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Investir dans les populations rurales

**République du Tadjikistan**  
**Programme d'options stratégiques**  
**pour le pays**  
**2019-2024**

**Note à l'intention des représentants au Conseil d'administration**

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**Pour: Examen**

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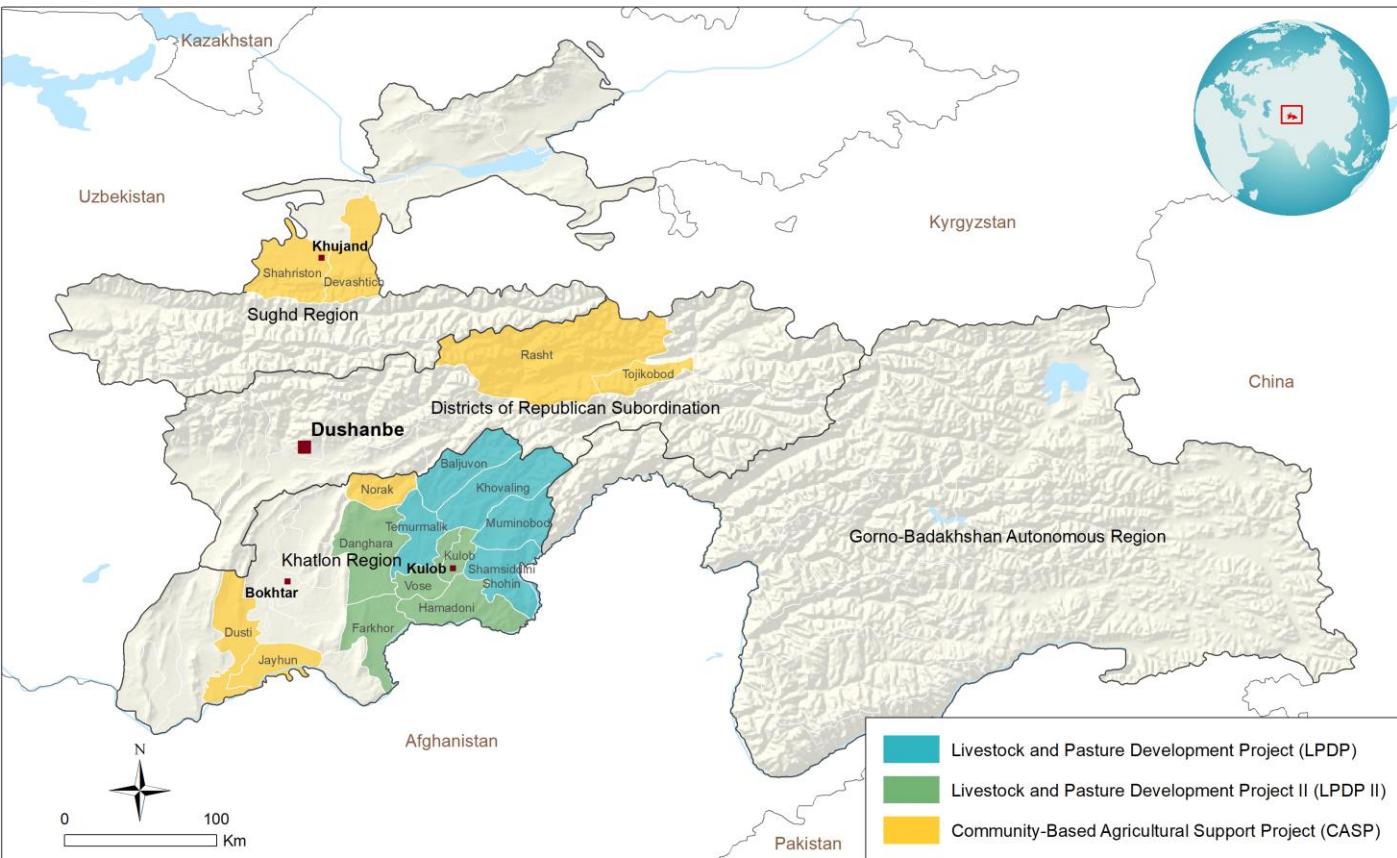
## Sigles et acronymes

|        |   |
|--------|---|
| 4P     | Partenariats public-privé-producteurs                               |
| BERD   | Banque européenne pour la reconstruction et le développement        |
| CASP   | Projet communautaire d'appui au secteur agricole                    |
| CCNUCC | Convention-cadre des Nations Unies sur les changements climatiques  |
| COSOP  | Programme d'options stratégiques pour le pays                       |
| FAO    | Organisation des Nations Unies pour l'alimentation et l'agriculture |
| ODD    | Objectif de développement durable                                   |
| PAM    | Programme alimentaire mondial                                       |
| SAFP   | Système d'allocation fondé sur la performance                       |

# Carte de la zone d'intervention du FIDA dans le pays

## République du Tadjikistan

Opérations en cours financées par le FIDA  
COSOP



**Source:** 28/05/2020

Les appellations figurant sur cette carte et sa représentation graphique ne constituent en aucun cas une prise de position du FIDA quant au tracé des frontières ou limites, ou aux autorités de tutelle des territoires considérés.



## Résumé

1. Le Tadjikistan est un pays enclavé qui comptait 9,126 millions d'habitants en 2018, dont 73% vivant en milieu rural. Son revenu national brut par habitant était estimé à 1 010 USD en 2018.
2. L'agriculture y représente 18,7% du PIB du pays (2018) et repose sur deux grands systèmes d'exploitation: les hautes terres, où prédominent les cultures du blé et des pommes de terre, l'horticulture et les pâturages fluviaux, et les basses terres, caractérisées par la culture irriguée du coton et du blé.
3. Bien que le Tadjikistan ait progressé dans la réduction des niveaux de pauvreté, il demeure à la 129<sup>e</sup> place du classement mondial. Les zones rurales, où vivent 73% des pauvres, affichent le taux de pauvreté le plus élevé (36,1%). Un cinquième de la population est touché par l'insécurité alimentaire.
4. L'objectif global du programme d'options stratégiques pour le pays (COSOP) est de contribuer à la réduction de la pauvreté et à l'amélioration de la sécurité alimentaire dans les zones rurales. À cette fin, deux objectifs stratégiques complémentaires ont été définis:

**Objectif stratégique 1: promouvoir une croissance économique rurale inclusive fondée sur l'agriculture dans les communautés rurales pauvres.**

**Objectif stratégique 2: renforcer la résilience des petits exploitants face aux changements climatiques.**

5. Le COSOP sera exécuté sur deux cycles du Système d'allocation fondé sur la performance (SAFP), à savoir 2019-2021 et 2022-2024. Suivant une approche filière fondée sur les partenariats public-privé-producteurs (4P), le Programme visera la lutte contre les difficultés du secteur agricole par un appui intégré dans plusieurs villages pauvres présentant un potentiel de développement.
6. Le COSOP adoptera une approche programmatique visant à reproduire à plus grande échelle et à transposer le Projet communautaire d'appui au secteur agricole (CASP) dans environ 300 villages très pauvres, mais qui ont un potentiel de développement agricole. Une allocation indicative au titre du SAFP, d'environ 25 millions d'USD pour le cycle 2019-2021 et d'un montant à déterminer pour le cycle 2022-2024, sera utilisée pour cofinancer un programme en réserve.
7. Le FIDA mobilisera des cofinancements et coordonnera son action avec celle des autres donateurs pour renforcer cette concertation avec les pouvoirs publics sur les questions suivantes: i) le développement d'autres cultures que le coton et le blé; ii) le besoin urgent, pour le pays, de porter ses efforts sur la sécurité alimentaire au lieu de promouvoir les exportations agricoles.

