
Informe del Presidente

Propuesta de donación con arreglo al Marco de Sostenibilidad de la Deuda

República Democrática Federal de Etiopía

Programa de Agricultura Participativa y Transformación Climática

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Medida: Se invita a la Junta Ejecutiva a que apruebe la recomendación que figura en el párrafo 53.

Preguntas técnicas:

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Índice

Mapa de la zona del programa	ii
Resumen de la financiación	iii
I. Contexto	1
A. Contexto nacional y justificación de la actuación del FIDA	1
B. Enseñanzas extraídas	2
II. Descripción del programa	2
A. Objetivos, zona geográfica de intervención y grupos objetivo	2
B. Componentes, efectos directos y actividades	3
C. Teoría del cambio	3
D. Armonización, sentido de apropiación y asociaciones	4
E. Costos, beneficios, y financiación	4
III. Gestión del riesgo	10
A. Riesgos y medidas de mitigación	10
B. Categoría ambiental y social	11
C. Clasificación del riesgo climático	11
D. Sostenibilidad de la deuda	11
IV. Ejecución	12
A. Marco organizativo	12
B. Planificación, seguimiento y evaluación, aprendizaje, gestión de los conocimientos y comunicación	13
C. Planes para la ejecución	14
V. Instrumentos jurídicos y facultades	15
VI. Recomendación	15

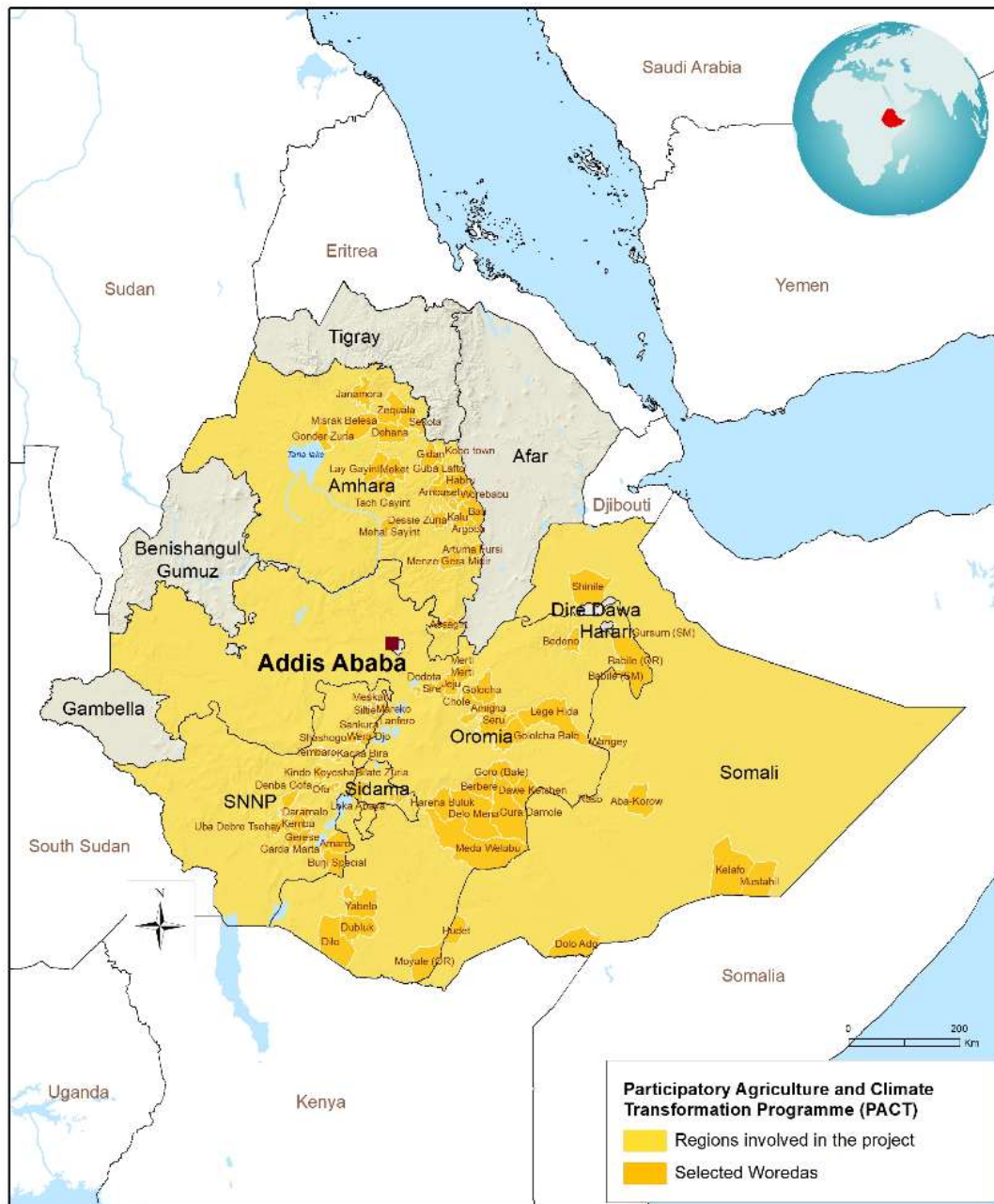
Apéndices

- I. Negotiated financing agreement
- II. Logical framework
- III. Integrated programme risk matrix

Equipo encargado de la ejecución del programa

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Oficial de Finanzas:	Virginia Cameron
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Mapa de la zona del programa



Las designaciones empleadas y la forma en que aparecen presentados los datos en este mapa no suponen opinión alguna del FIDA respecto de la demarcación de las fronteras o los límites, ni de las autoridades competentes.

Mapa elaborado por el FIDA | 29-11-2021

Resumen de la financiación

Institución iniciadora:	FIDA
Prestatario/receptor:	República Democrática Federal de Etiopía
Organismo de ejecución:	Ministerio de Agricultura
Costo total del programa:	USD 179,593 millones
Monto de la donación 1 del FIDA (Marco de Sostenibilidad de la Deuda):	USD 78,2 millones
Monto de la donación 2 del FIDA (donación 1 de la ampliación del Programa de Adaptación para la Agricultura en Pequeña Escala (ASAP+))	USD 6,951 millones
Monto de la donación 2 del FIDA (donación 2 de la ampliación del Programa de Adaptación para la Agricultura en Pequeña Escala (ASAP+))	USD 3,525 millones
Cofinanciadores:	Mecanismo para la Transformación en materia de Género/Fundación Bill y Melinda Gates Comisión Europea Fondo Verde para el Clima
Monto de la cofinanciación:	Mecanismo para la Transformación en materia de Género/Fundación Bill y Melinda Gates: USD 5,011 millones Comisión Europea: USD 16,86 millones Fondo Verde para el Clima: USD 35,013 millones
Condiciones de la cofinanciación:	Mecanismo para la Transformación en materia de Género/Fundación Bill y Melinda Gates: donación Comisión Europea: donación Fondo Verde para el Clima: préstamo
Contribución del prestatario/receptor:	USD 23,886 millones
Contribución del sector privado:	USD 3,673 millones
Contribución de los beneficiarios:	USD 4,459 millones
Déficit de financiación:	USD 2,011 millones
Monto de la financiación del FIDA para el clima:	USD 34,948 millones

I. Contexto

A. Contexto nacional y justificación de la actuación del FIDA

Contexto nacional

1. La economía de la República Democrática Federal de Etiopía se ha visto gravemente afectada en los tres últimos años, especialmente debido a los efectos mundiales de la enfermedad por coronavirus (COVID-19), la sequía, las perturbaciones en el suministro de productos básicos fundamentales y el conflicto interno en las regiones septentrionales del país. El conflicto que afecta a la zona de Tigré y a ciertas partes de las regiones de Afar y Amahara, que había remitido después de que el Gobierno del país declarara una tregua humanitaria en diciembre de 2021, se reactivó en agosto de 2022. El 2 de noviembre de 2022, el Gobierno de Etiopía y el Frente de Liberación Popular de Tigré firmaron un acuerdo para el cese de las hostilidades que ha puesto fin al conflicto en esas zonas.
2. Los niveles de pobreza en Etiopía disminuyeron del 45,5 % en 1994 al 19 % en 2020. A pesar de esta tendencia positiva y el progreso económico que Etiopía ha alcanzado, la pobreza, la inseguridad alimentaria y la vulnerabilidad al cambio climático, así como la falta de empleo digno, siguen siendo los principales problemas, en especial para las mujeres y los jóvenes del medio rural.

Aspectos específicos relativos a las esferas transversales prioritarias del FIDA

3. De acuerdo con los compromisos transversales contraídos por el FIDA, se ha validado que el Programa de Agricultura Participativa y Transformación Climática (PACT):
 - incluye financiación para el clima;
 - es transformador en materia de género;
 - tiene en cuenta a los jóvenes;
 - incluye la capacidad de adaptación. Las mujeres, los jóvenes y las personas con discapacidad no pueden alcanzar todo su potencial de convertirse en agentes fuertes de la cadena de valor debido a las restricciones impuestas por las normas sociales y al acceso limitado a servicios de calidad, infraestructuras, recursos, tierras, capital, tecnologías, educación y oportunidades de empleo, todo ello sumado a la escasa diversidad alimentaria.
5. Para lograr resultados transformadores en materia de género, que tengan en cuenta la nutrición y que sean inclusivos socialmente, las intervenciones del programa irán dirigidas a abordar las causas profundas de las desigualdades de género y la exclusión social y a impulsar la inclusión de la discapacidad, aumentar el empoderamiento de las mujeres y los jóvenes y fomentar mercados inclusivos.
6. **Declaración de vulnerabilidad climática.** Los principales riesgos están relacionados con la elevada exposición y la escasa capacidad de adaptación de los medios de vida de la población pobre de las zonas rurales y, en particular, de los sistemas de producción de alimentos. Se prevé que la frecuencia y la intensidad de los fenómenos meteorológicos extremos (sequías) y los brotes de plagas aumentarán y producirán más pérdidas y daños. El PACT integrará la adaptación al cambio climático y la mitigación de sus efectos centrándose en la agricultura regenerativa.
7. **Vinculación con las actividades del programa.** El PACT respaldará las intervenciones que permitan reducir la degradación de la tierra y potenciar los ecosistemas y la resiliencia climática de las comunidades, entre ellas: i) la conservación del suelo y del agua; ii) la mejora de las estufas de cocina; iii) la

promoción del uso de biogás; iv) la participación en los mercados de carbono; v) el aumento del acceso a las tecnologías que hacen un uso eficiente del agua, y vi) el aumento del acceso a los mercados.

Razones que justifican la actuación del FIDA

8. El PACT permitirá ampliar la escala de las intervenciones exitosas que se hayan llevado a cabo gracias a inversiones del FIDA pasadas y actuales, como el Programa de Desarrollo Participativo del Riego en Pequeña Escala - Fase II (PASIDP II). Asimismo, permitirá fortalecer la resiliencia, aumentar la productividad y reforzar las cooperativas para que puedan prestar servicios de mercado a sus miembros. El PACT introducirá enfoques innovadores como la tecnología de la información y las comunicaciones para el desarrollo y la integración de la adaptación al cambio climático y la mitigación de sus efectos a través de la agricultura regenerativa y la compensación por la prestación de servicios ambientales derivados de la participación en los mercados de carbono.

B. Enseñanzas extraídas

9. Las principales enseñanzas extraídas de las intervenciones completadas y en curso son:
- i) la orientación comercial de los pequeños agricultores se puede lograr reforzando las organizaciones de productores locales;
 - ii) la integración de la resiliencia climática en todas las etapas de la teoría del cambio permite aumentar el impacto de las intervenciones del programa;
 - iii) el riego que tiene en cuenta la nutrición es una forma esencial de aumentar la seguridad alimentaria y la diversidad de la alimentación de los hogares;
 - iv) las disposiciones sobre gestión financiera de los proyectos en Etiopía son complejas, ya que se ejecutan a través de los sistemas descentralizados del país. Como parte de las medidas de mitigación de riesgos, la cobertura de las auditorías se está ampliando para mejorar la supervisión fiduciaria de todos los proyectos financiados por el FIDA;
 - v) la flexibilidad en la gestión de los proyectos puede ayudar a dar respuesta a las emergencias en el momento en que se producen.

