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Investing in rural people

## **President's report**

### **Proposed grant under the global/regional window to the**

### **Center for International Forestry Research for the**

### **Stepping up IFAD's Gender-transformative Agenda – Women's Land Rights Initiative**

#### **Note to Executive Board representatives**

##### Focal points:

##### Technical questions:

##### **Steven Jonckheere**

Senior Technical Specialist - Gender and Social Inclusion  
Environment, Climate, Gender and Social Inclusion Division  
Tel.: +39 06 5459 2144  
e-mail: s.jonckheere@ifad.org

##### **Harold Liversage**

Lead Global Technical Specialist, Land Tenure  
Sustainable Production, Markets and Institutions Division  
Tel.: +39 06 5459 2173  
e-mail: h.liversage@ifad.org

##### Dispatch of documentation:

##### **Deirdre Mc Grenra** Chief

Institutional Governance  
and Member Relations  
Tel.: +39 06 5459 2374  
e-mail: gb@ifad.org

**For: Approval**

## **Recommendation for approval**

The Executive Board is invited to approve the recommendation for the proposed grant as contained in paragraph 13.

### **I. Background and compliance with IFAD Policy on Grant Financing**

1. The importance of secure land and resource tenure is widely acknowledged in both research and practice. Attention to women's rights is growing, spurred by evidence on the instrumental value of women's land and resource rights for a range of developmental outcomes, as well as by the demands of women's movements themselves. Access to land and resources is a critical entry point for women's empowerment. It defines social status and political power in the village, and structures relationships both within and outside the household. However, women continue to be disadvantaged by insecure property rights and access to land and natural resources and by exclusion from decision-making and governance systems at different levels, from local to national. Addressing the institutional barriers that women face – the rules and norms that define how resources are governed and how people can benefit from them – is essential both to achieve gender equality and to secure rights and access to land.
2. Innovative approaches will be needed to achieve the 2030 Agenda for Sustainable Development, including its goals of reducing gender and other social inequalities. One area in which inequalities are prevalent is that of land rights (understood here broadly as bundles of rights to access and make decisions over the use of land). In development practice and policies, interventions that have supported gender equality and land rights have not engaged effectively with the roots of inequality. Much can be done to integrate gender-transformative approaches (GTAs) into such interventions to improve land rights practices and outcomes. This programme aims to address this challenge.
3. The proposed programme is in line with the goal and objectives of the IFAD Policy on Grant Financing (2015). It will promote innovative, pro-poor approaches and technologies with the potential to be scaled up for greater impact and generate and share knowledge for development impact. The aim of the proposal is to promote and strengthen women's land rights (WLR) through the integration of GTAs in rural development interventions. Its strategy is based on three interactive pillars: (i) stocktaking to identify lessons, good practices and principles from existing approaches, interventions and operational experiences, and conducting gender analyses; (ii) developing and testing contextually appropriate, innovative and collaborative GTAs in seven countries; and (iii) deploying an effective, multilevel knowledge-sharing and engagement strategy to review and adapt existing approaches and tools, create an enabling environment for knowledge use, and promote cross-regional learning and scaling out of best practices at a general level. The recipient was identified through competitive selection.

### **II. The proposed programme**

4. The overall goal of the programme is to promote and strengthen WLR through the integration of GTAs in rural development interventions by improving policies and implementation tools and practices in targeted countries. The objectives are to:
  - (i) To enhance the recognition and protection of WLR in targeted countries.
  - (ii) To contribute to the creation of conditions that would enable women's enjoyment of land rights over time.

5. The target group will be composed of 7,000 women and girls living in rural areas in the selected countries who are involved in IFAD-supported projects. About 40 per cent of them will be younger than 35 years old. Policymakers and development practitioners will benefit indirectly from the outcomes of identifying and testing tools that will be widely disseminated.
6. The programme will be implemented over three years and will have the following components:
  - (i) Component 1. Gender analysis and piloting tools
  - (ii) Component 2. Knowledge management to step up the GTA agenda
  - (iii) Component 3. Programme management

### **III. Expected outputs/outcomes**

7. The programme will produce the following outputs
  - (i) Seven country gender analysis reports on the root causes of inequalities influencing WLR, which will inform the design and adaptation of GTAs in each country;
  - (ii) Contextually appropriate GTAs specifically addressing identified bottlenecks to WLR are developed, deployed and monitored in seven countries;
  - (iii) Local and national stakeholders are engaged in participatory processes and forums on strengthening WLR and supported by a host of targeted tools, country reports and guidelines as well as gender specialists;
  - (iv) Key stakeholders from 21 IFAD countries engaged in South-South exchange on GTAs and WLR through a global knowledge exchange workshop;
  - (v) High-level engagement workshops organized in seven countries, supported by targeted policy briefs on strengthening women's tenure security;
  - (vi) Joint capacity-building workshop organized with IFAD on integrating GTAs for WLR across its portfolio.
8. The programme is expected to have the following outcomes:
  - (i) Policymakers in targeted countries are aware of challenges, bottlenecks and solutions to strengthen women's tenure security;
  - (ii) Local and national stakeholders, including IFAD, have stronger capacities to propose policies and programmes that enhance WLR through GTAs;
  - (iii) Women of different ages and socio-economic groups are represented and participate actively in decisions about land at community and household levels.

