

Report on IFAD's Development Effectiveness

# RIDE 2020

Operational Policy & Results Division

2 September 2020

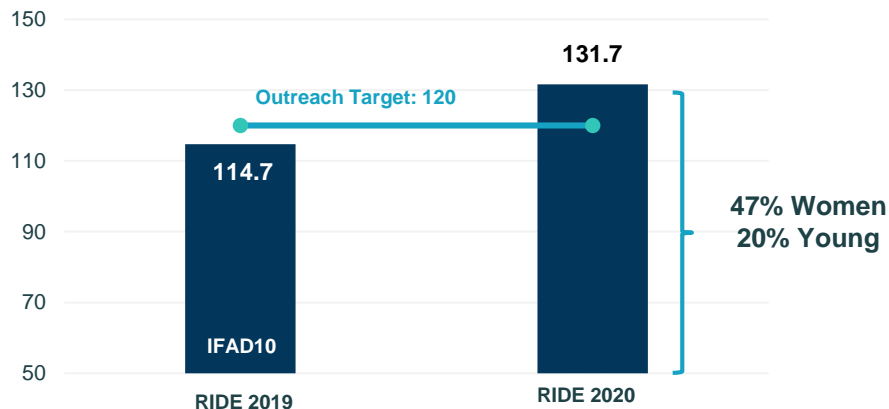


# Tier II – Development results: outreach

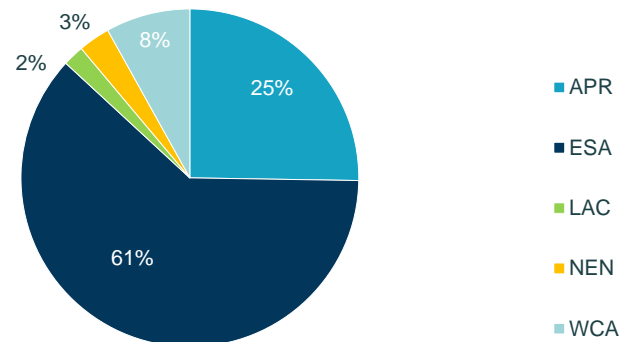
RIDE2020

IFAD has achieved an unprecedented outreach in 2020, with a 15% (17m) increase from RIDE2019

