JUIFAD Investing in rural people

Executive Board

President's report on a proposed grant under the global/regional grants window to the Foro Internacional de Mujeres Indígenas, Samburu Women Trust and Tebtebba Foundation for the sixth cycle of the Indigenous Peoples Assistance Facility (2022–2026)

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Action: The Executive Board is invited to approve the recommendation

contained in paragraph 20.

Technical questions:

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For more information on the Indigenous Peoples Assistance Facility (IPAF), please visit https://www.ifad.org/en/ipaf

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I. Background and compliance with IFAD Regular Grants Policy

- The proposed programme that will finance three grant agreements with, respectively, Foro Internacional de Mujeres Indígenas (FIMI), Samburu Women Trust (SWT) and the Tebtebba Foundation for the sixth cycle of the Indigenous Peoples Assistance Facility (2022–2026): Advancing Indigenous Peoples' conservation and sustainable management of biodiversity for adaptation and resilience to climate change (IPAF 2). The proposal is in line with the goal and strategic objectives (SOs) of the IFAD Regular Grants Policy (2021).¹ The sixth cycle of IPAF will contribute to SO1: leverage better impact on the ground for IFAD's programme of work, including through improvement of in-country capacity for greater sustainability of benefits. This will be achieved through the pathway on partnerships.
- 2. The sixth cycle supports priority commitment area 1: increased ambition on mainstreaming and other priority issues, and enhanced targeting of the most vulnerable rural people during the Twelfth Replenishment of IFAD's Resources (IFAD12).² The theme of the cycle is: advancing Indigenous Peoples' conservation and sustainable management of biodiversity for adaptation and resilience to climate change. As stated in the 2022 call for proposals,³ the priority areas for funding are: (i) food security and nutrition, and sustainable and resilient food systems: (ii) rights to land, territories and resources; (iii) biodiversity conservation and sustainable management; and (iv) access to markets. Under this cycle, priority will be given to proposals with a strong focus on social inclusion and gender mainstreaming and women's empowerment, and to proposals submitted by Indigenous Peoples' organizations that have Indigenous women and youth in their decision-making bodies. This cycle will also enhance linkages with the IFAD youth grassroots approach and will seek to engage persons with disabilities by giving special consideration to organizations whose structures include Indigenous persons with disabilities, thus generating good practices for the new IFAD Disability Inclusion Strategy. This will position IPAF as a key mechanism to generate innovative solutions with regard to nutrition, climate, gender, youth and biodiversity.
- 3. IPAF entered into IFAD12 equipped with US\$3.1 million in grant resources from the Swedish International Development Cooperation Agency (Sida). This enabled the launch of the sixth cycle of IPAF by channelling the funds to a separate grant agreement with each of the three recipients. These were signed in August 2022. At the close of the call for proposals, about 670 projects had been submitted. Only 30 of these will be supported. A large gap remains for resource mobilization.
- 4. In response to the commitment made in IFAD12⁴ (replenish the Indigenous Peoples Assistance Facility including through mobilization of additional resources from other partners), and as part of the broader drive to strengthen the inclusion of Indigenous Peoples, this grant proposal will supplement Sida funding with an

¹ See EB 2021/132/R.3.

² See EB 2021/134/R.13.

³ https://www.ifad.org/en/web/latest/-/call-for-proposals-indigenous-people-s-assistance-facility-ipaf-.

⁴ See GC 44/L.6/Rev.1.

- additional US\$2.5 million. The David and Lucile Packard Foundation (Packard Foundation) cofinances component 2 of this initiative.
- 5. The proposed recipients were identified through direct selection in 2017 (during the fifth IPAF cycle) and were reconfirmed in 2022 by the IPAF Board. The rationale for the direct selection of the three regional partners responsible for co-managing IPAF at regional level lies in their recognized capacity as "grant-making" organizations to serve the interests of Indigenous Peoples, support their development initiatives and build their capacity.

