



**IFAD**  
**INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT**  
**Executive Board – Seventy-Seventh Session**  
Rome, 10-11 December 2002

**EXECUTIVE BOARD**  
**MINUTES OF THE SEVENTY-SEVENTH SESSION**



**TABLE OF CONTENTS**

| <b>CHAPTER</b>  | <b>PARAGRAPH</b> | <b>PAGE</b> |
|---|------------------|-------------|
| <b>I. INTRODUCTION</b>  | 1-2              | 1           |
| <b>II. OPENING OF THE SESSION</b>   | 3                | 1           |
| <b>III. DECISIONS OF THE EXECUTIVE BOARD</b>  |                  |             |
| A. Adoption of the Agenda   | 4                | 1           |
| B. Financial Matters  | 5-17             | 1-3         |
| C. Consultation on the Sixth Replenishment of IFAD's Resources  | 18-19            | 3-4         |
| D. Decision Tools in Rural Finance  | 20               | 4           |
| E. IFAD's Participation in the Debt Initiative for Heavily Indebted Poor Countries  | 21               | 4           |
| F. Procedure for the Review of Country Strategic Opportunities Papers (COSOPs) by the Executive Board                         | 22               | 4           |
| G. Country Strategic Opportunities Papers   | 23-25            | 5           |
| H. Project/Programme Proposals for Consideration by the Executive Board   | 26-40            | 5-8         |
| I. Grant Proposals for Consideration by the Executive Board   | 41-43            | 8-9         |
| J. Planned Project Activities   | 44               | 9           |
| K. Progress Report on the Process Re-Engineering Programme (Strategic Change Programme)                                       | 45               | 9-10        |
| L. Progress Report on the IFAD V: Plan of Action (2000-2002)  | 46               | 10          |
| M. Progress Report on the Global Mechanism of the United Nations Convention to Combat Desertification                         | 47               | 10          |
| N. Progress Report by the Popular Coalition to Eradicate Hunger and Poverty   | 48               | 10          |
| O. Draft Provisional Agenda and Programme of Events for the Twenty-Fifth Anniversary Session of the Governing Council of IFAD | 49               | 10          |
| P. Other Business   | 50-55            | 10-11       |



|  | <b>PAGE</b> |
|--|-------------|
| <b>ANNEXES</b>   |             |
| I. List of Participants at the Seventy-Seventh Session of the Executive Board          | 13-18       |
| II. List of Documents Placed before the Seventy-Seventh Session of the Executive Board | 19-21       |
| III. Agenda  | 23-25       |



## **MINUTES OF THE SEVENTY-SEVENTH SESSION OF THE EXECUTIVE BOARD**

### **I. INTRODUCTION**

1. The Seventy-Seventh Session of the Executive Board was held in Rome on 10-11 December 2002. A list of participants is attached as Annex I.
2. The Executive Board had before it the documents listed in Annex II.

### **II. OPENING OF THE SESSION**

3. The President of IFAD, Mr Lennart Båge, opened the Seventy-Seventh Session of the Executive Board in his capacity as chairperson.

### **III. DECISIONS OF THE EXECUTIVE BOARD**

#### **A. Adoption of the Agenda (Agenda Item 2)**

4. The Executive Board considered the Provisional Agenda (document EB 2002/77/R.1/Rev.1) and, upon concluding its discussion of this item, adopted the Agenda contained in document EB 2002/77/R.1/Rev.2. The Agenda is attached as Annex III.

#### **B. Financial Matters (Agenda Item 3)**

##### **(a) Status of Contributions to the Fifth Replenishment of IFAD's Resources**

5. The Executive Board reviewed the Status of Contributions to the Fifth Replenishment of IFAD's Resources (document EB 2002/77/R.2 and addendum), noting that the instruments of contribution deposited, including payments in cash and promissory notes against pledges not supported by instruments of contribution, amount so far to 78.5% of the revised total pledges of approximately USD 443.1 million. It further noted that payments had been received representing 76.4% of the total complementary contributions pledged.

##### **(b) Report on IFAD's Investment Portfolio for the Third Quarter of 2002**

6. The Executive Board reviewed the Report on IFAD's Investment Portfolio for the Third Quarter of 2002 (document EB 2002/77/R.3), which indicated a net loss of USD 2 million, thus bringing cumulative losses for the first nine months of the year to USD 11 million. The Board also noted, however, that with reversed trends from October onwards, cumulative income reached USD 2.5 million by end November and was expected to reach USD 6 million by year-end.

7. Directors very much welcomed the completion of implementation of the new investment policy, with the reduction of equity holdings of the overall portfolio from 45% to slightly under 10%. They further appreciated that, on an aggregate basis, no capital losses were incurred on the sales made to lower the percentage of holdings in equities.

##### **(c) Resources Available for Commitment**

8. The Executive Board considered the report on the Resources Available for Commitment (document EB 2002/77/R.4 and addendum) and approved the use of Advance Commitment Authority



(ACA) for an amount of up to USD 176.2 million. It also noted that, with expected inflows by end December, total ACA use at 31 December 2002 would be about USD 283.2 million, compared to the USD 299.0 million projected in the Programme of Work and Administrative Budget for 2002.

**(d) Programme of Work and Administrative Budget of IFAD for 2003**

9. The Programme of Work and Administrative Budget of IFAD for 2003 (document EB 2002/77/R.5) was highly commended by Executive Board Directors not only for the clarity and conciseness of the document presented, but also for the clear link it provided between resource allocations and strategic priorities. Directors provided valuable comments both at the informal seminar held the day before the Session and during the meeting. Management was pleased that the new process had been well received, and would use the guidance provided to refine and further strengthen the process for next year.