# République du Tadjikistan

## Programme d'options stratégiques pour le pays

### I. Contexte du pays et programme relatif au secteur rural – principales difficultés et perspectives

1. Le Tadjikistan comptait 9,126 millions d'habitants en 2018<sup>1</sup>, dont 73% vivant en milieu rural. Son revenu national brut par habitant (méthode Atlas) était estimé à 1 010 USD en 2018<sup>2</sup>. L'économie y est dominée par la production d'aluminium et de coton (principaux produits de base destinés à l'exportation). Elle est en outre soutenue par les envois de fonds des Tadjiks qui travaillent à l'étranger.
2. En 2018, l'agriculture représentait 18,7% du PIB. Elle joue un rôle essentiel dans les moyens d'existence des populations rurales. La superficie totale du pays est de 141 387 km<sup>2</sup>, dont 93% de zones montagneuses et 26% seulement de zones utilisables pour l'agriculture<sup>3</sup>. Le modèle agricole tadjik repose sur deux grands systèmes: les hautes terres (caractérisées par la culture du blé et de la pomme de terre, l'horticulture et les pâturages pluviaux) et les basses terres, où prédomine la culture irriguée alternée du coton et du blé. Les producteurs se divisent en deux groupes: les successeurs de l'"agriculture privée" soviétique possédant de petites parcelles familiales et les paysans des *dehkans*, structures agricoles familiales récentes<sup>4</sup>. Le nombre de *dehkans* est actuellement estimé à 172 668, pour une superficie moyenne de 7 ha. Les exploitations familiales représentent 97% des *dehkans* et 18,7% sont dirigés par des femmes.
3. Dans presque toutes les zones, les conditions agroclimatiques ne permettent d'obtenir qu'une seule récolte par an. Néanmoins, certaines cultures précoces (blé d'hiver) permettent la plantation de cultures secondaires à période de végétation courte (melons ou sarrasin). Les principales cultures du Tadjikistan sont les céréales et le coton. Le blé représente 30,9%, le foin 12% et le coton 22,5% de l'ensemble des surfaces cultivées<sup>5</sup>.
4. **Terres irriguées.** Au Tadjikistan, l'irrigation joue un rôle essentiel dans le développement du secteur agricole. En 2018, plus de 67% des terres arables (563 000 ha) étaient irriguées<sup>6</sup>. En raison de la détérioration des infrastructures d'irrigation et de drainage, de la salinisation, de l'engorgement des sols et de l'instabilité de l'approvisionnement électrique des stations de pompage, la surface effectivement irriguée diminue.
5. Les sous-secteurs des fruits, des légumes et de l'élevage affichent une faible productivité. La production et le commerce sont répartis entre une multitude d'acteurs de très petite taille, fragmentation qui a pour corollaire des coûts de transaction élevés pour la commercialisation et l'accès aux services. On constate une faible intégration des acteurs aux différents niveaux des filières ainsi qu'une prévalence des transactions au comptant sur les marchés. Les agriculteurs peinent à obtenir des intrants de qualité en quantité suffisante, tandis que les transformateurs ne disposent pas d'un accès fiable et constant à des matières premières de qualité adéquate. Dans ces deux sous-groupes, le secteur de la transformation se compose d'un petit nombre de moyens et grands opérateurs et

<sup>1</sup> Agence de la statistique attachée à la présidence du Tadjikistan, "Tajikistan in Figures" 2019.

<sup>2</sup> Banque mondiale, voir: <http://www.worldbank.org/en/country/tajikistan>.

<sup>3</sup> Agence de la statistique attachée à la présidence du Tadjikistan, "Tajikistan in Figures" 2019.

<sup>4</sup> Les parcelles familiales regroupent 20% des terres arables et totalisent 65% de la production agricole brute. Les *dehkans* exploitent 65% des terres arables et représentent près de 30% de la production agricole brute. Les 15% de terres arables restants sont détenus par les entreprises agricoles qui ont succédé aux kolkhozes et sovkhozes soviétiques. En nette perte de vitesse, ces entreprises totalisent aujourd'hui moins de 10% de la production agricole brute (agence de la statistique TajStat, 2011).

<sup>5</sup> Agence de la statistique attachée à la présidence du Tadjikistan, "Agriculture of Tajikistan" 2019, p. 29.

<sup>6</sup> *Ibid.*, p. 66-69.

d'un grand nombre de petits transformateurs. Les équipements de transformation obsolètes, ainsi que les mauvaises conditions d'hygiène, de conditionnement et d'étiquetage, nuisent à la compétitivité, tant sur les marchés d'exportation que sur le plan national.

6. **Sécurité alimentaire.** Dans ses rapports d'évaluation, le Programme alimentaire mondial (PAM) souligne que le Tadjikistan est le pays d'Asie centrale où la sécurité alimentaire est la plus fragile: un tiers de sa population est touchée par la sous-alimentation. La moitié des enfants de moins de 5 ans souffre de carence en iode et un quart, d'un retard de croissance. La sécurité alimentaire est pénalisée par plusieurs éléments: i) des terres irriguées en quantité limitée; ii) une agriculture et un secteur agroalimentaire sous-développés; iii) une faible connexion entre les marchés et les zones de production agricole.
7. **Changements climatiques et gestion des ressources naturelles.** Le Tadjikistan est le deuxième pays d'Asie centrale où les ressources renouvelables en eau par habitant sont les plus faibles. L'efficacité des systèmes d'irrigation est médiocre (le taux d'utilisation inefficace de l'eau oscille entre 60 et 80%) et le déficit en eau pour les cultures irriguées risque d'augmenter, ce qui pourrait entraîner une dégradation des sols. Les petits exploitants n'ont ni accès à l'information sur les risques de catastrophe ni la capacité d'atténuer les effets négatifs des changements climatiques<sup>7</sup>.
8. **Pauvreté rurale.** D'après les calculs de la Banque mondiale, le taux de pauvreté a diminué entre 2003 et 2018, et est passé de 72 à 27,5%. Malgré des progrès récents, l'indice de développement humain du Tadjikistan s'établissait à 0,650 en 2017<sup>8</sup>, plaçant le pays à la 127<sup>e</sup> place sur 189 pays. D'après les statistiques nationales<sup>9</sup>, le taux de chômage atteignait 10,8% en 2017. Les zones rurales, où vivent 80% des pauvres, sont celles qui affichent le taux de pauvreté le plus élevé (36,1%)<sup>10</sup>.

## **II. Cadre institutionnel et cadre de l'action publique**

9. Le Tadjikistan met actuellement en œuvre sa Stratégie nationale de développement à l'horizon 2030 et sa Stratégie de développement à moyen terme 2016-2020. La première couvre 78% des objectifs de développement durable (ODD) et sert d'instrument principal d'application des ODD dans le pays.
10. Le Ministère du développement économique et du commerce participe à l'élaboration des politiques et à la réglementation de toute l'activité socioéconomique. Le Ministère des finances assure la mise en œuvre de la politique publique et le respect de la réglementation dans les domaines de la gestion des finances et des investissements publics. Le Ministère des affaires étrangères est responsable de la politique étrangère et des relations avec les États souverains et les organisations internationales. La Commission d'État d'investissement et de gestion du patrimoine public est responsable de la politique publique d'encouragement de l'investissement étranger et de la gestion du patrimoine public.

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<sup>7</sup> Les sécheresses et les phénomènes météorologiques extrêmes survenus ces dernières années ont mis en évidence le manque de résilience climatique des principaux secteurs, qui fait peser des menaces accrues sur les ressources en eau, la sécurité énergétique, l'environnement, l'agriculture et les moyens d'existence.

<sup>8</sup> <http://hdr.undp.org/en/countries/profiles/TJK>.

<sup>9</sup> Données de l'agence de la statistique du Tadjikistan (TajStat).

<sup>10</sup> Données de TajStat pour 2015, citées par le Groupe de la Banque mondiale, *The World Bank-Tajikistan Partnership Program Snapshot* (avril 2016). En 2014, les zones rurales de la province de Khatlon, de la Région de subordination républicaine et de la Province autonome du Haut-Badakhchan affichaient des taux de pauvreté supérieurs à 37%. Cependant, en termes absolus, le nombre de pauvres vivant dans la province de Sughd est supérieur à celui de la Province autonome du Haut-Badakhchan, car la région de Sughd est beaucoup plus peuplée: elle accueille environ 30% de la population du pays.

11. Dans le domaine du développement agricole et de la sécurité alimentaire, placé sous la responsabilité du Ministère de l'agriculture, l'orientation de la stratégie est la suivante: i) promouvoir les réformes agraires; ii) assurer un accès économique et physique aux denrées alimentaires; iii) diversifier la production agricole et introduire des innovations ayant un impact minimal sur l'environnement et la qualité des terres; iv) rendre le secteur plus attractif – en particulier les *dehkans* – en développant les chaînes de valeur; v) renforcer l'accès aux engrains et semences améliorés, et accroître la production agricole.
12. La Commission d'État pour l'aménagement des terres et la géodésie est responsable de l'élaboration et de la mise en œuvre d'une politique publique unifiée en matière de gestion des terres publiques. La Commission de la sécurité alimentaire couvre les domaines vétérinaire, phytosanitaire et de quarantaine végétale, la protection des végétaux, la production semencière et l'élevage.
13. La Commission de la protection de l'environnement est responsable des politiques d'hydrométéorologie, de l'utilisation efficace des ressources naturelles et de la protection de l'environnement, de l'amélioration des systèmes juridiques et réglementaires de la protection de l'environnement, et du respect des engagements pris dans le cadre de la Convention-cadre des Nations Unies sur les changements climatiques (CCNUCC).
14. Le Ministère de l'énergie et des ressources hydrauliques s'occupe de la mise en place, au niveau national, d'une politique et d'une réglementation unifiées en matière de carburants et d'énergie, de gestion des ressources en eau et de promotion des énergies renouvelables. Il est habilité à mettre en œuvre les initiatives liées au mécanisme pour un développement propre du Protocole de Kyoto et se charge de l'établissement des rapports relatifs à la CCNUCC.

L'Agence de la récupération des terres et de l'irrigation est un organe public habilité qui élabore des politiques publiques unifiées et veille au respect de la réglementation dans le domaine de la récupération des terres et de l'irrigation, de l'utilisation et de la protection des installations d'eau, et de la fourniture et de la protection des ressources en eau.