II. Descripción del programa

A. Objetivos, zona geográfica de intervención y grupos objetivo

10. **Meta y objetivo del Programa.** la meta del PACT es contribuir a reducir la pobreza y mejorar la resiliencia en determinados territorios o *woredas*¹. Su objetivo de desarrollo consiste en permitir que 150 000 hogares rurales vulnerables (hombres, mujeres, jóvenes y personas con discapacidad) de determinados *kebeles* (subdistritos) mejoren de forma sostenible sus ingresos, su situación de seguridad alimentaria y nutricional y su resiliencia ante las perturbaciones climáticas. El PACT se ejecutará en un período de siete años.
11. **Zona geográfica de intervención.** El PACT se ejecutará en los siguientes estados regionales de Etiopía: Oromia; la región de las Naciones, Nacionalidades y Pueblos del Sur (SNNPR); Amhara; Sidama; Somalio, y Etiopía Suroccidental. La selección de las regiones se basó en los siguientes criterios: i) una población rural abundante; ii) una elevada prevalencia de la pobreza; iii) un índice elevado de inseguridad alimentaria y nutricional; iv) la presencia de oportunidades económicas y mercados de interés para el PACT; v) efectos del cambio climático y degradación

¹ Aquí el término "resiliencia" se refiere a la resiliencia de los hogares rurales objetivo ante los efectos del cambio climático.

de los recursos naturales, y vi) seguridad relativa (en consulta con el Gobierno de Etiopía). Podrán añadirse otros estados regionales de acuerdo con los criterios anteriores y en función de la financiación adicional.

12. **Grupos objetivo.** El PACT beneficiará a unos 150 000 hogares y se prevé la participación de mujeres (50 %), jóvenes (40 %) y personas con discapacidad (5 %). El principal grupo objetivo estará integrado por: i) hogares pobres (con explotaciones de menos de 2 hectáreas de tierras cultivables con poco ganado); ii) pastores; iii) agropastores dedicados a los sistemas tradicionales de subsistencia menos diversificados; iv) personas con discapacidad en zonas rurales; v) jóvenes del medio rural desempleados o subempleados que no poseen tierras o, en caso contrario, son de poca extensión, y vi) hogares encabezados por una mujer.

B. Componentes, efectos directos y actividades

13. El PACT comprenderá los componentes siguientes:
- **Componente 1: Territorios productivos climáticamente inteligentes y dirigidos por las comunidades.** Este componente respaldará i) el acceso equitativo y el uso sostenible de los recursos naturales bajo la dirección de las comunidades; ii) la construcción de infraestructuras relacionadas con los mercados locales que sean inclusivas y que hagan un uso equitativo del agua; iii) la mejora de la productividad y la producción agropecuaria básica de los pequeños agricultores y pastores, impulsada por el mercado y adaptada al clima, y iv) la mejora de la diversidad alimentaria. Los resultados previstos serán el acceso y la utilización sostenibles de los recursos naturales, la mejora de la nutrición y el aumento de la productividad agrícola.
 - **Componente 2: Fomento de los agronegocios.** Este componente respaldará i) los vínculos de acceso a los mercados, y ii) la prestación de apoyo empresarial personalizado a las emprendedoras y emprendedores jóvenes del sector agrícola. Los resultados previstos serán el fortalecimiento de las capacidades de las organizaciones de agricultores y pastores a fin de mejorar el acceso a la financiación; el acceso a mercados remunerativos, y la creación de empleo para los pequeños agricultores y pastores, ya sean mujeres, hombres, jóvenes o personas con discapacidad.
 - **Componente 3: Fortalecimiento normativo e institucional y apoyo en la ejecución.** Se trata de un componente transversal que permitirá prestar servicio a los componentes técnicos y facilitar vías de funcionamiento eficaz e inclusivo de las cadenas de valor objetivo, desde la producción hasta el consumo. El componente respaldará i) el refuerzo institucional; ii) el apoyo en materia de políticas, y iii) los servicios de apoyo a la ejecución.

C. Teoría del cambio

14. Los pequeños agricultores y pastores se enfrentan a las siguientes dificultades: i) la degradación de la tierra; ii) el acceso limitado al agua y la gestión ineficiente de los recursos hídricos; iii) la prioridad que los servicios básicos otorgan a los cultivos básicos; iv) la vulnerabilidad al cambio climático y el acceso limitado a tecnologías mejoradas y climáticamente inteligentes (insumos, mecanización, información climática y meteorológica); v) el acceso insuficiente a la financiación; vi) inclusión social limitada y malnutrición; vii) el acceso limitado a los mercados remunerativos y la infraestructura de mercado; viii) la falta de capacidades empresariales e inclusividad de las organizaciones de agricultores, e ix) la debilidad del marco normativo e institucional.
15. La teoría del cambio del PACT se basa en el supuesto de que, en el caso de los pequeños agricultores y pastores que se topan con las dificultades mencionadas, la comercialización empieza con el empoderamiento inclusivo e impulsado por las comunidades; el fomento y la facilitación de las capacidades de los hogares y las comunidades para actuar a escala local; el apoyo para acceder a tecnologías e

infraestructuras inclusivas y climáticamente inteligentes; los servicios de extensión por medios electrónicos, de nutrición y de gestión de recursos naturales, y el acceso a los mercados para mejorar la producción y los ingresos para hombres, mujeres y jóvenes en las zonas objetivo.

D. Armonización, sentido de apropiación y asociaciones

16. **Armonización con los Objetivos de Desarrollo Sostenible (ODS):** La ejecución satisfactoria del PACT contribuirá a la consecución del ODS 1 (Fin de la pobreza), el ODS 2 (Hambre cero), el ODS 5 (Igualdad de género), el ODS 6 (Agua limpia y saneamiento), el ODS 8 (Trabajo decente y crecimiento económico), el ODS 10 (Reducción de las desigualdades), el ODS 13 (Acción por el clima) y el ODS 17 (Alianzas para lograr los objetivos) mediante el establecimiento de asociaciones con la comunidad internacional, la sociedad civil, el sector privado y otros actores.
17. **Armonización con las estrategias nacionales y del FIDA:** El PACT refleja las prioridades nacionales, en especial la agricultura en pequeña escala, la reducción de la pobreza rural y la mejora de la seguridad alimentaria y nutricional, tal como se establece en la Política y Estrategias Nacionales de Desarrollo Rural, el Plan Nacional de Inversiones Agrícolas, el Plan Decenal para el Sector Agrícola, la Economía Verde Resiliente al Clima, el Plan Nacional de Adaptación de Etiopía y la hoja de ruta de Etiopía para la transformación del sistema alimentario.
18. El PACT está alineado con el Marco estratégico del FIDA para 2016-2025, las prioridades institucionales y el actual programa sobre oportunidades estratégicas nacionales (COSOP) para 2017-2023.
19. **Armonización y asociaciones:** Se intentará que el PACT esté coordinado y armonizado con los proyectos y programas financiados por el FIDA, el Gobierno y los asociados en el desarrollo que respaldan las esferas temáticas relacionadas con su objetivo de desarrollo. De este modo, se aprovecharán las sinergias y se evitará la duplicación. Algunos de los posibles asociados son el Instituto de Transformación de la Agricultura de Etiopía, Acorn/Rabobank, Vita, la Agencia de Cooperación Internacional del Japón y la Organización de las Naciones Unidas para la Alimentación y la Agricultura (FAO).

E. Costos, beneficios, y financiación

20. Los costos totales del programa ascienden a USD 179,593 millones, repartidos a lo largo de los siete años del período de ejecución. El déficit de financiación de USD 2,011 millones podrá subsanarse a través de los ciclos posteriores del Sistema de Asignación de Recursos basado en los Resultados (PBAS) o mediante la cofinanciación obtenida durante la ejecución.
21. De conformidad con las metodologías que emplean los bancos multilaterales de desarrollo en el seguimiento de la financiación para la adaptación al cambio climático y la mitigación de sus efectos, el monto total de la financiación para el clima concedida por el FIDA a este programa es de USD 34,948 millones.

Costos del programa

22. El PACT recibirá fondos de los siguientes financiadores: i) el FIDA, con una donación basada en resultados correspondiente a la Duodécima Reposición de los Recursos del FIDA (FIDA12) por valor de USD 78,2 millones y una donación de USD 10,476 millones a través del Programa de Adaptación para la Agricultura en Pequeña Escala (ASAP); ii) una donación del Mecanismo para la Transformación en materia de Género/Fundación Bill y Melinda Gates de USD 5,011 millones; iii) una donación de la Comisión Europea de USD 16,86 millones; iv) una aportación de USD 2,011 millones de un financiador no identificado; v) la Iniciativa de Financiamiento Verde Inclusivo (IGREENFIN), con un préstamo de USD 35,013 millones, sujeto a la aprobación del Fondo Verde para el Clima; vi) una aportación del Gobierno de Etiopía de alrededor de USD 23,886 millones (incluida la exención de impuestos y gravámenes y una contribución directa); vii) el sector

privado (empresas, asociaciones, sindicatos, cooperativas) con una aportación de USD 3,673 millones, y viii) los beneficiarios, con alrededor de USD 4,459 millones en contribuciones (en especie y en efectivo). El total de gastos recurrentes asciende al 5,4 % del total del programa y al 8,4 % de la financiación del FIDA, cifras que se encuentran dentro de los límites aceptables.

Cuadro 1
Costos del programa desglosados por componente, subcomponente y entidad financiadora
(en miles de dólares de los Estados Unidos)

Componente/subcomponente	Donación del FIDA		Donación 1 de la ASAP+		Donación 2 de la ASAP+		Mecanismo para la Transformación en materia de Género/BMGF		Comisión Europea		IGREENFIN		Beneficiarios		Sector privado		Prestatario/receptor		Financiación Déficit		Total		
	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	
																	En especie						
A. Componente 1: Territorios productivos climáticamente inteligentes y dirigidos por las comunidades																							
1. Subcomponente 1.1. Gestión de los recursos naturales y desarrollo resilientes al clima y dirigidos por las comunidades	4 478	14,1			3 525	11,1	3 710	11,7	-	-	13 474	42,5	3 813	12	-	-	2 720	8,6	-	-	31 719	17,7	
2. Subcomponente 1.2. Desarrollo de infraestructuras resilientes al cambio climático	52 768	47,3	-	-			-	-	16 860	15,1	21 000	14,1	4	-	1 362	1,2	19 593	17,6	-	-	111 587	62,1	
3. Subcomponente 1.3. Producción orientada al mercado de determinados productos alimentarios básicos y mejora de la productividad	5 039	33,8	6 951	46,7			1 301	8,7	-	-	539	4* 3,9	643	4,3	-	-	417	2,8	-	-	14 890	8,3	
Subtotal del componente 1: Territorios productivos climáticamente inteligentes y dirigidos por las comunidades	62 285	39,4	6 951	4,4	3 525	2,2	5 011	3,2	16 860	10,7	35 013	22,1	4 459	4* 2,8	1 362	0,9	22 731	14,4	-	-	158 197	88,1	
B. Componente 2: Fomento de los agronegocios	-		-				-		-		-		-		-		-		-		-		
1. Subcomponente 2.1. Apoyo a los vínculos de acceso a los mercados	6 857	78,6	-	-			-	-	-	-	-	-	-	-	1 768	20,3	97	1,1	-	-	8 722	4,9	
2. Subcomponente 2.2. Apoyo a los emprendedores agrícolas, tanto mujeres como hombres	561	18	-	-			-	-	-	-	-	-	-	-	543	17,4	0	-	2 011	64,6	3 115	1,7	
Subtotal del componente 2: Fomento de los agronegocios	7 417	62,7	-	-			-	-	-	-	-	-	-	-	2 311	19,5	97	0,8	2 011	17	11 837	6,6	

Componente/subcomponente	Donación del FIDA		Donación 1 de la ASAP+		Donación 2 de la ASAP+		Mecanismo para la Transformación en materia de Género/BMGF		Comisión Europea		IGREENFIN		Beneficiarios		Sector privado		Prestatario/receptor		Financiación Déficit		Total	
	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%
C. Componente 3: Fortalecimiento normativo e institucional y servicios de apoyo en la ejecución	-		-				-		-		-		-		-		-		-		-	
1. Subcomponente 3.1: Fortalecimiento institucional y apoyo en materia de políticas	330	100	-				-		-		-		-		-		-		-		330	0,2
2. Subcomponente 3.2: Servicios de apoyo a la coordinación y ejecución del programa	8 171	88,5	-				-		-		-		-		-		1 058	4* 11,5	-		9 229	5,1
Subtotal del componente 3: Fortalecimiento normativo e institucional y servicios de apoyo en la ejecución	8 501	88,9	-				-		-		-		-		-		1 058	4* 11,1	-		9 559	5,3
Total	78 204	43,5	6 951	3,9	3 525	2	5 011	2,8	16 860	9,4	35 013	19,5	4 459	2,5	3 673	2	23 886	13,3	2 011	1,1	179 593	100

* Esta cifra aparece tachada.

