



Corporate-level evaluation on IFAD's support to innovations for inclusive and sustainable smallholder agriculture

105th Session of the Evaluation Committee
19 June 2019

Independent Office
of Evaluation

 **IFAD**
Investing in rural people

Background

- Corporate level evaluation (CLE) approved in December 2018 to be conducted.
- Rationale:
 - 2030 agenda for sustainable development goals (SDG).
 - Innovation contributes to fulfilling IFAD's mandate
 - Increasing importance of the theme within IFAD.
 - IFAD innovation strategy being implemented since 2007, is yet to be assessed.
- Coverage of the diversity of innovations promoted.

Objectives

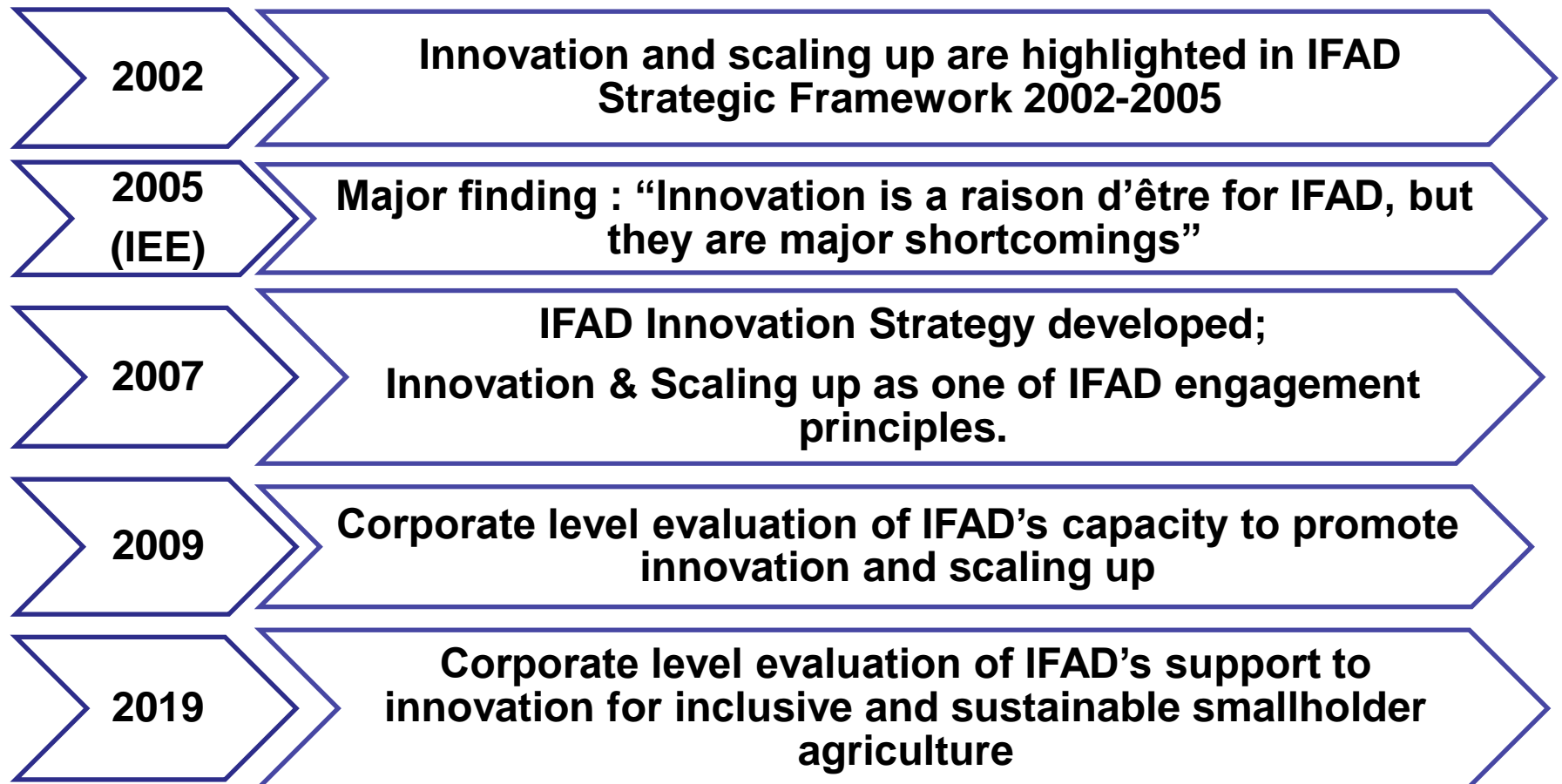
The CLE objectives are to:

1. Assess the effectiveness of IFAD's support to promote innovations for inclusive and sustainable smallholder agriculture;
2. Identify key lessons and recommendations to enhance IFAD's approach and performance in promoting agricultural innovations.

Key concepts

- Innovation: A process that adds value or solves a problem in new ways.
- To assess IFAD's support to innovation, needs to apply a System approach, entailing:
Stakeholders - Innovation process and products -
Institutional factors – Results & change.
- Scaling up: Expanding, adapting and supporting successful policies, programmes and knowledge, to leverage resources and partners for larger results.

Key milestones of IFAD's innovation agenda



Key features of IFAD's innovation agenda

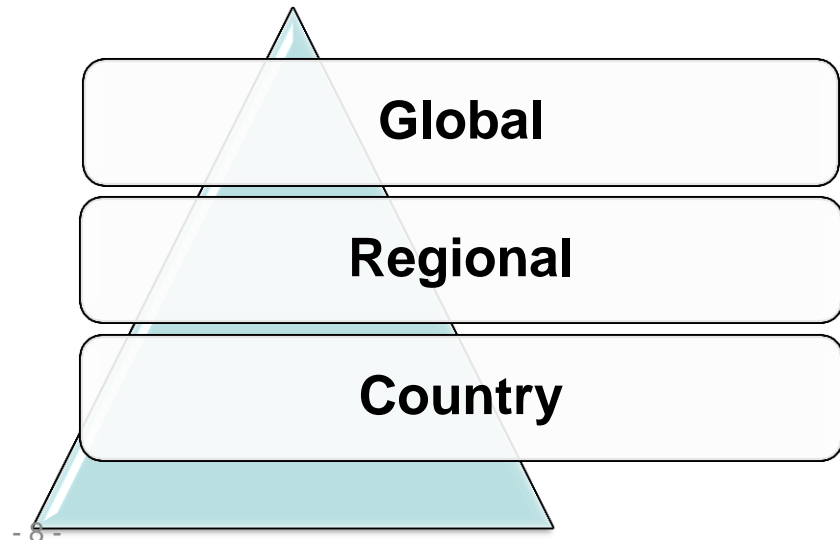
- IFAD instruments for promoting innovations are:
 - Loans and Grants
 - Non lending activities
- IFAD's innovation agenda requires a diversity of stakeholders.
- IFAD's promoted innovations are incremental, rather than radical.