10. The Executive Board approved the planned programme of work for 2003 at a level of SDR 342.4 million (USD 450 million). This comprises a lending programme of SDR 316.7 million (USD 416.3 million) and a gross technical assistance grant (TAG) programme of SDR 25.7 million (USD 33.7 million) made up of USD 13.4 million equivalent transferred to the Programme Development Financing Facility (PDFF) and a net grant programme of SDR 15.4 million (USD 20.3 million). It noted that the level might be adjusted during 2003 in accordance with the level of resources available and that, in this respect, the planned overall 2003 limit for ACA was USD 400 million.

11. The Board also approved the total PDFF of USD 27.6 million for 2003, including the USD 13.4 million from the gross TAG programme.

12. The Executive Board recommended to the Governing Council the approval of an administrative budget for 2003 of USD 45.2 million, representing zero real growth over the 2002 budget. With respect to the request made by some Directors to relax somewhat the now-longstanding trend of zero real growth in the budget, management expressed its appreciation for the trust the Board was thus showing in it. However, management felt further study of internal resource use and assessment of the impact of the Strategic Change Programme (SCP) were required before taking possible steps in that direction.

13. During the discussion, concern was expressed over financing of the external independent evaluation of IFAD, requested by the Consultation on the Sixth Replenishment of IFAD's Resources during its recent deliberations. This concern centred on whether the voluntary contributions earmarked for the evaluation would suffice. The Board thus recommended to the Governing Council, within the administrative budget proposal that will be submitted, that it authorize the Executive Board to approve any further funding required for the evaluation after receipt of voluntary contributions. This will be indicated as one-time, below the line costs in the 2003 budget.

**(e) IFAD's Policy Framework for Supplementary Resources**

14. IFAD's Policy Framework for Supplementary Resources (document EB 2002/77/R.6) provided the Executive Board with information on supplementary funding and the purposes for which these funds are being used. The information was welcomed, and management was encouraged to consider including information on all supplementary and complementary resources in future programme of work and administrative budget documents. Directors encouraged the expansion of the associate professional officer scheme to include more associate professionals from developing countries. There was also appreciation of the importance of donor coordination in the provision of supplementary funds. Some felt that IFAD should streamline the number of supplementary funds in favour of a few



well-focused multidonor funds. However, it was emphasized that replenishments are the ultimate multidonor funding because they confirm membership support of IFAD operations.

15. In conclusion, there was general agreement that three criteria were important with respect to supplementary funds: first, that the policy for their use should be coherent with IFAD's general operational policies and priorities; second, that funds should be managed on a cost recovery basis; and third, that the volume of supplementary funds should represent a reasonable share of the total of IFAD resources.

**(f) Report of the Audit Committee**

16. The Report of the Audit Committee (document EB 2002/77/R.7) was presented to the Board by its acting chairperson, Mr Alain Guillouët, who began his report with praise for the work and dedication of the outgoing chairperson of the committee, Mr Anthony Beattie. Directors joined in appreciation for the tireless efforts that Mr Beattie has contributed to the work of the committee during his five years as chairperson, to which management added its gratitude for the service Mr Beattie has rendered IFAD.

17. The Executive Board endorsed the Audit Committee's report and:

- authorized the transfer of USD 3.6 million from IFAD's resources in 2002 as a one-off cost to fund the actuarial deficit of the After-Service Medical Coverage Scheme as at 31 December 2001;
- recommended to the Governing Council the setting up of a separate legal entity, namely, a trust fund into which assets for the After-Service Medical Coverage Scheme will be transferred; and
- approved the change in the accounting principle for non-PDFP grants, in order to align the treatment thereof to other similar transactions in the Fund's financial statements, in accordance with current accounting standards. These grants will be recorded as expenditures (along with the corresponding liability) on approval by the Executive Board or by a person with appropriate delegated authority. Cancellations of undisbursed balances will be recognized as an offset to the expense in the period in which they occur. The total net charge will be included as a separate line item following administrative expenses in the Statement of Activities and Changes in Net Assets. Further details of the net charge, including the cumulative effect on the Fund's net assets, will be given in the notes to the financial statements.

**C. Consultation on the Sixth Replenishment of IFAD's Resources (Agenda Item 4)**

**(a) Report on the Fourth Session of the Consultation**

18. The Executive Board reviewed the Report on the Fourth Session of the Consultation on the Sixth Replenishment of IFAD's Resources (document EB 2002/77/R.8). An oral update was presented to complement the written report. The update indicated work currently in progress and the expectations for the Fifth Session of the Consultation.

**(b) Proposal to Enhance IFAD's Field Presence by Strengthening In-Country Capacity**

19. The Executive Board reviewed and expressed its appreciation for the Proposal to Enhance IFAD's Field Presence by Strengthening In-Country Capacity (document EB 2002/77/R.9), which summarized findings and recommendations resulting from deliberations during the past two Consultation sessions. Noting that the Fund has innovative arrangements to strengthen in-country capacity in several countries, the Board requested that a rapid country analysis be undertaken of 15



countries with pertinent activities in the different regions, and recommendations prepared based on this analysis to enable further consideration of the issue by the Executive Board in September 2003. It was suggested that an ad hoc working group of the Executive Board, with representatives of the three Lists, be established to accompany the process, as indicated in document EB 2002/77/R.9/Rev.1. Finally, it was decided to undertake these analyses with existing budget resources and supplementary funding that can be mobilized if needed.

