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2017 Annual Report on Results and Impact of IFAD Operations (ARRI)

Consultation on the Eleventh Replenishment of IFAD's resources: third session

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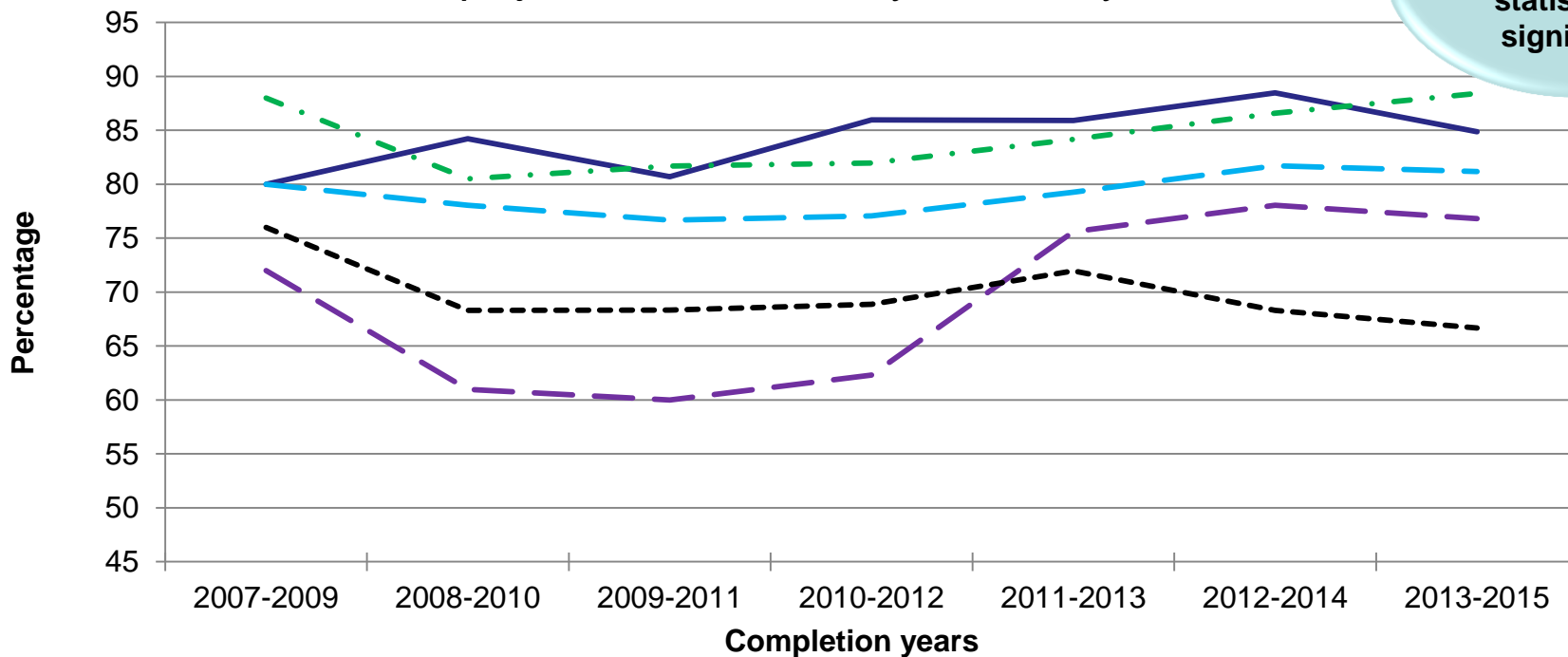
Investing in rural people

Overall, improved performance of IFAD operations from 2009

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Overview of main evaluation criteria,
% projects rated moderately satisfactory or better

Improvement between IFAD8 and IFAD9 statistically significant



IFAD project performance on par and better than other IFIs

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External benchmarking with agricultural portfolio of other IFIs