### **IV. Implementation arrangements**

9. The programme will be executed by the Center for International Forestry Research (CIFOR) together with three other CGIAR centres: World Agroforestry, the Alliance of Bioversity International and the International Center for Tropical Agriculture, and the International Food Policy Research Institute (IFPRI). CIFOR's programme management and coordination team manages and records grant agreements with funders and subcontracts with partners. At the programme level, one senior CIFOR scientist will coordinate and supervise overall management and implementation together with one senior scientist each from the Alliance and IFPRI. Programme management coordinators, who will ensure compliance of workplan activities and the logical framework (logframe), will be in close contact with IFAD programme staff to ensure alignment with the proposed logframe. Country coordinators will be responsible for coordinating implementation of gender analysis and piloting tools at the country level. Given the presence and experience of various centres working in

the different countries, country coordinators will also be responsible for engaging local partners to support implementation activities.

10. CIFOR's integrated planning, monitoring, evaluation and learning strategy will be adopted, acknowledging inherent challenges in implementing, as well as monitoring and evaluating activities that aim for outcomes and impacts through knowledge generation. Regular tracking will be undertaken through joint reflection and learning, as well as participatory monitoring and evaluation, to enable beneficiaries to document and learn about changes resulting from different GTAs.
11. There are no deviations from the standard procedures for financial reporting and audits.

## V. Indicative programme costs and financing

12. The total programme amount is US\$2.36 million, with IFAD financing amounting to US\$2 million and cofinancing to US\$360,040.

Table 1

**Costs by component and financier**  
(Thousands of United States dollars)

<i>Components</i>	<i>IFAD</i>	<i>Cofinancing</i>	<i>Total</i>
1. Component 1	1 162	222	1 384
2. Component 2	402	134	536
3. Component 3	251	4	255
4. Overheads	145	-	145
5. Cost-sharing percentage	40	-	40
<b>Total</b>	<b>2 000</b>	<b>360</b>	<b>2 360</b>

Table 2

**Costs by expenditure category and financier**  
(Thousands of United States dollars)

<i>Expenditure category</i>	<i>IFAD</i>	<i>Cofinancing</i>	<i>Total</i>
1. Salaries and allowances	815	333	1 148
2. Operating costs	38	4	42
3. Consultancies	163	3	166
4. Travel and allowances	147	-	147
5. Equipment and materials	-	-	-
6. Goods, services and inputs	80	20	100
7. Workshops	553	-	553
8. Training	18	-	18
9. Subgrants	-	-	-
10. Management fees/overheads	145	-	145
11. Cost-sharing percentage	40	-	40
<b>Total</b>	<b>2 000</b>	<b>360</b>	<b>2 360</b>

## VI. Recommendation

13. I recommend that the Executive Board approve the proposed grant in terms of the following resolution:

RESOLVED: that the Fund, in order to finance, in part, the Stepping up IFAD's Gender-transformative Agenda – Women's Land Rights Initiative, shall provide a grant of two million United States dollars (US\$2,000,000) to the Center for International Forestry Research for a three-year programme, upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board herein.

