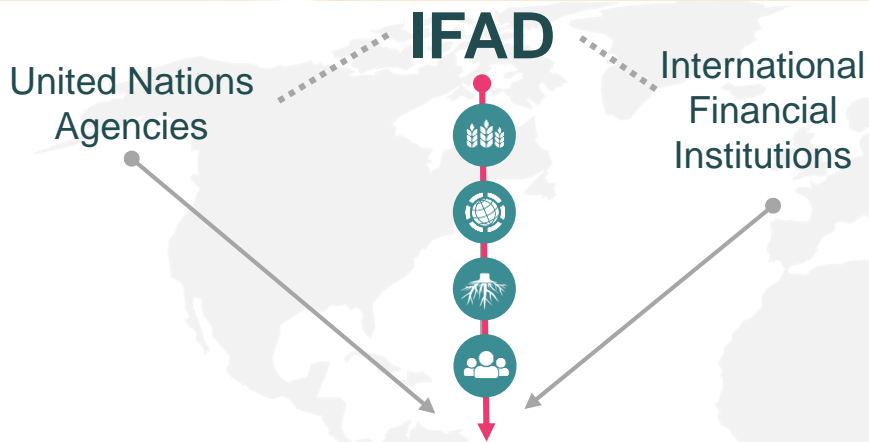




Twelfth Replenishment

**RECOVERY.**  
**REBUILDING.**  
**RESILIENCE.**

# IFAD's value proposition



Specialized focus on agriculture and targeting of the most marginalized populations: more **relevant** than ever in the current context



Long-term relationships with governments, rural civil society organizations and a **deep reach** into remote areas



Systematic measurement of **results** and impact across IFAD's portfolio and a focus on producing sustainable benefits for countries



Increased leveraging of IFAD's capital base to ensure a multiplied **return** on each Member State dollar as investments on the ground



# An evolving business model

## Transformational Country Programmes



	IFAD10	IFAD11	IFAD12
PoLG	PoLG	Fully programmed PoLG; Results Based Lending	New instruments: ASAP+ & PSFP
Average IFAD project financing: \$31 million	Average IFAD project financing: \$31 million	Average IFAD financing: US\$40 million	Average IFAD financing: tracked, flexible
Co-financing ratio: 1:0.87	Co-financing ratio: 1:0.87	Co-financing ratio: 1:1.4	Co-financing ratio: 1:1.5
		90% LICs LMICs/ 10% UMICs	100% core LICs/LMICs
			Priorities including Persons with Disabilities, Indigenous Peoples and ICT4D

## Institutional Framework




HQ based	HQ based	Decentralization of IFAD's workforce; Hubs & ICOs to 32% of IFAD staff in the field	Continued decentralization: from 32% to 45%
Strengthening service delivery platform (HR; ICT)	Strengthening service delivery platform (HR; ICT)	Business process reengineering	Improving efficiency and boosting capacity in the field

## Financial Framework



Core contributions, DSF compensation	Core contributions, DSF compensation	Core contributions, DSF compensations	Core contributions (including DSF compensation)
UCCs	UCCs	UCCs	Integrated borrowing framework and New Liquidity Policy
Sovereign loans	Sovereign loans	Sovereign loans and CPLs	ASAP+ and PSFP

# IFAD12: Update on Results & Commitments since October

Issues/Priorities	IFAD12 Commitments and RMF Targets 
<b>Climate and Biodiversity</b>	<ul style="list-style-type: none"><li>• <b>40%</b> of PoLG climate focused</li><li>• Develop specific <b>agrobiodiversity</b> initiatives</li></ul>
<b>Fragility &amp; Resilience</b>	<ul style="list-style-type: none"><li>• Increase <b>allocation to Sub-Saharan Africa</b> to 50 per cent</li><li>• Develop a new strategy for <b>SIDS</b></li></ul>
<b>Co-financing and Coordination</b>	<ul style="list-style-type: none"><li>• Cofinancing ratio of <b>1:1.5</b> (1:0.7 international; 1:0.8 domestic)</li><li>• Additional details on <b>IFAD's role in the development architecture</b> (in the main text)</li></ul>
<b>Efficiency</b>	<ul style="list-style-type: none"><li>• <b>Decentralization effectiveness</b> indicator</li><li>• Update IFAD's <b>value for money</b> scoreboard for IFAD12</li></ul>
<b>SEA/SH &amp; Anti-Hate Speech and Anti-Racism</b>	<ul style="list-style-type: none"><li>• <b>SEA/SH</b> - Provide updates to EB on progress, challenges and risks</li><li>• <b>Anti-hate speech and racism</b> - Undertake IFAD-wide survey</li></ul>
<b>SSTC</b>	<ul style="list-style-type: none"><li>• Expand the <b>SSTC Trust Fund</b> and develop <b>new SSTC initiatives</b> in at least ten country programmes</li></ul>

# Converging around a PoLG of US\$3.8bln

	End IFAD11	IFAD12 Financial Scenarios		
		Scenario C	Scenario D	Scenario E
Replenishment Target	1 100	1 350	<b>1 550</b>	1 750
<b>Total PoLG</b>	<b>3 500</b>	3 400	<b>3 800</b>	4 200
Total PoW*	8 400	8 275	<b>9 275</b>	10 275
Sustainable Total Grants	<b>790</b>	600	<b>750</b>	840
<i>DSF grants</i>	<b>595</b>	450	<b>600</b>	690
<i>DSF reserve</i>		50	<b>50</b>	50
<i>Regular grants</i>	<b>195</b>	100	<b>100</b>	100
Total new IFAD12 debt		1 275	1 225	1 200

- ✓ Converging around Scenario D
- ✓ Creation of DSF reserve in response to requests to increase DSF grant allocation
- ✓ Required replenishment contributions of US\$1.55 billion (vs US\$1.1 billion in IFAD11, or an extra US\$150m per year)
- ✓ Total debt includes US\$225 million forecast for CPLs to be secured in IFAD12



# IFAD12: Update on Graduation

## Resource Distribution

- 100% allocation of core resources to LICs/LMICs.
- UMICs to receive 11-20% of PoLG.

## Financing Conditions

- Differentiated financing conditions to Member States.

## Trajectory

- COSOPs outline trajectory for graduation.
- COSOPs submitted to EB within 3 years of the country attaining GDI.
- Review of COSOP at completion.

## Addressing Reversals

- Member States reverting below GDI can request to re-gain access to IFAD's resources.

# Next Steps: From Pledges to Projects

## IFAD12 Consultations

Finalize IFAD12 report & resolution  
Pledging

Finalize IFAD12 Pledging

## GC

Approval IFAD12 report & resolution

## Executive Board

Review status of IFAD12 Contributions

PBAS Allocations & 2022 PoLG

Approval of first IFAD12 projects



10-11 Dec 2020

16 Feb 2021

17-18 Feb 2021

Sep 2021

Dec 2021

Apr 2022



2020

2021

2022





Thank you