#### **D. Decision Tools in Rural Finance (Agenda Item 5)**

20. The Executive Board was presented with a summary of Decision Tools in Rural Finance (document EB 2002/77/R.10) – a set of guidelines for implementing IFAD’s rural finance policy within the context of the Fund’s programmes. Directors expressed their appreciation for the effectiveness of such tools, which provide operational guidance to country portfolio managers, project staff and consultants on key rural finance issues and on their significance to IFAD interventions at all stages of the project cycle.

#### **E. IFAD’s Participation in the Debt Initiative for Heavily Indebted Poor Countries (Agenda Item 6)**

21. The Executive Board considered IFAD’s Participation in the Debt Initiative for Heavily Indebted Poor Countries: Progress Report 2002 contained in document EB 2002/77/R.11, which also provided the status of implementation and further policy developments in the Initiative. There was, once again, discussion on the Fund’s efforts to mobilize additional external resources to help finance IFAD’s participation in the Initiative. Japan, on the contrary, insisted that IFAD’s financial situation allows it to cover the necessary costs for heavily indebted poor countries (HIPC) debt relief by mobilizing its own internal resources, recognizing that this will lead to a lower lending programme which, however, could be offset by a higher use of ACA. While it was generally agreed that earmarking funding for IFAD in the World Bank-administered HIPC Trust Fund should ideally not be necessary, it was equally recognized that as a short-term measure it was nonetheless an option. The Director for Norway announced that her country was considering earmarking the equivalent of USD 5-6 million for debt owed to IFAD in its contribution to the Trust Fund. Finally, the Board agreed that an information paper on the substance of the progress report provided in document EB 2002/77/R.11/Rev.1 could be submitted to the forthcoming session of the Governing Council.

#### **F. Procedure for the Review of Country Strategic Opportunities Papers (COSOPs) by the Executive Board (Agenda Item 7)**

22. The Executive Board considered the Procedure for the Review of Country Strategic Opportunities Papers (COSOPs) by the Executive Board (document EB 2002/77/R.12), which had undergone a trial period since April 2001. It approved the recommendations set out in the document on the scope, contents and use of COSOPs; the process through which they are to be developed; how the Board should review COSOPs; and their disclosure. In reviewing these recommendations, Directors provided further suggestions on the possible prioritization of the review of COSOPs by the Board, taking into consideration the number of COSOPs in question, and on the extent to which the formulation of COSOPs needs to be linked to poverty-reduction strategy papers (PRSPs). Management emphasized that the connection between the two should and must ultimately result in country ownership of the strategy – a condition central to the effectiveness of the IFAD-supported country programme.





## **G. Country Strategic Opportunities Papers (Agenda Item 8)**

### **(a) Dominican Republic**

23. The Executive Board approved the COSOP for the Dominican Republic (document EB 2002/77/R13). Directors stated their appreciation for the strategic study. A Director requested clarification with regard to the status of people in transit and its coherence with Dominican Republic laws, and IFAD's proposal with respect to issues concerning regularization of citizenship.

24. The response provided the necessary legal explanation. In particular, it was stressed that the President of the Dominican Republic, H.E. Hipólito Mejía, and his Government requested IFAD's participation to help resolve the situation of permanent migrants from Haiti. They are already part of Dominican rural society, are considered the poorest of the poor, and are those for whom the IFAD project, approved under paragraph 35, would carry out an important part of its activities.

### **(b) Rwanda**

25. The Executive Board reviewed the COSOP of the Rwandese Republic (document EB 2002/77/R.14) and felt that the document presented a clear picture of the agricultural sector in Rwanda and identified priorities for agricultural-sector development in line with the PRSP. The Board recommended that coordination of Fund development efforts with those of other donors should be further enhanced to ensure optimal use of resources put at the disposal of the country by the international community. The Board requested that particular attention be paid to progress made on the process of decentralization in terms of both development planning and command of fiscal resources at sector and cell levels.

## **H. Project/Programme Proposals for Consideration by the Executive Board (Agenda Item 9)**

26. The Executive Board considered the following project/programme proposals:

### **(a) Africa I**

(i) *Niger: Project for the Promotion of Local Initiative for Development in Aguiè*

27. The Executive Board considered the project proposal contained in document EB 2002/77/R.15 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Republic of Niger in various currencies in an amount equivalent to seven million six hundred thousand Special Drawing Rights (SDR 7 600 000) to mature on and prior to 15 November 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

(ii) *Nigeria: Community-Based Natural Resource Management Programme – Niger Delta*

28. The Executive Board considered the programme proposal contained in document EB 2002/77/R.16 with its addendum and supplement, and adopted the following resolution:



“RESOLVED: that the Fund shall make a loan to the Federal Republic of Nigeria in various currencies in an amount equivalent to eleven million three hundred and fifty thousand Special Drawing Rights (SDR 11 350 000) to mature on and prior to 10 September 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

29. The Executive Board approved the loan for Nigeria on the condition that, should any important variations to the terms presented to the Board arise during the negotiations, these will be brought to the attention of the Board at its next session.