Gilbert F. Hougbo  
President

## Results-based logical framework

	Objectives-hierarchy	Objectively verifiable indicators	Means of verification	Assumptions
<b>Goal</b>	Promote and strengthen women's land rights through the integration of gender-transformative approaches and tools in rural development interventions	Women and girls in targeted countries benefit from higher participation in management of land and natural resources at community level and in decision-making over land and other resources at household level	Baseline and endline assessments; monitoring reports from pilot implementation; reports on stakeholder engagement	IFAD-supported projects allow for the appropriate integration of the gender transformative tools and approaches developed, and the relationships in place and allow for knowledge sharing and stakeholder engagement
<b>Objectives</b>	To enhance the recognition and protection of women's land rights in targeted countries through the engagement and capacity building of key stakeholders at local, national and regional levels	Policymakers and development practitioners in the targeted countries commit to adopting the recommendations emanating from the project's piloting work to increase the recognition and protection of women's land rights	Analysis of formal documentation of relevant country authorities; workshop and training reports; reports on stakeholder engagement; Interviews with relevant authorities and other stakeholders operating in targeted projects sites	Significant interest among local governments and other implementing partners in targeted countries to engage in the adaptation and implementation of the tools and approaches promoted.
	To contribute to the creation of conditions that would enable women's enjoyment of land rights over time through the design and deployment of innovative gender-transformative approaches	Changes in attitudes towards women's land ownership and participation in decision-making among communities in the targeted countries	Baseline and endline assessments; monitoring reports from pilot implementation	Communities see value and are willing to participate in project activities and tool implementation
<b>Outcomes/ Outputs</b>	Policy makers in targeted geographies are aware of challenges, bottlenecks and solutions to strengthen women's tenure security	Local and national stakeholders in at least seven IFAD countries of interest are able to identify GTA interventions and policy options that enhance women's land rights	Interviews with local/national decision-makers and development actors; workshop and training materials; reports on stakeholder engagement	Significant interest among local governments and other implementing partners in targeted countries to actively participate and learn from workshops, exchanges, and other capacity development activities. Other countries/projects that have signalled interest in this work are willing and able to participate in knowledge exchange activities to learn from recommendations from seven project countries.
	Local and national stakeholders, including IFAD, have enhanced capacities to propose policies and programmes that enhance women's land rights through gender transformative approaches	Local and national stakeholders in at least seven IFAD countries of interest are engaged in the use of tools and approaches to promote women's land rights	Interviews with local/national decision-makers and development actors; workshop and training materials; reports on stakeholder engagement	
	Women of different ages and socio-economic groups are represented and participate actively in decisions about land at community and household levels	Increased women's representation and participation in land governance bodies in selected countries	Baseline and endline assessments; monitoring reports from pilot implementation; Registration lists	Significant interest among women in targeted localities to participate in land governance and decision-making about land and other resources
		Increased joint ownership of resources and/ or joint decision-making at the household level		Communities see value and are willing to participate in project activities
	<b>Component 1.1</b>			

<b>Key Activities by component</b>	Stocktaking of livelihood analyses and program experiences	Overview report based on existing information on gender-related challenges in the context of project implementation	Reports and protocols; secondary data	Contact established and study sites identified with each country program
	Develop the methodology for gender analysis	Gender analysis protocol developed and agreed among partners	Reports and protocols; monitoring reports	
	Conduct gender analysis in seven countries, incl. validation workshops	Seven country gender reports prepared and validation workshops conducted	Data collection tools; secondary data; primary data; gender analysis reports	
	<b>Component 1.2</b>			
	Scoping/Inception workshops with key stakeholder groups	Policy priorities and processes at country level identified and documented for supporting the selection of most appropriate approaches for piloting	Reports and protocols	Implementing partners are willing and able to integrate piloting and monitoring activities in parallel to project implementation.
	GTA Methodology refinement and development of monitoring indicators	Set of indicators developed and integrated into monitoring system; 1 report on guidelines for baseline analysis	Monitoring system in place with indicators; protocols for implementation; Monitoring reports	
	Pilot the tools in at least six IFAD supported projects	Adapted tools integrating gender transformative approaches tested in seven countries in IFAD supported programs/projects	List of tools and approaches used; protocols for implementation; activity reports; Monitoring reports	Conflict or anything else that could disrupt the piloting exercise does not take place in the targeted countries and sites
	<b>Component 2.</b>			
	Finalization of Knowledge Management Plan	Map of key stakeholders for knowledge sharing at different levels; Refined knowledge management plan incorporating country-specific actors and needs	Knowledge management plan; monitoring reports	Knowledge generated by the project will be transferable to other contexts and IFAD investments
	Dissemination of results through multiple channels	At least seven knowledge products supporting engagement processes at multiple levels, including training materials, advocacy briefs, lessons and practices briefs and fact sheets; Synthesis report on best practices and experiences from across the seven selected countries; A 'how-to-do' note for policy makers and programme implementers	Publications; communications materials; monitoring reports	The project will work closely with IFAD to employ existing KS channels.  The second-tier group of countries interested in the project will be willing and able to engage in learning events
Country-level, multi-stakeholder policy dialogues	At least six workshops (1 per country) aimed at sharing key findings and experiences from the pilots undertaken under Component 1	Workshop reports; Publications; communications materials;	Willingness and commitment of relevant country authorities and other relevant stakeholders to participate in dialogues, and exchange workshops	
Global workshop to facilitate South-South exchange	One global knowledge exchange workshop for cross-country and –regional exchange of experiences, including IFAD projects not directly targeted by project activities	Workshop reports; Publications; communications materials;	The second-tier group of countries interested in the project will be willing and able to engage in learning events	
Joint capacity building workshop with IFAD and other Rome Based Agencies	One capacity building workshop with IFAD and other Rome-based agencies to enhance the dissemination and uptake of best practices, raise awareness and build capacity among non-gender specialist on gender-transformative approaches	Workshop reports; Publications; communication and training materials;	Willingness of other Rome-based agencies and staff at IFAD to participate in the workshop and learn about GTAs	