## IFAD Outreach (Million)



## Contribution to Outreach by Region



# Tier II – Development results: highlights

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## Strategic objective

## Thematic focus

## Results



**SO1:** Increase poor rural people's **productive capacities**

Inclusive financial services

**22 million** people accessing financial services



**SO2:** Increase poor rural people's benefits from **market participation**

Diversified rural enterprise & employment opportunities

**2.4 million** people trained in income generating activities

Rural infrastructure

**10,696 km** of rural roads constructed or rehabilitated



**SO3:** Strengthen the **environmental sustainability & climate resilience** of poor rural people's economic activities

Environmental sustainability

**7,703 groups** supported to sustainably manage natural resources & climate related risks

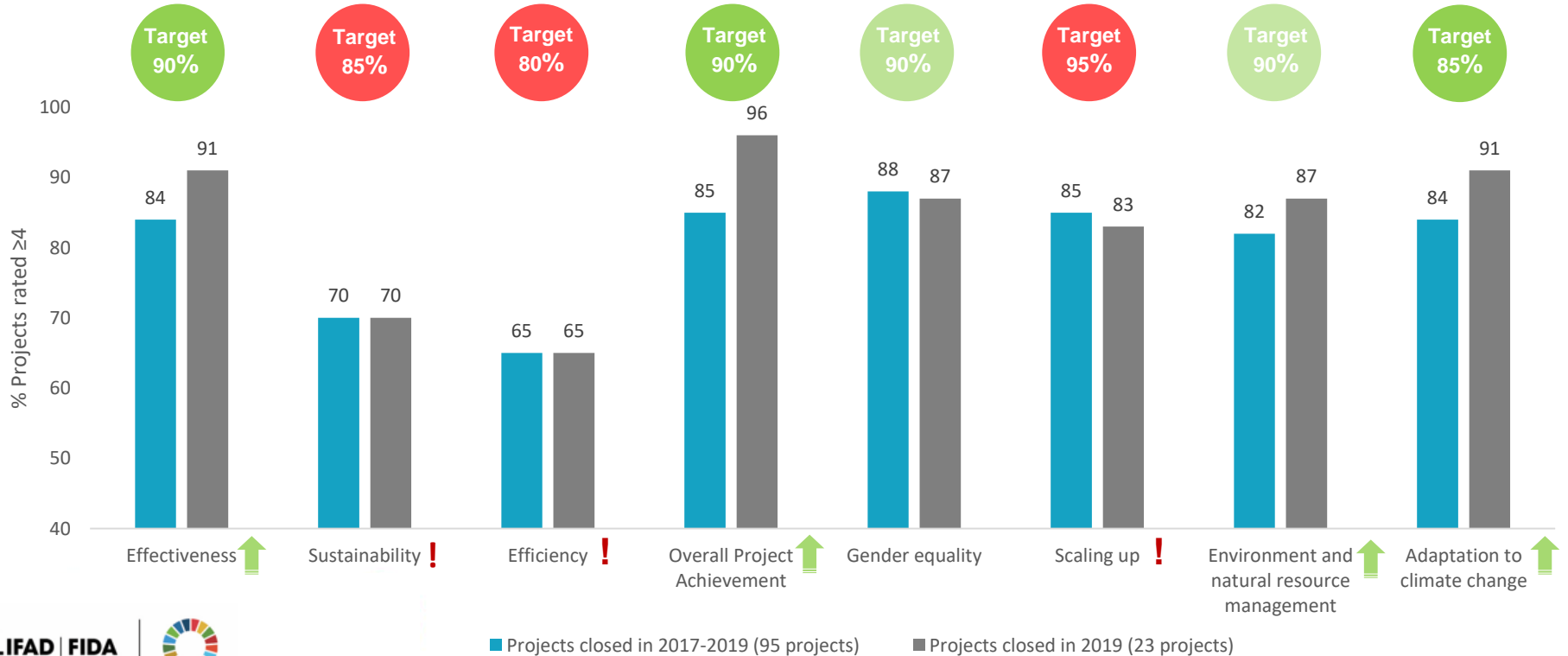
Climate Change

**1.75 million hectares** of land brought under climate resilient management

# Tier II – Development results: overview

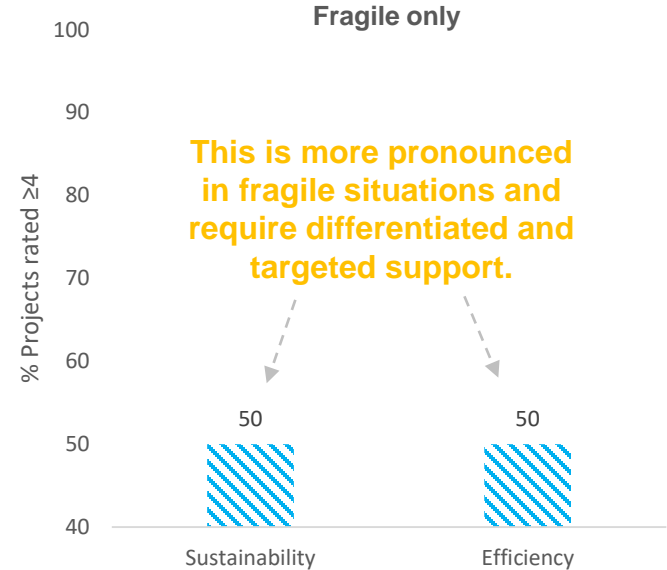
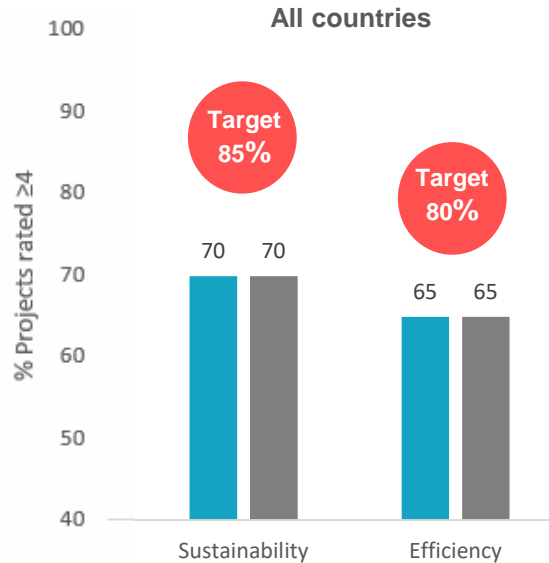
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Projects performing moderately satisfactory or better ( $\geq 4$ ) at completion (2017-2019)