### **III. Engagement du FIDA: bilan de l'expérience**

15. Depuis 2008, le FIDA a investi 80 millions d'USD dans quatre projets bénéficiant directement à 128 000 ménages. Le Projet d'appui aux moyens de subsistance dans la région du Khatlon a réussi à mobiliser un soutien en faveur de 82 organisations villageoises participant à l'élaboration et à l'exécution de plans d'action communautaires. Les activités du projet se sont traduites par une hausse de 40% de l'indice des biens des ménages, un accroissement moyen des revenus de 41% et une augmentation de 44% du nombre de ménages bénéficiant d'une meilleure sécurité alimentaire.
16. Les résultats du Projet de développement de l'élevage et des pâturages comprennent: i) la création et le renforcement des capacités de 203 unions d'usagers des pâturages, touchant 23 841 ménages, par des plans de gestion collective des cheptels et des pâturages; ii) une rotation des pâturages sur 70 000 ha; iii) la création de 738 activités rémunératrices pour 883 groupes d'intérêt commun de femmes<sup>11</sup>. Le Projet de développement de l'élevage et des pâturages a également contribué à la modification de la loi sur les pâturages, qui a donné lieu à la création d'un Département des pâturages *de facto* au Ministère de l'agriculture et d'un fonds fiduciaire d'investissement dans le développement des pâturages. Reproduisant la phase I dans une autre zone géographique, la phase II du projet a débuté en 2016.

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<sup>11</sup> L'utilisation des machines agricoles a permis de réduire de 30% le coût des services proposés aux membres des communautés.

17. La mise en œuvre du CASP a débuté en 2018. Ce projet vise à aider les personnes effectivement ou potentiellement actives, en mettant l'accent sur les rurales pauvres et les jeunes ruraux pauvres. Le projet favorise le développement de services de mécanisation agricole par le secteur privé.
18. Par ailleurs, le FIDA a participé au financement du projet de mobilisation de partenariats public-privé à l'appui du développement de petites entreprises dirigées par des femmes par le biais d'une initiative de la Fondation Aga Khan. Le principal objectif est d'aider les groupes de femmes à transformer des fibres de luxe et à produire des fils et des produits de qualité pour les marchés d'exportation.
19. Les principaux enseignements tirés des opérations du FIDA dans le pays sont les suivants:
  - i) Les organisations villageoises sont des partenaires efficaces dans les actions au niveau des communautés.
  - ii) La participation des bénéficiaires est un élément clé du succès des plans d'action communautaires.
  - iii) Le meilleur moyen d'atteindre les populations pauvres est de procéder à un ciblage géographique combiné à un ciblage au niveau des villages, en utilisant les autoévaluations et le classement des villages en fonction de leur niveau de richesse.
  - iv) La représentation équitable des ruraux pauvres permet de mieux assurer l'inclusion des petits exploitants et de réduire l'accaparement par les élites.
20. Les petits exploitants ont besoin d'acquérir des connaissances techniques et des compétences commerciales pour s'organiser, aussi bien sur le plan individuel que par l'intermédiaire des organisations à assise communautaire. Cela leur permettra de devenir des clients intéressants pour les prestataires de services et les fournisseurs d'intrants locaux, mais aussi de négocier des prix et des conditions commerciales favorables.

## **IV. Stratégie de pays**

21. Les principaux documents juridiques qui constituent la base de l'élaboration du COSOP sont la loi relative aux prévisions, concepts, stratégies et programmes publics de développement socioéconomique, la Stratégie nationale de développement et la Stratégie de développement à moyen terme 2016-2020. Le COSOP tient aussi compte du Programme de réforme du secteur agricole 2012-2020, du Programme relatif à la sécurité alimentaire 2019-2023, du Concept de développement novateur du complexe agro-industriel, du Programme global relatif au secteur du développement du cheptel 2018-2020, du Programme de développement de l'horticulture et de la viticulture 2016-2020, du Programme de développement intégré du secteur des cultures.

### **A. Avantage comparatif**

22. Le FIDA est parvenu à tirer parti du potentiel qu'ont les communautés pour gérer collectivement leur base de ressources naturelles et améliorer leurs capacités productives. Le COSOP s'appuie sur les enseignements tirés de la note de stratégie de pays de 2016. Ses objectifs stratégiques sont les suivants: i) améliorer la productivité de l'élevage et renforcer la résilience des communautés pastorales face aux changements climatiques; ii) renforcer l'accès et l'intégration des petits éleveurs ruraux à des marchés rémunérateurs pour leurs produits. En concevant le CASP, le Gouvernement et le FIDA ont décidé d'étendre l'appui aux petits horticulteurs et aux petits producteurs d'autres cultures. Ces objectifs demeurent valables pour la période visée par le COSOP proposé.

## B. Groupe cible et stratégie de ciblage

23. La zone géographique du COSOP couvre l'ensemble du pays. Les opérations du FIDA soutiendront les ménages de petits exploitants effectivement ou potentiellement actifs au niveau économique parmi les principaux groupes cibles suivants:
  - i) foyers ruraux vivant dans une extrême pauvreté, notamment les familles dépourvues de terres et celles qui produisent le strict minimum vital sur de très petites parcelles familiales avec peu d'animaux;
  - ii) paysans pratiquant une agriculture de subsistance ou de semi-subsistance (*dehkans* familiales), avec des parcelles un peu plus grandes, dotées de vergers et de pâturages;
  - iii) personnes sans emploi ou sous-employées, jeunes ruraux et anciens migrants de retour de Russie et du Kazakhstan notamment.
24. Le FIDA collaborera avec les chefs de petites et moyennes entreprises ayant des liens effectifs ou potentiels avec les communautés rurales pauvres, en tant que prestataires de services, fournisseurs d'intrants ou acheteurs de produits agricoles.
25. Le ciblage est conforme à l'expérience du FIDA dans le paysce qui concerne la collaboration avec les organisations locales. Pour obtenir un impact à grande échelle à moyen et long terme, il faudra s'employer à développer davantage le secteur privé tadjik.
26. **Intégration de la question du genre** Les rurales ont un accès limité aux débouchés économiques et n'ont guère leur mot à dire dans les décisions. Le modèle des organisations villageoises intègre le principe de participation inclusive de tous les membres de la communauté. Les enseignements tirés du Programme pour l'accélération des progrès en faveur de l'autonomisation économique des femmes rurales (exécuté conjointement par le FIDA, l'Organisation des Nations Unies pour l'alimentation et l'agriculture [FAO], le PAM et ONU-Femmes au Kirghizistan voisin) pourraient être transposés au Tadjikistan.
27. **Ciblage des jeunes.** Le COSOP aidera les jeunes sans emploi à acquérir des compétences utiles sur le marché du travail en facilitant leur accès à la formation professionnelle. Grâce à l'adoption d'une approche-filière fondée sur les 4P, il soutiendra les petites et moyennes entreprises qui souhaitent se lancer dans: i) la transformation de produits laitiers et horticoles; ii) la fourniture de services de mécanisation agricole aux petits producteurs au niveau des villages et iii) l'intermédiation commerciale pour le compte des membres des communautés.

## C. Finalité et objectifs stratégiques

28. L'objectif global du COSOP est de contribuer à réduire la pauvreté rurale et à améliorer la sécurité alimentaire dans les zones rurales du Tadjikistan. À cet effet, deux objectifs stratégiques, étroitement liés, ont été définis et figurent ci-après:
29. **Objectif stratégique 1: promouvoir une croissance économique rurale inclusive fondée sur l'agriculture dans les communautés rurales pauvres** en adoptant une approche filière fondée sur les 4P pour certains produits de base, en renforçant les capacités institutionnelles des institutions publiques et communautaires, en améliorant la productivité agricole et en promouvant la transformation des produits agricoles et l'accès aux marchés.
30. Cet objectif stratégique reposera sur la réalisation de quatre grands effets directs:
  - i) amélioration de l'efficacité et de la portée des institutions rurales et des prestataires de services;
  - ii) augmentation de la production et de la productivité agricoles grâce à des technologies agricoles et une infrastructure productive améliorées;

