MOPAN assessment of IFAD
2017-18

Presentation of the findings
IFAD 12 Replenishment Meeting

13 February 2020
Rome, Italy
1. **What is MOPAN?**
2. **How was the assessment conducted for IFAD?**
3. **What are the key messages for IFAD?**
What is MOPAN?

The **Multilateral Organisation Performance Assessment Network** is a network of 19 member countries with a *common interest in assessing the effectiveness of the major organisations they fund.*

- Australia
- Belgium
- Canada
- Denmark
- Finland
- France
- Germany
- Ireland
- Italy
- Japan
- Luxembourg
- The Netherlands
- Norway
- Republic of Korea
- Sweden
- Switzerland
- United Arab Emirates
- United Kingdom
- United States
1. What is MOPAN?
2. How was the assessment conducted for IFAD?
3. What are the key messages for IFAD?
MOPAN looks at 5 performance areas

<table>
<thead>
<tr>
<th>PERFORMANCE AREAS</th>
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<tbody>
<tr>
<td>STRATEGIC MANAGEMENT</td>
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<td>Clear strategic direction geared to key functions, intended results and integration of relevant cross-cutting priorities</td>
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<td>OPERATIONAL MANAGEMENT</td>
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<td>Assets and capacities organised behind strategic direction and intended results, to ensure relevance, agility and accountability</td>
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<td>RELATIONSHIP MANAGEMENT</td>
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<td>Engaging in inclusive partnerships to support relevance, to leverage effective solutions and to maximise results (in line with Busan Partnerships commitments)</td>
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<tr>
<td>PERFORMANCE MANAGEMENT</td>
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<td>Systems geared to managing and accounting for development and humanitarian results and the use of performance information, including evaluation and lesson-learning</td>
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<td>RESULTS</td>
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<td>Achievement of relevant, inclusive and sustainable contributions to humanitarian and development results in an efficient way</td>
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Source: MOPAN 3.0 Methodology, 2017-18
IFAD’s assessment has followed a structured process.

- **Structured analytical tools**
  - Working hypothesis
  - Document review
  - Survey of external partners

- **92 documents reviewed**

- **115 responses**

- **71 interviews in HQ and calls to regions / countries**

- **Interviews & consultations**

- **MOPAN Assessment Report**

- **External expert review by ex Head of Evaluation at the ADB**

- **Headquarters/Corporate level**
  - **Global/Regional/Country level**

13.02.2020
1. What is MOPAN?
2. How was the assessment conducted for IFAD?
3. What are the key messages for IFAD?
Areas of strength

Clear mandate, supported by well-articulated strategies, and delivering results

Relevance to target groups through consultation and operations in partnership

Transparency of resources allocation and strong financial control

Strong institutional focus on results supported by a robust evaluation function

Innovation and scaling up
Areas for improvement

Sustainability

Speed of disbursement

Institutional capacity analysis

Targeting strategies

Feedback loops including on knowledge work
Thank you.

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