

IOE



Investing in rural people

Independent Office of Evaluation

Evaluation
Committee
135th session



IOE's Work programme and budget for 2027

21 October 2026



IOE obtained feedback from Audit Committee, Evaluation Committee and Executive Board members in September 2026 on its proposed work programme and budget

- Presented a work programme of **22 total evaluations**: 2 corporate-level evaluations, 2 thematic evaluations, 11 CSPEs, 4 PPEs, 2 project cluster evaluations and 1 sub regional evaluation*
- With coverage now right-sized and in response to EPR recommendations, IOE has developed its draft 2027 programme of work with a focus on **being more strategic** in its selection
- AC, EC and EB members indicated **broad support** for the 2027 work programme, recognizing the importance of independent evaluation, and welcomed the more strategic focus in response to the EPR

*including carry over from 2026

In response to feedback from the September sessions and subsequent consultations, IOE has:

- Added additional resources for syntheses, rapid reviews and learning notes, to enable responsiveness to ad-hoc requests from Management and governing bodies.
- Moved the planned Evaluation Synthesis on disability inclusion from 2028 to 2027, to enable its use in the development of the IFAD new disability strategy and action plan.
- Replaced the Burkina Faso CSPE with a CSPE in Nigeria, following consultations with WCA, and;
- Added resources to support national capacity development in partnership with the Global Evaluation Initiative, in response to EPR recommendations.

The overall budget has risen due to staff cost increases *but remains lower than 2026 levels.*



FORGE CORPORATE CULTURE

Contribute to forging IFAD's corporate culture as a transparent, learning-oriented and accountable organization.



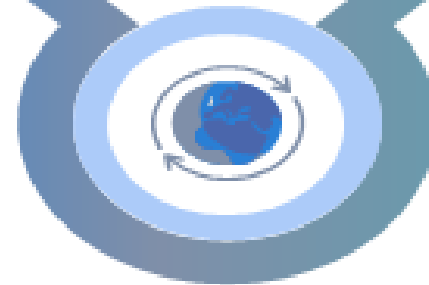
IMPROVE COVERAGE

Improve evaluation coverage and promote transformative evaluations that reflect the scale and scope of IFAD operations.