- iii) amélioration de la transformation après récolte et augmentation de la valeur ajoutée des produits agricoles;
  - iv) meilleur accès des petits exploitants aux marchés rémunérateurs.
31. **Objectif stratégique 2: renforcer la résilience des petits producteurs face aux changements climatiques** en intégrant une gestion participative et durable des ressources naturelles à tous les systèmes de production agricole et en diversifiant les sources de revenus. Le programme du FIDA améliorera la résilience face aux changements climatiques des communautés les plus vulnérables et les plus touchées par l'insécurité alimentaire grâce à des activités de renforcement des capacités et de sensibilisation, des investissements destinés à renforcer la protection contre les aléas climatiques en milieu rural (réparation, remise en état et extension des infrastructures, et diversification des moyens d'existence). Cet objectif stratégique reposera sur la réalisation de trois grands effets directs:
- i) recours accru des petits producteurs à des technologies appropriées et à des pratiques résilientes face aux aléas climatiques pour favoriser une horticulture et un élevage durables et renforcer la sécurité alimentaire;
  - ii) meilleur accès des petits exploitants à des terres restaurées adaptées à l'horticulture et au pâturage; et
  - iii) diversification des sources de revenus des membres des communautés locales, en particulier les femmes et les jeunes des zones rurales, avec à la clé une plus grande résilience face aux changements climatiques et un moindre besoin de recourir à des mécanismes d'adaptation négatifs.
32. Le COSOP mettra tout en œuvre pour optimiser la portée de son action dans les limites de l'investissement du FIDA et cherchera sans relâche à réaliser des gains d'efficacité.
33. **Appropriation du COSOP par le pays.** Le Gouvernement du Tadjikistan appuie pleinement l'orientation stratégique du FIDA, les activités connexes du programme et les activités hors investissements pour la période 2019-2024.
34. **Lien avec les objectifs de développement durable (ODD).** Le COSOP contribuera directement à la réalisation de quatre ODD: i) ODD 1; ii) ODD 2; iii) ODD 12; iv) ODD 13<sup>12</sup>.
35. **Lien avec le Cadre stratégique du FIDA 2016-2025.** Les deux objectifs stratégiques du COSOP contribueront directement à la réalisation des trois objectifs stratégiques du Fonds, qui sont étroitement liés et se renforcent mutuellement, comme indiqué dans le Cadre stratégique: i) renforcer les capacités productives des populations rurales pauvres; ii) accroître les avantages que les populations rurales pauvres tirent de leur intégration au marché; iii) renforcer la viabilité environnementale et accroître la résilience face aux changements climatiques des activités économiques des populations rurales pauvres.
36. **Approche de mise en œuvre du COSOP.** Le COSOP sera exécuté sur deux cycles du SAFP (2019-2021 et 2022-2024) et s'appuiera sur les cinq principes d'action du FIDA: ciblage, autonomisation, égalité des sexes, innovation, apprentissage et reproduction à plus grande échelle, et partenariats. Grâce à une approche filière fondée sur les 4P, le COSOP s'attaquera aux difficultés du secteur en proposant un appui intégré dans plusieurs *jamoats* (divisions administratives locales) et villages pauvres ayant un potentiel de développement<sup>13</sup>.

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<sup>12</sup> ODD 1: éliminer la pauvreté sous toutes ses formes et partout dans le monde; ODD 2: mettre un terme à la faim, parvenir à la sécurité alimentaire et améliorer la nutrition, et promouvoir une agriculture durable; ODD12: établir des modes de consommation et de production responsables; ODD 13: prendre d'urgence des mesures pour lutter contre les changements climatiques et leurs répercussions.

<sup>13</sup> Cet appui sera axé sur la formulation participative, le renforcement des plans d'action communautaires et le partage des coûts pour financer les investissements communautaires prioritaires.

37. **Ressources naturelles et changements climatiques.** Le FIDA poursuivra ses activités d'appui aux mesures d'adaptation aux changements climatiques au titre de l'objectif stratégique 2 en mettant davantage l'accent sur les pratiques résilientes face aux aléas climatiques dans les terres cultivées et en poursuivant ses activités axées sur les pâturages. Le COSOP renforcera la résilience climatique des populations les plus vulnérables et les plus touchées par l'insécurité alimentaire grâce à des activités de renforcement des capacités, ainsi que par une contribution aux investissements destinés à renforcer la protection contre les aléas climatiques en milieu rural (réparation des infrastructures, et diversification des moyens d'existence).
38. Le FIDA aidera le Tadjikistan à accéder à des fonds liés aux changements climatiques, notamment au Fonds vert pour le climat et au Fonds pour l'adaptation. Il s'emploiera activement à aider le pays à accéder aux financements du Fonds pour l'environnement mondial, en donnant la priorité à la lutte contre la dégradation des sols et à la promotion d'une économie verte.
39. La malnutrition est encore très répandue au Tadjikistan<sup>14</sup>. Le COSOP favorisera la sécurité alimentaire grâce aux activités suivantes: i) accroissement de la production et de la transformation des produits agricoles; ii) promotion de la production de produits agricoles par les ménages; iii) diffusion d'informations sur la sécurité alimentaire et la nutrition ainsi que de données sur les marchés et les prix agricoles. La diversification des moyens d'existence favorisera une consommation alimentaire équilibrée et contribuera à renforcer le stockage et la transformation des produits. Au développement des actifs et des compétences pourront s'ajouter des mesures d'éducation nutritionnelle et de sensibilisation à l'intention des femmes, afin de promouvoir la diversité alimentaire chez les petits exploitants ciblés. Au Tadjikistan, les approches et programmes tenant compte de l'enjeu nutritionnel sont menés à l'initiative du PAM: le FIDA s'appuiera sur les activités du PAM et examinera les complémentarités.

#### **D. Éventail des interventions du FIDA**

40. **Activités financées par des prêts.** Le COSOP adoptera une approche programmatique visant à reproduire à plus grande échelle et à transposer le CASP dans environ 300<sup>15</sup> villages pauvres de certains districts des provinces de Sughd, de Khatlon et de la Région de subordination républicaine, qui connaissent un niveau de pauvreté élevé mais ont un potentiel de développement agricole. Une allocation indicative au titre du SAFP, d'environ 25 millions d'USD pour le cycle 2019-2021 et d'un montant à déterminer pour le cycle 2022-2024, sera utilisée pour cofinancer le CASP-II. S'appuyant sur les enseignements tirés du CASP, le CASP-II sera conçu pour une exécution sur deux cycles du SAFP. L'appropriation du programme par les pouvoirs publics se manifeste par leur engagement à accroître les fonds nationaux de contrepartie pour financer le CASP-II (10 millions d'USD, contre 5 millions d'USD pour le CASP-I). En outre, des cofinancements seront demandés au Fonds vert pour le climat, au Fonds pour l'adaptation et à d'autres institutions financières internationales.
41. **Activités hors prêts.** Sous réserve de disponibilité, le FIDA mobilisera des dons nationaux et régionaux pour mener des études et des évaluations thématiques. Ces études fourniront les informations nécessaires pour favoriser la concertation sur les politiques, notamment sur la dimension économique du développement d'autres cultures que le coton et le blé.

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<sup>14</sup> Avec l'appui de la FAO, le Gouvernement a rejoint le mouvement Renforcer la nutrition pour améliorer la nutrition dans le pays.

<sup>15</sup> Cet objectif est conditionné à la disponibilité de financements dans le SAFP. En prenant pour hypothèse une allocation de 100 millions d'USD pour la période 2019-2024, le nombre total de villages s'élèverait à 500.

42. **Contribution à l'élaboration des politiques au niveau national.** Dans le cadre de la Stratégie nationale de développement, un conseil de coordination du développement a été créé pour faciliter l'échange d'informations et la collaboration entre les donateurs et le Gouvernement<sup>16</sup>. Sur les 12 groupes de travail du Conseil, quatre sont directement pertinents pour le FIDA<sup>17</sup>. Le Fonds mobilisera des cofinancements et coordonnera son action avec celle des autres donateurs pour renforcer la concertation sur les politiques avec les pouvoirs publics sur les questions susmentionnées.
43. **Développement d'autres cultures que le coton et le blé.** Constitué à 93% de zones montagneuses, le Tadjikistan ne dispose d'aucun avantage comparatif pour produire du blé, quelle qu'en soit l'importance stratégique, par rapport à l'Ouzbékistan et au Kazakhstan voisins, qui ont de vastes plaines.
44. **Sécurité alimentaire.** Le COSOP renforcera les capacités institutionnelles des institutions publiques et communautaires, ainsi que les capacités en matière de productivité agricole, de promotion de la transformation des produits agricoles et d'accès aux marchés.
45. Les activités relatives à la gestion des savoirs comprendront des études thématiques, des campagnes de diffusion d'informations et l'élaboration de publications. S'agissant de la coopération Sud-Sud et triangulaire (CSST), le FIDA pourrait prendre contact avec la Turquie (par le biais de l'Agence turque de coopération et de coordination) et la Chine (dans le cadre du dispositif actuel de coopération Sud-Sud et triangulaire FIDA/Chine) à des fins d'échange d'expériences fructueuses et d'enseignements tirés desdites expériences, ou encore de financements et de renforcement des capacités institutionnelles<sup>18</sup>.