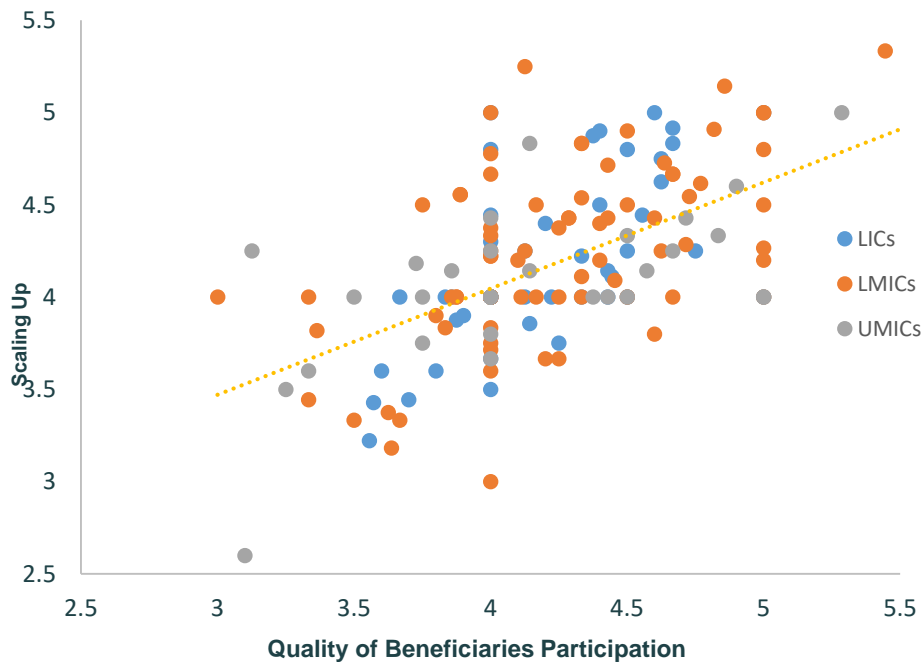
# Tier II – Challenges

**Sustainability** and **Efficiency**: Remains challenging and below the targets.

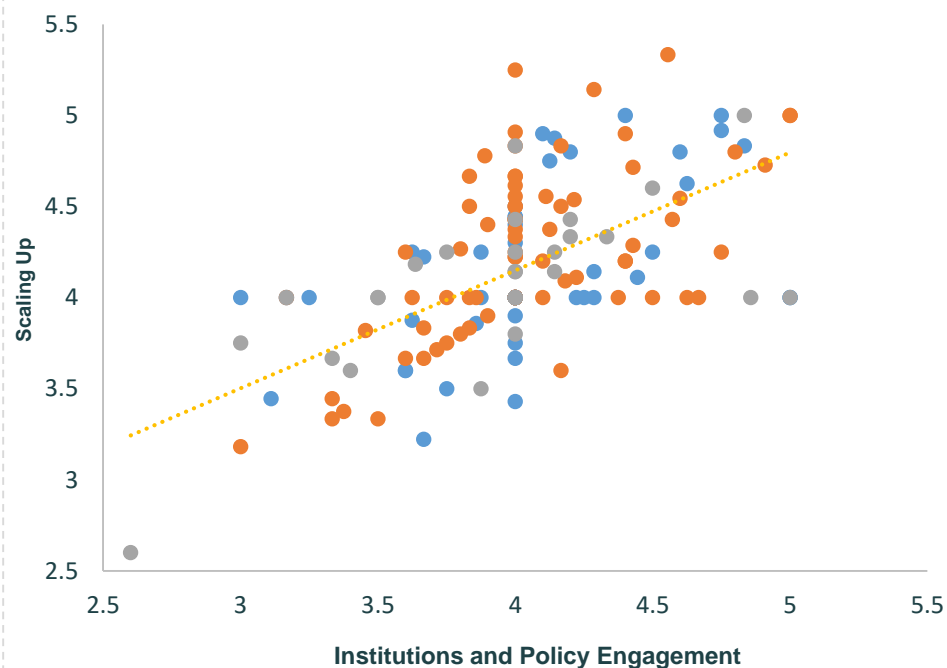


# Better engagement with governments & beneficiaries - makes projects scalable

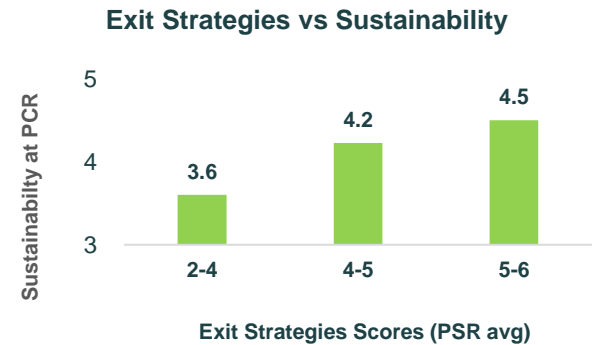
