Enhancing IFAD11 business model to deliver impact at scale

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**IFAD’s Business Model**

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*IFAD*  
**Investing in rural people**
Transforming resources
Embracing a culture of results and innovation

Supervision  Data  Transparency
The time is now

Only by doubling today’s rate of progress will the international community achieve SDG1 and SDG2
IFAD11 starts the countdown to 2030

Numbers of projects by completion year

- IFAD11 (2019-2021)
- IFAD12 (2022-2024)
- IFAD13 (2025-2027)

Agenda 2030
Clients across the board demand more to finance rural transformation

Better sequencing of investments and implementation support to strengthen absorptive capacity
We will adjust our mindset to embrace evaluative reasoning
We will transform lives through focused investments

Three quarters of IFAD funding

- Greater economic mobility
- Greater resilience
- Increased production
- Increased market access

IFAD
Investing in rural people
Resource utilization
Doing development differently

Instruments  Focus  Design
We will increase our agility to respond to more sophisticated clients.
We will cash-in the benefits of our global footprint
Resource allocation

Focus on the poorest people in the poorest countries
We will distribute resources to leave no-one behind

ODA RESOURCES
- 90% LICs/LMICs
- 25-30% MFS
- 10% UMICs

NEEDS

STRATEGIC FOCUS

PERFORMANCE

OWNERSHIP

ABSORPTIVE CAPACITY
We will deliver comprehensive solutions tailored to contexts.
Resource mobilization
Assembling development finance to maximize impact

Resources  Co-financing  Private sector
We will make IFAD a magnet for diversified development finance

IFAD11 POLG
- Core contributions
- Borrowing

Domestic co-financing
- Boost in MICs, particularly NEN and LAC
- Facilitated by increased project size

International co-financing
- Focus on climate change and fragile states
- Level-up to best performing regions, such as ESA and APR

Private sector
- New vehicles of engagement
- Improved measurement
We will assemble resources to maximize our impact

- Replenishment contributions: +≈20%
- Programme of work: +100%
- Programme of loans and grants: +40%

Gradually
Thank you

Four Decades
Investing in Rural People
Fostering Inclusive and Sustainable Rural Transformation