## V. Innovations et reproduction à plus grande échelle pour des résultats durables

46. Au Tadjikistan, la principale innovation du FIDA consiste à favoriser la participation des organisations à assise communautaire à la gestion des ressources naturelles, afin que les communautés gèrent leurs ressources et cofinancent collectivement l'acquisition et l'entretien des infrastructures. Les futures interventions du FIDA s'appuieront sur ces organisations pour promouvoir le développement rural et agricole local, et les activités résilientes face aux changements climatiques. Le CASP et le projet de CASP-II favoriseront cette innovation dans le modèle de filière 4P.
47. Le Ministère de l'agriculture, le Ministère des finances, les antennes locales de l'administration nationale, les *jamoats* et les donateurs constitueront les principaux relais des ambitions du FIDA. La volonté des petits exploitants agricoles de se lancer dans des projets de culture et/ou d'élevage rentables et l'engagement fort du Gouvernement à moderniser et améliorer l'agriculture et l'élevage tournés vers le marché joueront un rôle majeur.
48. Le FIDA s'associera à des organismes de recherche pour promouvoir des technologies de production et de transformation à faible consommation d'intrants qui répondent à la demande, par exemple des technologies qui utilisent les énergies renouvelables pour l'adaptation aux changements climatiques et la sécurité alimentaire.

<sup>16</sup> Ce Conseil regroupe 28 agences bilatérales, multilatérales et des Nations Unies qui soutiennent activement le Tadjikistan.

<sup>17</sup> Il s'agit des groupes de travail sur: i) l'agriculture et les terres; ii) l'eau et les changements climatiques; iii) la sécurité alimentaire et la nutrition; iv) le secteur privé et le secteur financier.

<sup>18</sup> Le Tadjikistan fait partie de l'initiative des Nouvelles routes de la soie, le mégaprojet lancé par la Chine pour relier 70 pays d'Asie, d'Europe et d'Afrique. On estime que les producteurs et les consommateurs de ces pays bénéficieront largement des nombreuses possibilités commerciales qui y sont liées.

## VI. Exécution du COSOP

### A. Enveloppe financière et cibles de cofinancement

49. Le COSOP couvre une période de six ans allant de 2019 à 2024. L'allocation indicative pour le Tadjikistan au titre du SAFP pour le cycle 2019-2021 devrait être d'environ 25 millions d'USD. Un montant analogue sera mis à la disposition du pays au titre du cycle 2022-2024 du SAFP.

Tableau 1

**Projets en cours ou prévus: financements du FIDA et cofinancements**  
(en millions d'USD)

| Projet   | Financement du FIDA | Cofinancement |               | Ratio de cofinancement                            |
|--|---------------------|---------------|---------------|---|
|  |                     | national      | international |   |
| <b>En cours</b>  |                     |               |               |   |
| Développement de l'élevage et des pâturages - phase II | 22,4                | 1,8           | 5,0           | national: 1/0,08<br>international:<br>1/0,22      |
| CASP-I   | 30,6                | 8,3           | 0,25          |   |
| <b>Prévu</b>   |                     |               |               |   |
| CASP-II  | 60,0                | 10,0          | 5,0           | international: 1/0,16<br>international:<br>1/0,09 |
| Total  | 113,0               | 20,1          | 10,3          |   |

### B. Ressources consacrées aux activités hors prêts

50. Outre les projets d'investissement en cours, des ressources tirées des dons régionaux et nationaux seront mobilisées pour promouvoir les innovations et faciliter l'apprentissage et l'échange de savoirs. Les ressources existantes dans le cadre de la CSST seront également utilisées pour promouvoir la coopération technique.

### C. Principaux partenariats stratégiques et coordination du développement

51. Des partenariats avec une large palette d'acteurs (institutions nationales, fournisseurs privés d'intrants et de services, organisations à assise communautaire et donateurs) seront également envisagés.
52. Le FIDA redynamisera son engagement avec ses partenaires traditionnels et mobilisera des cofinancements pour la viabilité environnementale et la résilience face aux changements climatiques. Le Fonds cherchera également à accroître la mobilisation des cofinancements nationaux. Parmi les cofinanceurs potentiels figurent la Banque mondiale, la Banque asiatique de développement, la Banque islamique de développement, l'Union européenne, la Banque européenne pour la reconstruction et le développement, la Fédération de Russie, la FAO, le PAM, le Fonds vert pour le climat et le Fonds pour l'adaptation. Par ailleurs, le FIDA développera des synergies avec d'autres projets financés par les donateurs dans le pays<sup>19</sup>.

<sup>19</sup> Le Projet de commercialisation en faveur des petites exploitations agricoles de la Banque mondiale vise une augmentation de la commercialisation des produits fermiers et agricoles. Le COSOP favorisera l'accès des groupes cibles au financement rural grâce à des synergies avec la composante II du projet d'Accès au financement pour l'entrepreneuriat agricole et les exploitations commerciales de petite taille. Par le biais du partenariat sur la sécurité alimentaire conclu entre les organismes ayant leur siège à Rome et la Fédération de Russie, le Tadjikistan a reçu un don de 1,32 million d'USD pour soutenir l'alimentation à l'école. Le PAM a récemment lancé une étude visant à combler les déficits en nutriments au Tadjikistan afin de recenser les obstacles contextuels qui empêchent des groupes

## **D. Participation des bénéficiaires et transparence**

53. Pendant la formulation du présent COSOP, les bénéficiaires ont participé à des réunions des parties prenantes. La transparence est un facteur capital d'inclusion sociale, de réduction des conflits en milieu rural et de confiance mutuelle. La mise en place des procédures de passation des marchés et de gestion financière par le FIDA et les autorités nationales constitue une garantie essentielle de transparence<sup>20</sup>. Les audits externes annuels obligatoires contribueront aussi au renforcement de la transparence.

## **E. Modalités de gestion du programme**

54. **Dispositions institutionnelles.** Le fait d'ancrer les projets au sein des agences publiques renforce les capacités nationales et assure la viabilité. Sur la base des enseignements tirés, les postes difficiles à pourvoir au sein de la fonction publique feront l'objet d'un recrutement compétitif hors administration. La fourniture de l'assistance technique internationale se limitera à des missions ponctuelles et échelonnées dans les domaines repérés lors de la conception des projets et pendant la mise en œuvre.
55. **Ancrage institutionnel au niveau national.** Le Ministère de l'agriculture assumera la responsabilité globale de la gestion du projet au nom du Gouvernement.
56. **Présence du FIDA.** Le FIDA ne possède pas de bureau de pays au Tadjikistan. Le portefeuille sera géré depuis le bureau sous-régional d'Istanbul par le directeur de pays, soutenu par un représentant de terrain installé au Tadjikistan<sup>21</sup>.

## **F. Suivi-évaluation**

57. L'exécution du COSOP fera l'objet d'un suivi pour que la gestion et la supervision du programme soient bien axées sur les résultats. Une attention particulière sera accordée au suivi-évaluation pour éclairer la prise de décisions, notamment en ce qui concerne la concertation sur les politiques, la gestion des savoirs et la reproduction à plus grande échelle. Un examen à mi-parcours sera effectué en 2022 pour évaluer la pertinence des objectifs stratégiques et procéder le cas échéant à des ajustements.

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cibles d'obtenir les apports en nutriments dont ils ont besoin. Le soutien de la BERD en faveur du Tadjikistan comprend des investissements dans des microentreprises, petites et moyennes entreprises par le biais d'intermédiaires financiers, ainsi que des investissements dans l'entrepreneuriat agricole, le commerce, l'énergie et l'industrie. Les synergies avec ce programme seront capitales pour favoriser l'accès au financement rural. Dans le cadre du récent Projet de développement d'une filière laitière résiliente face au climat, un cadre de partenariat public-privé sera utilisé pour rapprocher les petits agriculteurs des transformateurs et des marchés urbains en développant des filières laitières efficaces. Enfin, la banque de développement KfW a créé, avec le Gouvernement et d'autres donateurs, un fonds renouvelable destiné à fournir aux institutions financières un accès durable aux sources de refinancement.

<sup>20</sup> Il s'agit notamment d'adopter un manuel de procédures et de mettre en place un système de suivi-évaluation avant la mise en œuvre des projets, ce qui facilite la publication et la diffusion périodiques des données à grande échelle (rapports techniques et rapports financiers en particulier).

<sup>21</sup> Du fait de la proximité entre la Turquie et le Tadjikistan, le chargé de programme de pays participera à des missions de terrain et renforcera la contribution du FIDA à l'élaboration des politiques agricoles et rurales.