Cuadro 2
Costos del programa desglosados por categoría de gasto y entidad financiadora
(en miles de dólares de los Estados Unidos)

Categoría de gasto	Donación del FIDA		Donación 1 de la ASAP+		Donación 2 de la ASAP+		Mecanismo para la Transformación en materia de Género/BMGF		Comisión Europea		IGREENFIN		Beneficiarios		privado Sector		Prestatario/receptor		Financiación Déficit		Total	
	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	En especie	%	Monto	%	Monto	%
Costos de inversión																						
A. Bienes																						
1. Equipo y materiales	241	93,2	-	-	-	-	-	-	-	-	4	-	-	-	-	-	14	5,3	-	-	259	0,1
2. Vehículos	1 859	96	-	-	-	-	-	-	-	-	-	-	-	-	-	-	77	4	-	-	1 936	1,1
3. Bienes, servicios e insumos	858	55,1	-	-	89	5,7	131	8,4	-	-	-	-	5	0,4	-	-	473	30,4	-	-	1 556	0,9
Subtotal de bienes	2 958	78,9			89	2,4	131	3,5			4	0,1	5	0,1			564	15			3 751	2,1
B. Obras	45 870	55,8	-	-	-	-	-	-	15 376	18,7	-	-	4	-	1 362	1,7	19 525	23,8	-	-	82 137	45,7
C. Capacitación y talleres	10 844	33,8	6 901	21,5	3 069	9,6	4 507	14	-	-	-	-	3 265	10,2	283	0,9	1 857	5,8	1 371	4,3	32 097	17,9
D. Consultorías	8 201	76,5	50	0,5	322	3	328	3,1	1 484	13,8	-	-	175	3	4	-	147	1,4	9	0,1	10 720	6
E. Donaciones y subsidios	1 882	41,6	-	-	-	-	-	-	-	-	-	-	-	-	2 007	44,4	0	-	632	14	4 520	2,5
F. Líneas de crédito	-	-	-	-	-	-	-	-	-	-	35 009	95,4	988	2,7	-	-	700	1,9	-	-	36 696	20,4
Total de costos de inversión	69 754	41,1	6 951	4,1	3 480	2	4 966	2,9	16 860	9,9	35 013	20,6	4 437	4* 2,6	3 657	2,2	22 793	13,4	2 011	1,2	196 921	94,6
Gastos recurrentes																						
A. Costos operacionales	2 488	96	-	-	-	-	-	-	-	-	-	-	-	-	-	-	104	4	-	-	2 592	1,4
B. Sueldos y prestaciones	5 962	84,2	-	-	45	0,6	45	0,6	-	-	-	-	22	0,3	17	0,2	990	4*	-	-	7 080	4*
Total de gastos recurrentes	8 450	87,4			45	0,5	45	0,5					22	0,2	17	0,2	1 093	4* 11,3			9 671	5,4
Total	78 204	43,5	6 951	3,9	3 525	0,2	5 011	2,8	16 860	9,4	35 013	19,5	4 459	2,5	3 673	2	23 886	13,3	2 011	1,1	179 593	100

* Esta cifra aparece tachada.

Cuadro 3

Costos del programa desglosados por componente, subcomponente y año

(en miles de dólares de los Estados Unidos)

Componente/subcomponente	Primer año		Segundo año		Tercer año		Cuarto año		Quinto año		Sexto año		Séptimo año		Total	
	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%	Monto	%
A. Componente 1: Territorios productivos climáticamente inteligentes y dirigidos por las comunidades																
1. Subcomponente 1.1. Gestión de los recursos naturales y desarrollo resilientes al clima y dirigidos por las comunidades	5 554	51	7 782	22	5 025	11	4 779	12	5 741	20	2 712	18	126	5	31 719	18
2. Subcomponente 1.2. Desarrollo de infraestructuras resilientes al cambio climático	1 116	10	18 730	53	32 707	73	30 146	73	18 730	64	9 461	63	697	28	111 587	62
3. Subcomponente 1.3. Producción orientada al mercado de determinados productos alimentarios básicos y mejora de la productividad	1 089	10	5 529	16	4 079	9	2 536	6	849	3	596	4	213	4*	14 890	8
Subtotal del componente 1: Territorios productivos climáticamente inteligentes y dirigidos por las comunidades	7 758	71	32 041	90	41 812	93	37 462	91	25 319	86	12 768	85	1 036	41	158 197	88
B. Componente 2: Fomento de los agronegocios																
1. Subcomponente 2.1. Apoyo a los vínculos de acceso a los mercados	1 001	9	1 504	4	1 696	4	1 933	4*	1 808	4*	722	4*	58	2	8 722	4*
2. Subcomponente 2.2. Apoyo a los emprendedores agrícolas, tanto mujeres como hombres	87	1	691	2	505	1	510	1	507	2	514	3	300	12	3 115	2
Subtotal del componente 2: Fomento de los agronegocios	1 088	10	2 195	6	2 201	4*	2 443	5	2 315	8	1 236	8	358	14	11 837	7
C. Componente 3: Fortalecimiento normativo e institucional y servicios de apoyo en la ejecución																
1. Subcomponente 3.1: Fortalecimiento institucional y apoyo en materia de políticas	-	-	279	1	51	0	-	-	-	-	-	-	-	-	330	
2. Subcomponente 3.2: Servicios de apoyo a la coordinación y ejecución del programa	2 105	4*	1 073	4*	1 012	3	1 177	4*	1 691	6	1 043	7	1 128	45	9 229	5
Subtotal del componente 3: Fortalecimiento normativo e institucional y servicios de apoyo en la ejecución	2 105	4*	1 352	4	1 063	2	1 177	4*	1 691	6	1 043	7	1 128	45	9 559	5
Total	10 952	100	35 588	100	45 076	100	41 082	100	29 325	100	15 047	100	2 522	100	17 9593	100

* Esta cifra aparece tachada.

Estrategia y plan de financiación y cofinanciación

23. El PACT se financiará con las contribuciones indicadas en el párrafo 22.

Desembolso

24. Los desembolsos se basarán en previsiones semestrales de tesorería, que se presentarán trimestralmente en informes financieros provisionales. Se considera que el perfil de desembolso del PACT es viable atendiendo a la política de gestión de la liquidez del FIDA.

Resumen de los beneficios y análisis económico

25. Los hogares beneficiarios aumentarán sus ingresos financieros anuales netos; la tasa interna agregada de rendimiento financiero se sitúa en el 33,9 %, muy por encima del costo de oportunidad del capital en Etiopía (7,9 %). La tasa interna de rendimiento económico es del 17,7 %, muy superior al costo de oportunidad del capital. En los 20 años que abarca el análisis, el valor actual neto económico se estima en alrededor de USD 85 millones. La tasa de descuento empleada en el análisis económico es del 10 %.
26. Los resultados positivos indican que el fundamento es firme, como demuestran los análisis de sensibilidad y del riesgo para situaciones adversas —como los sobrecostos, la caída de los precios de los productos agrícolas del grupo objetivo y la reducción de la tasa de adopción—, así como para todas las categorías de riesgo, incluido el riesgo climático.

Estrategia de salida y sostenibilidad

27. Se ha asegurado la elaboración de la estrategia de salida y sostenibilidad en los niveles siguientes:
- **Sostenibilidad en los sistemas de cultivo impulsados por el mercado.** La protección del medio ambiente impulsada por las comunidades será un elemento fundamental del PACT que garantizará el sentido de apropiación y el mantenimiento de prácticas sostenibles de ordenación territorial. La producción basada en el mercado y los vínculos comerciales serán la base de la sostenibilidad del PACT y de su estrategia de salida.
 - **Empoderamiento de las comunidades y fortalecimiento de las instituciones.** El PACT permitirá empoderar a las comunidades y fortalecer las instituciones con vistas a la gestión sostenible de las inversiones.
 - **Inversiones en capital social y humano.** Las intervenciones, como los enfoques transformadores en materia de género, el cambio social y de comportamiento en relación con la nutrición y los mecanismos de empoderamiento de los jóvenes, serán fundamentales para restaurar el equilibrio social y mejorar los medios de sustento y la calidad de vida de las personas, los hogares y las comunidades.

III. Gestión del riesgo

A. Riesgos y medidas de mitigación

28. Los riesgos generales inherentes se han clasificado como considerables y los riesgos residuales, como moderados (véase el apéndice III). En el cuadro 4 se presenta la sinopsis general del riesgo.

Cuadro 4
Sinopsis general del riesgo

<i>Ámbitos de riesgo</i>	<i>Calificación del riesgo inherente</i>	<i>Calificación del riesgo residual</i>
Contexto nacional	Alto	Considerable
Estrategias y políticas sectoriales	Moderado	Moderado
Medio ambiente y clima	Considerable	Moderado
Alcance del proyecto	Moderado	Moderado
Capacidad institucional de ejecución y sostenibilidad	Considerable	Moderado
Gestión financiera	Considerable	Considerable
Adquisiciones y contrataciones en el marco del proyecto	Moderado	Bajo
Impacto ambiental, social y climático	Moderado	Bajo
Partes interesadas	Considerable	Moderado
Riesgo general	Considerable	Moderado

B. Categoría ambiental y social

29. El riesgo en la categoría ambiental y social del PACT se ha clasificado como **considerable**. Esa clasificación se debe a la degradación y la contaminación ambiental, la salud ocupacional, los conflictos, el desplazamiento y el acceso limitado al uso de los recursos. En consecuencia, se han preparado un marco de gestión ambiental, social y climática y varios planes relativos al consentimiento libre, previo e informado; la gestión de plagas, y la evaluación y gestión de la mano de obra. Se preparará un plan detallado de desarrollo social durante la fase inicial de ejecución.

C. Clasificación del riesgo climático

30. El riesgo climático del programa se ha clasificado como **considerable**. Los principales riesgos tienen que ver con la elevada exposición de las comunidades rurales objetivo al cambio climático y la escasa capacidad de adaptación de sus medios de vida, en particular los sistemas de producción de alimentos. Se ha elaborado una evaluación específica de la adaptación que incluye medidas prioritarias para la adaptación, y se ha integrado en los componentes del programa. El marco de gestión ambiental, social y climática contiene medidas para abordar los riesgos climáticos.

D. Sostenibilidad de la deuda

31. De acuerdo con el análisis de sostenibilidad de la deuda realizada por el Banco Mundial y el Fondo Monetario Internacional en abril de 2020, Etiopía tiene un alto riesgo de sobreendeudamiento externo. La deuda pública y con garantía pública se considera sostenible, aunque las presiones sobre la liquidez han aumentado debido al COVID-19. La vulnerabilidad de Etiopía frente al endeudamiento radica en el aumento de las necesidades de servicio de la deuda, un tipo de cambio sobrevalorado y una base de exportaciones limitada. Las autoridades han dado los pasos necesarios para reducir la vulnerabilidad controlando los préstamos externos, reconfigurando el servicio de la deuda y comprometiéndose a tratar de lograr un tipo de cambio basado en el mercado y la liberalización del mercado de divisas, lo que debería mejorar la disponibilidad de divisas y estimular la actividad y las exportaciones del sector privado. En 2022 se está actualizando el análisis de sostenibilidad de la deuda.

IV. Ejecución

A. Marco organizativo

Gestión y coordinación del programa

32. La gestión del PACT seguirá principalmente los mecanismos de gestión del Programa de Desarrollo Participativo del Riego en Pequeña Escala – Fase II (PASIDP II) a fin de poder seguir trabajando para incorporar las enseñanzas extraídas, los logros y las experiencias del PASIDP II y mejorar la sostenibilidad y los efectos acumulativos del PACT. Los mecanismos institucionales del programa para la coordinación se especificarán a tres niveles: federal, regional y de *woreda*. El Ministerio de Agricultura será el organismo principal de ejecución, aunque delegará dicha función en una unidad de coordinación del programa que deberá establecerse en el plano federal.
33. La financiación de la segunda fase de la iniciativa IGREENFIN la ejecutará el Banco de Desarrollo de Etiopía, siguiendo las disposiciones del Programa de Intermediación Financiera Rural – Fase III. Las actividades del programa crearán una demanda de servicios financieros de la IGREENFIN a través de instituciones de microfinanciación y cooperativas de ahorro y crédito rurales.

Gestión financiera, adquisiciones y contrataciones, y gobernanza

34. La unidad de federal de coordinación del programa será responsable de la gestión financiera general del PACT. Se encargará de conceder fondos con cargo a los planes de trabajo anual y presupuesto acordados, desembolsando fondos para las entidades de ejecución y coordinando la presentación de informes financieros para el PACT. Las unidades regionales de coordinación del programa se encargarán de supervisar las operaciones financieras de las oficinas en las *woredas*, así como los gastos a escala regional. La dotación de personal para los equipos de finanzas de cada nivel se describe en detalle en el manual de ejecución del proyecto. En los memorandos de entendimiento que deberán firmar el gobierno federal y las regiones participantes, en unos casos, y las regiones y las *woredas*, en otros, deberán establecerse las responsabilidades de cada nivel en relación con la gestión financiera para que sean claras y estén formalizadas. La firma de los memorandos de entendimiento será imprescindible para el desembolso de los fondos a las regiones y las *woredas*. También se firmará un memorando de entendimiento entre el Banco de Desarrollo de Etiopía y el Ministerio de Agricultura en el que se establecerá que la IGREENFIN velará por la coordinación entre las entidades. A escala federal, se abrirán cuentas designadas con las correspondientes cuentas operacionales en la moneda local. La ejecución se notificará en el sistema integrado de información sobre gestión financiera. Las regiones y las *woredas* participantes mantendrán cuentas bancarias específicas para recibir los fondos para el PACT aportados por las entidades federales y regionales y abrirán cuentas bancarias para recibir los fondos del Gobierno sobre la base de los planes operacionales anuales y sus presupuestos correspondientes.
35. La información financiera relativa al programa se presentará trimestralmente mediante informes financieros provisionales. En la fase de puesta en marcha se elaborarán modelos armonizados para la presentación de informes financieros, y se pondrán a disposición de todos los financiadores.
36. En general, se considera que el riesgo asociado a la capacidad institucional en materia de adquisición y contratación es moderado. Por consiguiente, las actividades del PACT relacionadas con la contratación y adquisición de bienes, trabajos y servicios se llevarán a cabo de conformidad con lo establecido en las disposiciones del país en esta materia y la reglamentación relativa a la propiedad, en la medida en que esas disposiciones estén en consonancia con las Directrices del FIDA para la Adquisición de Bienes y la Contratación de Obras y Servicios en el ámbito de los Proyectos. Toda la documentación relativa a las adquisiciones y contrataciones que se remita a los licitadores deberá cumplir los requisitos

establecidos en: i) la Política revisada del FIDA en materia de Prevención del Fraude y la Corrupción en sus Actividades y Operaciones, ii) la Política del FIDA sobre Prevención y Respuesta frente al Acoso Sexual y la Explotación y los Abusos Sexuales, iii) la Política del FIDA de Lucha contra el Blanqueo de Dinero y la Financiación del Terrorismo y iv) los Procedimientos del FIDA para la Evaluación Social, Ambiental y Climática (PESAC).