II. The proposed programme

- 6. The overall goal is to strengthen Indigenous Peoples' capacity to implement self-driven development initiatives. The objectives of the programme are to:
 (i) empower Indigenous Peoples to design and implement self-driven development initiatives; (ii) enhance the capacity of the three recipients as regional hubs; and (iii) generate and share knowledge and learning from IPAF 2 implementation and provide Indigenous Peoples, IFAD and like-minded partners (i.e. International Land Coalition, Slow Food) with opportunities to further strengthen their collaboration for rural transformation.
- 7. The target group will be composed of Indigenous Peoples' communities and their organizations living in rural areas in the countries in which IFAD operates in Africa, Asia and the Pacific, and Latin America and the Caribbean. Indigenous women and youth will receive particular attention. It is estimated that IPAF 2 will reach about 25,000 direct beneficiaries and about 100,000 indirect beneficiaries.
- 8. The programme will be implemented over three years and will have the following components:
 - Component 1. Empowerment of Indigenous Peoples' grassroots organizations. Under this component, 21 small projects with a value ranging from US\$20,000 to US\$70,000 and designed by Indigenous Peoples' communities and their organizations will be financed and implemented, in addition to the 30 proposals financed by Sida. The selection of proposals will take advantage of the results of the sixth IPAF call for proposals⁵ and the technical review that was finalized by May 2023.
 - Component 2. Strengthening of Indigenous Peoples' networks and organizations. Under this component, the grant will support the institutional, organizational and managerial capacities of the three regional partners FIMI, Latin America and the Caribbean; SWT, Africa; and the Tebtebba Foundation, Asia and the Pacific to play a catalytic role in the regions and beyond in facilitating direct access to finance by Indigenous Peoples' organizations (IPOs). Activities will include:
 - Capacity development and institutional strengthening of regional and local Indigenous Peoples' organizations;
 - Supervision and implementation of the 21 projects by the three implementing partners;
 - Direct supervision of IPAF-financed projects at the regional level by the three implementing partners; and
 - o Implementation support, technical assistance and backstopping to organizations implementing IPAF projects at the national level.
 - **Component 3. Knowledge management and learning.** Knowledge and experience emerging from IPAF-funded projects, and the social and economic changes they bring about at the grassroots and national levels will be

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⁵ https://www.ifad.org/en/web/latest/-/call-for-proposals-indigenous-people-s-assistance-facility-ipaf-.

captured and systematized to feed into policy dialogue, influence climaterelated initiatives with Indigenous Peoples, and build the capacity of relevant actors. Activities will include:

- Organization of regional workshops/events to share and learn from IPAF experiences in Asia and the Pacific, Africa, and Latin America and the Caribbean, and other IFAD initiatives in support of Indigenous Peoples and climate change adaptation (i.e. the enhanced Adaptation for Smallholder Agriculture Programme [ASAP+] and Slow Food).
- Organization of webinars and roundtables, and creation of networks to connect IPOs with relevant partners such as the Local Communities and Indigenous Peoples Platform, the Convention on Biological Diversity, research institutions/academia and possible funders of community-led initiatives to facilitate access to climate finance for other regional/local IPOs.
- Dialogue with IFAD staff particularly at the country level to enhance understanding of Indigenous Peoples' issues, coordinated by the three implementing partners in collaboration with the IPAF secretariat (workshops/learning routes/systematic communication with IFAD staff at country level).
- Participation of IPOs in knowledge-sharing events, regional workshops, policy engagement dialogue and United Nations Permanent Forum on Indigenous Issues (UNPFII) sessions.
- Production and dissemination of knowledge products emanating from IPAF projects.

III. Expected outcomes/outputs

- 9. The following outcomes are expected:
 - (i) Indigenous Peoples increase their empowerment and improve their livelihoods through the design and implementation of self-driven development initiatives;
 - (ii) The three Indigenous Peoples' organizations (grant recipients) increase their capacity to act as regional hubs:
 - (iii) Indigenous Peoples' knowledge is systematically shared to influence relevant stakeholders.
- 10. The programme is expected to have the following outputs:

For objective 1

- (i) Up to 21 demand-driven initiatives of Indigenous Peoples' communities and their organizations, whose projects are selected by the IPAF Board, are financed and implemented in Africa, Asia and the Pacific, and Latin America and the Caribbean;
- (ii) Up to 21 grassroots organizations build and strengthen their capacity in project management, implementation and evaluation of self-driven development initiatives.