## VII. Gestion des risques

Tableau 2  
Risques et mesures d'atténuation

| Risques   | Évaluation du risque | Mesures d'atténuation  |
|---|----------------------|--|
| <b>1. Politique et gouvernance</b>  |                      |  |
| Les changements politiques se traduisent par des bouleversements au sein des administrations publiques.   | Moyen                | Apporter un soutien ciblé par le biais de projets destinés à appuyer le processus d'élaboration des politiques.  |
| <b>2. Macroéconomie</b>   |                      |  |
| Les envois de fonds constituent une part importante des flux de capitaux étrangers, ce qui menace la capacité des petits producteurs à obtenir les capitaux nécessaires.                          | Moyen                | Veiller à ce que les programmes concernés disposent de financements adéquats.  |
| <b>3. Stratégies et politiques</b>  |                      |  |
| L'inefficacité des services vétérinaires doit être combattue par une relance de l'activité institutionnelle.  | Élevé                | S'allier aux autres donateurs pour inciter les dirigeants à se rapprocher de l'Organisation mondiale de la santé animale afin de concevoir une stratégie à long terme pour le secteur. |
| <b>4. Capacités institutionnelles d'exécution et de viabilité</b>   |                      |  |
| Les incitations financières destinées à favoriser un changement de comportement au sein des organisations communautaires ne sont pas incluses dans les budgets nationaux ou ne sont pas durables. | Élevé                | Veiller à fournir une formation adéquate aux dirigeants communautaires en matière de mobilisation de fonds et de structures de gouvernance.  |
| <b>5. Gestion financière</b>  |                      |  |
| Des problèmes de gouvernance du projet ont un impact négatif sur la gestion financière (actuellement de bonne qualité), les capacités des équipes et leurs performances.                          | Moyen                | Assurer une supervision rigoureuse à tous les niveaux. Disposer d'effectifs et de contrôles financiers suffisants, ainsi que de fonctions d'audit interne indépendantes.               |
| <b>6. Passation des marchés</b>   |                      |  |
| Des problèmes de gouvernance du projet ont un impact négatif sur la passation des marchés (actuellement de bonne qualité), les capacités des équipes et leurs performances.                       | Moyen                | Assurer une supervision rigoureuse à tous les niveaux, y compris en matière d'assurance qualité de la gestion de projet.   |
| <b>7. Parties prenantes</b>   |                      |  |
| Les acteurs estiment que la distribution des dons est injuste ou sous-financée.   | Élevé                | Veiller à bien gérer les attentes dès le début et à canaliser efficacement les efforts des parties prenantes.  |
| <b>8. Environnement et société</b>  |                      |  |
| Des zones où la biodiversité est précieuse risquent d'être endommagées par les pâturages.   | Élevé                | Renforcer les dispositifs de gestion des pâturages.  |
| Risque global   | Moyen                |  |

## COSOP results management framework

| Country strategy alignment   | Related SDG and UNDAF outcomes   | Key COSOP results (in the context of IFAD project beneficiaries)                                |   |   |   |
|--|--|---|---|---|---|
|  |  | Strategic objectives  | Lending and non-lending activities for the COSOP period   | Outcome indicators  | Milestone indicators  |
| The goal of Government's National Development Strategy 2016-2030 is to improve the standards of living of population based on sustainable economic development.<br><br>With regards to agricultural development and food security, the strategy focus is as follows: Promote agrarian and water supply reforms; Ensure economic and physical access to food based on the stable growth of agricultural sector; Diversify agricultural production, as well as introduce innovations with minimum impact on the environment and quality of land; develop measures to replace hazardous chemicals with alternative, less dangerous, chemicals; increase the attractiveness of the sector, especially for Dehkan farms via the development and strengthening the value chains; Increase access to improved seeds and fertilizers at the domestic market, and increase agricultural production by motivating the use of new agricultural practices and technologies; Develop land and water resources management system on the basis of equitable and sustainable | UNDAF<br>Outcome 2:<br>People in Tajikistan benefit from equitable and sustainable economic growth through decent and productive employment; stable energy supply; improved access to specialised knowledge and innovation and a more favourable business environment, especially for entrepreneurs and farmers.<br><br>The COSOP will directly contribute to achieving four SDGs: (i) SDG1 – End poverty in all its forms everywhere; (ii) SDG2 – End hunger, achieve food security and improve nutrition and promote sustainable | SO1: promotion of inclusive agricultural-based rural economic growth in poor rural communities. | <p>Lending/investment activities</p> <ul style="list-style-type: none"> <li>Main agenda for policy dialogue would focus on development of agricultural alternatives to cotton and wheat through promotion of high value horticulture and livestock products</li> <li>Urgent need to focus on domestic food security rather than devoting scarce natural and investment resources to the promotion of agricultural exports</li> </ul> <p>Non-lending/non-project activities</p> <p><b>Investment programme and policy dialogue would be supported by non-lending activities, including KM and SSTC</b></p> | <p>Overall impact:<br/>Percentage of targeted households experiencing economic mobility<br/>Percentage of targeted households experiencing reduction of child malnutrition<br/>Outcome 1.1: Increased effectiveness and outreach of rural institutions and service agencies.<br/>Outcome 1.2: Increased farm productivity and production for horticultural and livestock products.<br/>Outcome 1.3: Increased post-harvest processing and value addition to agricultural products<br/>Outcome 1.4: Improved smallholders' access to remunerative markets.</p> | <p>60 per cent of the targeted population with 30 per cent improvement in household assets ownership index and climate resilience, by end of COSOP period.</p> <p>Child malnutrition reduced by 20 per cent in targeted HHs, by end of COSOP period</p> <p>80 per cent of persons satisfied with services promoted or supported by the programme, by end of COSOP period.</p> <p>80% of targeted horticulture and livestock farmers improve productivity by 50%, by end of COSOP period.</p> <p>40% increase in volume and value of sales made by smallholder producers of horticulture and livestock products, by end of COSOP period.</p> |

|   |  |  |  |  |   |
|---|--|--|--|--|---|
| <p>distribution of land for cultivation of essential agricultural crops;.</p> | <p>agriculture; (iii) SDG12 – Responsible consumption and production; and (iv) SDG13 – Take urgent action to combat climate change and its impacts by regulating emissions and promoting developments in renewable energy.</p> |  |  |  |   |
|   | <p>SO2: Enhancement of resilience of the smallholder producers to climate change</p>   |  | <p>Lending/investment activities<br/> <b>Government implementing partners replicate the piloted IFAD interventions in non-programme areas</b><br/> <br/> Non-lending/non-project activities<br/> <b>Cooperation with other stakeholders on climate change policy elaboration and implementation</b><br/> <b>Investment programme and policy dialogue would be supported by non-lending activities, including KM and SSTC</b></p> | <p>Outcome 2.1: Increased smallholder producers adoption of appropriate technologies and climate resilient practices.<br/> Outcome 2.2: Increased area of restored land suitable for sustainable cropping and grazing.<br/> Outcome 2.3: Diversified income sources of members of the local communities, particularly smallholder farmers, rural women and youth</p> | <p>80% of the targeted population have access to infrastructure that is climate resilient and environmentally sound, by end of COSOP period.<br/> <br/> 60% increase in number of farmers practicing climate-resilient agricultural practices<br/> <br/> 80% of the targeted smallholder farmers and pastoralists have access to land restored from degradation.<br/> <br/> 60% of rural women and youth income from IGAs, increased at least by 50%, by end of COSOP period.</p> |

## Transition scenarios

Table 1  
Projections for key macroeconomic and demographic variables<sup>a</sup>

| Case   | Base   | High                  | Low                   |
|--|--|-----------------------|-----------------------|
| Average GDP growth (2018 - 2024)                   | 3.8  | 7.1                   | 2.5                   |
| GDP per capita (2018-2024)                         | 801 (2017)   | 898 (2024 projection) | 827 (2020 projection) |
| Public debt (% of GDP) (2018 - 2024)               | 56.3   | >56                   | <56                   |
| Debt service ratio (% of GNI, 2018-2024)           | 8.6 (2017)   | >8.6                  | <3%                   |
| Inflation rate (%) (2018 - 2024)                   | 6%   | >7%                   | <6%                   |
| Rural population                                   | 73.018 (2017 WB), end of COSOP period: 81.78016 (2023). Annual growth rate 2%.   |                       |                       |
| Investment climate for rural business <sup>b</sup> | 3/6 .The Economist Intelligence Unit forecasts average real GDP growth of 3.8% in 2019-20, driven by private consumption and aided by growth in gold exports (both in value and volume terms), steady remittance inflows from Russia and investment from China. Tajikistan's international relations have in the past been characterised a foreign policy of attracting investment, financial aid and military support from China, Russia and the US. Economic dependence on China is increasing, mainly through public borrowing and infrastructure investment. FDIs is expected to remain low, suffering from the general business climate. Over the medium term, capital outflows are expected to accelerate, assuming Tajikistan's slow reforms in creating a business-friendly environment compared to regional economies.  |                       |                       |
| Vulnerability to shocks <sup>c</sup>               | 3/6 "Despite an improved external environment, particularly in the Russian Federation, growing domestic vulnerabilities are weighing on Tajikistan's prospects for sustained economic growth. In particular, the outlook is constrained by a weak domestic policy framework. The narrowed fiscal space resulting from the rising public debt, a pending resolution of problems in the financial sector, rising contingent liabilities by state-owned enterprises and external uncertainties, the country's challenging business environment (including due to the high cost of regulatory compliance) require stronger and bolder policy responses. The "business as usual" approach is inadequate to effectively address the outstanding macro-financial and poverty reduction challenges confronting the economy. Moreover, the domestic social environment could deteriorate if Russia tightens migration regulations." |                       |                       |

**Scenario 1: Continuing current trend:** Tajikistan's economy registered strong growth in 2018, driven by private consumption and public investment in the energy sector. Thanks to favorable commodity prices, substantial public investment, and a gradual recovery of domestic lending, growth is expected to remain at around 3.8% over the medium term. The scenario implies that the current policies will be maintained, restricting the inflation rate through price controls and anticipating an increase in investments and migrant remittances following economic recovery in Russia. Despite the sustained GDP growth associated with this scenario Tajikistan remains in the category of LIC. PBAS allocation as well as the level of concessionality of IFAD resources would remain about the same with a steady increase related to the improvement of the management of the portfolio and disbursement rate.