37. La evaluación específica del PACT permite mejorar en los ámbitos siguientes: i) la contratación de oficiales federales y regionales de adquisiciones y contrataciones específicos para el programa, ii) la gestión de los registros de adquisiciones y contrataciones, iii) la mejora de la gestión de los contratos, iv) la integración de la planificación de las adquisiciones y contrataciones en el proceso de presupuestación y v) el seguimiento de las adquisiciones y contrataciones y la presentación de informes al respecto.
38. El PACT será auditado por la Corporación de Servicios de Auditoría, que es la máxima institución de auditoría de Etiopía, y que velará por que se cumpla la política del FIDA en materia de prevención del fraude y la corrupción. El plan de trabajo anual del auditor proporcionará una cobertura adecuada de las varias instituciones que reciben fondos del programa y abarcará todas las esferas de riesgo principales. El proyecto de mandato de la auditoría se adjunta al manual de ejecución del proyecto; asimismo, el mandato estará sujeto a la conformidad anual del FIDA.

Participación y observaciones del grupo objetivo y resolución de reclamaciones

39. El PACT respaldará la planificación participativa de las comunidades durante la que se determinarán las prioridades en materia de desarrollo y se consolidarán en planes territoriales de desarrollo e inversión. Estos planes sentarán las bases de la participación del grupo objetivo y serán un componente esencial del sistema de seguimiento y evaluación. Las organizaciones comunitarias, como las asociaciones de gestión de los recursos hídricos y las asociaciones de usuarios de infraestructuras, también participarán en el seguimiento y la garantía de la rendición de cuentas en la ejecución de las respectivas inversiones.

Resolución de reclamaciones

40. Con miras a garantizar la transparencia y la equidad de las intervenciones del programa, se establecerá un mecanismo de resolución de reclamaciones y el programa velará por el conocimiento y la observancia de ese mecanismo en las comunidades, en los *kebeles* y en el ámbito nacional. Se establecerá un comité de resolución de reclamaciones en las *woredas* que informará a las partes interesadas pertinentes, las coordinará y proporcionará los recursos necesarios para la resolución. El comité mantendrá todos los registros, desde la reclamación hasta la decisión final, para que sirvan de referencia en el futuro. También asegurará que la participación y la consulta pública siempre formen parte del proceso con vistas a promover el entendimiento y prevenir reclamaciones y disputas innecesarias.

B. Planificación, seguimiento y evaluación, aprendizaje, gestión de los conocimientos y comunicación

41. **Planificación.** El ciclo de planificación seguirá el ciclo de planificación y presupuestación del Gobierno de Etiopía. Comenzará con la elaboración del plan operacional anual y su presupuesto correspondiente, para lo que se utilizará un enfoque participativo ascendente que empieza en los *kebeles*, sigue el marco de administración descentralizado y luego se consolida a nivel regional, federal y de las *woredas*. Los planes operacionales anuales y sus presupuestos correspondientes aprobados serán el único mecanismo para gastar los recursos del programa y servirán como punto de partida para hacer el seguimiento de los progresos realizados.

42. **Seguimiento y evaluación.** Siempre que sea posible, los indicadores que permitan dar seguimiento a los resultados sociales y económicos de los grupos objetivo estarán basados en las personas y desglosados por sexo, edad y discapacidad. Todo ello estará coordinado por el Ministerio de Agricultura y la unidad federal de coordinación del programa y respaldado por las unidades regionales de coordinación de programas. El sistema de seguimiento y evaluación se ajustará al nuevo Sistema de Gestión de los Resultados Operacionales (ORMS), a las directrices actualizadas de los PESAC y a las Directrices para medir los indicadores básicos de los efectos directos, así como a los mecanismos de seguimiento y evaluación del Ministerio de Agricultura. Al principio de la ejecución se preparará un plan detallado de seguimiento y evaluación.
43. **Gestión de los conocimientos, aprendizaje y comunicación.** Se prepararán planes específicos para estos aspectos y se integrarán en el plan operacional anual y su presupuesto correspondiente. Se tendrá especial cuidado en adaptar las actividades de gestión de los conocimientos al sistema de seguimiento y evaluación y en que la estrategia describa cómo obtener la información, analizarla y difundirla. Con vistas a facilitar la difusión de los productos de conocimiento, en el marco del PACT se elaborará un sitio web y un portal de gestión de conocimientos que contendrá vínculos al sitio web y las redes sociales del Ministerio de Agricultura, y se pondrán en marcha servicios de mensajes cortos.

Innovación y ampliación de escala

44. El PACT permitirá promover enfoques innovadores valiéndose de tecnologías digitales para ampliar a) la producción orientada al mercado; b) los vínculos entre empresas a través de "salas de negociación"; c) la utilización de datos para respaldar los análisis de mercado con el Instituto de Transformación de la Agricultura de Etiopía en la ejecución de la hoja de ruta de los servicios de extensión y asesoramiento en materia de agricultura digital.
45. En asociación con Vita y Acorn/RaboBank, el PACT permitirá introducir y ampliar el programa impulsado por las comunidades de financiación relacionada con el carbono para las cocinas y la agrosilvicultura.

C. Planes para la ejecución

Preparación para la ejecución y planes para la puesta en marcha

46. Para abordar los posibles retrasos en la ejecución, se han preparado un proyecto de manual de ejecución del programa, un plan operacional de 18 meses y su presupuesto correspondiente y un plan de adquisiciones y contratación. En el manual se describen los cargos de las unidades de coordinación del programa. La Oficina del FIDA en el país dará todas las facilidades a fin de que se puedan cumplir las condiciones necesarias para que el programa sea eficaz. El PACT se basará en las estructuras y mecanismos existentes del PASIDP II, a fin de facilitar una puesta en marcha rápida y sin contratiempos.

Supervisión, examen de mitad de período y planes de finalización

47. **Supervisión.** El PACT estará supervisado conjuntamente por el FIDA y el Gobierno de Etiopía, que evaluarán los logros y las enseñanzas extraídas y, cuando sea necesario, prestarán apoyo en materia de ejecución a fin de garantizar la ejecución eficaz del programa y aumentar la probabilidad de lograr el objetivo de desarrollo del programa.
48. **Examen de mitad de período.** A la mitad del proyecto, el Gobierno, con la participación del FIDA, llevará a cabo un examen de mitad de período. Durante el examen, se hará especial hincapié en evaluar la sostenibilidad y la ejecución de la estrategia de salida. El proceso de examen de mitad de período también tratará de determinar las limitaciones predominantes que pudiera haber y formular orientaciones al respecto, en caso necesario, para ayudar a que el PACT logre sus objetivos.

49. **Planes de finalización del programa.** El examen final del programa estará dirigido por el Gobierno de Etiopía, en estrecha coordinación con el FIDA. Los objetivos principales del proceso del examen final serán promover la rendición de cuentas, reflexionar sobre los resultados y extraer enseñanzas que sirvan para fundamentar el diseño de futuros programas y proyectos y definir una estrategia adecuada para seguir una vez terminado el programa. Como parte de las actividades de finalización, se llevará a cabo una evaluación de los efectos del programa para los beneficiarios, cuyas conclusiones se utilizarán para fundamentar el informe final del programa.

V. Instrumentos jurídicos y facultades

50. El convenio de financiación firmado entre la República Democrática Federal de Etiopía y el FIDA constituye el instrumento jurídico para la concesión de la financiación propuesta al prestatario/receptor. Se adjunta como apéndice I una copia del convenio de financiación negociado.
51. La República Democrática Federal de Etiopía está facultada por su legislación para recibir financiación del FIDA.
52. Me consta que la financiación propuesta se ajusta a lo dispuesto en el Convenio Constitutivo del FIDA y en sus Políticas y Criterios en materia de Financiación.

VI. Recomendación

53. Recomiendo a la Junta Ejecutiva que apruebe la financiación propuesta de acuerdo con los términos de la resolución siguiente:

RESUELVE: que el Fondo conceda una donación con arreglo al Marco de Sostenibilidad de la Deuda a la República Democrática Federal de Etiopía por un monto de setenta y ocho millones doscientos mil de dólares de los Estados Unidos (USD 78 200 000), en virtud de los términos y condiciones que se ajusten sustancialmente a los presentados en este informe.

Álvaro Lario
Presidente

Negotiated financing agreement: Participatory Agriculture and Climate Transformation Programme (PACT)

(Negotiations concluded on 25 November 2022)

IFAD Grant No: _____

ASAP+ TRUST Grant 1 No: _____

ASAP+ TRUST Grant 2 No: _____

Project name: Participatory Agriculture and Climate Transformation Programme ("the PACT"/ "the Programme")

Federal Democratic Republic of Ethiopia (the "Recipient")

and

The International Fund for Agricultural Development (the "Fund" or "IFAD")

and

The Adaptation for Smallholder Agriculture Programme Trust Fund (the "ASAP Trust")

(each a "Party" and both of them collectively the "Parties")

WHEREAS the Executive Board of the Fund, at its 105th Session, approved the establishment of the ASAP Trust and further approved that the Fund be the Administrator of the ASAP Trust, acting through its President;

WHEREAS on the basis of the above and other considerations, the ASAP Trust has agreed to extend an ASAP+ Grant 1 and an ASAP+ Grant 2 (hereinafter ASAP+ Grants) to the Recipient for the purpose of financing the Programme described in Schedule 1 to this Agreement;

WHEREAS the commitment of the ASAP+ Grants is subject to availability of funds in the ASAP Trust;

WHEREAS the Recipient has requested a grant, from the Fund (IFAD Grant) for the purpose of financing the Programme described in Schedule 1 to this Agreement;

The Recipient has undertaken to provide additional support, financially and in kind that may be needed to the Programme;

WHEREAS, the Fund has agreed to provide financing for the Programme;

NOW THEREFORE, the Parties hereby agree as follows:

Section A

1. The following documents collectively form this Agreement: this document, the Programme Description and Implementation Arrangements (Schedule 1), the Allocation Table (Schedule 2) and and the Special Covenants (Schedule 3).

2. The Fund's General Conditions for Agricultural Development Financing dated 29 April 2009, amended as of December 2020, and as may be amended hereafter from time to time (the "General Conditions") are annexed to this Agreement, and all provisions thereof shall apply to this Agreement, except for the provisions that refer to Loan financing which shall not apply to this Agreement. For the purposes of this Agreement the terms defined in the General Conditions shall have the meanings set forth therein, unless the Parties shall otherwise agree in this Agreement.

3. The Fund shall provide a Grant (the "IFAD Grant") and the ASAP Trust shall provide a Grant 1 and Grant 2 (the "ASAP+ Grants") (together the "Financing") to the Recipient, which the Recipient shall use to implement the Programme in accordance with the terms and conditions of this Agreement.

Section B

1. A. The amount of the IFAD Grant is United States Dollars seventy eight million (US\$ 78 000 000).
- B. The amount of the ASAP+ Grant 1 is United States Dollars seven million (US\$ 7 000 000).
- C. The amount of the ASAP+ Grant 2 is United States Dollars three million five hundred thousand (US\$ 3 500 000).

3. The Fund shall credit the amount of the ASAP+ Grants into the ASAP+ Grant account(s) only when the funds have been received from the ASAP Trust. Any withdrawals from the ASAP+ Grant Account(s) shall be subject to the condition that sufficient funds for the Programme shall have been received by the Fund and deposited in the ASAP+ Grant Account(s) to cover the withdrawal and that the Fund shall have been notified of such transfer and deposit in writing by the ASAP Trust. The Fund shall have no obligation to extend financial assistance to the Recipient under this Agreement for the purpose of the Programme if no funds are available in the ASAP+ Grant Account(s) for the Programme.

