Preview of IOE’s Work programme and budget for 2023

Evaluation Committee, September 2022
Objectives

1. Contribute to forge IFAD as a **transparent, learning-oriented and accountable** organization

2. Improve evaluation **coverage**, promote **transformative evaluations**, ensuring rigour, and cost-effectiveness.

3. Engage with Management, member states and other external partners to support evaluation capacity inside and outside IFAD

4. Retain and deepen IOE’s position as an **internationally recognised leader** in rural development evaluation.
Continue the application of the 2022 Evaluation Manual to all IOE evaluation products

Complete a Thematic Evaluation on IFAD’s progress on gender equality.

Complete a Corporate-level evaluation (CLE) on knowledge management at IFAD.

Start a Thematic Evaluation on the progress made by IFAD on nutrition and food security (for completion in 2024)

Corporate-level reviews, (i) a review on the Result Management Framework for IFAD12; and (ii) an ex-post review on the actions taken on the recommendations of the 2018 CLE on the Financial Architecture of IFAD

ARIE 2022
Improving evaluation coverage

- Country strategy and programme evaluations
  Complete CSPEs in China and Ethiopia

- Conduct CSPEs in:
  Argentina; India; Mauritania (first CSPE); Rwanda; Haiti (first CSPE)

- Sub-regional evaluation Dry Corridor of Meso-America

- Complete Project cluster evaluation (PCE) on rural finance projects in East and Southern Africa region in 2023.

- Project Performance Evaluations in: Bosnia and Herzegovina*; Chad, Solomon Islands*  * First PPE in the country

- Project Completion Report Validations (about 30-35)
Evaluation capacity development
- ‘Internal’ capacity support to IFAD staff, focusing on the 2022 Evaluation Manual
- ‘External’ capacity targeting member countries, in collaboration with IFAD Management and facilitating contacts with international networks such as the Global Evaluation Initiative

IOE’s leadership role in rural development evaluation
- Continue engaging with international networks and associations on evaluation (e.g., ECG, UNEG, IDEAS, AfREA, EES)
- In 2023, IOE will host the annual meeting of the International Research Group for Policy and Program Evaluation (IntEval)
- Annual workshop with the Evaluation Advisory Panel
IOE Multi-year strategy and IFAD Management request drive an increase in strategic evaluations (country-level, sub-regional, thematic and corporate)

- Pressure on current staff. IOE takes prudent approach and will continue to be selective in accepting evaluation requests

- IOE staff will continue to lead evaluations to guarantee quality, independence and internalization of knowledge.

IOE request

- Upgrading of a vacant P3 position to P4 (to lead CSPEs / SRE / TE)

- One new P3 position (to lead PPE, PCE)

- One new G4 position (need admin support for multi-country evaluations, capacity development). Part of the costs internalized by IOE
## Budget Implications

<table>
<thead>
<tr>
<th></th>
<th>Approved 2022 budget (000 US$)</th>
<th>Proposed 2023 budget (000 US$)</th>
<th>Diff 2023-2022 (000 US$)</th>
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</thead>
<tbody>
<tr>
<td>Non-staff costs</td>
<td>2 460</td>
<td>2 490</td>
<td>+30</td>
</tr>
<tr>
<td>Staff costs</td>
<td>3 388</td>
<td>3 619</td>
<td>+231</td>
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<tr>
<td>Total</td>
<td>5 848</td>
<td>6 109</td>
<td>+261</td>
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<tr>
<td>% of POLG</td>
<td>0.50%</td>
<td>0.52%</td>
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**IOE budget in US$ million (2010-2023)**

Average = 5.96