

IOE



Investing in rural people

Independent Office of Evaluation

**Evaluation
Committee
131st session**



IOE's Work programme and budget for 2026

6 November 2025

IOE obtained feedback from Audit Committee, Evaluation Committee and Executive Board members in September 2025 on its proposed work programme and budget

- Presented a work programme of **24 total evaluations**: 14 CSPEs, 5 PPEs, 2 project cluster evaluations, 1 sub regional evaluation and 2 corporate-level evaluations
- Work programme **responds to Member State and IFAD management demand for increased coverage**, reflecting IOE's commitment to enhanced IFAD institutional accountability and learning for improved effectiveness
- Increased work programme vis-à-vis resources indicates **value-for-money and right sizing**

- The AC, EC and EB indicated **broad support** for the proposed programme of work, recognizing the value of independent evaluation. No major changes have been made since the September preview.
- In response to feedback from the September sessions, IOE will continue to **focus on efficiencies**, including through use of AI and NLP, geospatial data, and more streamlined processes.
- Furthermore, IOE foresees a **stabilization of coverage and budgets** in coming years.

FORGE CORPORATE CULTURE

Contribute to forging IFAD's corporate culture as a transparent, learning-oriented and accountable organization.



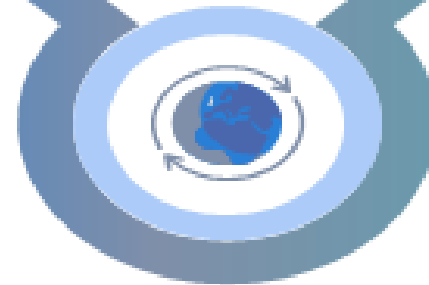
IMPROVE COVERAGE

Improve evaluation coverage and promote transformative evaluations that reflect the scale and scope of IFAD operations.



BUILD EVALUATION DIALOGUES

Engage with Management, Member States and external partners to support evaluation capacity and use within and outside IFAD.



RETAIN & DEEPEN LEADERSHIP

Retain and deepen IOE's position as an internationally recognized leader in the evaluation of rural development programmes, policies and strategies.