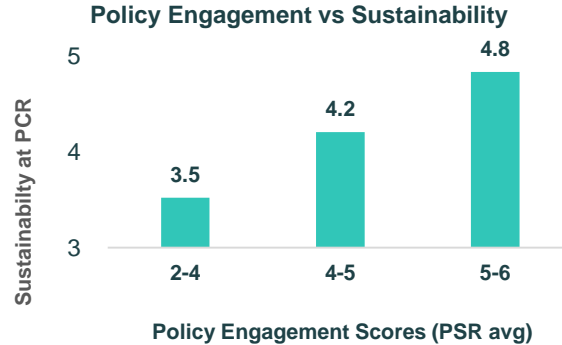
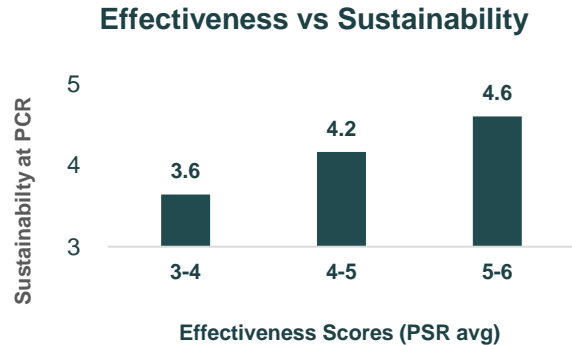
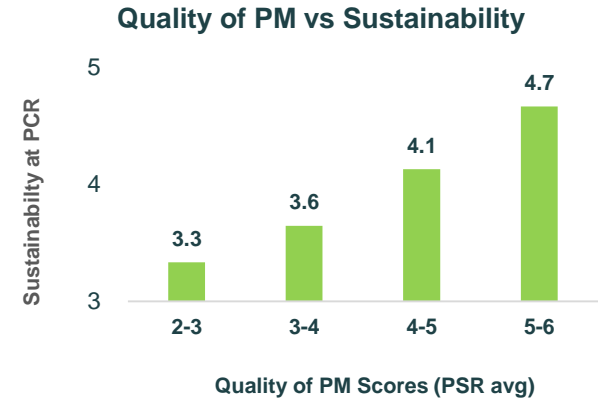
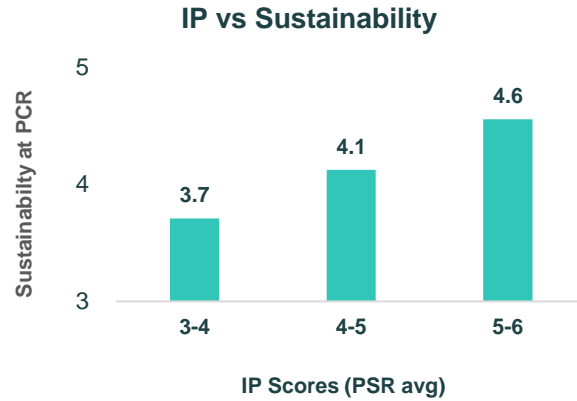
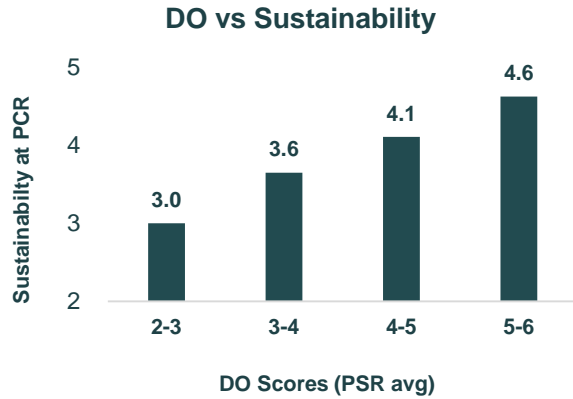
## Quality of beneficiaries participation vs Scaling up



