

Document:	EC 2010/61/W.P.6
Agenda:	6
Date:	26 January 2010
Distribution:	Public
Original:	English

E



Enabling poor rural people
to overcome poverty

Mozambique Country Programme Evaluation

**Draft concept note on the national
round-table workshop and the 2010
Evaluation Committee country visit**

Evaluation Committee — Sixty-first Session
Rome, 29 January 2010

For: **Review**

Note to Evaluation Committee members

This document is submitted for review by the Evaluation Committee.

To make the best use of time available at Evaluation Committee sessions, members are invited to contact the following focal point with any technical questions about this document before the session:

Luciano Lavizzari

Director, Office of Evaluation
telephone: +39 06 5459 2274
e-mail: l.lavizzari@ifad.org

Queries regarding the dispatch of documentation for this session should be addressed to:

Deirdre McGrenra

Governing Bodies Officer
telephone: +39 06 5459 2374
e-mail: d.mcgrenra@ifad.org

Draft concept note on the national round-table workshop and the 2010 Evaluation Committee country visit¹

A. Context

1. **The Mozambique Country Programme Evaluation (CPE).** In 2009, the Fund's independent Office of Evaluation (OE) conducted a CPE in Mozambique for the first time since IFAD started its operations in 1978. A national round-table workshop is routinely held at the end of each CPE undertaken by OE. The core objectives of such learning workshops are to discuss the main issues emerging from the CPE and provide inputs for the preparation of the evaluation's Agreement at Completion Point, which is finalized soon after the workshop. The Agreement at Completion Point is a short document summarizing the main CPE findings and recommendations that the Government of Mozambique (represented by the Ministry of Planning and Development) and IFAD (represented by the Programme Management Department) agree to adopt and implement within specific time frames. OE's role is to facilitate the preparation and finalization of the Agreement at Completion Point for inclusion in the final CPE report.
2. **Evaluation Committee.** IFAD's Evaluation Committee was established in 1988 and is one of the two standing subcommittees² of IFAD's Executive Board. Current members³ of the Evaluation Committee include Brazil, Canada, Egypt (Chair), Indonesia, India, Ireland, the Netherlands, Nigeria and Sweden. In line with its terms of reference and rules of procedure, the Committee decided at its sixtieth session, in December 2009, that the destination for its annual country visit would be Mozambique and that the visit would take place from 24-28 May 2010, in the context of the national round-table workshop on the Mozambique CPE, subject to the concurrence of the Government of Mozambique.⁴ Since 2000, such visits have taken the Committee to India, Indonesia, Mali, Mexico, the Philippines and the Syrian Arab Republic.
3. The CPE national round-table workshop and Committee's annual country visit will be jointly organized by the Government of Mozambique, OE, and the Eastern and Southern Africa Division (PF) of IFAD.

B. Objectives

4. The objectives of the CPE national round-table workshop are to: (i) discuss the main issues emerging from the Mozambique CPE; (ii) provide inputs for the preparation of the Agreement at Completion Point; and (iii) inform the preparation of the new country strategic opportunities programme. The workshop will be attended by members of IFAD's Evaluation Committee, as well as by representatives of national and provincial government, IFAD Management and staff, NGOs and civil-society organizations, IFAD-funded projects and programmes, academic and research institutions, the private sector and private foundations. Selected resource persons will also participate.
5. In addition, it is proposed that the Committee visit IFAD-financed projects in Nampula Province to gain an insight into the efforts being made by IFAD and the Government to reduce rural poverty in Mozambique (see section D). This will offer the Committee an opportunity to have direct discussions with beneficiaries and their groups, project staff, provincial government authorities and others, as well as to

¹ This document has benefited from feedback provided by the Evaluation Committee members who participated in the recent 2009 country visit to India, as contained in the Report of the Chairperson on the country visit to India (EB 2009/98/R.6).

² The other standing subcommittee is the Audit Committee.

³ Elected for a three-year term in April 2009 by the Executive Board.

⁴ A fax informing Government of the proposed country visit dates was transmitted on 21 December 2009. OE is currently waiting for confirmation by the Government.

observe project activities on the ground. The Committee may also wish to speak with the main financing and implementation partners, such as representatives of the accumulating savings and credit associations, the Institute for the Development of Small-Scale Fisheries, the Small Industry Development Fund (FFPI) and the Ministry of Fisheries. The Committee may also wish to meet with the Norwegian Agency for Development Cooperation (NORAD), which chairs the donors' group in Mozambique.