**(b) Africa II**

*(i) Kenya: Mount Kenya East Pilot Project for Natural Resource Management*

30. The Executive Board considered the project proposal contained in document EB 2002/77/R.18 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Republic of Kenya in various currencies in an amount equivalent to twelve million seven hundred thousand Special Drawing Rights (SDR 12 700 000) to mature on and prior to 1 December 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

*(ii) Rwanda: Smallholder Cash and Export Crops Development Project*

31. The Executive Board considered the project proposal contained in document EB 2002/77/R.19 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Rwandese Republic in various currencies in an amount equivalent to twelve million three hundred thousand Special Drawing Rights (SDR 12 300 000) to mature on and prior to 1 October 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

**(c) Asia and the Pacific**

*(i) China: Environment Conservation and Poverty-Reduction Programme in Ningxia and Shanxi*

32. The Executive Board considered the programme proposal contained in document EB 2002/77/R.20 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the People’s Republic of China in various currencies in an amount equivalent to twenty-one million nine hundred and fifty thousand Special Drawing Rights (SDR 21 950 000) to mature on and prior to 1 December 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”



(ii) *Indonesia: East Kalimantan Local Communities Empowerment Programme*

33. The Executive Board considered the programme proposal contained in document EB 2002/77/R.22 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Republic of Indonesia in various currencies in an amount equivalent to fifteen million one hundred thousand Special Drawing Rights (SDR 15 100 000) to mature on and prior to 1 September 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

34. The loan for the East Kalimantan Local Communities Empowerment Programme in Indonesia was formulated and approved under the flexible lending mechanism.

(d) **Latin America and the Caribbean**

(i) *Dominican Republic: Social and Economic Development Programme for Vulnerable Populations in the Border Provinces*

35. The Executive Board considered the programme proposal contained in document EB 2002/77/R.23 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Dominican Republic in various currencies in an amount equivalent to ten million six hundred thousand Special Drawing Rights (SDR 10 600 000) to mature on and prior to 15 July 2020 and to bear an interest rate equal to the reference interest rate per annum as determined by the Fund annually, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

(ii) *Peru: Market Strengthening and Livelihood Diversification in the Southern Highlands Project*

36. The Executive Board considered the project proposal contained in document EB 2002/77/R.24 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Republic of Peru in various currencies in an amount equivalent to twelve million and one hundred thousand Special Drawing Rights (SDR 12 100 000) to mature on and prior to 1 February 2021 and to bear an interest rate equal to the reference interest rate as determined by the Fund annually, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

(e) **Near East and North Africa**

(i) *Djibouti: Microfinance and Microenterprise Development Project*

37. The Executive Board considered the project proposal contained in document EB 2002/77/R.25 with its addendum and supplement, and adopted the following resolution:



“RESOLVED: that the Fund shall make a loan to the Republic of Djibouti in various currencies in an amount equivalent to two million seven hundred and fifty thousand Special Drawing Rights (SDR 2 750 000) to mature on and prior to 1 December 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

(ii) *Egypt: Second Matruh Resource Management Project*

38. The Executive Board considered the project proposal contained in document EB 2002/77/R.21 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Arab Republic of Egypt in an amount equivalent to nine million six hundred thousand Special Drawing Rights (SDR 9 600 000) to mature on and prior to 1 March 2023 and to bear an interest rate of one half of the reference interest rate per annum as determined by the Fund annually and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

(iii) *Syria: Idleb Rural Development Project*

39. The Executive Board considered the project proposal contained in document EB 2002/77/R.26 with its addendum and supplement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan to the Syrian Arab Republic in various currencies in an amount equivalent to thirteen million three hundred thousand Special Drawing Rights (SDR 13 300 000) to mature on and prior to 1 December 2042 and to bear a service charge of three fourths of one per cent (0.75%) per annum, and to be upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

40. The Executive Board Director for the United States stated that he could not join the consensus approval of the project proposal for Syria and, accordingly, abstained from the approval.

## **I. Grant Proposals for Consideration by the Executive Board (Agenda Item 10)**

41. The Executive Board considered the following grant proposals:

(a) **Technical Assistance Grants for Agricultural Research and Training by CGIAR-Supported International Centres**

42. The Executive Board considered the grant proposals contained in document EB 2002/77/R.27 and approved the technical assistance grants by adopting the following resolutions:



“RESOLVED: that the Fund, in order to finance, in part, the Programme for the Development and Application of Sustainable Integrated-Pest-Management Technologies for Cassava Pests and Diseases in Sub-Saharan Africa, shall make a grant not exceeding one million United States dollars (USD 1 000 000) to the International Institute of Tropical Agriculture (IITA) upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.

FURTHER RESOLVED: that the Fund, in order to finance, in part, the Multistakeholder Programme to Accelerate Technology Adoption to Improve Rural Livelihoods on the Rainfed Gangetic Plains, shall make a grant not exceeding one million five hundred thousand United States dollars (USD 1 500 000) to the International Rice Research Institute (IRRI) and the International Centre for Maize and Wheat Improvement (CIMMYT) upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.

FURTHER RESOLVED: that the Fund, in order to finance, in part, Empowering the Rural Poor under Volatile Policy Environments in the Near East and North Africa Region, shall make a grant not exceeding nine hundred and thirty-one thousand United States dollars (USD 931 000) to the International Food Policy Research Institute (IFPRI) upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

(b) **Technical Assistance Grant to the United Nations Office for Project Services (UNOPS) for the FIDAFRIQUE II Programme: Creating a Regional Information Network in Western and Central Africa**

43. The Executive Board considered the information contained in document EB 2002/77/R.28 with its addendum and approved the technical assistance grant by adopting the following resolution:

“RESOLVED: that the Fund, in order to finance the Fidafrigue II Programme: Creating a Regional Information Network in Western and Central Africa for three years, shall make a grant not exceeding one million five hundred thousand United States dollars (USD 1 500 000) to the United Nations Office for Project Services upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board in this Report and Recommendation of the President.”