For objective 2

- (i) The three regional partners effectively manage financial instruments that support grassroots initiatives;
- (ii) The three regional partners improve their institutional and organizational capacities;
- (iii) The three regional partners engage in the international arena and contribute to policy dialogue;

For objective 3

- (i) The perspectives, proposals for solutions to climate change adaptation and well-being of Indigenous Peoples' communities and their organizations embedded in IPAF applications are captured and systematized;
- (ii) Knowledge and experience on IPAF-funded projects in Africa, Asia and the Pacific, and Latin America and the Caribbean are systematized and shared for lesson-learning and knowledge-sharing;
- (iii) Regional and international forums/platforms are influenced by knowledge and experience generated by IPAF.

IV. Implementation arrangements

- 11. At the global level, IPAF is governed both operationally and strategically by the IPAF Board, composed of three representatives of IPOs, one representative from UNPFII and one representative from IFAD.
- 12. At the regional level, IPAF will be administered by the three partners selected as grant recipients: (i) FIMI in Latin America and the Caribbean; (ii) SWT in Africa; and (iii) the Tebtebba Foundation in Asia and the Pacific.
- 13. The three recipients will act as regional partners of IPAF 2. They will be accountable for the full implementation of each project in accordance with the respective grant agreement and for overseeing and providing technical assistance to sub-grantees at the local level.
- 14. At the national and grassroots levels, IPAF supports projects designed and implemented by Indigenous Peoples' communities and their organizations through small grants. The supported projects build on Indigenous Peoples' culture, identity, knowledge and natural resources.
- 15. The Senior Technical Specialist Indigenous Peoples, Environment, Climate, Gender and Social Inclusion Division, will be responsible for ensuring effective management of each grant agreement and of the overall IPAF initiative.
- 16. Each of the three grant agreements signed in 2022 with the respective recipients will be amended in order to reflect the proposed additional financing from IFAD.
- 17. There are no deviations from the standard procedures for financial reporting and audit.

V. Indicative programme costs and financing

- 18. This grant will be provided as additional financing to the currently active Sidafunded grants to FIMI (GRIPS ID: 2000004264), SWT (GRIPS ID: 2000004266) and the Tebtebba Foundation (GRIPS ID: 2000004238). Disbursements will be made following revolving fund methodology against annual workplans and budgets and both disbursements and financial reporting will follow a similar structure to that of ongoing grants.
- 19. Total costs for the 2022–2026 IPAF cycle amount to US\$7,654,638. IFAD's contribution to the project is US\$2,500,000. Cofinancing includes: US\$3,116,340 by Sida; US\$90,000 by the Packard Foundation; US\$1,234,298 by the three regional partners (FIMI, SWT and the Tebtebba Foundation); US\$714,000 by IPAF subgrantees.

Table 1
Costs by component and financier
(United States dollars)

Components	IFAD (Sida grant funds)	IFAD additional grant financing	Packard Foundation	IPAF sub- grantees	Implementing partners (FIMI, SWT, Tebtebba)	Total
Empowerment of Indigenous Peoples' grassroots organizations	2 165 000	1 470 000		714 000	266 000	4 615 000
Strengthening of Indigenous Peoples' networks and organizations	570 500	418 451	83 334		582 698	1 654 983
Knowledge management and learning	150 000	426 400			321 200	897 600
Overheads and management fees	230 840	185 149	6 666	•	64 400	487 055
Total	3 116 340	2 500 000	90 000	714 000	1 234 298	7 654 638

Table 2
Costs by expenditure category and financier
(United States dollars)

Expenditure category	IFAD (Sida grant funds)	IFAD additional grant financing	Packard Foundation	IPAF sub- grantees	Implementing partners (FIMI, SWT, Tebtebba)	Total
1. Grants and subsidies	2 100 000	1 470 000		714 000	237 000	4 521 000
2. Travel and allowances	331 500	497 800	83 334		425 958	1 338 592
3. Salaries and allowances	308 500	265 615			319 098	893 249
4. Consultancies and goods, services and inputs	145 500	81 400			188 242	415 142
Overheads and management fees	230 840	185 185	6 666		64 400	487 055
Total	3 116 340	2 500 000	90 000	714 000	1 234 298	7 654 638

VI. Recommendation

20. I recommend that the Executive Board approve the proposed grant in terms of the following resolution:

RESOLVED: that the Fund, in order to finance, in part, the sixth cycle of the Indigenous Peoples Assistance Facility (2022–2026): Advancing Indigenous Peoples' conservation and sustainable management of biodiversity for adaptation and resilience to climate change (IPAF 2), shall provide a grant of US\$826,332 to the Foro Internacional de Mujeres Indígenas; a grant of US\$836,535 to Samburu Women Trust; and a grant of US\$837,132 to the Tebtebba Foundation for a duration of three years upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board herein.