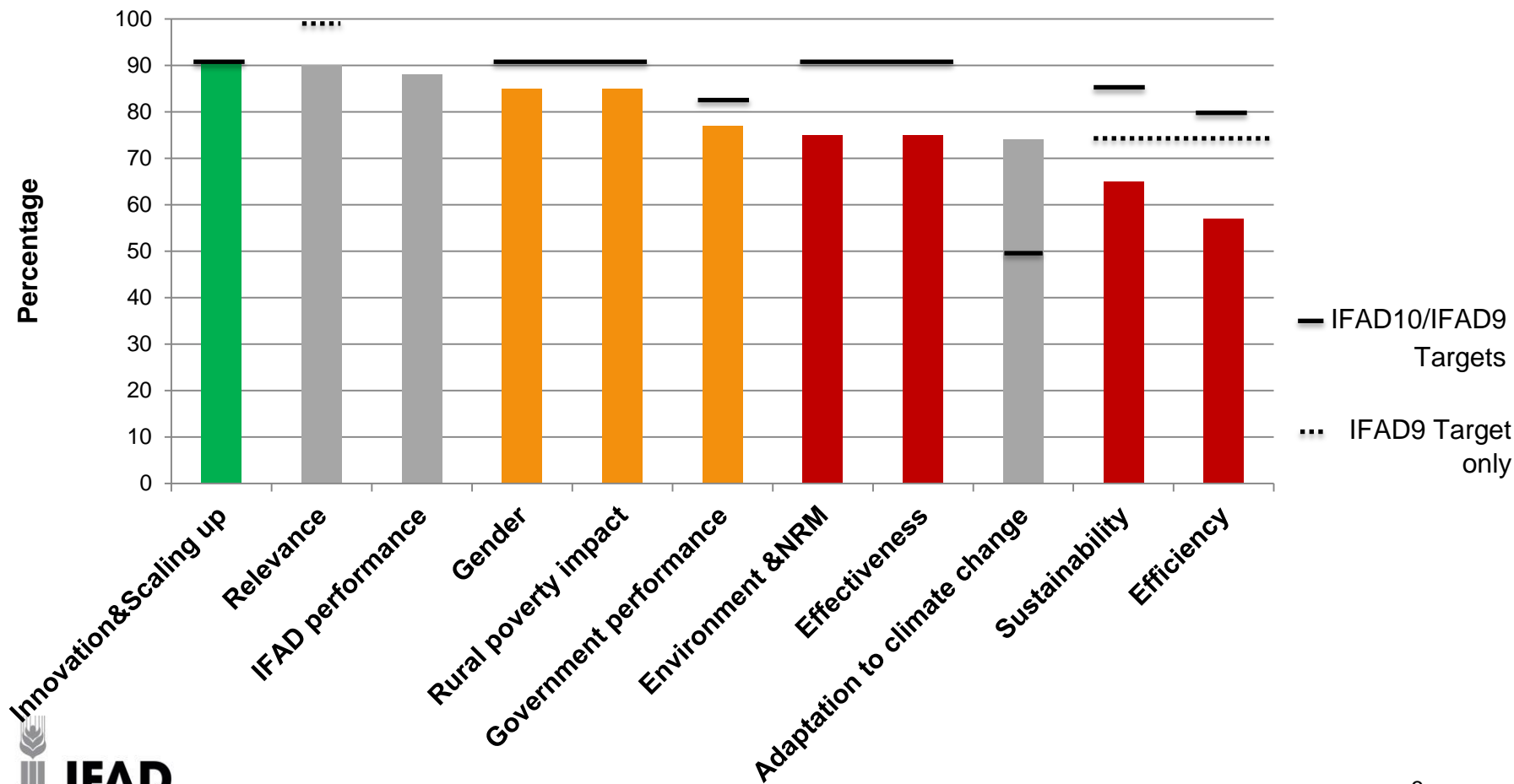
Percentage of projects with performance rated MS +

Global	<i>IFAD</i> 2002-2015 75	<i>WB</i> 2002-2015 76
Asia	<i>IFAD Asia</i> 2002-2015 88	<i>AsDB</i> 2002-2014 65
Africa	<i>IFAD Africa</i> 2002-2015 68	<i>AfDB</i> 2002-2013 44