## Institutions and Policy Engagement vs Scaling Up



# Good performing projects are more likely to be sustained



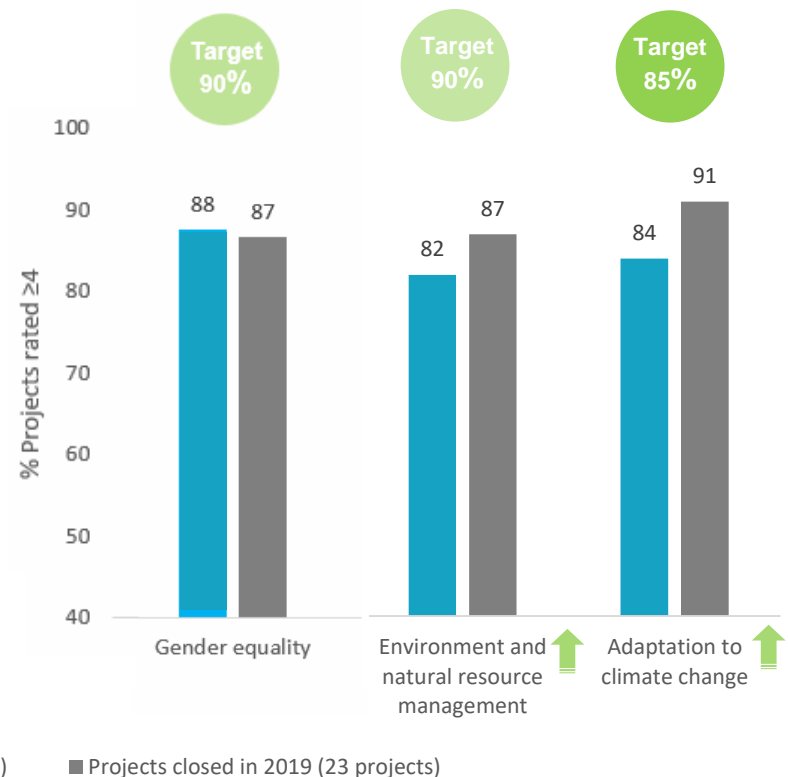
# Tier II – Mainstreaming

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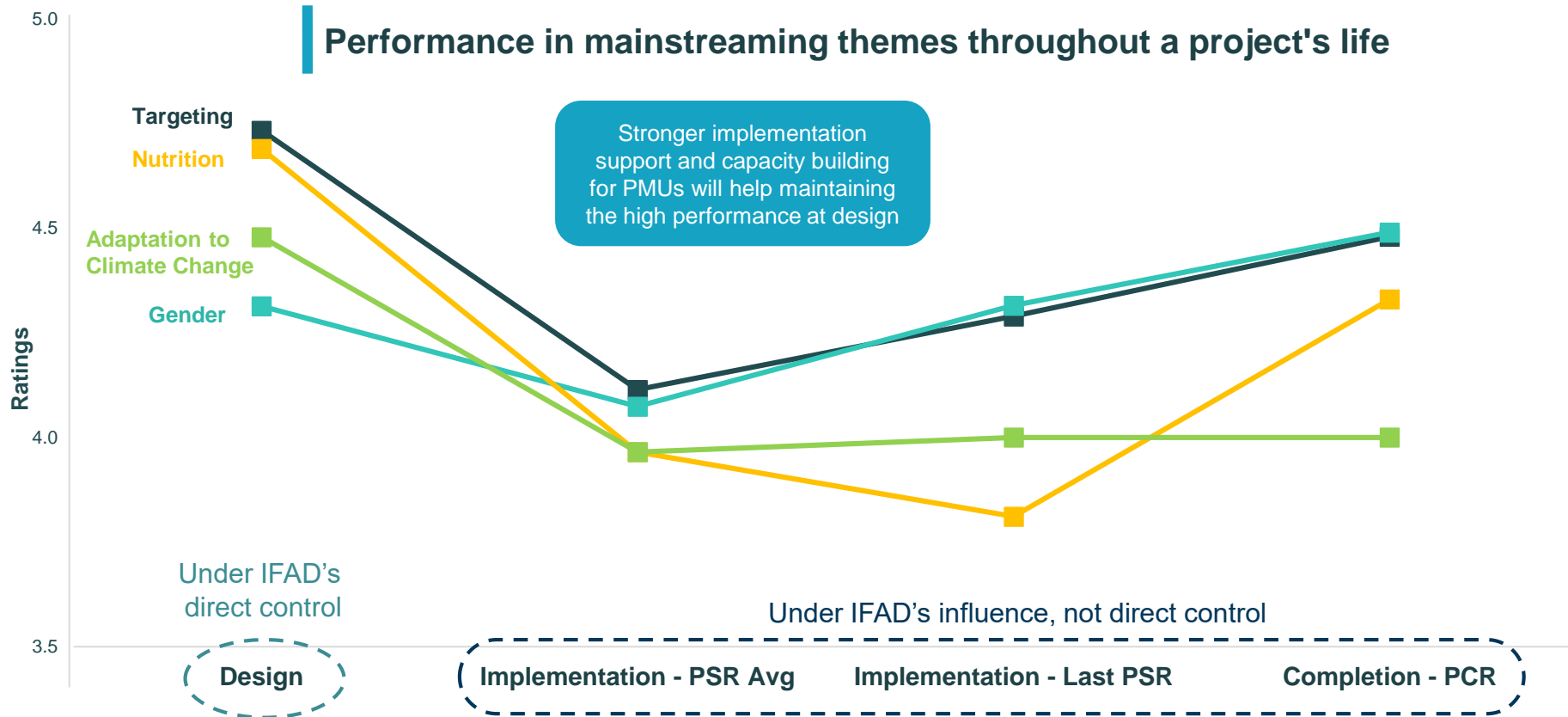
**Mainstreaming themes** are **performing well**, although marginal gains become harder *vis-à-vis* results are stronger.

IFAD's **ambition should remain realistic** and achievable.