4. The first day of the applicable Fiscal Year shall be the 8th of July.

5. There shall be three (3) Designated Accounts denominated in USD opened at the National Bank of Ethiopia to receive resources from the IFAD and the ASAP+ Grants respectively for the implementation of the Programme. The Recipient shall inform the Fund of the officials authorized to operate the Designated Accounts.

6. There shall be Programme Account(s) opened at the federal and regional level in local currency at a local commercial bank acceptable to IFAD. Separate Programme Accounts shall be opened for the different Programme Co-financers. A separate Programme Account shall also be maintained in local currency to receive the contributions from the government of the Federal Democratic Republic of Ethiopia.

7. The Recipient shall provide counterpart financing for the Programme in the amount of approximately United States dollars twenty four million three hundred and nine thousand (US \$24 309 000) which will include taxes and duties foregone and a direct contribution.

Section C

1. The Lead Programme Agency shall be the Ministry of Agriculture.
2. The following are designated as additional Programme Parties:

- a. The Regional governments of: (i) Oromia; (ii) Southern Nations, (iii) Nationalities and Peoples' Region; (iv) Sidama; (v) Somali and (vi) South West Ethiopia;
 - b. The *woredas* administrations;
 - c. Vita;
 - d. Rabobank/Acorn;
 - e. Agriculture Transformation Institute; and
 - f. Ethiopian Institute of Agriculture Research
3. A Mid-Term Review will be conducted as specified in Section 8.03 (b) and (c) of the General Conditions; however, the Parties may agree on a different date for the Mid-Term Review of the implementation of the Programme.
4. The Programme Completion Date shall be the seventh anniversary of the date of entry into force of this Agreement and the Financing Closing Date shall be 6 months later, or such other date as the Fund may designate by notice to the Recipient.
5. Procurement of goods, works and services financed by the Financing shall be carried out in accordance with procurement methods and any other measures identified by IFAD.

Section D

1. The Fund will administer the Financing and supervise the Programme.

Section E

1. The following are designated as additional grounds for suspension of this Agreement:
 - (a) The Programme Implementation Manual (PIM) and/or any provision thereof, has been waived, suspended, terminated, amended or modified without the prior agreement of the Fund and the Fund, after consultation with the Recipient, has determined that it has had, or is likely to have, a material adverse effect on the Programme.
 - (b) In the event that the Recipient did not request a disbursement of the Financing for a period of at least 12 months without justification.
2. The following are designated as additional grounds for cancellation of this Agreement:
 - (a) In the event that the Recipient did not request a disbursement of the Financing for a period of at least 12 months without justification.
3. The following are designated as additional conditions precedent to withdrawal:
 - a) The IFAD no objection to the PIM shall have been obtained.
 - b) The IFAD no objection on the first Annual Workplan and Budget (AWPB) shall have been obtained.
 - c) The Key Programme staff have been appointed as per section 11 Schedule 3 of this Agreement.
 - d) An appropriate accounting software has been procured and installed, to satisfy International Accounting Standards and IFAD's requirements.
 - e) For disbursement of funds to the regions and *woredas*, the Memorandums of Understanding (MoUs) by and between the Federal Government and participating regions, and between regions and *woredas* have been entered into.

5. This Agreement is subject to ratification by the Recipient.

6. The following are the designated representatives and addresses to be used for any communication related to this Agreement:

For the Recipient:

Minister of Finance
Ministry of Finance
P.O. Box 1905
Addis Ababa
Ethiopia
Facsimile Number: + (2511) 551355

Copy to:

Ministry of Agriculture
P. O. Box
Addis Ababa
Ethiopia
Facsimile Number:

For the Fund:

The President
International Fund for Agricultural Development
Via Paolo di Dono 44
00142 Rome, Italy

For the ASAP Trust:

President of the International Fund for Agricultural
Development in its capacity as Trustee of the
Adaptation for Smallholder Agriculture Programme
Trust Fund
International Fund for Agricultural Development
Via Paolo di Dono, 44
00142 Rome, Italy

If applicable, the Parties accept the validity of any qualified electronic signature used for the signature of this Agreement and recognise the latter as equivalent to a hand-written signature.

This Agreement, dated _____, has been prepared in the English language in three (3) original copies, one (1) for the Fund, one (1) for the Recipient and one (1) for the ASAP Trust.

FEDERAL DEMOCRATIC REPUBLIC OF ETHIOPIA

"[Authorised Representative Name]"
"[Authorised Representative title]"

Date: _____

INTERNATIONAL FUND FOR
AGRICULTURAL DEVELOPMENT

Alvario Lario Hervas
President

Date: _____

ADAPTATION FOR SMALLHOLDER AGRICULTURE PROGRAMME TRUST FUND

Alvario Lario Hervas
President of the International Fund for Agricultural
Development in its capacity as Trustee of the
Adaptation for Smallholder Agriculture Programme
Trust Fund

Date: _____

Schedule 1

Programme Description and Implementation Arrangements

I. Programme Description

1. *Target Population.* The Programme will benefit 150,000 households, with the targeted participation of women (50 per cent), youth (40 per cent) and persons with disabilities (5 per cent). The primary target group will include: (i) poor households (with land holdings of less than two hectares of cultivable land with limited livestock); (ii) pastoralists; (iii) agro-pastoralists engaged in less-diversified traditional livelihood systems; (iv) persons with disabilities in rural areas; (v) underemployed and unemployed rural youth owning little or no land; and (vi) female-headed households.
2. *Programme area.* The Programme shall be implemented in the following regional states of Ethiopia: (i) Oromia; (ii) Southern Nations; (iii) Nationalities, and Peoples' Region; (iv) Sidama; (v) Somali; and (vi) South West Ethiopia (*the "Programme Area"*).
3. *Goal.* *The goal of the Programme is to contribute to poverty reduction and improved resilience in selected landscapes/woredas.*
4. *Objectives.* The objective of the Programme is to enable 150,000 vulnerable rural households (men, women, youth and persons with disabilities) in selected *kebeles* to sustainably improve incomes, food and nutrition security and build resilience to climate shocks.
5. *Components.* The Programme shall consist of the following Components:
 - 5.1 *Component 1: Community-led, climate-smart productive landscapes* - This component will support: (i) community-led equitable access and sustainable use of natural resources; (ii) development of inclusive and equitable water and local market-related infrastructure; (iii) market-led, climate-adapted enhancement of smallholder and pastoral productivity and production of target crop and livestock commodities; and (iv) improved dietary diversity.
The expected outcome will be sustainable access and utilization of natural resources, better nutrition and increased agricultural productivity.
 - 5.2 *Component 2: Agribusiness development* - This component will support: (i) market access linkages; and (ii) tailored business support to young women and men agro-entrepreneurs.
The expected outcomes will be strengthened capacities of farmers' and pastoralists' organizations to improve access to finance; access to remunerative markets; and job creation for small-scale farmers and pastoralists, including women, men, youth and persons with disabilities.
 - 5.3 *Component 3: Institutional and policy strengthening and implementation support services* - This component will be a cross-cutting, servicing the technical components and facilitating pathways for effective and inclusive functioning of the target value chains, from production to consumption. The component will support: (i) institutional strengthening; (ii) policy support; and (iii) implementation support services.

II. Implementation Arrangements

6. *Lead Programme Agency.* The Ministry of Agriculture will be the Lead Programme Agency.

7. *Programme Management Unit.* Programme institutional arrangements for coordination will be specified at three levels – federal, regional, and *woreda*. The Ministry of Agriculture as the Lead Programme Agency will establish a Federal Programme Coordination Unit (FPCU) to be established at the federal level. At the regional level, Regional Programme Coordination Units (RPCUs) will be established. The RPCUs will report to the FPCU and will be responsible for overseeing operations at the *woreda*. The roles of the different entities will be clearly spelt out in the PIM.

To facilitate the effective implementation of the Programme, Memorandums of understanding (MoUs) will be entered into by and between the Federal Government and participating regions, and between regions and *woredas*. These MoUs will govern the responsibilities of each party at each level and ensure that the roles are clear and formalized. MoUs execution will be a condition precedent for disbursements of funds to the regions and *woredas*.

8. *Financial Management.* The FPCU will be responsible for the overall financial management of PACT. It will be responsible for releasing funds against agreed annual workplans and budgets (AWPBs), disbursing funds to implementing entities and coordinating financial reporting for PACT. The RPCUs will be responsible for overseeing the financial operations of *woreda* offices as well as regional expenditure. Implementation will be reported in the Integrated Financial Management System. Harmonized financial reporting templates for all co-financiers will be prepared at start-up.
9. *Implementing partners.* The Programmes implementing partners are:
- a. The *woredas* administrations; and
 - b. The Regional governments of: (i) Oromia; (ii) Southern Nations, (iii) Nationalities, and Peoples' Region; (iv) Sidama; (v) Somali and (vi) South West Ethiopia.
 - c. Vita;
 - d. Rabobank/Acorn;
 - e. Agriculture Transformation Institute;
 - f. Ethiopian Institute of Agriculture Research

10. *Planning Monitoring and Evaluation.* The Monitoring and Evaluation (M&E) process will be coordinated by the Ministry of Agriculture and the FPCU and supported by the RPCUs. The M&E system will conform to IFAD's Operational Results Management System, updated SECAP guidelines and Core Outcome Indicators Measurement Guidelines, as well as the existing Ministry of Agriculture monitoring and evaluation arrangements.

A detailed monitoring and evaluation plan will be prepared at the beginning of implementation. The approved AWPB will be the only mechanism through which Programme resources will be spent and will serve as the basis for monitoring progress.

11. *Knowledge Management.* To facilitate the dissemination of knowledge products, PACT will develop a website and a knowledge management portal with links to the Ministry of Agriculture website and social media, and short messaging services will be implemented. Knowledge management activities will be aligned with the monitoring and evaluations system and outline the strategy for how information is to be obtained, analysed, and disseminated.
12. *Programme Implementation Manual.* A comprehensive Project Implementation Manual will be prepared, together with an AWPB, procurement plan and terms of reference for various service providers to be procured, and to ensure implementation readiness. Any revisions to the PIM and AWPB shall require prior approval by the Fund.

Schedule 2

Allocation Table

1. *Allocation of Loan/Grant Proceeds.* (a) The Table below sets forth the Categories of eligible expenditure to be financed by the Grants and the allocation of amounts to each category :

Category	IFAD Grant (expressed in USD)	ASAP+1 Grant (expressed in USD)	ASAP+2 Grant (expressed in USD)
Component 1. Community led climate-smart productive landscapes	51 120 000		
Component 2. Inclusive and equitable market access	4 860 000		
Component 3. Institutional & policy strengthening, implementation support services	14 220 000		
Unallocated	7 800 000		
TOTAL	78 000 000	7 000 000	3 500 000

The amounts shown in the Table above are net of taxes, Government contributions and contributions of other co-financiers.

2. *Disbursement arrangements*

- (a) *Start-up Advance.* Withdrawals in respect of expenditures for start-up costs incurred before the satisfaction of the general conditions precedent to withdrawal shall not exceed an aggregate amount of USD 400,000 under component 3. Activities to be financed by the Start-up Advance will require the no objection from IFAD to be considered eligible.

Schedule 3

Special Covenants

I. General Provisions

In accordance with Section 12.01(a)(xxiii) of the General Conditions, the Fund may suspend, in whole or in part, the right of the Recipient to request withdrawals from the Grant Account if the Recipient has defaulted in the performance of any covenant set forth below, and the Fund has determined that such default has had, or is likely to have, a material adverse effect on the Programme:

1. Within twelve (12) months of entry into force of the Financing Agreement, the implementing partners will enter into Memorandums of Understandings (MoU) that will structure the collaboration, define roles, responsibilities and duties with regards to implementation, financial management, accounting and reporting.

3. *Planning, Monitoring and Evaluation.* The Recipient shall ensure that (i) a Planning, Monitoring and Evaluation (PM&E) system shall be established within twelve (12) months from the date of entry into force of this Agreement.

4. *Gender.* The Recipient shall ensure that it develops a gender and youth strategy and action plan to facilitate equitable participation of women and men to the economic opportunities and benefits generated by the Programme.

5. *Indigenous People Concerns.* The Recipient shall ensure that the concerns of IPs are given due consideration in implementing the Programme and, to this end, shall ensure that:

- (a) the Programme is carried out in accordance with the applicable provisions of the relevant IP national legislation;
- (b) indigenous people are adequately and fairly represented in all local planning for Programme activities;
- (c) IP rights are duly respected;
- (d) IP communities, participate in policy dialogue and local governance;
- (e) The terms of Declarations, Covenants and/or Conventions ratified by the Borrower on the subject are respected;
- (f) The Programme will not involve encroachment on traditional territories used or occupied by indigenous communities.

6. *Land tenure security.* The Recipient shall ensure that if applicable, the land acquisition process has already been completed and that compensation processes were consistent with international best practice and free prior and informed consent principles.

7. *Anticorruption Measures.* The Recipient shall comply with IFAD Policy on Preventing Fraud and Corruption in its Activities and Operations.