**J. Planned Project Activities (Agenda Item 11)**

44. The Executive Board reviewed the documents on Planned Project Activities (document EB 2002/77/R.29 and addenda) and took note of the information on programmes and projects in the pipeline. The Board also noted management’s intention to present an overview section linking pipeline activities to the Fund’s strategic framework in the next scheduled document on planned project activities.

**K. Progress Report on the Process Re-Engineering Programme (Strategic Change Programme) (Agenda Item 12)**

45. The Executive Board considered the Progress Report on the Process Re-Engineering Programme (Strategic Change Programme) (document EB 2002/77/R.30) and noted the results of the recently completed blueprint phase and the various aspects of the subsequent realization phase,



scheduled to be completed by October 2003. The Board also noted that the progress report would be submitted to the forthcoming Governing Council Session.

**L. Progress Report on the IFAD V: Plan of Action (2000-2002) (Agenda Item 13)**

46. The Executive Board considered the Progress Report on the IFAD V: Plan of Action (2000-2002) (document EB 2002/77/R.31) and recommended that this progress report be submitted to the Governing Council Session in February 2003.

**M. Progress Report on the Global Mechanism of the United Nations Convention to Combat Desertification (CCD) (Agenda Item 14)**

47. The Executive Board noted the progress report on the Global Mechanism of the CCD (document EB 2002/77/R.32) and agreed to submit it to the Governing Council Session in February 2003.

**N. Progress Report by the Popular Coalition to Eradicate Hunger and Poverty (Agenda Item 15)**

48. The Executive Board noted the Progress Report by the Popular Coalition to Eradicate Hunger and Poverty (document EB 2002/77/R.33) and agreed to submit it to the Governing Council Session in February 2003.

**O. Draft Provisional Agenda and Programme of Events for the Twenty-Fifth Anniversary Session of the Governing Council of IFAD (Agenda Item 16)**

49. The Executive Board approved the Draft Provisional Agenda and Programme of Events for the Twenty-Fifth Anniversary Session of the Governing Council (document EB 2002/77/R.34/Rev.1) and noted with appreciation that the Council's programme maintained the proceedings format successfully introduced at its last Session.

**P. Other Business (Agenda Item 17)**

**(a) Application for Non-Original Membership**

50. The Executive Board considered the application for non-original membership of the Democratic Republic of Timor-Leste (document EB 2002/77/R.35) and recommended that the Governing Council approve the application at its Twenty-Fifth Anniversary Session in February 2003.

**(b) Dates for the 2004 Sessions of the Executive Board**

51. The Executive Board approved the dates for its 2004 sessions as contained in document EB 2002/77/R.36 and provisionally agreed to bring up the dates of the April 2003 Session by one week. Subsequent to the Session, the following dates were confirmed: Wednesday, 9 and Thursday, 10 April 2003.

**(c) Progress Report on IFAD's Headquarters Buildings**

52. The Executive Board noted the latest oral report on renovations to the Fund's Headquarters buildings.



**(d) Staffing Issues**

53. At the request of the Convenor of List C to consider staffing distribution at IFAD, the Executive Board noted the views of several Directors with respect to the geographic distribution of IFAD staff. It was agreed that the Board would be presented with a report at its Seventy-Eighth Session in April 2003, including information on the current composition of the Fund's staff as a basis for further discussion.

**(e) Composition of the Executive Board**

54. Also at the request of the Convenor of List C, the Executive Board considered an additional item on its Agenda regarding a review of the composition of the Executive Board to allow for more representation of the List C membership. It was agreed that further consultation among Member States was required.

**(f) Approval of Disclosure of Documents**

55. The Executive Board approved the disclosure of the documents that had been submitted at the Seventy-Seventh Session, and noted that the documents would subsequently be posted on IFAD's public website.







**IFAD**  
**INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT**  
**Executive Board – Seventy-Seventh Session**  
Rome, 10-11 December 2002

**قائمة بالمشاركين في الدورة السابعة والسبعين  
للمجلس التنفيذي**

**LIST OF PARTICIPANTS AT THE SEVENTY-SEVENTH SESSION  
OF THE EXECUTIVE BOARD**

**LISTE DES PARTICIPANTS A LA SOIXANTE-DIX-SEPTIEME SESSION  
DU CONSEIL D'ADMINISTRATION**

**LISTA DE LOS PARTICIPANTES EN EL 77º PERÍODO DE SESIONES  
DE LA JUNTA EJECUTIVA**



ANNEX I

عضو

**Member**  
**Membre**  
**Miembro**

عضو مناوب

**Alternate Member**  
**Membre suppléant**  
**Miembro suplente**

**LIST A**

**Canada**

Charles PARKER  
Counsellor (Development)  
Alternate Permanent Representative  
of Canada to the United Nations  
Food and Agriculture Agencies  
Rome

**France**

Alain GUILLOUËT  
Ministre Conseiller  
Chef de la Mission économique  
Ambassade de France  
Berne

**Germany**

Rudolf Josef HUBER  
First Counsellor  
Alternate Permanent Representative  
of the Federal Republic of Germany  
to IFAD  
Rome