Alvaro Lario President Appendix I EB 2023/LOT/G.1

Results-based logical framework

	Objectives-hierarchy	Objectively verifiable indicators	Means of verification	Assumptions
Goal	Indigenous peoples drive their own community development.	Up to 21 indigenous peoples' communities/ organisations enabled to manage and implement their development initiatives (around 25,000 direct beneficiaries and around 100 000 indirect beneficiaries)	List of projects approved by the IPAF Board; Grant progress reports; Independent verification through supervision missions.	The three regional partners (the Recipients) have the full support of the indigenous peoples' communities
Objectives	 To empower indigenous peoples to design and implement their self-driven development initiatives; To enhance the capacity of regional indigenous peoples' organizations as regional hubs; To generate and share knowledge and learning from IPAF 2 implementation and provide opportunities for Indigenous Peoples, IFAD and other like-minded partners to further strengthen their collaboration for rural transformation. 	 25.000 direct beneficiaries satisfied with the outcomes of the projects they identified, implemented and evaluated; 2.a The three regional partners (the Recipients) effectively supervise and administer the selected sub-projects proposed by the indigenous peoples' communities/ organisations; 2.b Indigenous peoples organizations expand their networks with at least ten new grassroots organizations in their respective regions; 3.a # of platforms organised and channels linked to others to share knowledge and experience on IPAF sub-projects at local, regional and international, level by the end of the Programme; 3.b 80% of direct and indirect beneficiaries have access to knowledge they consider relevant and useful. 	 Monitoring and supervision reports of IPAF-funded projects; result-based assessments of projects; The three regional partners (the Recipients) annual progress reports, closing reports; annual and final audit reports; annual IFAD supervision missions; Research analysis, studies and publications produced and shared through local and global fora, bulletins and web pages; Surveys conducted with organizations implementing IPAF funded projects. 	No negative interferences or influences in the affairs of indigenous peoples at country level.
Outputs	 Component 1 1.1 Up to 21 demand-driven initiatives of indigenous peoples' communities and their organisations, whose projects are selected by the IPAF Board, are financed and implemented in Africa, Asia and the Pacific and Latin America and the Caribbean; 1.2 Up to 21 grassroots organisations build and strengthen their capacity on project management, implementation and 	 # of demand-driven projects approved, financed and successfully implemented in # countries in Asia and the Pacific, Africa and Latin America and the Caribbean by the end of the Programme; # of projects supporting women and youth organisations/groups at the national and grassroots levels; 	Component 1 Proposals received by IPAF and stored in the IPAF tracking system; Minutes of IPAF Board decision making meeting; Grant agreements between the three regional partners (the Recipients) and national/grassroots orgs; monitoring and supervision reports of IPAF-funded projects, proceedings of training events; Regional workshops/fora proceedings;	No negative interferences in the affairs of indigenous peoples at country level; National/local governments willingness; The three regional partners (the Recipients) determined to incorporate service orientation and a result-based M&E system combining traditional and specific indicators on the well-being of indigenous peoples; The three regional partners (the Recipients) determined to broaden their role at regional