Most criteria are below IFAD9 and IFAD10 RMF targets



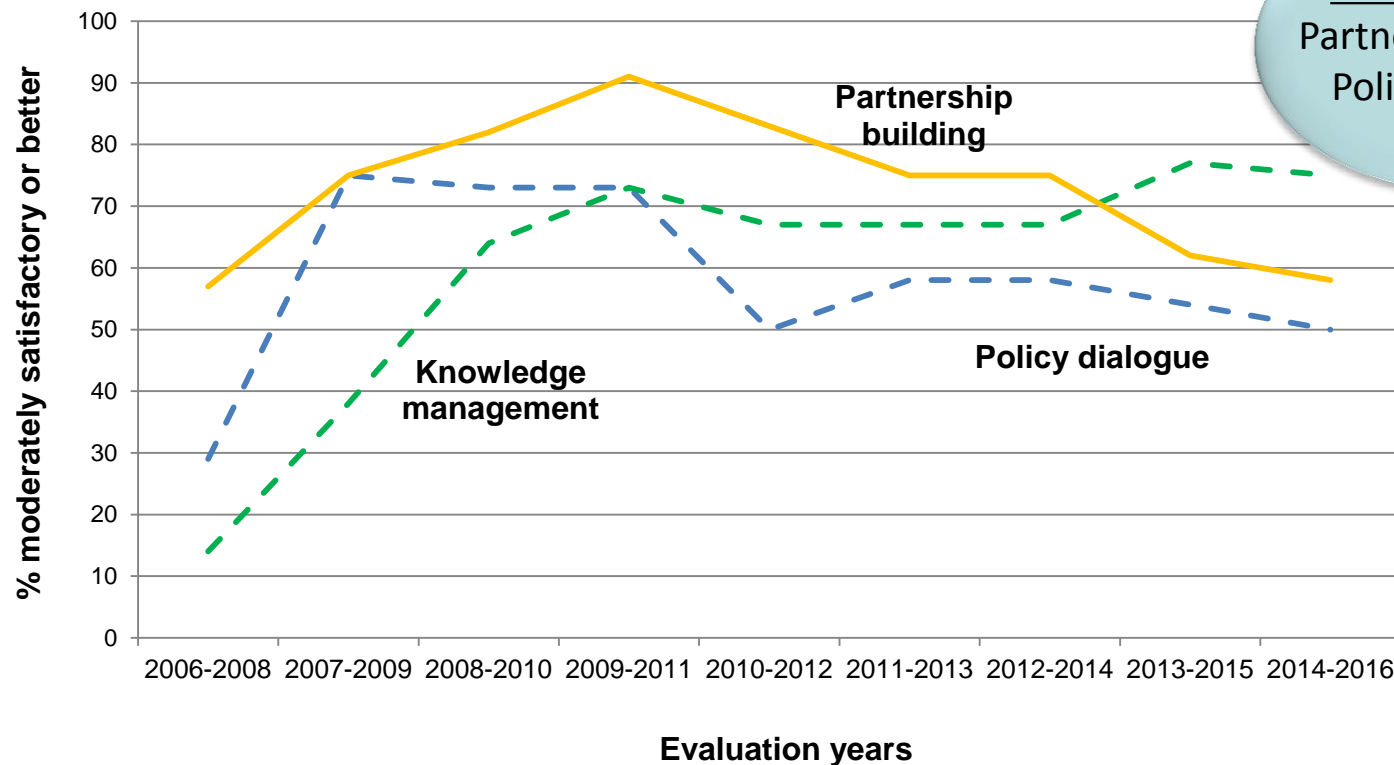
Evaluation criteria assessment (2013-2015)
 % projects rated moderately satisfactory or better



Limited progress in non-lending activities, except Knowledge Management

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- Performance of non-lending activities: **mostly moderately satisfactory**



**How can IFAD raise
country programme performance
to fully satisfactory?**

- Good operational performance is linked to well-defined **targeting strategies**.
- Promoting **gender equality and women's empowerment** is critical to realize Agenda 2030.
- Raising **M&E performance** requires disaggregated evidence in strategic areas – climate change and food security.
- Successful management of **fiduciary responsibility** requires rigor, not rigidity.
- **KM, partnerships and policy dialogue** area catalysts for greater rural poverty impact.

- **Fully Satisfactory Performance:** Build on strengths, address bottlenecks and introduce a new modus operandi.
- **Gender Transformation:** Introduce gender transformative approaches to substantially contribute to SDGs.
- **Better evidence:** Improve data granularity in strategic areas of focus – climate change and food security.
- **Non-lending activities:** Systematize KM, partnership and policy engagement – to unlock their potential to scale up country program results
- **Fiduciary requirements:** Extend country differentiation to procurement, while supporting long-term national capacity improvements
- **2018 ARRI Learning Theme:** “Pro-poor” targeting strategies