Update on the New Evaluation Manual

116th Evaluation Committee, Rome

Rome, 17 March 2022
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Background

EVALUATION POLICY 2021

INSTITUTIONAL GOALS

Improved livelihoods, inclusive and sustainable poverty reduction

Development Effectiveness Framework

IOE multi-year evaluation strategy

Evaluation Manual

2019

PEER REVIEW

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What is new?

Institution-wide coverage (IOE and Management)

Foster collaboration and synergies between Self Evaluation and Independent Evaluation

Include contemporary approaches to evaluation (next slide)

Part 1: Evaluations in IFAD (general principles and methodology)
Part 2: Guidance on self and independent evaluation products

‘Living’ electronic document, with periodic updates and hyperlinked references to videos / presentations. Development of a brief virtual training module
CHAPTER 1
• The role of IFAD and evaluation
• Evaluation principles and ethical guidelines (UNEG 2020)

CHAPTER 2
• IFAD’s evaluation architecture
• Stronger focus on evaluation processes, evidence generation and learning

CHAPTER 3
Methodological fundamentals
• Theory-based approaches to evaluation
• Complexity and systems thinking
• Participatory, gender and culturally responsive evaluations
• Updating the evaluation criteria definitions
• The role of ICT
The foundations of the Updated Evaluation Manual

BUILDS ON THE THEORY OF CHANGE OF IFAD’S NEW EVALUATION POLICY…

**Operational**
- Relevant, informed and effective country strategies
- Informed and evidence based project designs
- Proactive portfolio management
- Improved measurement of attributable impacts

**Organizational/institutional**
- Better policies and strategies
- Robust business processes, guidance and tools
- Better analysis and reporting of results and impact
- Enhanced learning from all evaluations through effective feedback mechanisms
- Knowledge on effective approaches documented and used
- Improved transparency

OUTCOMES

- Strengthened accountability, enhanced learning and stronger results culture

...AND ON IFAD’S EVALUATION ARCHITECTURE

**CORPORATE**
- RIDE
- Corporate Impact Assessment Report

**COUNTRY**
- COSOP Results Review
- COSOP Completion Review

**PROJECT**
- DEM
- PSR
- MTR
- PCR
- Impact Assessment

**Management’s self-evaluation**
- ARIE
- Corporate Level Evaluations
- Evaluation Synthesis
- Thematic Evaluations

**IOE’s independent Evaluation**
- CSPEs
- Sub-regional Evaluations

**OUTPUTS**
- RIDE
- Corporate Impact Assessment Report
- COSOP Results Review
- COSOP Completion Review
- DEM
- PSR
- MTR
- PCR
- Impact Assessment
- Project Performance Evaluation
- PCRV
- Impact Evaluation
- Project Cluster Evaluations

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Reorganized evaluation criteria

**PROJECT-LEVEL EVALUATIONS**

**International Criteria**
- Relevance
- Effectiveness
  - Innovation
- Efficiency
- Impact
- Sustainability
  - Scaling-up
  - Natural resource management and climate change adaptation

**IFAD-Specific**
- Gender equality and women empowerment
- Performance of partners
  - IFAD
  - Government

**COUNTRY-LEVEL EVALUATIONS**

**International and IFAD-specific criteria**

**Coherence**
- Knowledge Management
- Partnership Development
- Policy Engagement
Next steps

1. **Finalize Part 2 of the Evaluation Manual**
2. **Create Manual Website and Complementary Technical Tools**
3. **Prepare On-Line Training Course**
4. **Organize Learning Events**
thank you