**Scenario 2: Severe Economic Deterioration.** The structure of the economy remains highly susceptible to external and domestic risk factors. A sharp fall in remittance inflows and lower prices of aluminium and cotton, its main export commodities will dampen external earnings through commodity price shocks, lower FDI. Growth is expected to decline, a casualty of the slowdown in trading partners' growth, particularly in Russia.

The country's risk of debt distress remains high in the context of the elevated public debt and further spending pressure and this might affect Tajikistan ability to borrow from IFAD. The risk of losing at least one PBAS allocation is therefore relatively high. New potential projects would rebalance resources towards more direct support basic food production for enhanced food security.

**Scenario 3: Improvement of the national context:** The prospects of positive growth in Russia, elevated prices for major export commodities (cotton and aluminum), and deepening regional cooperation will sustain levels of around 7% GDP growth. Remittance inflows will continue to support private consumption; restoration of trust in the banking system will lead to a climate of confidence where investments increase. Strong economic growth and a continuing recovery in remittance inflows are projected to help drive down the poverty rate. In this case the PBAS allocation remains about the same or decreases. However, domestic co-financing levels associated with IFAD own resources expected to substantially increase to reflect GoT improving fiscal space.

## Agricultural and rural sector issues

1. Tajikistan is a landlocked country, bordering Afghanistan in the south, China in the east, Kyrgyzstan in the north, and Uzbekistan in the west. Country's population has reached 9.126 million people in 2018.<sup>22</sup> The country is faced with poor infrastructure, especially in rural areas, lack of machinery and other inputs, lack of access to proper education and health systems exacerbated by the rigid continental climate making agriculture highly susceptible to risks, in particular in three regions of the country, in particular Soghd, Region of Republican Subordination and Khatlon. Extreme poverty and shortages of heating, power and water, combined with the poor state of the banking sector due to the regional economic crisis, pose some threats to political stability in 2017-18.
2. Agriculture is a major component of the Tajik economy. In 2018 it accounted for 18.7% of GDP and it plays a significant role in the rural population's livelihoods and food security. In 2018 it employed 60.8% of the workforce according to government statistics. According to the Workforce Survey by the Agency on Statistics under the President of Tajikistan in 2016, the share of male and female employed in agricultural sector are 35.5% and 60.8% accordingly.<sup>23</sup> Despite its critical importance, the agricultural resource base is characterized by limited arable land. Of the total land area of 141,387 km<sup>2</sup>, 93% is mountainous and 26% or 3.7 million hectares can be considered as agricultural land. Of this total, 18% is arable, 4.1% is under perennial crops (orchards and vineyards) and 77.2% is pastures and hay meadows.<sup>24</sup>
3. Agriculture is mainly focused on growing wheat, cotton, potatoes, vegetables, gourds, grapes and cattle breeding. Compared to the Soviet period, the acreage of cotton and cotton production has declined by 2.5-3 times, while the acreage, size of the harvest and volumes of wheat, potato, vegetables and fruit has substantially increased. The Khatlon oblast is the leader in terms of the total volume of production, especially of cereal crops, cotton, vegetables, and gourds.
4. As a result of a land reform process which started in 1997, the former collective and state farms have been reorganized and the following major three types of farms emerged: (i) large state farms inherited from the Soviet system; (ii) private dehkan farms, comprising of individual, family and collective farms, the latter managed by former managers on behalf of workers with land share certificates; the former two with associated land use titles conferred with 50-year leases that can be bought and sold since 1997; and (iii) household farms. All land holders have long-term land lease entitlements often tradable and inheritable. In 2018 all arable land was shared among (i) dehkan farms ( 63.9%); enterprises ( 14.6%); and household plots ( 21.5%).<sup>25</sup>
5. The individual households, despite their small size, are responsible for over 62% of country's agricultural production and in some agricultural sub-sectors their contribution goes even higher (94% for milk, 95% for meat). For vegetables it is lower, 49%.
6. The country's leading crop is wheat occupying around 33.8% of irrigated land (counting all seasons) and cotton (22.5%).<sup>26</sup> Cotton is exported enabling the country to earn the hard currency very much needed by its economy. Wheat in turn ensures country's food security, especially for the poor. Livestock is a key part of the agriculture sector and is also of critical importance in the coping strategy of poor rural households.

<sup>22</sup> Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

<sup>23</sup> Agency on Statistics under the President of Tajikistan. "Labour Market in Tajikistan. 2019" page 251

<sup>24</sup> Agency on Statistics under the President of Tajikistan. "Agriculture in Tajikistan. 2019", pages 22-25

<sup>25</sup> Agency on Statistics under the President of Tajikistan. "Agriculture in Tajikistan. 2019", page 23

<sup>26</sup> Agency on Statistics under the President of Tajikistan. "Agriculture in Tajikistan. 2019", pages 29

7. The agricultural sector is in general characterized by poor efficiency; productivity and incomes are low. Key factors that limit development include lack of access to: finance, modern agricultural machinery and equipment (see below), modern technologies and farming practices, and agro-services.
8. Rural Poverty. Tajikistan was one of the poorest members of the former USSR and after independence poverty increased sharply as a result of an abrupt termination of economic support from the Soviet Union and an extended civil war after independence in 1991 that derailed all economic activity. By 1997, GDP had fallen by 60% to US\$175 per capita. Improved political and economic stability since 1999 have, however, provided a base for a recovery.
9. The economic difficulties of the country have stalled poverty reduction as of late. The fall in remittances (33% in 2015 and 12% in the first half of 2016 in nominal US dollar terms<sup>27</sup>) has a particular effect on the rural poor; remittances stood for 24% of total income poverty reduction in rural areas (in contrast to 18% in urban areas)<sup>28</sup>. This considerably heightens the importance of the agricultural sector as a source for income. Yet, with its fast-growing population, Tajikistan has a comparatively and increasingly low per capita cropland, and the low level of productivity combines to a shortfall in supply. Tajikistan imports over 50% of its food, most of which are staples such as wheat, wheat flour and oil, and poor people even in rural areas typically need cash to satisfy their basic needs. Malnutrition remains an issue as one third of the total population suffer from undernourishment. Prevalence of stunting among the under-5 children is 26.8% in comparison to 19.6% in Uzbekistan.<sup>29</sup>
10. Incidence of poverty is above average in rural areas (36.1%) which host over 80% of the total poor<sup>30</sup>. Poverty also has geographical dimensions with Khatlon, Districts of Republican Subordination (DRS) and Gorno-Badakhshan Autonomous Oblast (GBAO) recording poverty over 37% in 2014. In absolute numbers, however, the poor in Soghd exceed those in GBAO as the former is much more populated (about 30% of the total population in the country). One fifth of the population in Tajikistan is affected by food insecurity<sup>31</sup>.

<sup>27</sup> National Bank of Tajikistan data quoted in *Country Report: Tajikistan*, Economist Intelligence Report, February 2017.

<sup>28</sup> Azevedo, J.P. et al, *Poverty Reduction and Shared Prosperity in Tajikistan: A Diagnostic*, World Bank, June 2014.

<sup>29</sup> ADB, *Country Partnership Strategy: Tajikistan, 2016–2020*, 2017.

<sup>30</sup> The Agency for Statistics ('TajStat') 2015 data quoted in *The World Bank-Tajikistan Partnership Program Snapshot*, World Bank Group, April 2016.

<sup>31</sup> WFP, *Tajikistan: Food Security Monitoring*, Bulletin Issue 17, June 2016.

## **SECAP background study**

### **Introduction**

1. This SECAP background study considers (i) the specific context (including sector and wider institutional and legislative framework and its alternatives) in which the country programme is likely to be implemented, and (ii) the likely implications for IFAD's work. The study is based on a review of the key pertinent documents and consultation with relevant stakeholders. It uses mainly secondary information and was undertaken during the development of the COSOP.