8. *Sexual Harassment, Sexual Exploitation and Abuse.* The Recipient and the Programme Parties shall ensure that the Programme is carried out in accordance with the provisions of the IFAD Policy on Preventing and Responding to Sexual Harassment, Sexual Exploitation and Abuse, as may be amended from time to time.

9. *Use of Programme Vehicles and Other Equipment.* The Borrower shall ensure that:
(a) all vehicles and other equipment procured under the Programme are allocated to the Ministry of Agriculture and other Implementing Agencies for Programme implementation;

- (b) The types of vehicles and other equipment procured under the Programme are appropriate to the needs of the Programme; and
- (c) All vehicles and other equipment transferred to or procured under the Programme are dedicated solely to Programme use.

10. IFAD Client Portal (ICP) Contract Monitoring Tool. The Recipient shall ensure that a request is sent to IFAD to access the project procurement Contract Monitoring Tool in the IFAD Client Portal (ICP). The Recipient shall ensure that all contracts, memoranda of understanding, purchase orders and related payments are registered in the Project Procurement Contract Monitoring Tool in the IFAD Client Portal (ICP) in relation to the procurement of goods, works, services, consultancy, non-consulting services, community contracts, grants and financing contracts. The Recipient shall ensure that the contract data is updated on a quarterly basis during the implementation of the Programme.

11. The Key Project Personnel are: Programme Manager, Financial Specialist, Officer for Monitoring and Evaluation, Knowledge Management Officer, Procurement Officer, Social Inclusion and Gender Specialist, and Environment, Climate Assessment Specialist and Safeguards Specialist. In order to assist in the implementation of the Project, the PMU, unless otherwise agreed with IFAD, shall employ or cause to be employed, as required, key staff whose qualifications, experience and terms of reference are satisfactory to IFAD. Key Project Personnel shall be seconded to the PMU in the case of government officials or recruited under a consulting contract following the individual consultant selection method in the IFAD Procurement Handbook, or any equivalent selection method in the national procurement system that is acceptable to IFAD. The recruitment of Key Project Personnel is subject to IFAD's prior review, as is the dismissal of Key Project Personnel. Key Project Personnel are subject to annual evaluation and the continuation of their contract is subject to satisfactory performance. Any contract signed for Key Project Personnel shall be compliant with the national labour regulations or the ILO International Labour Standards (whichever is more stringent) in order to satisfy the conditions of IFAD's updated SECAP. Repeated short-term contracts must be avoided, unless appropriately justified under the Programmes' circumstances.

II. SECAP Provisions

1. The Borrower/Recipient shall carry out the preparation, design, construction, implementation, and operation of the Project/Programme in accordance with the nine standards and other measures and requirements set forth in the Updated Social, Environmental Climate Assessment Procedures of IFAD ("SECAP 2021 Edition"), as well as with all applicable laws and regulations to the Borrower/Recipient and/or the sub-national entities relating to social, environmental and climate change issues in a manner and substance satisfactory to IFAD. The Borrower/Recipient shall not amend, vary or waive any provision of the SECAP 2021 Edition, unless agreed in writing by the Fund in the Financing Agreement and/or in the Management Plan(s), if any.

2. For programmes presenting high or substantial social, environmental and climate risks, the Borrower/Recipient shall carry out the implementation of the Programme in accordance with the measures and requirements set forth in the Environmental and Social Impact Assessments (ESIAs)/Environmental, Social and Climate Management Frameworks (ESCMFs) and/or Resettlement Action Plans/Frameworks (RAPs/Fs) and Environmental, Social and Climate Management Plans (ESCMPs) for high risk projects and Abbreviated ESIAs and/or Abbreviated RAP/F and ESCMPs for substantial risk projects and Free, Prior and Informed Consent (FPIC) Plans, FPIC Implementation Plans, Indigenous Peoples Plans (IPPs), Pesticide Management Plans, Cultural Resources Management Plans and Chance Finds Plans (the "Management Plan(s)"), as applicable, taken in accordance with SECAP requirements and updated from time to time by the Fund.

The Borrower/Recipient shall not amend, vary or waive any provision of the ESCMPs and Management Plan(s), unless agreed in writing by the Fund and if the Borrower/Recipient has complied with the same requirements as applicable to the original adoption of the ESCMPs and Management Plan(s).

3. The Borrower/Recipient shall not, and shall cause the Executing Agency/ lead Programme Agency, all its contractors, its sub-contractors and suppliers not to commence implementation of any works, unless all Project/Programme affected persons have been compensated and/or resettled in accordance with the specific RAP/Abbreviated RAP, FPIC and/ or the agreed works and compensation schedule.

4. The Borrower/Recipient shall cause the Lead Programme Agency to comply at all times while carrying out the Programme with the standards, measures and requirements set forth in the SECAP 2021 Edition and the Management Plan(s), if any.

5. The Borrower/Recipient shall disclose the draft and final ESIA reports and all other relevant Management Plan(s) with Programme stakeholders and interested parties in an accessible place in the Programme-affected area, in a form and language understandable to Programme-affected persons and other stakeholders. The disclosure will take into account any specific information needs of the community (e.g. culture, disability, literacy, mobility or gender).

6. The Borrower/Recipient shall ensure or cause the Executing Agency and Implementing Agency to ensure that all bidding documents and contracts for goods, works and services contain provisions that require contractors, sub-contractors and suppliers to comply at all times in carrying out the Programme with the standards, measures and requirements set forth in the SECAP 2021 Edition, ESCMPs and the Management Plan(s), if any.

7. The Borrower/Recipient will ensure that a Programme-level grievance mechanism is established that is easily accessible, culturally appropriate, available in local languages, and scaled to the nature of the Programmes activity and its potential impacts to promptly receive and resolve concerns and complaints (e.g. compensation, relocation or livelihood restoration) related to the environmental and social performance of the Programme for people who may be unduly and adversely affected or potentially harmed if the Programme fails to meet the SECAP standards and related policies. The Programme-level grievance mechanism needs to take into account indigenous peoples, customary laws and dispute resolution processes. Traditional or informal dispute mechanisms of affected indigenous peoples should be used to the greatest extent possible.

8. This section applies to any event which occurs in relation to serious environmental, social, health & safety (ESHS) incidents (as this term is defined below); labor issues or to adjacent populations during Project/Programme implementation that, with respect to the relevant IFAD Programme:

- (i) has direct or potential material adverse effect;
- (ii) has substantially attracted material adverse attention of outside parties or create material adverse national press/media reports; or
- (iii) gives rise to material potential liabilities.

In the occurrence of such event, the Borrower/Recipient shall:

- Notify IFAD promptly;
- Provide information on such risks, impacts and accidents;

- Consult with Project/Programme-affected parties on how to mitigate the risks and impacts;
- Carry out, as appropriate, additional assessments and stakeholders' engagements in accordance with the SECAP requirements; and
- Adjust, as appropriate, the Project/Programme-level grievance mechanism according to the SECAP requirements; and
- Propose changes, including corrective measures to the Management Plan(s) (if any), in accordance with the findings of such assessment and consultations, for approval by IFAD.

Serious ESHS incident means serious incident, accident, complaint with respect to environmental, social (including labor and community), health and safety (ESHS) issues that occur in loan or within the Borrower/Recipient's activities. Serious ESHS incidents can comprise incidents of (i) environmental; (ii) occupational; or (iii) public health and safety; or (iv) social nature as well as material complaints and grievances addressed to the Borrower/Recipient (e.g. any explosion, spill or workplace accident which results in death, serious or multiple injuries or material environmental contamination, accidents of members of the public/local communities, resulting in death or serious or multiple injuries, sexual harassment and -violence involving Project/Programme workforce or in relation to severe threats to public health and safety, inadequate resettlement compensation, disturbances of natural ecosystems, discriminatory practices in stakeholder consultation and engagement (including the right of indigenous peoples to free, prior and informed consent), any allegation that require intervention by the police/other law enforcement authorities, such as loss of life, sexual violence or child abuse, which (i) have, or are likely to have a material adverse effect; or (ii) have attracted or are likely to arouse substantial adverse attention of outside parties or (iii) to create substantial adverse media/press reports; or (iv) give, or are likely to give rise to material potential liabilities).

9. The Borrower/Recipient shall ensure or cause the Executing Agency, Implementing Agency, contractors, sub-contractors and suppliers to ensure that the relevant processes set out in the SECAP 2021 Edition as well as in the ESCMPs and Management Plan(s) (if any) are respected.

10. Without limitation on its other reporting obligations under this Agreement, the Borrower/Recipient shall provide the Fund with:

- Reports on the status of compliance with the standards, measures and requirements set forth in the SECAP 2021 Edition, ESCMPs and the management plan (if any) on a semiannual basis - or such other frequency as may be agreed with the Fund;
- Reports of any social, environmental, health and safety incidents and/accidents occurring during the design stage, the implementation of the Programme and propose remedial measures. The Borrower/Recipient will disclose relevant information from such reports to affected persons promptly upon submission of the said reports ; and
- Reports of any breach of compliance with the standards, measures and requirements set forth in the SECAP 2021 Edition and the Management Plan(s) (if any) promptly after becoming aware of such a breach.

11. The Borrower/Recipient shall fully cooperate with the Fund concerning supervision missions, midterm reviews, field visits, audits and follow-up visits to be undertaken in accordance with the requirements of SECAP 2021 Edition and the Management Plan(s) (if any) as the Fund considers appropriate depending on the scale, nature and risks of the Project/Programme.

12. In the event of a contradiction/conflict between the Management Plan(s), if any and the Financing Agreement, the Financing Agreement shall prevail

Logical framework

Results Hierarchy	Indicators				Means of Verification			Assumptions
	Name	Baseline	Mid-Term	End Target	Source	Frequency	Responsibility	
Outreach	1 Persons receiving services promoted or supported by the project				Progress reports/MIS	Annually	PACT-PCUs	1) 50% of persons receiving project support are women (based on National stat), 2) 40 % of persons receiving project support are the youth (50% of them are women, National Stat). 3) Pastoralists are assumed to be 15% of the target group 4) HHs that receive project support are 20% female headed (based on National Stat). 5) 5 members on average in one HH
	Males - Males	0	37500	75000				
	Females - Females	0	37500	75000				
	Young - Young people	0	30000	60000				
	Total number of persons receiving services - Number of people	0	75000	150000				
	Persons with disabilities - Number		3750	7500				
	1.b Estimated corresponding total number of households members				Progress reports/MIS	Annually	PACT-PCMUs	
	Household members - Number of people	0	375000	750000				
	1.a Corresponding number of households reached				Progress reports/MIS	Annually	PACT-PCUs	
	Women-headed households - Households	0	15000	30000				
Non-women-headed households - Households	0	60000	120000					
Households - Households	0	75000	150000					
Project Goal Contribute to poverty reduction and improved resilience in selected landscapes/woredas	Number of persons/households whose combined resilience has increased (CRI)				PCUs and PARM	Baseline, Midline and endline survey	PCUs and PARM	
	Total persons - Percentage (%)		40	75				
	Females - Percentage (%)		50	50				
	Males - Percentage (%)		50	50				
	IE.2.1 Individuals demonstrating an improvement in empowerment				COI Surveys	Baseline, Midline and endline survey	PCUs	
	Total persons - Percentage (%)		13	25				
	Females - Percentage (%)		13	25				
	Males - Percentage (%)		13	25				
Outcome Outcome 1: Enhanced sustainable and equitable access to natural resources and increased agricultural productivity	3.2.1 Tons of Greenhouse gas emissions (tCO2e) avoided and/or sequestered				FAO Exact tool	Baseline and Endline	PCU and validated by ECG	Infrastructure is operational and well maintained (A) Community leaders and institutions embrace gender transformative approaches (A) All project beneficiaries will participate in SBCC interventions
	Hectares of land - Area (ha)		50000	100000				
	tCO2e/20 years - Number			11900000				
	tCO2e/ha - Number			-119.9				
	tCO2e/ha/year - Number			-6				
	1.2.4 Households reporting an increase in production				COI Surveys	Baseline, Midline and endline	PCU	
	Households - Percentage (%)		38	75				
	SF.2.2 Households reporting they can influence decision-making of local authorities and project-supported service providers				COI Surveys	Baseline, Midline and endline	PCU	
	Household members - Number of people		281250	562500				
	Households (%) - Percentage (%)		38	75				
Households (number) - Households		56250	112500					
Output Output 1.1 Community led	3.1.4 Land brought under climate-resilient practices				Progress Reports/MIS	Annually	PCU	Based on 15000ha under irrigation and 45000 from rainfed area and a ratio of 1 to
	Hectares of land - Area (ha)		50000	100000				