## Performance in mainstreaming themes throughout a project's life



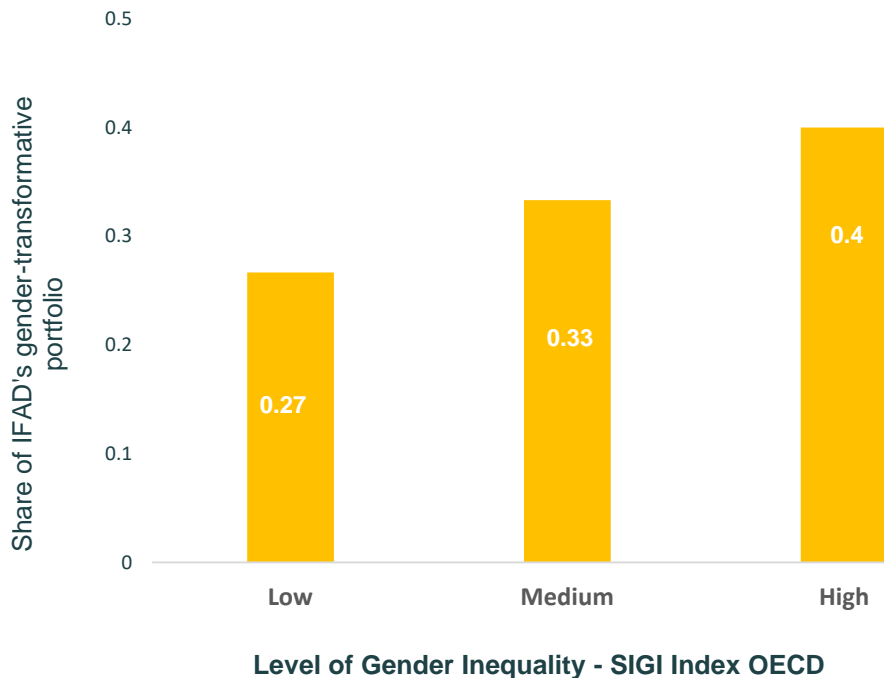
# IFAD focuses on difficult contexts



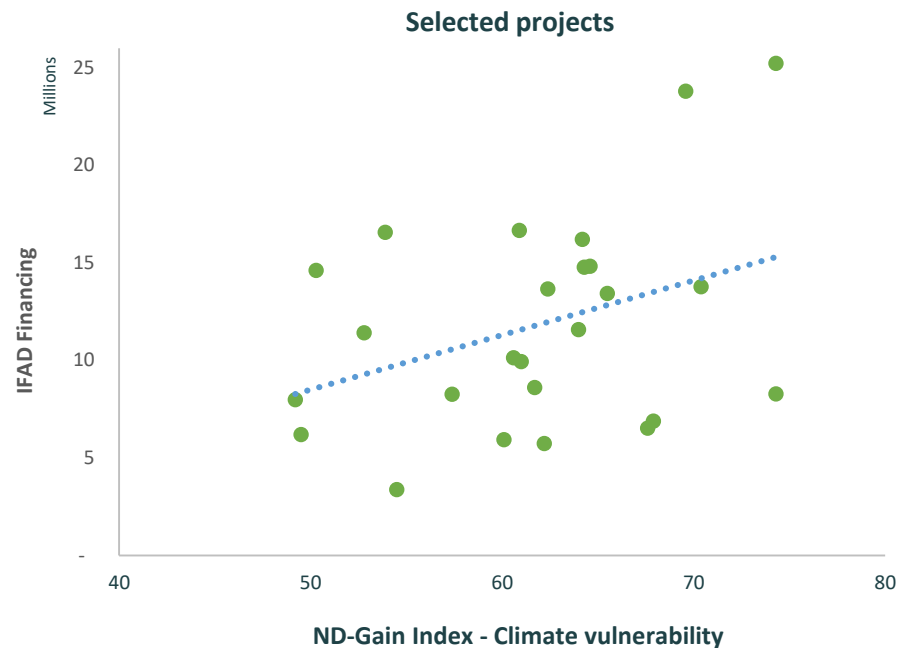
Gender and Climate Change

Portfolio Insights

## Gender Transformative Projects Concentrated in more unequal Countries



## 2019 climate finances vs. climate vulnerability



Includes projects with IFAD11 Climate Financing in IFAD11, with and IFAD Financing component between 3m and 25m. Excludes outliers financing amounts

# Tier III – Operational & organizational performance

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## Resource mobilization



**Cofinancing ratios have increased above IFAD11 targets**

Trends to be monitored in 2020 and 2021 given **COVID-19**

Co-financing	2019	2020 projected	IFAD11 target
Overall	2.09	1.96	1.4
International	1.16	1.04	0.6
Domestic	0.93	0.92	0.8

## Resource utilisation



- ✓ **Programme Delivery record in 2019.**
- ✓ **Agility at design** 10 months average design time
- ✓ **Strong quality focus.** 97% of new projects rated 4+
- ✓ **Performance is on track.** 12% PAR, PIPs in place
- ✓ **Proactivity is on the rise.** Proactivity index 77%