C. Mozambique CPE national round-table workshop

6. **Place and timing.** The workshop will take place in Maputo on 27 and 28 May 2010, immediately following the field visit. The event will be held at a location as yet to be determined in consultation with the Government in Maputo. Representatives of IFAD Management and staff, and Evaluation Committee members will stay at a location as yet to be determined, to be selected in consultation with the Government. Room reservations will be made by OE. The provisional workshop agenda can be found in annex I.
7. **Workshop invitations and documentation.** Invitations will be sent to all participants by the Office of the Director of Cooperation and Investment, Ministry of Planning and Development, in the joint name of the Government and IFAD. A specific issues paper will be prepared by OE in cooperation with the Government and PF, to facilitate debate. The issues paper will include selected guiding questions on each of the three themes for discussion (see below). In addition, the final CPE report will be shared with all participants as further background reading ahead of the discussions.
8. **Key themes for the workshop.** The workshop will focus on three key themes emerging from the Mozambique CPE. The following are proposed, pending further review with the Government.

Theme 1: Engaging private and civil-society organizations in the country programme: could private entities and/or civil society organizations be assigned implementation responsibilities for components or subcomponents of IFAD-financed programmes?

Theme 2: Developing and implementing an effective targeting strategy for the IFAD-financed country programme: where should future IFAD-financed interventions focus geographically?

Theme 3: As the IFAD-financed programme has shifted towards a more sector-based approach, how can (i) programme synergies and (ii) effective collaboration with other potential development partners be ensured?

9. **List of participants.** The provisional list of institutions and individuals to be invited to the workshop is being developed and will be finalized with inputs from the Government and PF.
10. **Workshop process.** The workshop's provisional agenda has been formulated in such a way as to encourage the exchange of views and ideas among participants throughout the event.
11. During the inaugural session, the designated chairperson from the Government of Mozambique will outline the objectives and structure of the workshop. The inaugural workshop address will be delivered by [*to be determined by the Ministry of Planning and Development, Government of Mozambique*]. Thereafter, Mr Kevin Cleaver, Associate Vice-President, Programmes, and Mr Luciano Lavizzari, Director, OE, will make introductory statements. After a coffee break in the morning of day one, Mr Paul-André Rochon, OE Senior Evaluation Officer and Mr Jakob Grosen, the Mozambique CPE consultants' team leader, will jointly present the evaluation's main findings and recommendations. Before lunch, time will be reserved for comments,

questions and answers on the introductory remarks and presentation made during the morning. Mr Rochon will provide a brief overview of the arrangements for the workshop's working group sessions, which will be held in the afternoon of the first day.

12. After lunch on day one (27 May), participants will be divided into three working groups. Each group will consider one of the three workshop themes. The chairperson for each working group will be identified prior to the workshop and the groups will nominate a rapporteur. An OE representative will make a brief presentation to each working group on the theme in question.
13. On the morning of the second day (28 May), Mr Ides de Willebois, Director, PF, will reflect on the previous day's proceedings. Each working group will then present its main discussion points to the plenary. Time will be set aside to discuss the working groups' presentations.
14. Mr Rochon will then address the plenary to explain the next steps in finalizing the CPE process. Mr Alessandro Marini, IFAD Country Programme Manager for Mozambique, will share IFAD's reflections on the direction of the next Mozambique country strategy. Thereafter, Dr Abdel Aziz Mohamed Hosni, Chairperson of the Evaluation Committee, will address the plenary.
15. The workshop's conclusions will be set forth in a closing statement delivered by the Government, covering the key points arising from both the plenary and the working group discussions.