BUILD EVALUATION DIALOGUES

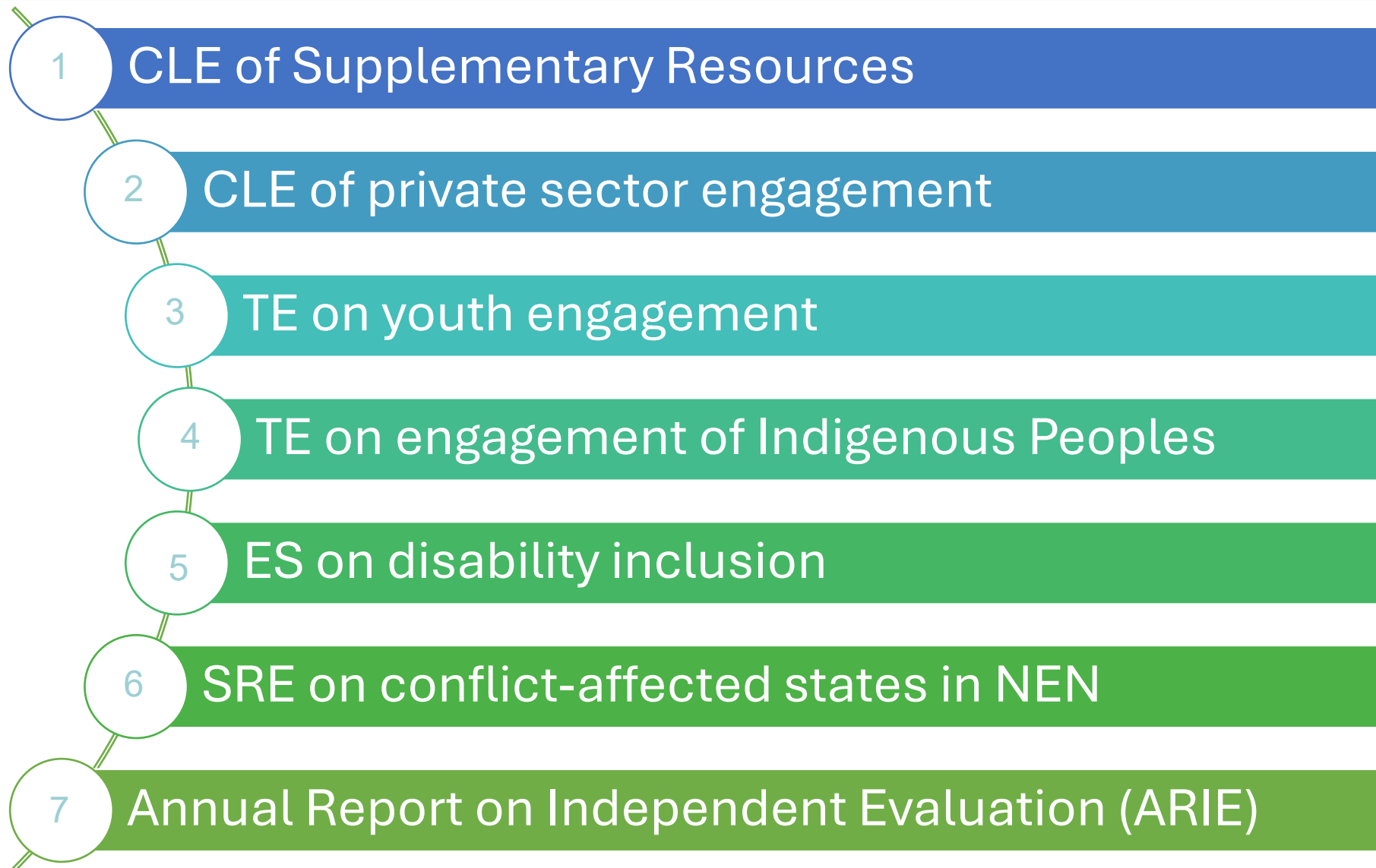
Engage with Management, Member States and external partners to support evaluation capacity and use within and outside IFAD.



RETAIN & DEEPEN LEADERSHIP

Retain and deepen IOE's position as an internationally recognized leader in the evaluation of rural development programmes, policies and strategies.

Objective 1: Transparent, learning-oriented and accountable organization



Objective 2: Improving evaluation coverage

CSPEs



Angola



Bangladesh



Cameroon



Eritrea



Indonesia



Nepal



Nigeria



Pakistan



Philippines



Tanzania



Uganda

PPEs and PCEs



the Gambia



Kenya



Moldova



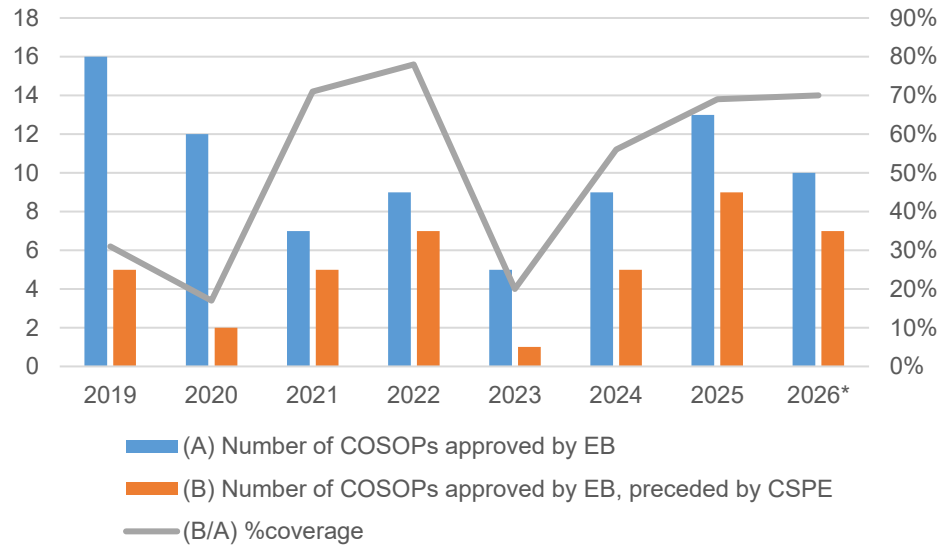
Niger

**Water management in
NEN**

Agroecology in Brazil

70% of COSOPs going to the EB will be preceded by a CSPE – up from 20% in 2023.