## Resource allocation



**PBAS has channelled more resources to the neediest countries**

**Resources allocation has been highly efficient**

Core Resources	IFAD11	Target
LICs+LMICs / UMICs	90%-10%	90%-10%
Africa and SSA	62% / 59%	50% / 45%
Fragile situations	25%	25%-30%

## Resource transformation

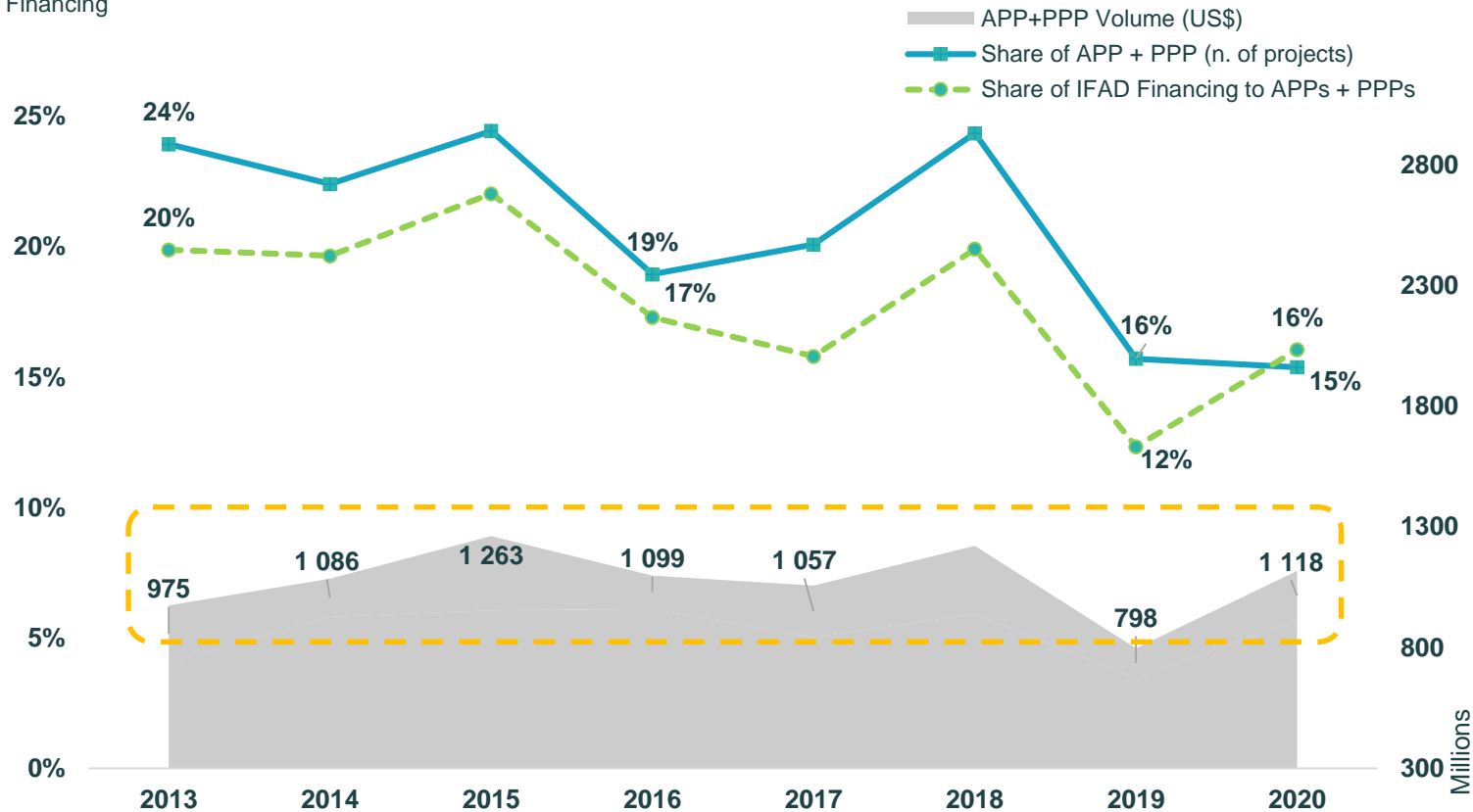


- ✓ **Decentralization** – Doubled to 33%
- ✓ **Institutional Efficiency** – 11% in 2019; on track
- ✓ **Workforce Diversity.** 34% women in P5+ positions
- ✓ **Value for Money.** First VfM scorecard in RIDE
- ✓ **Transparency.** Action plan implemented

