



# External Assessments of IFAD's Performance

**Michel Mordasini**  
Vice-President

21 February 2014

# External assessments of IFAD



- Bilateral Assessments
  - Australia (2012), Finland (2013), Sweden (2011), Switzerland (2012), United Kingdom (2011 & 2013)
- Multilateral Assessments
  - Multilateral Organisation Performance Network (MOPAN, 2013)
- Research Institutions
  - Brookings Institute & Center for Global Development
    - Quality of Official Development Assistance (QuODA) (2011)
    - Quality of Aid for Agriculture (Ag QuODA) (2012)

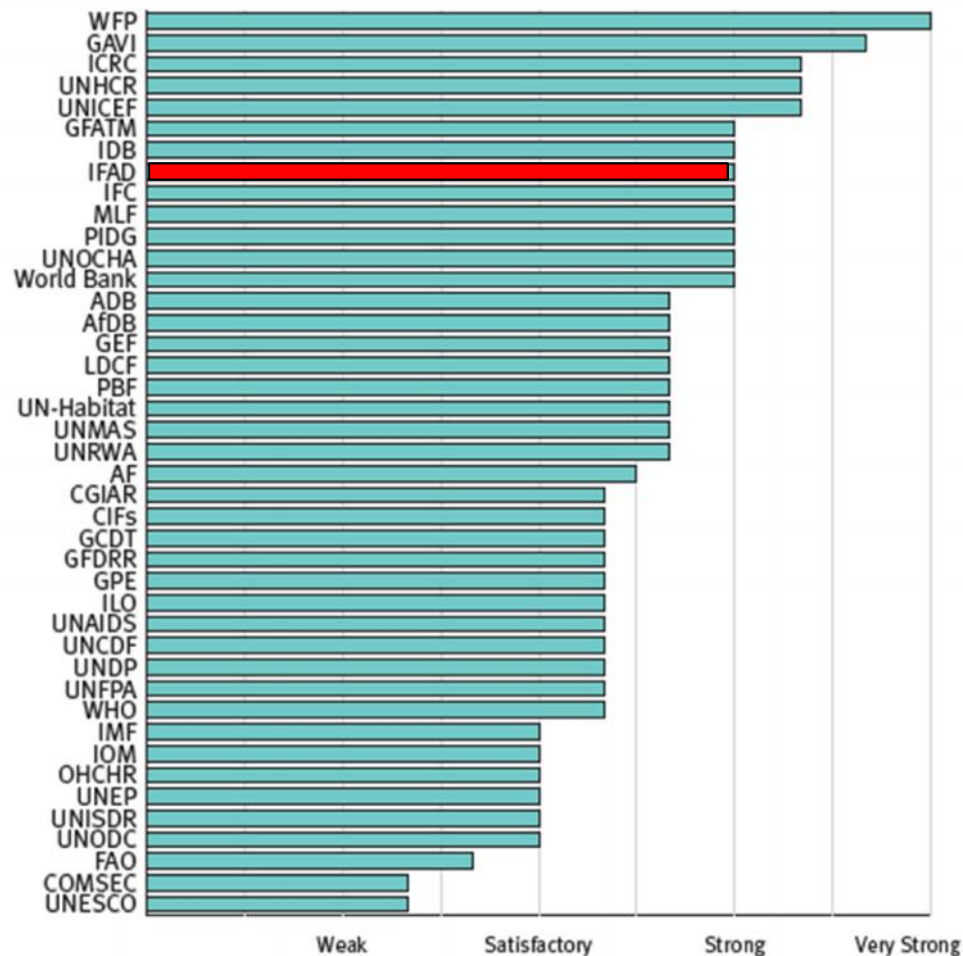
# IFAD's performance in the multilateral context - Good performance with strong results



DFID's Multilateral Aid Review  
– Value for Money

Very Good	AsDF, ECHO, EDF, GAVI, GFATM, ICRC, IDA, PIDG, UNICEF
Good	AfDF, CERF, CIFs, EBRD, FTI, GEF, GFDRR, <b>IFAD</b> , IFC, IFRC, OCHA, PBF, UNDP, UNHCR, UNITAID, WFP
Adequate	CDB, EC'ion Budget, EFW, IADB, ONCHR, UNAIDS, UNEP, UNFPA, WHO
Poor	CommSec, FAO, HABITAT, ILO, IOM, ISDR, UNESCO, UNIDO, UNIFEM

Australian Multilateral Assessment -  
Delivering results on poverty and sustainable  
development in line with mandate



# Focus areas relevant to IFAD9 deliverables



- 1) Institutional Effectiveness
- 2) Operational Effectiveness
- 3) Results Management
- 4) Transparency & Accountability

# Institutional Effectiveness



## ● **Mandate & Strategy**

- Important and unique mandate supported by well-aligned strategic framework

## ● **Strategic Management**

- Strong, motivated work culture promoted
- Staff trust in leadership needs reinforcing after HR changes

## ● **Organisational Structure**

- Strong ratings for IFAD's organizational structure
- Decentralizations supported and further strengthening of country offices recommended

## ● **HR Management**

- Improved performance management systems noted by MAR 2013 and MOPAN
- Addressing areas of concern: greater transparency in recruitment, upgrading professional positions & gender strategy

# Operational Effectiveness



- **Cost & Value Consciousness**
  - Recent improvements noted
  - Introduction of institutional efficiency ratio highlighted
  
- **Country Alignment & Ownership**
  - Relevant, effective partner with a strong participatory approach
  - Adaptation to national contexts and recipient country systems to be enhanced.

# Results Management System



## ● Evaluation Processes

- Strong evaluation systems
- High level of independence and accountability of IOE

## ● Focus on Results

- Strong results framework and commitment to results-based management

## ● Development Impact & Reporting

- Improving performance
- Further improvement needed in terms of sustainability and evidence of country-level impact

# Transparency & Accountability



## ● **Audit, Anti-corruption, etc.**

- Strong ratings overall for audit, anti-corruption, risk management & procurement

## ● **Disbursement rates**

- Noted improvement in financial management (e.g., creation of Financial Operations Dept., improved disbursement rates)

## ● **Public Disclosure**

- Commended for publicly disclosing key documents
- Recognized membership in IATI
- Recommended IFAD provide information to the Creditor Reporting System



# Overall assessment



## Strengths

Strong and unique mandate  
Strategic Management  
Focus on results  
Independent evaluation that informs operations

## Improving

HR Management  
Decentralization  
Country-level impact and reporting