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Objectives-hierarchy	Objectively verifiable indicators	Means of verification	Assumptions
initiatives. Component 2 2.1 Three regional partners (the Recipients) effectively manage financial instruments that support grassroots initiatives; 2.2 Three regional partners (the Recipients) improve their institutional and organisational capacities:	 # of national/grassroots organisations linked to the regional and global indigenous peoples' platforms and movement by the end of the Programme. Amount of resources mobilized and partnership developed by grassroots organisations. Component 2	community of practices' list of members; Information deriving from supervision missions/surveys of IFAD-funded projects; communications with CPMs; IPAF knowledge and experience informing IFAD-project designs; IFAD's inhouse seminars and presentations. Component 2 Grant agreements between IFAD and the three regional partners (the	level and play a catalytic role to link up local and global platforms.
2.3 Three regional partners (the Recipients) actively engage in the international arena and contribute to policy dialogue. Component 3	 Total financial resources received by the three regional partners (the Recipients) in Asia and the Pacific, Africa and LAC to support grassroots development initiatives; Total funds disbursed by the three regional partners (the Recipients) to # national/grassroots organisations as approved by the IPAF Board in their 	Recipients); proceedings of training events; correspondence between IPAF Secretariat and the three regional partners (the Recipients); evidence of disbursement of resources to the three regional partners (the Recipients); grant agreements between the three regional partners (the Recipients)	
communities and their organisations embedded in IPAF applications, are captured and systematized; 3.2 Knowledge and experience on IPAF-funded projects in Africa, Asia and the	respective regions according to project's program of work; # Timely and accurate technical and financial reports provided to IFAD by the three regional partners (the Recipients); # of supervision and backstopping	transactions for transferring resources from the three regional partners (the Recipients) to the IPAF grantees; proceedings of regional and international fora; the three regional partners' (the Recipients) technical and financial reports and annual audits; supervision reports by	
for lessons learning and knowledge sharing; 3.3 Regional and international fora/platforms are influenced by knowledge and experience generated	mission organised by the three regional partners (the Recipients) at the national level; # audit reports submitted by the three regional partners (the Recipients) on an annual basis; Amount of resources mobilized and	the three regional partners (the Recipients). Component 3 Documents/publication/ reports; workshop proceedings; regional and	
	partnership developed by the three regional partners (<i>The Recipients</i>). Component 3 # of studies, analysis and papers produced and shared on knowledge and experience deriving from projects	international fora proceedings;	

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Objectives-hierarchy	Objectively verifiable indicators	Means of verification	Assumptions
	submitted under IPAF Call for Proposals;		
	 # of regional and international fora where knowledge and experience from IPAF is shared; 		
	 # of regional workshops organised to share and learn from IPAF experiences in Asia, Africa and Latin America and the Caribbean; 		
	 # of national/grassroots IPAF-funded projects linked to IFAD operations in the country by the end of the Programme; 		
	 # of policy-relevant knowledge products completed; 		
	 # of existing/new laws, regulations, policies or strategies proposed to policy makers for approval, ratification or amendment. 		

Appendix II EB 2023/LOT/G.1

FIMI, SWT and TEBTEBBA_Project costs by expenditure category and financier

Table 3 FIMI_Project costs by expenditure category and financier (United States dollars)

	Expenditure category	IFAD (Sida Grant Funds)	IFAD Add. Grant	Packard Foundation	IPAF sub - grantees	Implementing partner (FIMI)	Total
1.	Grants and subsidies	700 000	490 000		238 000		1 428 000
2.	Travel and allowances	110 000	165 933	27 778		102 600	406 311
3.	Salaries and allowances	103 500	88 389			240 098	431 987
4.	Consultancies and Goods, Services and Inputs	38 500	20 800			84000	143 300
5.	Overheads & Management fees	76 160	61 210	2 222			139 592
	Total	1 028 160	826 332	30 000	238 000	426 698	2 549 190

Table 4 **SWT_Project costs by expenditure category and financier** (United States dollars)

	Expenditure category	IFAD (Sida Grant Funds)	IFAD Add. Grant	Packard Foundation	IPAF sub - grantees	Implementing partner (SWT)	Total
1.	Grants and subsidies	700 000	490 000		238 000	200 000	1 628 000
2.	Travel and allowances	80 500	165 933	27 778		64 000	352 611
3.	Salaries and allowances	133 000	88 837			30 000	251 389
4.	Consultancies and Goods, Services and Inputs	48 000	29 800			67 242	145 042
5.	Overheads & Management fees	76 920	61 966	2 222		64 400	191 072
	Total	1 038 420	836 535	30 000	238 000	425 642	2 568 114

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Table 5 **Tebtebba_Project costs by expenditure category and financier** (United States dollars)

	Expenditure category	IFAD (Sida Grant Funds)	IFAD Add. Grant	Packard Foundation	IPAF sub - grantees	Implementing partner (Tebtebba)	Total
1.	Grants and subsidies	700 000	490 000		238 000	37 000	1 465 000
2.	Travel and allowances	141 000	165 933	27 778		258 958	593 669
3.	Salaries and allowances	72 000	88 389			49 000	209 389
4.	Consultancies and Goods, Services and Inputs	59 000	30 800			37 000	126 800
5.	Overheads & Management fees	77 760	62 010	2 222			141 992
	Total	1 049 760	837 132	30 000	238 000	381 958	2 536 850