D. Field visit to Nampula Province

16. The field visit to IFAD-supported programmes and interventions will take place from 24-26 May, prior to the round-table workshop. As IFAD-supported programmes are mainly concentrated in the centre and north of the country, Committee members will fly from Maputo to the selected area either on Sunday evening (23 May) or early Monday morning (24 May). The delegation will fly back to Maputo in the afternoon/evening of 26 May. IFAD will be responsible for making hotel reservations for Evaluation Committee members in the field.
17. The proposed area for the field visit is Nampula Province, in the northern part of the country. Here, the relatively high concentration of IFAD-supported programmes would allow the participants to visit a broad spectrum of interventions and interact with different types of stakeholders and beneficiaries, thus obtaining a fairly comprehensive understanding of the IFAD country programme in the limited time available. An alternative to Nampula Province would be Sofala Province in the centre of the country. IFAD-supported interventions are however more dispersed in Sofala, which would imply greater travel time.
18. A detailed programme for the field visit, reflecting the preferences and suggestions of Committee members, will be developed by PF in close collaboration with government authorities and will be distributed by end-February. During the three-day field visit participants will visit three of the four ongoing programmes (the fourth – the Rural Markets Promotion Programme – has only recently begun implementation):
 - **Sofala Bank Artisanal Fisheries Project.** Activities in support of fishery production, post-harvest and marketing; community management of coastal resources; development of community-based financial services; community development including social infrastructure; and economic infrastructure such as roads and markets;
 - **Rural Finance Support Programme.** Activities in support of financial institutions (from banks to microfinance operators) wishing to expand their outreach to rural areas not served by financial services and/or promoting innovative products to better serve the rural poor;

- **Agricultural Support Programme/National Programme for Agricultural Extension** (although still at early stage). The programme supports the national system for agricultural extension by strengthening the “supply side” (public extension system but also private/NGO operators) as well as the “demand side” (farmers’ organizations).
19. The field visit participants will consist of Evaluation Committee members, representatives of PF and the Government, and project officials. The provisional list is being developed and will be submitted to the Evaluation Committee for comments at a later stage.

Provisional agenda of the Mozambique CPE National Round-table Workshop

Day One

27 May 2010: Chairperson (to be defined by the Government)

- 09:30 Registration for participants
- 10:00 Welcome remarks (Master of Ceremony)
- 10:05 Inaugural Workshop address by [*to be determined by the Ministry of Finance, Government of Mozambique*]
- 10:15 Statement by Mr Kevin Cleaver, Associate Vice-President, Programmes
- 10:25 Statement by Mr Luciano Lavizzari, Director, Office of Evaluation
- 10:35 Coffee break
- 10:50 Presentation of the main findings and recommendations of the Mozambique CPE by Mr Paul-André Rochon, Senior Evaluation Officer and Mr Jakob Grosen, Mozambique CPE consultants' team leader
- 11:20 Plenary discussions, including questions and answers
- 12:30 Overview of the organization of the three working groups by Mr Rochon
- 12:45 Lunch
- 14:00 Participants break up into working groups. Each working group to consider one of the three workshop themes
- 15:30 Coffee break
- 15:45 Working groups reconvene for further discussions
- 16:30 Conclusions of working group session and preparation of PowerPoint presentations
- 17:00 Closure

Provisional agenda of the Mozambique CPE National Round-table Workshop**Day Two****28 May 2010**

- 10:00 Opening remarks by the Chairperson
- 10:05 Reflections on the previous day's proceedings by Mr Ides de Willebois, Director, Eastern and Southern Africa Division
- 10:15 Presentations by the three working groups
- 11:00 Coffee break
- 11:15 Plenary discussions on working group presentations
- 12:15 Next steps in the finalization of the CPE process by Mr Rochon
- 12:30 Some reflections on the future direction of the Mozambique country strategy and overall remarks by Mr Alessandro Marini, IFAD Country Programme Manager for Mozambique
- 12:45 Reflections by Dr Abdel Aziz Mohamed Hosni, Chairperson of IFAD's Evaluation Committee
- 13:00 Workshop closing statement by the Government of Mozambique
- 13:15 Lunch

**Country Visit of the IFAD Evaluation Committee
(24-28 May 2010)**

Overall Itinerary

Date	Activity	Remarks
22/23 May	Arrival of the delegation in Maputo	
24 May	Arrival of delegation in Nampula, for the first day of the field visit to IFAD-supported projects	Flights to be determined Detailed programme being developed
25 May	Second day of field visit Nampula projects	Full day
26 May	Delegation travels to Maputo for additional meetings with government officials	Flights to be determined Detailed programme being developed
27 May	First day of workshop	Full day
28 May	Second day of workshop	Half day with bilateral meeting(s) in the afternoon (to be determined)
29 May	Delegation departs from Maputo for Rome	