climate-resilient and natural resources management	ASAP+ 1. Poor smallholder household members supported in coping with the effects of climate change				Progress Reports/MIS	Annually	PCU	3. 150 communities from 90 targeted Woredas. 1 Woreda is expected to have at least 2 Kebeles benefiting
	Total household members - Number		75000	150000				
	Males - Number		37500	75000				
	Females - Number		37500	75000				
Young - Number		30000	60000					
Output Output 1.2 Climate resilient infrastructure developed	1.1.2 Farmland under water-related infrastructure constructed/rehabilitated				Progress Reports/MIS	Annually	PCU	Irrigation development acceptable in pastoral areas (A), Adequate water sources in dry areas(A)
	Hectares of land - Area (ha)		5000	15000				
	2.1.6 Market, processing or storage facilities constructed or rehabilitated				Progress Reports/MIS	Annually	PCU	
Total number of facilities - Facilities		130	260					
Output Output 1.3: Market-Oriented and Nutrition-sensitive Climate-resilient Food Production and Productivity improved	1.1.4 Persons trained in production practices and/or technologies				Progress Reports/MIS	Annually	PCU	All project beneficiaries will access training on production practices and or technologies All project beneficiaries will participate in SBCC interventions
	Total persons trained in crop - Number of people		75000	150000				
Outcome Outcome 2: Increased access to remunerative markets of targeted value chains	2.2.1 Persons with new jobs/employment opportunities				COI Surveys	Baseline, Midline and Endline	PCU	Banks are willing to finance smallholder farmers (A), Young agripreneurs are reliable economic agents(A) No. of members in a cooperative Groups with partnership/agreements (A) 300 Youth supported enterprises can access funding (A)
	Young - Young people		3000	6000				
	Total number of persons with new jobs/employment opportunities - Number of people		7500	15000				
Output Output 2.1: Market Access and Business to Business linkages established	2.1.3 Rural producers' organizations supported				Progress report/MIS	Annually	PCU	Based on 150 primary Cooperatives and 12 Unions.
	Rural POs supported - Organizations		81	162				
	Rural POs supported that are headed by women - Organizations		20	40				
Output Output 2.2: Access to Financial Services for Producers and Agri-businesses improved	2.1.1 Rural enterprises accessing business development services				Progress reports/MIS	Annually	PCU	Includes 300 Youth Led enterprises and 150 Cooperatives and unions Members Funding available for the entrepreneur training
	Rural enterprises - Enterprises		225	450				
	Women in leadership position - Females		15300	30600				
Outcome Outcome 3: Institutions and policy capacity strengthened	SF.2.1 Households satisfied with project-supported services				COI Surveys	Baseline, midline and endline	PCU	New agriculture and rural development policies are approved (A)
	Household members - Number of people		318750	637500				
	Households (%) - Percentage (%)		43	85				
	Households (number) - Households		63750	127500				
	Policy 3 Existing/new laws, regulations, policies or strategies proposed to policy makers for approval, ratification or amendment				MoA Records	Completion	MoA and PCU	
Number - Number			2					
Output Output 3.1: Policy support & engagement in PACT-related focused areas strengthened	Policy 1 Policy-relevant knowledge products completed				Progress reports/MIS	Annually		
	Number - Knowledge Products		2	4				
Output Output 3.2: Institutions strengthened	Supported Rural and Government Institutions				Progress Reports/MIS	Annually		
	Institutions - Number		150	300				

Integrated programme risk matrix

Risk categories and subcategories	Inherent	Residual
Country context	High	Substantial
Political commitment	High	Moderate
Risk(s): The current political instability expected to remain high for some time in 2022, given the ongoing civil conflict in Tigray, Amhara and Afar regions. There is also localized conflict between unidentified armed groups and federal government in Oromia and Benshangul Gumuz regions. This will lead to inaccessibility of these regions and stoppage of project design and implementation.		
Mitigations: The African Union is forging ahead with mediation talks in Ethiopia to resolve the issues. There is also initiative from the Government of Ethiopia side to have a national dialogue which is believed to maintain peace, justice, democracy, national unity, consensus and reconciliation among the Ethiopian peoples. PACT will take a phased and gradual approach to implementation, and will assess risks before expanding to conflict-affected areas.		
Governance	Moderate	Low
Risk(s): Governance structures of government, community stakeholders, private sector and other stakeholders engaged in project activities may not equally benefit all segments of the community, resulting in elite capture.		
Mitigations: The project will foster collaboration between government institutions, private sector players and farmers; supporting the development of mutually beneficial partnerships. Adequate planning, implementation and monitoring of activities will ensure stakeholders' engagement in the development of financially viable irrigation schemes and to promote farming as a business. Adherence to the PIM (a tool for transparency that provides, inter alia, the criteria and procedures for selecting the beneficiaries of the Project activities) through on-going implementation support and supervision, will ensure full inclusivity and good governance.		
Macroeconomic	High	High
Risk(s): Unstable macro-economic fundamentals. According to African Economic Outlook (AOE) 2021, Ethiopia's economy grew by 6.1 percent in 2020. The fiscal deficit, including grants, increased slightly during 2020, financed mainly by treasury bills. In 2021, the average inflation rate in Ethiopia was 26.78 percent as compared to the previous year. The official exchange rate is under pressure and devaluing steadily. Service sector exports declined by about six percent, mostly because of lower revenue from Ethiopian Airlines. Foreign direct investment (FDI) fell 20 percent to 2.2 percent of Gross Domestic Product (GDP), and personal remittances declined by 10 percent to 5.3 percent of GDP. The current conflict in country and the war in Ukraine, will worsen the situation.		
Mitigations: The Monetary policy is expected to remain flexible in response to the government's financing requirements. The government is expected to do further reforms in public finance and investment management to improve the efficiency of public expenditures and managing inflation. IFAD will set price contingencies at higher levels to mitigate potential price increases due to higher inflation.		
Fragility and security	High	Substantial
Risk(s): The conflict in North Ethiopia is not yet been resolved. There are internal conflicts in some areas in Oromia, Benshangul Gumuz. Furthermore, there were clashes between government and Al-Shabaab in Somali regions. The country is also vulnerable to recurrent drought and flooding with devastating impacts.		

Risk categories and subcategories	Inherent	Residual
Mitigations: There is a hope that the current effort by African Union to mediate talks between the federal government and Tigray People's Liberation Front will end the conflict. Moreover, the initiative from the Government of Ethiopia to have a national dialogue which is believed to maintain peace, justice, democracy, national unity, consensus and reconciliation among the Ethiopian peoples will address localized conflict. PACT will be implemented in regions that are not highly impacted by the internal war. Climate screening was undertaken and climate resilience measures are included in the programme to reduce, if not avoid, climate impacts.		
Sector strategies and policies	Moderate	Moderate
Policy alignment	Moderate	Moderate
Risk(s): Primarily, there is the Ten-Year perspective plan of Ethiopia (2021-2030) guiding the overall country's plan for five years. Specifically, there is also Agriculture & Rural Development Policies & Strategies to guide efforts and investments in smallholder focused investment. There is a regulatory framework to promote private sector engagement. However, the actual implementation of these policies is lagging behind in some regions because of the current situation in the country.		
Mitigations: In order to address the risk associated with implementation of the policies, the project will assist the Government in setting up a vibrant monitoring tool to see how effectively the policies are implemented.		
Policy development & implementation	Moderate	Low
Risk(s): The Ten Years Agriculture & Rural Development Policies & Strategies are not well familiarised and getting implemented because resource constraints and lack of focus as there was competing priorities in the past one year (security issues).		
Mitigations: The project will support the Rural Economic Development and Food Security Sector working Group platform to frequently assess the progress of the implementation of the policies. The project will also implement some of the interventions defined in the policies and strategies. The World Bank will be supporting the government in developing new policies following the approval of a new policy framework.		
Environment and climate context	Substantial	Moderate
Project vulnerability to environmental conditions	Substantial	Moderate
Risk(s): Land degradation is increasing at an alarming rate. The most important forms of land degradation are soil erosion, nutrient depletion, soil compaction, and increased salinization and acidity. The annual net erosion is 940 million tons a year, or 18 tons/ha/year and it may be increased by 7-10 percent per year. Approximately 11 million ha of land are salt affected soils. The current rate of deforestation is estimated at 150,000 to 200,000 hectares per year.		
Mitigations: Integrated Natural Resource Management activities will be implemented by the project as well as through the finance from IGREENFIN and ASAP+. The most important and appropriate mitigation actions will be physical and biological soil and water conservation activities, climate smart agriculture, landscape management including forestation and afforestation activities. Good lessons from PASIDP II (ASAP) will be scaled up.		
Project vulnerability to climate change impacts	Substantial	Moderate
Risk(s): Ethiopia is the most vulnerable country to the impact of climate change. According to World Vulnerability Index and Notre Dame Global Adaptation Initiative (ND-GAIN) Matrix, Ethiopia is the 19th most vulnerable and 34th least ready country to the impact of climate change in the world. Climate variabilities, in the form of flood and drought, have long been affecting crop, livestock and forestry productivity, infrastructures, livelihood, water availability.		

Risk categories and subcategories	Inherent	Residual
Mitigations: Climate resilient infrastructure development, crop and livestock productivity enhancement through the application of climate smart agriculture such as conservation agriculture, landscape management activities, awareness and capacity development will enhance resilience of the community and ecosystem.		
Project scope	Moderate	Moderate
Project relevance	Low	Low
Risk(s): The project is designed based on the available national policies and strategies on agriculture, climate change and water and energy. It has also adequately aligned to the recently approved ten-year strategic plan.		
Mitigations: Further alignment with the national adaptation plan (NAP), Nationally Determined contributions (NDCs), Climate Resilient Green Economy Strategy (CRGE) is needed.		
Technical soundness	Substantial	Moderate
Risk(s): The project design will include new technical elements in carbon trading, private irrigation scheme management and potential joint ventures and contract farming, and ICT4D in mechanisation.		
Mitigations: Stronger partnership with expert organisations such as Vita and hello tractor will be developed, for knowledge exchange and expertise.		
Institutional capacity for implementation and sustainability	Substantial	Moderate
Implementation arrangements	Moderate	Moderate
Risk(s): Institutions are available but there might be a lack of adequate capacity in terms of manpower, skill, infrastructure as well as systems particularly at Region and Woreda level		
Mitigations: Capacity need assessment and tailored capacity development program, experience sharing, lessons from similar projects such as PASIDP II.		
M&E arrangements	Substantial	Low
Risk(s): The inclusion of new elements may stretch the capacity of the M&E for the MoA.		
Mitigations: PASIDP II has had strong performance in M&E over the years. They have also included GIS and data dashboards as part of their M&E framework. To assist with new elements, the project will include capacity for ICT4D and carbon trading in the project staff. These will be supported by expert partnerships.		
Procurement	Moderate	Low
Legal and regulatory framework	Moderate	Low
Risk(s): (i) Most of the central government institutions do not maintain databases or records for contracts including data on what has been procured, the value of procurement, and who has been awarded contracts. They prepare the performance report directly from the source document at the end. In addition, all central government institutions do not submit their procurement performance reports on time to the Federal Public Procurement and Property Administration Agency (FPPA). (ii) Out of six key procurement information (1. Legal and regulatory framework for procurement, 2. Government procurement plan, 3. Bidding opportunities, 4. Contract awards, 5. Data on resolution of procurement complaints, 6. Annual procurement statistics) only legal and regulatory framework for procurement and bidding opportunities are made available to the public through appropriate means.		
Mitigations: IFAD can strongly encourage government through policy dialogue to accelerate the creation of a reliable record/database for monitoring procurement management, ensuring that central government institutions prepare accurate reports and submit them to the FPPA, so that the latter can populate the database. It is also important to ensure that accuracy and		

Risk categories and subcategories	Inherent	Residual
<p>completeness of reports are verified by the FPPA or by an external auditor. At project level, the systematic use of the Contract Monitoring Tool should be ensured so as to improve procurement monitoring.</p> <p>In addition, policy dialogue between IFAD and the Government should encourage the latter to improve the completeness of procurement information available to the general public. For example, the FPPA website could be used to ensure access to such information, as it is already the case for the legal and regulatory framework and bidding opportunities.</p>		
Accountability and transparency	Moderate	Low
<p>Risk(s): (i) Complaints are not reviewed by a body which is not involved in any capacity in procurement transactions or in the process leading to contract award decisions. Indeed, out of five members, only one is seen as independent, while the others are directly involved in procurement activities.</p> <p>(ii) Ethiopia has a score of 38/100 in 2020 in the Corruption Perception Index and ranked 96/198.</p>		
<p>Mitigations: The Government should be encouraged to ensure that national provisions on complaint system are applied, according to which and independent and functional system should be available. Members of the Complaint Review Board should be selected accordingly.</p> <p>(ii) Programme and the Lead executing agency to ensure that any individuals, firms and Government stakeholders involved in the implementation of PACT are well informed of the Revised IFAD's Policy on Preventing Fraud and Corruption in its activities and operations.</p>		
Capability in public procurement	Moderate	Low
<p>Risk(s): Within the Lead Implementing Agency, there is one Senior Procurement Officer at federal level and five Procurement Officers at regional level – one in each of the 5 target regions, handling IFAD project (PASIDP II) and World Bank project (Lowlands Livelihood Resilience Project in Somali region).</p>		
<p>Mitigations: Recruitment of additional procurement officers for the PACT programme and ensure sharing of knowledge and experience between new and existing procurement staff. IFAD will also provide training on Project procurement policies for the new staff.</p>		
Public procurement processes	Moderate	Low
<p>Risk(s): (i) The PP for the current IFAD project (PASIDP II) was significantly delayed by late preparation of the AWPB.</p> <p>(ii) In the current IFAD project (PASIDP II), there are pseudo packaging as lotted activities are conducted separately in different implementing regions and there are instances where the planned procurement method has not been put to use.</p>		
<p>Mitigations: Mitigations: (i) The Lead executing agency to ensure that procurement planning and AWPB are joint activities between the procurement, finance and technical officers to ensure consistence and alignment of activities, guided by programme technical delivery to inform procurement plan and financial flow projections.</p>		
Financial management	Substantial	Substantial
Organization and staffing	Substantial	Moderate
<p>Risk(s): There are three administrative levels of implementation of the programme which will have fiduciary responsibilities namely federal level that will have Federal Programme Coordination and Unit (FPCU), regional levels for each participating regional government that will have RPCUs and Woredas (districts) at lower levels where ground activities are actually carried out. Previous IFAD funded projects implemented through similar structures have had issues with timeliness and quality of financial reports from Woreda to the regions which has consistently led to delays in financial reports to RPCMUs and subsequent delays also to FPCMU. Another risk is that PACT also is a</p>		