Overarching questions

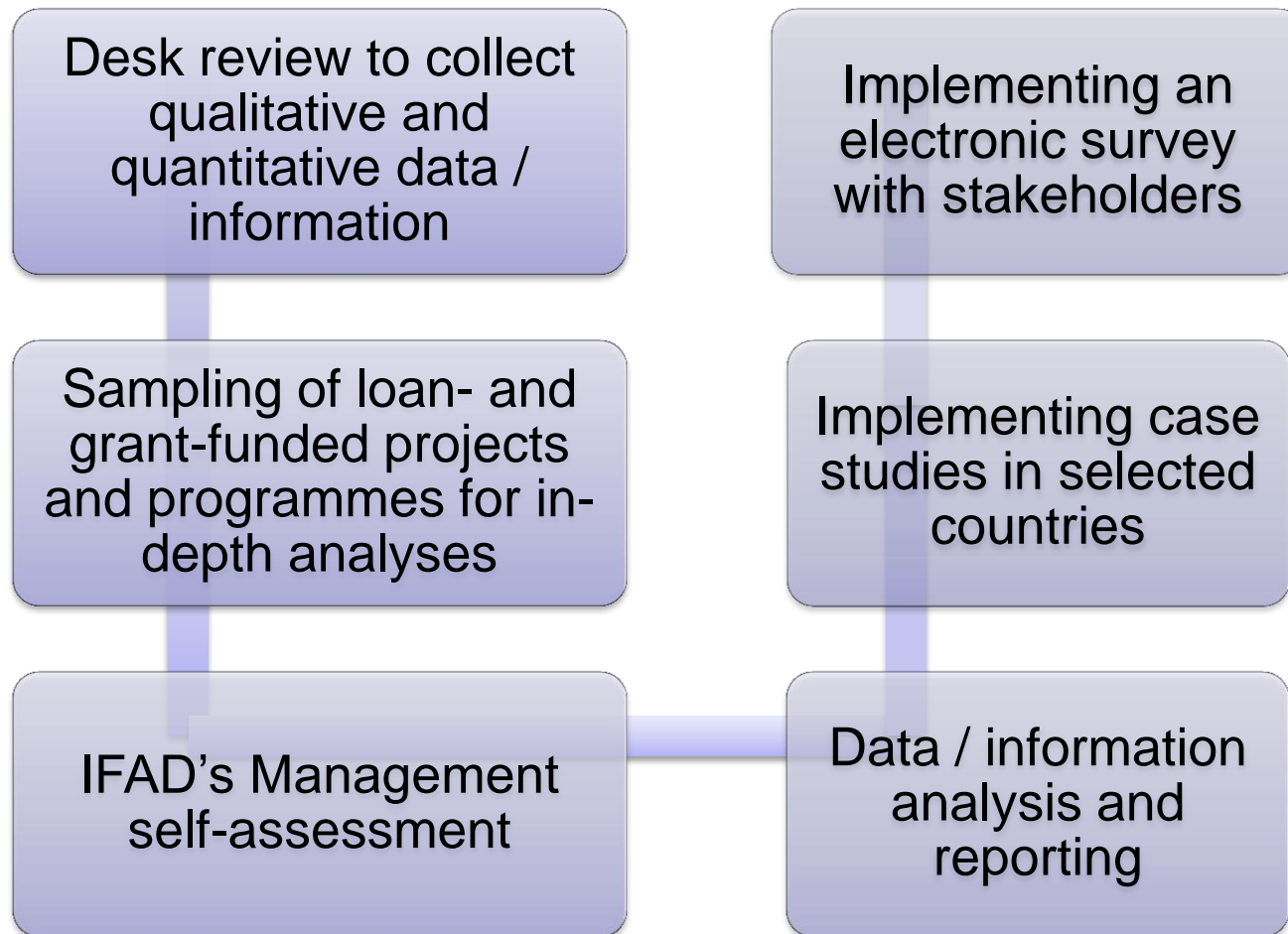
- Overarching questions:
 - To what extent has IFAD promoted innovations that:
 - *Responded to smallholder farmers' needs;*
 - *Were inclusive;*
 - *Replicated and scaled up; and*
 - *led to positive outcomes?*
 - To what extent have corporate instruments and tools been successful in creating innovation systems for a sustainable and climate-resilient smallholder agriculture?
- Theory of change developed, to help answering.

Evaluation criteria and analysis level

- Main criteria for CLE: relevance, effectiveness, efficiency, impact and sustainability;
- Additional themes: scaling up, inclusiveness, environment and climate change
- Three levels of analysis:



Main data collection steps



Timelines

Discussion of approach paper with IFAD's Evaluation Committee	June 2019
Self-assessment workshop with Management	June 2019
Implementing field missions	June to September 2019
Drafting the report	October 2019 to Jan. 2020
Sharing the draft report with Management	March 2020
Report finalisation	May 2020
Evaluation Committee discussion	September 2020

Thank you for your attention