Objective 2: Improving evaluation coverage



*2026 includes Sept and Nov EC sessions

70%

of COSOPs preceded by a CSPE

- The total portfolio value covered by CSPEs in 2027 is **\$12.4 billion*** – over 3 times the average portfolio value covered in preceding years.
- This year's high value represents the inclusion of several of IFAD's largest portfolios – fulfilling IOE's accountability function

**Includes carry over from 2026 evaluations. For CSPEs commencing in 2027, the figure is \$6.2 billion*

In 2027, IOE evaluations - CSPEs, PPEs and higher plane evaluations - are estimated to cover **over 30 countries** representing one-third of total IFAD operations

Furthering IOE's leadership in evaluation and accountability

- Coordinate with Management to develop an action plan to implement the recommendations from the 2026 **External Peer Review of the IFAD evaluation function**
- Prepare the new **Multi-Year Evaluation Strategy 2028-2033**
- Engagement and leadership in international evaluation networks (ECG, UNEG, IntEVAL)
- Continue the surge in IOE international publications and presentations (22 in 2025/2026)
- Engage with its Evaluation Advisory Panel; hold the fifth workshop in February 2027
- With GEF IEO and IDEAS, co-host the 2027 IDEAS conference in Rome in October 2027

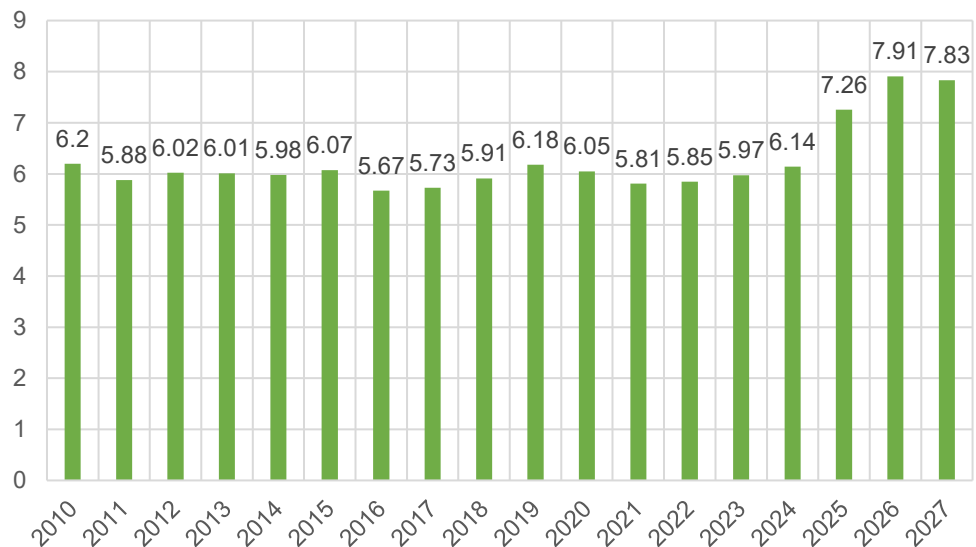
Capacity development

- IOE to continue to organize on-demand seminars on evaluation practices and evaluation methodology
- Continue engagement with IPDET, the premier global evaluation training academy.
- Increase and systematize support to the Global Evaluation Initiative, led by the World Bank's Independent Evaluation Group, in collaboration with the CLEAR centres and in coordination with ODE

	Approved budget 2026 (000 US\$)	Proposed 2027 budget (000 US\$)
Non-staff costs	3 455	3 069
Staff costs	4 455	4 763
Total	7 910	7 832
% of POLG (est)	0.69%	0.69%

- IOE’s proposed budget is 0.69% of the estimated PoLG – well below its 0.9% cap
- IOE continues to promote measures to reduce costs, including through greater use of AI, data science and GIS, and more efficient use of staff resources
- IOE added additional resources for learning products, rapid reviews and capacity development, in response to GB feedback. Staff costs across IFAD have risen as per new calculations

IOE budget in US\$ million (2010-2027)



Thank you for your continued support to IOE