

Independent Office of Evaluation



**Evaluation Committee** 

118th session

# **Country Strategy and Programme Evaluation**

Republic of Malawi



# **CSPE** objectives and scope

### Main objectives:



To assess the results and performance of ongoing Country Strategic Opportunity Programme (COSOP 2016)



To generate findings and recommendations for new COSOP in 2022

## Scope:



IFAD-supported loans (2011-2020): USD 437.3 million (IFAD **USD 271.6** million)



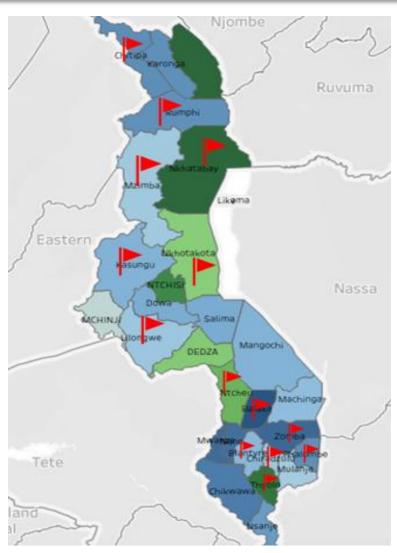
- 4 ongoing loan projects (SAPP, PRIDE, FARMSE, TRADE)
- √ 3 closed loan projects (RLSP, IRLAP, RLEEP)



"Non-lending activities": knowledge management, partnership building and policy engagement, and 65 grants (USD 160.2 million, including UDS **51.3** million from IFAD).



## Malawi CSPE Process



- Desk review, portfolio data analysis
- E-Survey: 123 respondents
- Country Mission (September 2022)
  - Field visits (7 districts; 40 beneficiary groups)
  - Virtual meetings with farmers groups (9 districts, 11 beneficiary groups)
  - Virtual focus group discussions focusing on selected themes (11 groups with 63 participants)
  - Bilateral interviews with development partners
- Final report; including comments from Government and IFAD Management

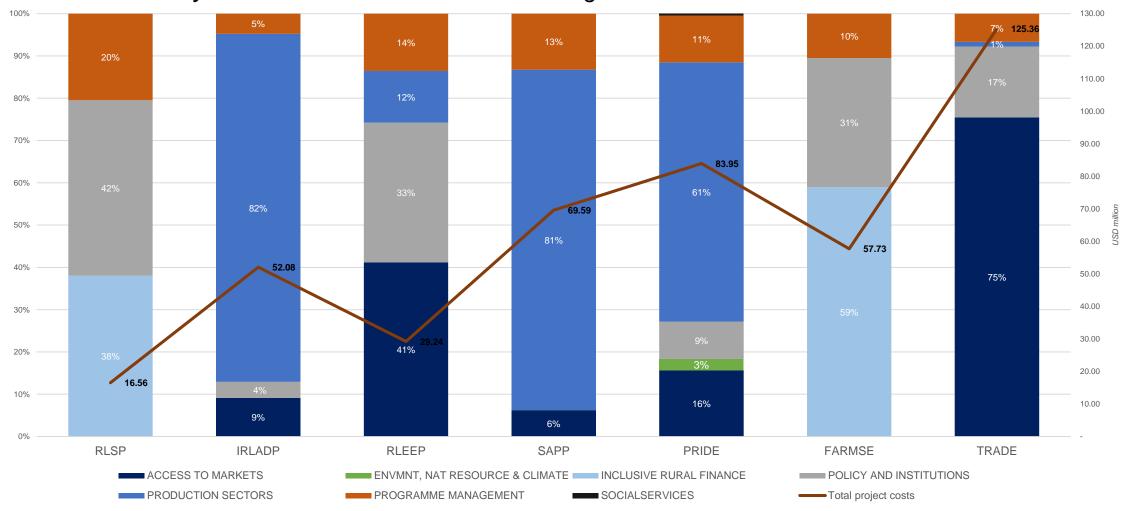
<sup>\*</sup>Districts visited during CSPE and programme coverage



## **Loan Portfolio**

### **Total project costs**

Source: CSPE analysis based on Oracle Business Intelligence data





## Relevance

- ✓ COSOP (2011, 2016) aligned with Government's development frameworks
  - Growing emphasis on commercial agriculture and value chains
- ✓ Climate Change Adaptation (CCA) practices, additional grant funding for CCA
- ✓ Poverty and gender focus adequate
  - Targeting ultra-poor, vulnerable and foodinsecure households
  - Gender-transformative approaches

- Analysis of existing government capacities not adequate, particularly at district and lower level
- Increased size and complexity of projects overstretched existing implementation capacities
  - Service providers ensure outreach to IFAD's target groups
- Long-term resilience to climate change requires maintenance and scaling up of support



# Coherence

•Harmonization and coordination with other development partners limited at district level

•Coordination within IFAD programme improved under COSOP 2016-2020

•Projects designs
complementary, but limited
overlap and coordination at
district level

•Grants: significant; well used to enhance loan interventions.

•Knowledge management and partnership building supported achievement of project results



# Effectiveness

COSOP objectives	Pathway	Achievements
Strategic objective 1:  Smallholder households become resilient to shocks and enhance food and nutrition security  Environmentally and economically sustainable agricultural production systems  Climate-resilient land and water	✓ Improved productivity	
		✓ Promotion of good agricultural practices (GAPs) and nutrition mainstreaming
	Climate-resilient land and water	<ul> <li>Delays in irrigation schemes</li> </ul>
	management systems	<ul> <li>Water user associations still informal</li> </ul>
Strategic objective 2: Smallholder households access remunerative markets and services	Smallholder farmers in rural areas accessing <b>financial services</b>	<ul> <li>Remote farmers linked through bank agents</li> </ul>
		✓ High share of women in savings groups
		<ul> <li>Insufficient liquidity of microfinance institutions</li> </ul>
	Improved <b>access to markets</b> by smallholder producers	Dependence on traders
		<ul> <li>Low sales prices</li> </ul>
		<ul> <li>Regulatory and institutional framework</li> </ul>



# **Poverty Impact**

- Productivity gains eroded as soon as farmers stopped receiving inputs (fertilizer, improved seeds) and services
- Limited impact
  - Diversifying production systems and securing reliable market access for smallholder farmers
  - Food security
  - Market access and incomes from crop production was insignificant
- Farmer groups and WUAs; but they lack formal registration and are insufficiently empowered





## Conclusions

### **Positive trajectory:**

- Continuity and progression of country strategy
- Larger and more complex projects
- Multitude of initiatives and practices
- Many positive practices; they need to be sustained and scaled up

### **Challenges:**

- Comprehensive approaches required to address smallholder farmers' multiple challenges and trade-offs
- Food security and climate change resilience are paramount challenges
- Government's insufficient engagement and capacities in knowledge management, including M&E
- Institutional capacities main bottleneck undermining efficiency and effectiveness



## Recommendations

#### Recommendation 1

 Adopt an explicit approach to addressing chronic food insecurity and malnutrition through diversified and sustainable production system as COSOP objective.

#### Recommendation 2

 Develop a strategic approach for enhancing the impact and scale of successful practices and initiatives.

#### Recommendation 3

 Address implementation bottlenecks through targeting specific capacity constraints at various levels.