accountability
- Independence of the evaluation unit
- Reporting practices
IFAD Areas for Improvement

- Linking aid management to performance
- Managing human resources
- Use of country systems
Thank you!

http://www.mopanonline.org/