# Performance of IFAD's portfolio has improved

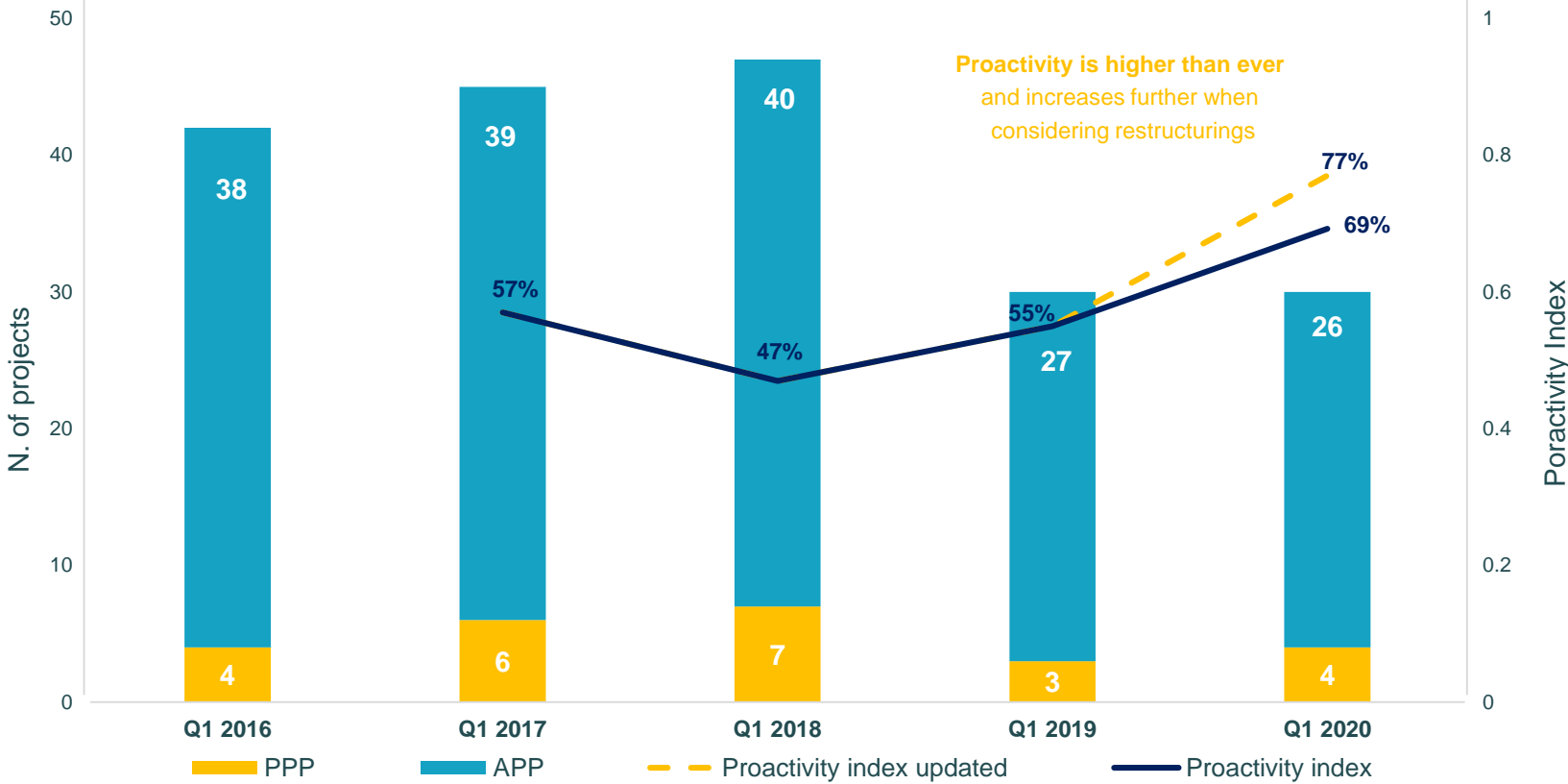
## Share and Volume of APPs/PPPs in IFAD's ongoing portfolio (Q1)

Projects and Financing



# Proactivity in addressing problems has increased

## Problem Projects and Proactivity Index trends



# Way forward in 2020 and beyond

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**IFAD is performing well...**

Performance on majority of the RMF indicators has shown improvements and good progress is being made compared to the ambitious targets for IFAD11...



**...yet faces internal and external challenges.**

...still, IFAD faces persistent weakness in certain areas (e.g. sustainability and efficiency), is underperforming in key areas when measuring over the review period (three-year rolling average), and expects to face increased risks resulting from COVID-19 and its cascading effects.



**Management is responding through four areas of action that require active and close monitoring:**

**1** – Redoubling efforts in underperforming areas (e.g. sustainability and efficiency) and providing more tailored support to fragile situations;

**2** – Providing immediate support to COVID-19 crisis through RPSF's grant resources and greater flexibility: more than US\$165m in 121 projects across 66 countries have been restructured;

**3** – Maintaining focus on quality of implementation: remote designs and supervision missions are being conducted to the extent possible and valuable lessons are being learned;

**4** – Advocating strongly for the need to channel resources to rural development and agriculture as a means to achieving SDG1 and SDG2, whose progress is likely to be reversed;





**Thank you!**