**Italy**

Augusto ZODDA  
Directeur général  
Affaires générales, personnel et  
processus organisationnels  
Ministère de l'économie et des finances  
Département du Trésor  
Rome

**Spain**

Luis CUESTA CIVÍS  
Primer Secretario  
Embajada de España  
Roma

**Belgium**

Bernard DE SCHREVEL  
Premier Secrétaire  
Coopération internationale  
Représentant permanent suppléant  
du Royaume de Belgique  
auprès du FIDA  
Rome

**Switzerland**

Lothar CAVIEZEL  
Conseiller scientifique principal  
Direction du développement  
et de la coopération  
Département fédéral des  
affaires étrangères  
Berne

**Portugal**

Carlos Manuel DOS SANTOS FIGUEIREDO  
Head of Department  
Coordination of International Relations  
General Directorate for European  
and International Affairs  
Ministry of Finance  
Lisbon



ANNEX I

عضو

**Member**  
**Membre**  
**Miembro**

عضو مناوب

**Alternate Member**  
**Membre suppléant**  
**Miembro suplente**

**Japan**

Masaharu SATO  
Counsellor  
Embassy of Japan  
Rome

**Denmark**

Jorgen MAERSK-PEDERSEN  
Minister  
Permanent Representative of the  
Kingdom of Denmark to IFAD  
Rome

**Norway**

Margaret SLETTEVOLD  
Minister Counsellor  
Permanent Representative of the  
Kingdom of Norway to IFAD  
Rome

**Sweden**

Michael ODEVALL  
Minister  
Permanent Representative of the  
Kingdom of Sweden to IFAD  
Rome

**United Kingdom**

Peter REID  
First Secretary (Development)  
Permanent Representation of the  
United Kingdom to the United  
Nations Food and Agriculture  
Agencies  
Rome

**Netherlands**

Jeroen T.M.G. STEEGHS  
Counsellor  
Deputy Permanent Representative  
of the Kingdom of The Netherlands  
to the United Nations Organizations  
for Food and Agriculture  
Rome

**United States**

Mark M. JASKOWIAK  
Director  
Office of Specialized  
Development Institutions  
Department of the Treasury  
Washington, D.C.

**Australia**

Karen SANDERCOCK  
Adviser (Development Cooperation)  
Australian Embassy  
Rome



ANNEX I

عضو

**Member**  
**Membre**  
**Miembro**

عضو مناوب

**Alternate Member**  
**Membre suppléant**  
**Miembro suplente**

**LIST B**

**Kuwait**

Hesham I. AL-WAQAYAN  
Deputy Director-General  
Operations and Disbursement  
Kuwait Fund for Arab  
Economic Development  
Kuwait City

**United Arab Emirates**

Majed Ali Ahmed OMRAN AL SHAMSI  
Assistant Director  
Revenue Department  
Ministry of Finance and Industry  
Dubai

**Nigeria**

Gabriel LOMBIN  
Minister  
Permanent Representative of the  
Federal Republic of Nigeria  
to the United Nations Food  
and Agriculture Agencies  
Rome

**Saudi Arabia**

**Indonesia**

Natigor SIAGIAN  
Assistant Minister for Agriculture  
and Director  
Bureau for International Cooperation  
Department of Agriculture  
Jakarta

**Venezuela**

Douglas UNGREDDA  
Vice-Presidente  
Promoción y Desarrollo  
Banco de Desarrollo Económico y  
Social de Venezuela (BANDES)  
Caracas

**Algeria**

Larbi BOUMAZA  
Directeur d'études  
Direction générale du budget  
Ministère des finances  
Alger



ANNEX I

عضو

**Member**  
**Membre**  
**Miembro**

عضو مناوب

**Alternate Member**  
**Membre suppléant**  
**Miembro suplente**

**LIST C**

**SUB-LIST C1 - Africa**

**Angola**

Kiala Kia MATEVA  
Conseiller  
Représentant permanent adjoint  
de la République d'Angola  
auprès du FIDA  
Rome

**Egypt**

Mariam MOUSA  
Agricultural Minister  
Deputy Permanent Representative  
of the Arab Republic of Egypt  
to the United Nations Food and  
Agriculture Agencies  
Rome

**Tunisia**

Kamel BEN REJEB  
Directeur général de la coopération  
financière multilatérale  
Ministère du développement et  
de la coopération internationale  
Tunis

**Eritrea**

Yohannes TENSUE  
First Secretary  
Alternate Permanent Representative  
of the State of Eritrea to IFAD  
Rome

**LIST C**

**SUB-LIST C2 - Europe, Asia and the Pacific**

**China**

TANG Zhengping  
Director-General  
Department of International  
Cooperation  
Ministry of Agriculture  
Beijing

**Pakistan**

Adnan BASHIR KHAN  
Agricultural Counsellor  
Alternate Permanent Representative  
of the Islamic Republic of Pakistan  
to IFAD  
Rome

**India**

Adarsh KISHORE  
Additional Secretary (Fund Banking)  
Department of Economic Affairs  
Ministry of Finance  
New Delhi

**Romania**

Ioan PAVEL  
Conseiller  
Direction pour les Nations Unies  
Ministère des affaires  
étrangères  
Bucarest



ANNEX I

عضو

**Member**  
**Membre**  
**Miembro**

عضو مناوب

**Alternate Member**  
**Membre suppléant**  
**Miembro suplente**

**LIST C**

**SUB-LIST C3 - Latin America and the Caribbean**

**Brazil**

Patricia GOÉS BAKAJ  
Deputy Secretary of International Affairs  
Ministry of Planning, Budget and  
Management  
Brasilia, D.F.