Risk categories and subcategories	Inherent	Residual
complex programme due to multiple financiers. While PMU shall be made up of relevantly qualified personnel with appropriate expertise in their chosen fields, there may be lack of staff familiarity with IFAD, EU and GCF procedures.		
Mitigations: In order to mitigate the risk of quality and timeliness of financial reporting from Woreda, there are Woreda accountants proposed who will ensure accuracy, completeness and timeliness of financial reports from Woreda and ensuring the programme bank account at Woreda is well reconciled. There will be MoUs between Federal Government and participating Regional Governments and also between the participating Regional Governments and their participating Woredas which will stipulate requirement on financial reporting. Any non-compliance RPCUs/Woredas may have their disbursements suspended as a penalty for non-compliance. Regarding familiarity with IFAD, EU and GCF procedures, FMD will provide capacity building training to the Finance Staff who will be selected competitively. The capacity building will include familiarization with procedures on financial reporting, expenditures categorizations across components, categories, financial reporting timelines and other financial management related to the Programme.		
Budgeting	High	Substantial
Risk(s): The programme has multiple financiers namely IFAD, ASAP+, GTM, EU; IGREENFIN (GCF), Government Contribution, Beneficiaries contribution and potential carbon credit finances. There is a risk of mix-up in budgeting and expenditure allocations to these multiple financiers. There may also be a risk that annual work plans and budgets are not prepared or revised on a timely basis, and not executed in a coherent manner, resulting in funds not being available when needed, ineligible costs and reallocation of Programme funds and slow implementation progress.		
Mitigations: The Costables, PDR and PIM have adequate details on key activities to be implemented and sources of finances for these costs. Subsequently, the AWPB will be prepared with adequate details on financing for key activities to ensure adequate guidance to the accounting team in booking of the expenditure. The Ms-Excel AWPB will have a column to show financiers and proportion of financing should the activity be financed from several sources. The FPCU will coordinate the budget preparation processes with close coordination with RPCU and Woredas. Budget monitoring will be carried out periodically, at least on quarterly basis and any significant deviations discussed within the project for remedial actions. Approved budget will be mapped in the accounting system for ease of monitoring and aligning expenditure when posting.		
Funds flow/disbursement arrangements	Substantial	Moderate
Risk(s): There is a risk of commingling of funds at the entity which will be provided with advances for implementation of programme activities. These includes Ministry of Finance which will receive advances from IFAD and Ministry of Agriculture through FPCU, RPCU and Woredas. Also, in addition to external development partners financing, there are Counterpart finances expected to be received from the Government of Ethiopia.		
Mitigations: To mitigate on risks of commingled funds and ease of accounting of any advance provided, funds will be held in Programme dedicated accounts for which there will be monthly bank accounts reconciliation and financial reports. All partnering institutions that will receive project funds will have sub-programme accounts for segregating the funds received. There will be monthly financial reports to FPCU for monitoring operations of sub-accounts and consolidation. All partnering institutions will sign MoUs clearly highlighting the requirements for a separate bank account and financial reporting requirements.		
Internal controls	Substantial	Moderate

Risk categories and subcategories	Inherent	Residual
Risk(s): The FPCU will be responsible for overall financial management of the Programme. It will be responsible to release funds against agreed plans, drawn out of the approved AWPBs, disburse funds to implementing agencies and coordinate monitoring and financial reporting for the Programme as a whole. There may be a risk that appropriate controls over Programme funds are not in place, leading to the inefficient or inappropriate use of Programme resources.		
Mitigations: Internal controls have been instituted in the whole framework of financial and administrative procedures. The identified controls range from; proper record keeping and posting, authorization of accounting, procurement and administrative documents, balancing and checking, physical security of assets, double signing (approval) arrangements, to financial reporting and monitoring. There will be internal audit function to check overall compliance to internal controls and provide support towards improving systems, procedures and processes.		
Accounting and financial reporting	High	Substantial
Risk(s): There is a risk of delays in consolidation of programme financial reports at FPCMU which will be preparing consolidated financial reports for the program and inaccurate financial reporting due to the complex nature of the programme which has multiple financiers, categories and components. There are also possibility of delays and inaccuracies in financial reporting due to multiple administrative levels of project implementation that have fiduciary responsibilities i.e. FPCU, RPCU and Woredas (districts) at lower levels.		
Mitigations: To mitigate on risks on financial reporting an appropriate accounting system will be acquired capable of networking and inputting at regional levels with multiple analysis code for reporting on component, categories, financiers, for reporting quarter, cumulative for the year and cumulative since start of the programme including recording of memorandum data on in kind contribution (IKC). The system will be networked for direct entry at regional levels to ease reporting at FPCU. There will be harmonised financial reporting template for all financiers to ease financial reporting.		
External audit	Substantial	Moderate
Risk(s): The project will be audited by the Audit Service Corporation (ASC), the Supreme Audit Institution of Ethiopia. There is a risks of inadequate audit coverage of the programme audit considering there are multiple regions and many Woredas which will be implementing the programme.		
Mitigations: A comprehensive audit coverage plan has been prepared which will ensure adequate audit coverage. The plan provides for adequate annual audits at FPCU, RPCUs and adequate proportions of Woredas under each RPCU which will be alternating to ensure regular reviews throughout the programme implementation of the project. The project will be audited by the Audit Service Corporation (ASC), which is the Supreme Audit Institution of Ethiopia. The auditor will prepare a work plan to ensure adequate coverage of the various institutions that receive Programme funds and cover all the major risk areas and adequate coverage as per coverage plan. The audit terms of reference will be approved by IFAD in advance in line with the guidance provided in the IFAD Handbook on Financial Reporting and Auditing of IFAD-financed projects.		
Environment, social and climate impact	Moderate	Low
Biodiversity conservation	Moderate	Low
Risk(s): Climate change, use of agrochemicals as well as use of forest clearance may cause loss of biodiversity.		
Mitigations: Budgeted Climate adaptation and mitigation measures are adequately integrated into project components. As part of the ESCMF, Integrated Pest Management Plan is prepared to ensure environmentally friendly applications of agrochemicals. screening and implementation of		

Risk categories and subcategories	Inherent	Residual
mitigation measures, integrated pest management system and compliance to SECAP and national law on environment.		
Resource efficiency and pollution prevention	Substantial	Moderate
Risk(s): Wasteful/in-efficient use of water for irrigation and drinking. Construction of infrastructures such as irrigation schemes, storage facilities, market and application of pesticides and fertilizers will lead to pollution of environmental media such as water, soil and air.		
Mitigations: Capacity building and awareness creation will be organized for the Landscape Committees, Irrigation Water User Associations (IWUAs) and farmers to ensure efficient use of water. Furthermore, water use regulations and bylaws will be prepared and implemented. Compliance to SECAP and national law on pollution prevention and precautionary approaches and increase use of organic fertilizer.		
Cultural heritage	Moderate	Low
Risk(s): Some construction activities may impact historical, religious or cultural resources.		
Mitigations: Appropriate screening of project/sub project, consultation with responsible government representatives and communities as well as SECAP compliance.		
Indigenous peoples	Low	Low
Risk(s): All people in Ethiopia are considered indigenous. Pastoralist, vulnerable, and disadvantaged people may be impacted by project activities.		
Mitigations: Strictly follow IFAD's guidelines on targeting. The PASIDP II targeting strategy will ensure adequate number of vulnerable and disadvantage people have access to irrigation water. Geographical targeting, self and direct targeting will be applied in the project intervention areas. FPIC Plan was prepared and will be implemented to avoid or reduce adverse physical, social, or economic impacts on pastoralists. Furthermore, pastoral and agro-pastoral communities will be consulted during the LDIPs preparation.		
Community health and safety	Moderate	Low
Risk(s): Construction activities and use of agrochemicals, may have a negative impact on community health and safety. Furthermore, some project activities such as water ponds/diversions may cause water-borne or other vector-borne diseases (e.g., temporary breeding habitats), and/or communicable and non-communicable disease. COVID-19 is still potential health threat.		
Mitigations: Provision of PPE, Integrated Pest management practises and also deploying of COVID-19 preventing measures as well as SECAP compliance.		
Labour and working conditions	Substantial	Moderate
Risk(s): Project activities may cause forced or child labour, gender-based violence, discriminatory and unsafe/unhealthy working conditions.		
Mitigations: Awareness creation and capacity development to ensure project activities are conducted in a safe working environment. Contractor contracts will include clauses to ensure adequate working conditions. Furthermore, GRM system will be established/strengthened so that affected people have access to address and resolve their complaints. Sensitisation will also be done in collaboration with relevant authorities to prevent Gender-Based-Violence. As part of the ESCMF, Labour Management Plan is prepared and will be implemented to ensure presence of conducive working environment and avoid/reduce exploitative labour practices.		
Physical and economic resettlement	Moderate	Moderate
Risk(s): The proposed infrastructure development such as irrigation schemes, warehouses, rural roads may cause physical, economic and involuntary resettlement and limit access to natural resources.		

Risk categories and subcategories	Inherent	Residual
Mitigations: Adherence to SECAP and national laws entails screening of project activities and elaborating ESCMPs for the infrastructure development. FPIC plan is drafted. Resettlement Action Framework (RAF) will be prepared to guide the identification and consultations of Project Affected People (PAP), quantification of physical and economic resettlements as well as estimate compensations. Depending on the number of PAPs, RAF will also guide the preparation of RAP. Furthermore, PMUs will work hand in hand with Woreda and Kebele administrations to ensure that PAPs are adequately consulted and compensations effected prior to commencement of any physical activities. GRM should be strengthened to ensure timely and satisfactory responses to complaints.		
Greenhouse gas emissions	Low	Low
Risk(s): Use of chemical fertiliser and livestock fattening may cause emission of small amounts of GHGs. Generally, the project's contribution to GHG emission is minor.		
Mitigations: The programme will not cause deforestation to increase arable land for crop production. Rather, it will create mitigation potential of 11.9 Mt CO2 eq. over the project lifetime (EX-ACT Carbon Balance tool). These potentials are because of the intensive Integrated Natural Resource Management, Climate-smart Agriculture, Improved cookstoves and biogas. Furthermore, as per Ethiopia's climate policy, much focus will be given to low emitting animals such as poultry, sheep and goats.		
Vulnerability of target populations and ecosystems to climate variability and hazards	Moderate	Low
Risk(s): Programme interventions may increase exposure of communities, ecosystems and infrastructure to climate shock.		
Mitigations: PACT will support interventions that will enhance resilience of communities, infrastructure and ecosystem to the impact of climate change. Sub projects will be screened against climate impacts and appropriate mitigation/adaptation measures will be adequately integrated into project design.		
Stakeholders	Substantial	Moderate
Stakeholder engagement/coordination	High	Moderate
Risk(s): All stakeholders may not be adequately identified and engaged during project and implementation. Lack of budget and COVID related restrictions may affect stakeholder participation as needed.		
Mitigations: Budgeted stakeholder engagement plan will be prepared to ensure (i) adequate mapping of stakeholder and beneficiaries, (ii) their demands are incorporated in the design, (iii) compliments are resolved in fair and timely manners and (iv) required capacity and awareness are in place.		
Stakeholder grievances	Moderate	Low
Risk(s): Targeting of landscapes and beneficiaries, construction activities, water and distributions, poor quality service are potential sources of grievances. GRM system may be non-existent or not functioning well and the GRM committees may not have the required capacity to resolve complaints in fair and timely manner.		
Mitigations: Proper implementation of the targeting strategy/criteria, provision of quality services and establishment/strengthening of GRM system, awareness creation to complainants, capacity development/training to GRM committee.		