Appendix III EB 2023/LOT/G.1

Background information on IFAD's engagement with Indigenous Peoples

- a. Most of Indigenous Peoples live in developing countries and are disproportionately represented among the poor: they account for an estimated 6% of the world's population, but represent as high as 18% of those living in extreme poverty. Similarly, Indigenous Peoples continue to face systematic discrimination, marginalization and criminalization, particularly among https://www.nearingling-to-protect-their lands, environment and rights. Recognized as custodians of ecosystems and biodiversity, there are around 476 million indigenous peoples in approximately 90 countries worldwide. Growing https://www.nearinglicenterships.com/human-rights-defenders-human-rights-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-defenders-human-rights-human-rights-human-rights-human-rights-human-rights-human-rights-human-rights-human-rights-human-rights-human-rights-human-right
- b. Indigenous peoples are key partners to achieve IFAD's mission. IFAD's capacity in engaging with indigenous peoples has been widely recognized by indigenous peoples, governments and within the UN Family. IFAD's approach to working with indigenous peoples is guided by its Policy on Engagement with Indigenous Peoples (2009, updated in 2022). Over the years, IFAD has learned that capacity-building and self-determined development can be considerably improved by entrusting indigenous peoples' communities with the direct management of resources and funds. The Indigenous Peoples Assistance Facility (the "IPAF" of the "Facility") serves this scope.
- c. In the 2015 Evaluation Synthesis on IFAD's engagement with indigenous peoples, the IFAD's Independent Office of Evaluation (IOE) emphasized the relevance of the support provided through the IPAF in developing partnership with indigenous peoples' organisations and contributing to their empowerment.
- d. Since 2007, as a result of four calls for proposals (2007, 2008, 2011, 2015 and 2018), the IPAF supported 158 projects in more than 45 countries for a total amount of US\$5.1 million. Small financed projects have contributed to improving the livelihoods of indigenous peoples' communities.
- e. The IPAF has been identified as a unique instrument for IFAD to reach out to indigenous peoples' communities and a complementary instrument to build partnerships with regional, national and grassroots indigenous peoples' organisations.
- f. Over the years, IPAF has played a strategic role in promoting gender mainstreaming and women's empowerment.

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Details on implementation arrangements

a. The IPAF Board provides overall strategic guidance on the Facility focus and approves project proposals submitted to the IPAF, ensuring consistency with selection criteria and equitable regional distribution. The four representatives from indigenous peoples' institutions come one from each of the following regions: Africa, Latin America and the Caribbean, Asia and the Pacific.

- b. The three Recipients will: (i) Enter into an amendment to each of three grant agreements that were signed with IFAD in August 2022 for the purpose of implementing the projects that will be funded by the proposed additional financing of the IPAF Facility; (ii) Support the technical review process of proposals submitted to the IPAF; (iii) Enter into formal downstream agreements with the IPAF sub-grantees awarded by the IPAF Board, and channel resources to them; (iv) Monitor and supervise all IPAF-funded small projects in their region; (v) Provide technical support to IPAF grantees and strengthen their capacity to implement their projects; (vi) Submit annual work plans and budgets (AWPBs), withdrawal applications, technical and financial progress and final reports to IFAD; (vi) Submit annual audit report; (vii) Facilitate linkages between the IPAF-funded small projects and IFAD country Programmes; (viii) Document and disseminate knowledge generated by the IPAF-funded small projects; and (ix) Support the IPAF resource mobilization efforts.
- c. As highlighted in the Assessment Report of the 4th and 5th IPAF cycles, IPAF has been successful in strengthening these organizations to become efficient and effective managers of the IPAF, playing a catalytic role at the regional and the international level. Maintaining direct selection of the three organization has proven key for capital building and institutional development.
- d. It is worth noting that the implementation support, including supervision provided by the three partners to the sub-grantees (IPAF grantees) has proved to be learning process both for the regional partners (grant management, building of regional and international networks), the IPAF grantees (project design and implementation) and IFAD (developing partnership with Indigenous Peoples' organizations).