**Mexico**

Víctor Hugo MORALES MELÉNDEZ  
Consejero  
Representante Permanente Adjunto  
de los Estados Unidos Mexicanos  
ante el FIDA  
Roma

**Panama**

Horacio J. MALTEZ  
Ministro Consejero  
Representante Permanente Adjunto  
de la República de Panamá  
ante el FIDA  
Roma

**Argentina**

Ariel FERNÁNDEZ  
Secretario  
Representante Permanente Alterno  
de la República Argentina  
ante el FIDA  
Roma

**LIST OF DOCUMENTS PLACED BEFORE THE  
SEVENTY-SEVENTH SESSION OF THE EXECUTIVE BOARD**

| <b>Document No.</b>             | <b>Agenda Item</b> | <b>Title</b>  |
|---------------------------------|--------------------|---|
| EB 2002/77/R.1/Rev.1            | 2                  | Provisional Agenda  |
| EB 2002/77/R.1/Rev.1/Add.1      | 2                  | Schedule of Work for the Session  |
| EB 2002/77/R.2 + Add.1          | 3(a)               | Status of Contributions to the Fifth Replenishment of IFAD's Resources                                |
| EB 2002/77/R.3                  | 3(b)               | Report on IFAD's Investment Portfolio for the Third Quarter of 2002                                   |
| EB 2002/77/R.4 + Add.1          | 3(c)               | Resources Available for Commitment  |
| EB 2002/77/R.5                  | 3(d)               | Programme of Work and Administrative Budget of IFAD for 2003  |
| EB 2002/77/R.6                  | 3(e)               | IFAD's Policy Framework for Supplementary Resources   |
| EB 2002/77/R.7                  | 3(f)               | Report of the Audit Committee   |
| EB 2002/77/R.8                  | 4(a)               | Report on the Fourth Session of the Consultation  |
| EB 2002/77/R.9 + C.R.P.1*       | 4(b)               | A Proposal to Enhance IFAD's Field Presence by Strengthening In-Country Capacity                      |
| EB 2002/77/R.10                 | 5                  | Decision Tools in Rural Finance   |
| EB 2002/77/R.11                 | 6                  | IFAD's Participation in the Debt Initiative for Heavily Indebted Poor Countries: Progress Report 2002 |
| EB 2002/77/R.12                 | 7                  | Procedure for the Review of Country Strategic Opportunities Papers (COSOPs) by the Executive Board    |
| EB 2002/77/R.13                 | 8(a)               | <b>Dominican Republic:</b> Country Strategic Opportunities Paper (COSOP)                              |
| EB 2002/77/R.14                 | 8(b)               | <b>Rwandese Republic:</b> Country Strategic Opportunities Paper (COSOP)                               |
| EB 2002/77/R.15 + Add.1 + Sup.1 | 9(a)(i)            | <b>Niger:</b> Project for the Promotion of Local Initiatives for Development in Aguié                 |

---

\* English only



## ANNEX II

|  |           |   |
|--|-----------|---|
| EB 2002/77/R.16 + Add.1<br>+ Sup.1         | 9(a)(ii)  | <b>Nigeria:</b> Community-Based Natural Resource Management Programme – Niger Delta   |
| EB 2002/77/R.18 + Add.1<br>+ Sup.1         | 9(b)(i)   | <b>Kenya:</b> Mount Kenya East Pilot Project for Natural Resource Management  |
| EB 2002/77/R.19 + Add.1<br>+ Sup.1         | 9(b)(ii)  | <b>Rwanda:</b> Smallholder Cash and Export Crops Development Project  |
| EB 2002/77/R.20 + Add.1<br>+ Sup.1         | 9(c)(i)   | <b>China:</b> Environment Conservation and Poverty-Reduction Programme in Ningxia and Shanxi  |
| EB 2002/77/R.22 + Add.1<br>+ Sup.1         | 9(c)(ii)  | <b>Indonesia:</b> East Kalimantan Local Communities Empowerment Programme   |
| EB 2002/77/R.23 + Add.1<br>+ Sup.1         | 9(d)(i)   | <b>Dominican Republic:</b> Social and Economic Development Programme for Vulnerable Populations in the Border Provinces   |
| EB 2002/77/R.24 + Add.1<br>+ Sup.1         | 9(d)(ii)  | <b>Peru:</b> Market Strengthening and Livelihood Diversification in the Southern Highlands Project  |
| EB 2002/77/R.25 + Add.1<br>+ Sup.1         | 9(e)(i)   | <b>Djibouti:</b> Microfinance and Microenterprise Development Project   |
| EB 2002/77/R.21 + Add.1<br>+ Sup.1         | 9(e)(ii)  | <b>Egypt:</b> Second Matruh Resource Management Project   |
| EB 2002/77/R.26 + Add.1<br>+ Sup.1         | 9(e)(iii) | <b>Syria:</b> Idleb Rural Development Project   |
| EB 2002/77/R.27                            | 10(a)     | Technical Assistance Grant for Agricultural Research and Training by CGIAR-Supported International Centres  |
| EB 2002/77/R.28 + Add.1                    | 10(b)     | Technical Assistance Grant to the United Nations Office for Project Services (UNOPS) for the FIDAFRIQUE II Programme: Creating a Regional Information Network in Western and Central Africa       |
| EB 2002/77/R.29 + Add.1<br>+ Add.2 + Add.3 | 11        | Planned Project Activities 2002–2003  |
| EB 2002/77/R.30                            | 12        | Progress Report on the Process Re-Engineering Programme (Strategic Change Programme)  |
| EB 2002/77/R.31                            | 13        | Progress Report on the IFAD V: Plan of Action (2000-2002)   |
| EB 2002/77/R.32                            | 14        | Progress Report on the Global Mechanism of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa |





ANNEX II

|                        |       |  |
|------------------------|-------|--|
| EB 2002/77/R.33        | 15    | Progress Report by the Popular Coalition to Eradicate Hunger and Poverty   |
| EB 2002/77/R.34/Rev.1  | 16    | Draft Provisional Agenda and Programme of Events for the Twenty-Fifth Anniversary Session of the Governing Council   |
| EB 2002/77/R.35        | 17(a) | Application for Non-Original Membership  |
| EB 2002/77/R.36        | 17(b) | Dates for the 2004 Sessions of the Executive Board   |
| EB 2002/77/INF.1       |       | Arrangements for the Seventy-Seventh Session of the Executive Board  |
| EB 2002/77/INF.2/Rev.1 |       | List of IFAD Staff Involved in the Preparation of Country Strategic Opportunities Papers, and Loan, Grant and Debt Relief Proposals for Submission to the Seventy-Seventh Session of the Executive Board |
| EB 2002/77/INF.3       |       | Implementation of the First Cycle of the Sahelian Areas Development Fund Programme in Mali financed under the Flexible Lending Mechanism   |
| EB 2002/77/INF.4/Rev.1 |       | List of Participants at the Seventy-Seventh Session of the Executive Board   |
| EB 2002/77/INF.5       |       | Status Report on Principal and Interest Payments   |
| EB 2002/77/INF.6*      |       | Closing Statement by President Båge to the Seventy-Seventh Session of the Executive Board  |
| EB 2002/77/INF.7*      |       | Summary of Project, Programme and Grant Proposals Discussed by the Executive Board   |

---

\* English only





**IFAD**  
**INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT**  
**Executive Board – Seventy-Seventh Session**

Rome, 10-11 December 2002

**AGENDA**

1. Opening of the Session
2. Adoption of the Agenda
3. Financial Matters
  - (a) Status of Contributions to the Fifth Replenishment of IFAD's Resources
  - (b) Report on IFAD's Investment Portfolio for the Third Quarter of 2002
  - (c) Resources Available for Commitment
  - (d) Programme of Work and Administrative Budget of IFAD for 2003
  - (e) IFAD's Policy Framework for Supplementary Resources
  - (f) Report of the Audit Committee
4. Consultation on the Sixth Replenishment of IFAD's Resources
  - (a) Report on the Fourth Session of the Consultation
  - (b) Proposal to Enhance IFAD's Field Presence by Strengthening In-Country Capacity
5. Decision Tools in Rural Finance
6. IFAD's Participation in the Debt Initiative for Heavily Indebted Poor Countries
7. Procedure for the Review of Country Strategic Opportunities Papers (COSOPs) by the Executive Board
8. Country Strategic Opportunities Papers:
  - (a) Dominican Republic
  - (b) Rwanda



9. Project/Programme Proposals for Consideration by the Executive Board
  - (a) Africa I
    - (i) Niger: Project for the Promotion of Local Initiative for Development in Aguië
    - (ii) Nigeria: Community-Based Natural Resource Management Programme – Niger Delta
  - (b) Africa II
    - (i) Kenya: Mount Kenya East Pilot Project for Natural Resource Management
    - (ii) Rwanda: Smallholder Cash and Export Crops Development Project
  - (c) Asia and the Pacific
    - (i) China: Environment Conservation and Poverty-Reduction Programme in Ningxia and Shanxi
    - (ii) Indonesia: East Kalimantan Local Communities Empowerment Programme
  - (d) Latin America and the Caribbean
    - (i) Dominican Republic: Social and Economic Development Programme for Vulnerable Populations in the Border Provinces
    - (ii) Peru: Market Strengthening and Livelihood Diversification in the Southern Highlands Project
  - (e) Near East and North Africa
    - (i) Djibouti: Microfinance and Microenterprise Development Project
    - (ii) Egypt: Second Matruh Resource Management Project
    - (iii) Syria: Idleb Rural Development Project
10. Grant Proposals for Consideration by the Executive Board
  - (a) Technical Assistance Grants for Agricultural Research and Training by CGIAR-Supported International Centres
  - (b) Technical Assistance Grant to the United Nations Office for Project Services (UNOPS) for the FIDAFRIQUE II Programme: Creating a Regional Information Network in Western and Central Africa
11. Planned Project Activities
12. Progress Report on the Process Re-Engineering Programme (Strategic Change Programme)
13. Progress Report on the IFAD V: Plan of Action (2000-2002)
14. Progress Report on the Global Mechanism of the United Nations Convention to Combat Desertification (CCD)
15. Progress Report by the Popular Coalition to Eradicate Hunger and Poverty



ANNEX III

16. Draft Provisional Agenda and Programme of Events for the Twenty-Fifth Anniversary Session of the Governing Council of IFAD
17. Other Business
  - (a) Application for Non-Original Membership
  - (b) Dates for the 2004 Sessions of the Executive Board
  - (c) Progress Report on IFAD's Headquarters Buildings
  - (d) Staffing Issues
  - (e) Composition of the Executive Board
  - (f) Approval of Disclosure of Documents