Objective 1: Transparent, learning-oriented and accountable organization

1 CLE on IFAD11 and IFAD12

2 CLE on IFAD's Human Resource Management

3 CLE on Supplementary Funding

4 Sub-Regional Evaluation on engagement in conflict-affected states in NEN

5 Annual Report on the Independent Evaluation of IFAD (ARIE).

Objective 2: Improving evaluation coverage

CSPEs



Bangladesh



Cambodia



Pakistan



Madagascar



Tanzania



Uganda



Zimbabwe



Mozambique



Tunisia



Jordan



Lebanon



**Central African
Republic**



Togo



Peru

PPEs and PCEs



Bangladesh



India



Uzbekistan



Belize



**Central African
Republic**

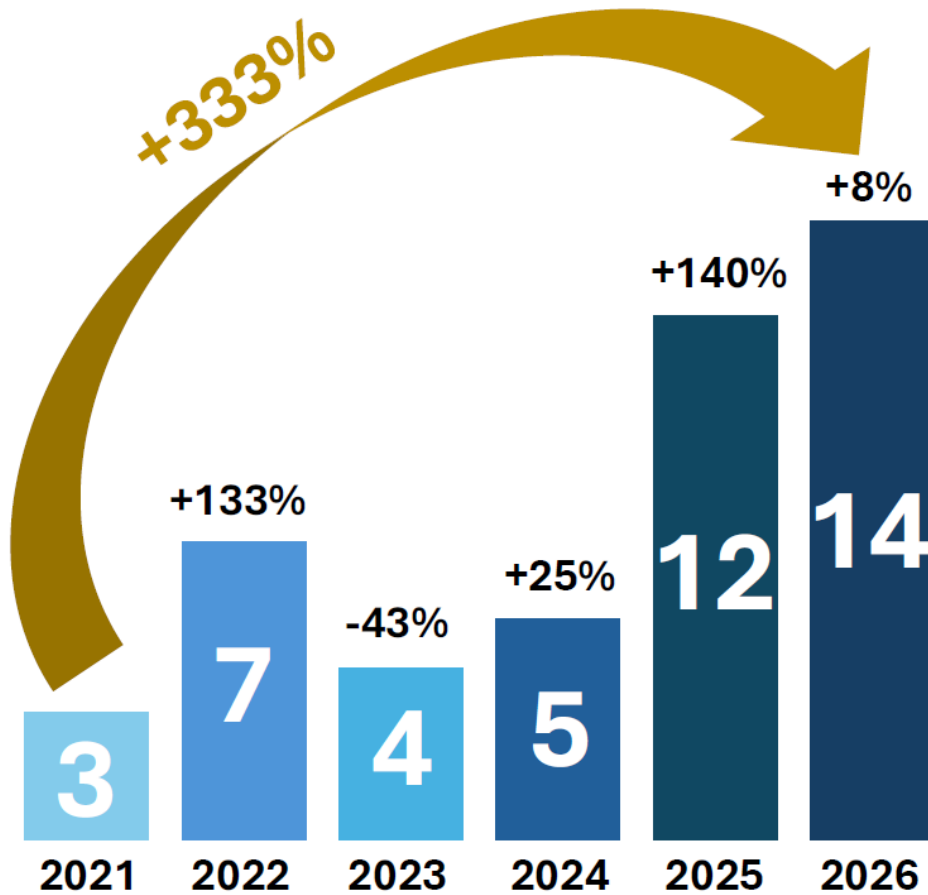
**Water management in
NEN**

Agroecology in LAC

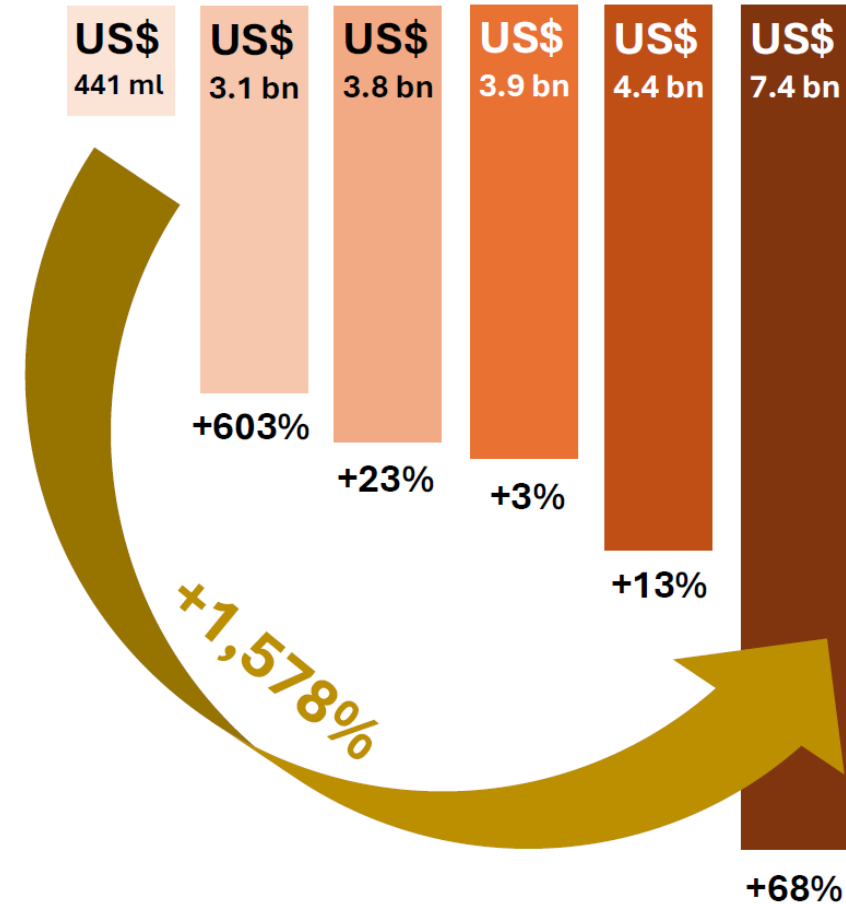
69% of COSOPs going to the EB will be preceded by a CSPE – up from 56% in 2024 and 20% in 2023.

Objective 2: Improving evaluation coverage

CSPE growth 2021-2026



Note: 2026 figures are projected



Capacity development and knowledge generation

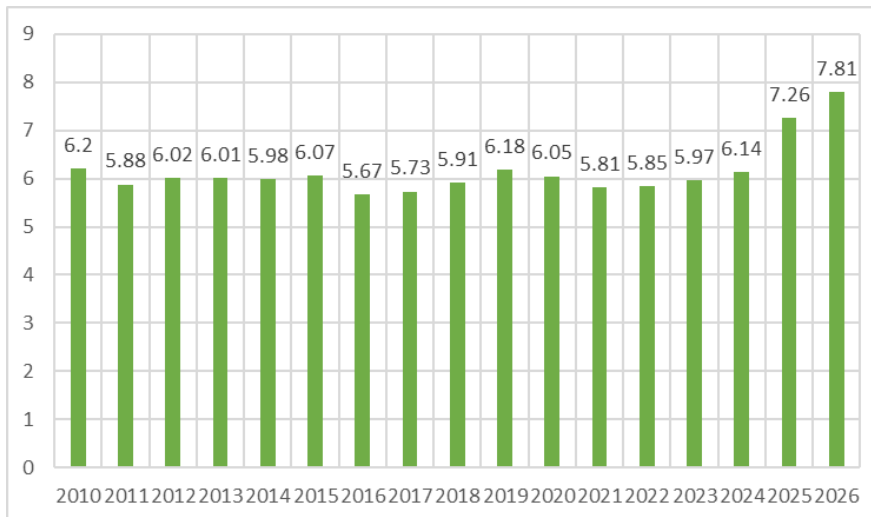
- ❖ On demand seminars on evaluation practices and evaluation methodology
- ❖ Seminars, panels and keynote addresses at key evaluation conferences (AfrEA, ReLAC, Asian Evaluation Week etc)
- ❖ Publications on emerging topics in evaluation
- ❖ Support to the Global Evaluation Initiative, led by the World Bank's Independent Evaluation Group

Furthering IOE's leadership role in evaluation and accountability

- ❖ In coordination with Management, undergo the **External Peer Review of the IFAD evaluation function** in 2026 covering self- and independent evaluation
- ❖ Engage with its Evaluation Advisory Panel, hold the fifth workshop in 2026
- ❖ Engage with international evaluation networks (ECG, UNEG, OECD-DAC, IntEVAL, EvalforEarth, SDG Synthesis Coalition)
- ❖ IOE will co-host the UN Evaluation Group in February 2026.

	Approved budget 2025 (000 US\$)	Proposed 2026 budget (000 US\$)
Non-staff costs	3 050	3 455
Staff costs	4 207	4 350
Total	7 257	7 805
% of POLG (est)	0.64%	0.69%

IOE budget in US\$ million (2010-2026)



- Proposed 2026 budget is a 7.55% increase from 2025, as a right sizing vis-à-vis its increased programme of work to meet evaluation demand, learning and accountability needs
- IOE's proposed budget is a 0.69% of the estimated PoLG – well below its 0.9% cap
- Tripled its output with a less than 30% budget increase. Only 1 P3 staff to be added

Thank you for your continued support to IOE