### **Part 1 - Situational analysis and main challenges**

#### **A. Socio-economic situation and underlying causes**

2. The country's population is concentrated at lower elevations, with around 90% of the people living in valleys; overall density increases from east to west. The population of Tajikistan is primarily rural and dependent on agriculture. Limited cropland, low yields due to underdeveloped agricultural technologies and poor connectivity to markets are among the factors of low-income levels of the farming households.
3. Poverty. The percentage of population below \$1.90 at 2011 purchasing power parity line dropped from 10.4% in 2007 to 4.7% in 2009. Extreme poverty fell from 41.5% in 2003 to 13.8% in 2009. Inequality as reflected by the Gini index dropped from 0.33 in 2003 to 0.31 in 2009. Poverty incidence declined by 40.3% in urban areas and 34.6% in rural areas from 2003 to 2012. Urban poverty rates fell from 68.6% in 2003 to 49.4% in 2007 and 28.5% in 2012. Rural poverty was reduced from 73.8% in 2003 to 55% in 2007 and 39.2% in 2012. Extreme poverty rates in urban areas fell from 39.4% in 2003 to 18.9% in 2007 and 10% in 2012, while in rural areas it dropped from 42.3% in 2003 to 16.4% in 2007 after which it has remained at the same level.<sup>32</sup>
4. Food insecurity. One fifth of the population in Tajikistan is affected by food insecurity<sup>33</sup>, and household food security is further negatively impacted because of recent reductions in remittances - 80% of remittances are used to purchase food<sup>34</sup>. It is also argued that the country's food insecurity will increase in the long run because of limited capacity to respond to climate-induced shocks, which would adversely affect agricultural production<sup>35</sup>. In addition, food insecurity is exacerbated by (i) limited irrigated land that accounts for 95% of crop production, (ii) underdeveloped agriculture, and (iii) poor connectivity between markets and agricultural production areas.<sup>36</sup>
5. Malnutrition. Malnutrition is still an issue in Tajikistan, where one third of the total population suffers from undernourishment. Half of all children under five suffer from iodine deficiency, while a quarter suffers from stunting. The Nutrition and Food Safety Strategy for Tajikistan (2012-2020) has been developed to establish nutrition and food safety goals and provide a coherent set of integrated actions,

<sup>32</sup> ADB, 2016 ; Country Partnership Strategy: Tajikistan, 2016–2020.

<sup>33</sup> WFP, *Tajikistan: Food Security Monitoring*, Bulletin Issue 17, June 2016.

<sup>34</sup> While labour earnings and remittances were the main driving forces behind income poverty reduction during the period 2003 – 2009, the importance of these factors differed between rural and urban areas: employment played a role for reducing urban, but not rural poverty. Remittances were responsible for 24% of total income poverty reduction in rural areas in contrast to 18% in urban areas (Azevedo, J.P. et al, *Poverty Reduction and Shared Prosperity in Tajikistan: A Diagnostic*, World Bank, June 2014).

<sup>35</sup> Asian Development Bank (ADB) Country Partnership Strategy – Tajikistan 2016-2020. August, 2016.

<sup>36</sup> *Ibid.*

- spanning different government sectors and involving public and private actors and to be considered in the national policies and health system governance.<sup>37</sup>
6. Migration. The economy is highly dependent on remittance inflows that grew from about 6.4% of GDP in 2002 to 49.6% in 2013, then down to 41.4% in 2014 and 33.4% in 2015<sup>38</sup>. Out of a population of 8.4 million in 2014, 0.67 million are migrant workers<sup>39</sup>, 90% of whom work in Russian construction and trade sectors. As a result of tightened migration legislation in the Russian Federation, 13.7% workers returned to Tajikistan in 2015. As of January 2016, 333,391 were banned from re-entering for 3–5 years.<sup>40</sup>
  7. Gender. As a consequence of out-migration, the number of female-headed households is high<sup>41</sup>. Analysis on the 2007 the Living Standards Measurement Survey found a higher-level extreme poverty among female-headed households (22.9%) than male-headed ones (17.0%). About 75% of all workingwomen are engaged in agriculture<sup>42</sup>, but forms of their participation are variable and complex, reflecting entitlement according to land reforms, land types, labour dynamics and other factors. No laws or regulatory provisions discriminate against women. In 2010, government adopted a National Strategy for Women's Empowerment for 2011–2020. Equal rights and opportunities for men and women are also codified in the 2005 Law on State Guarantees of Equal Rights for Men and Women and Equal Opportunities in the Exercise of Rights. The Programme for Reforming the Agriculture Sector of the Republic of Tajikistan for 2012-2020 recognizes the important roles women play in agriculture. In particular, the Programme proposes to pay particular attention to gender equality in long-term land tenure, access to finance, capacity building and mitigating the effects of climate change on particularly vulnerable groups, including female-headed households (FHHs).<sup>43</sup>

## **B. Environment and climate context, trends and implications**

8. Tajikistan is a mountainous region dominated by the Trans-Alay Range in the north and the Pamirs in the southeast; western Fergana Valley in north, Kofarnihon and Vakhsh Valleys in southwest. The terrains of Pamir, Tien-Shan, and the Gissar-Alay mountains occupy 93% of its territory, and the within-country altitude varies from 300 (Syr Darya) to 7,495 m (Qullai Ismoili Somoni) - almost half the country lies above 3,000 m. The eastern mountains are home to many glaciers and lakes (the Fedchenko Glacier, surrounding the country's highest peaks, is the largest non-polar glacier in the world), while the lowest elevations are found in the northwest, southwest and in the Fergana Valley. Tajikistan is made up of twelve ecosystems: nival glacier, high mountain desert, high mountain meadow and steppe, mid-mountain conifer forest, mid-mountain mesophylllic forest, mid-mountain xerophytic light forest, mid-low-mountain semi-savanna, foothill semi-desert and desert, wetlands, agroecosystems, urban, and ruderal degraded.
9. Biodiversity. Significant abundance of species diversity of flora and fauna, valuable genetic resources, endemic and epibiotic species of flora and fauna have evolved in the varied environmental conditions of Tajikistan. Currently this diversity is contained in natural ecosystems, and, partly, in agricultural ecosystems. Tajikistan has a rich biodiversity, characterized by approximately 23,000 different flora and fauna species, 1,900 of which are endemic. Tajikistan's biodiversity is also globally important: eleven plant species have been identified as

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<sup>37</sup> FAO, 2014. Eastern Europe and Central Asia Agro-Industry Development Country Brief. Tajikistan, [http://www.fao.org/fileadmin/user\\_upload/Europe/documents/Publications/AI\\_briefs/AI\\_briefs2014/AI\\_Brief\\_Tajikistan\\_new.pdf](http://www.fao.org/fileadmin/user_upload/Europe/documents/Publications/AI_briefs/AI_briefs2014/AI_Brief_Tajikistan_new.pdf)

<sup>38</sup> ADB, 2016

<sup>39</sup> Data of the Ministry of Labour, Migration, and Employment of Population of the Republic of Tajikistan.

<sup>40</sup> International Organization for Migration. 2016. *An overview of current migration trends in Tajikistan*. Dushanbe.

<sup>41</sup> The Demographic and Health Survey (DHS) in 2012 found 21% of the total families are female-headed.

<sup>42</sup> M. Abdulloev, M., *Gender Aspects of Agriculture*, Agency on Statistics, 2014.

<sup>43</sup> FAO, *National Gender Profile of Agricultural and Rural Livelihoods: Tajikistan*, 2016.

important for selective breeding, including *Aspicilia oxneriana*, *Hordeum bulbosum*, *Fritillaria regelii*, *Tulipa subquinquefolia*, *Punica granatum*, *Ficus carica*, *Juglans regia*, *Pistacio verae* and others – two of which were included in the IUCN Red Book(2006): Darvaz dogwood (*Swida darvasica*) and apple-tree (*Malus sieversii*). Animals of global importance include: markhor (*Capra falconeri*), snow leopard (*Uncia uncia*) and urial (red sheep) (*Ovis vignei*) . Tajikistan's protected areas system includes four nature reserves, one national park that covers nearly half of the Tajik Pamir, the Shirkent and Saryhosor natural-historical parks, several Ramsar sites and 13 species management areas. Overall, protected areas occupy almost 22 per cent of the country.

10. Water resources in Tajikistan are mainly formed from glacial meltwater, frost and seasonal snow cover in the Pamir Mountains. The current glaciers, containing 550 cubic kilometers of fresh water, cover 7,000 km<sup>2</sup> or 4.8% of the land area of Tajikistan . In addition, Tajikistan water resources include also river flows, groundwater, springs, lakes and other water bodies. The total area of all lakes in Tajikistan is 700 km<sup>2</sup>. Tajikistan's rivers reach high-water levels twice a year: in the spring, fed by the rainy season and melting mountain snow, and in the summer, fed by melting glaciers. The summer freshets are the more useful for irrigation, especially in the Fergana Valley and the valleys of southeastern Tajikistan. Waters of the large rivers are only partly used for irrigation in Tajikistan. Because of the steepness of fall and the huge amount of water in the rivers, Tajikistan has great energy generating potential that makes half the total hydro potential in Central Asia . However, due to warming, the area and volume of glaciers continues to shrink and this situation enhances the risk of droughts; the resulting degradation of aquatic ecosystems can cause damage to both the economy and the population.
11. Forests. They only take up 3% (421,000 ha) of the land area of the country. Most of the forest (150 thousand ha) consists of evergreen, low productive and diffused Juniper forests (*Juniperus turkestanica*, *J. Seravcshanica*, *J. Semiglobosa*). The broad-leaved forests cover approximately 52 thousand ha. They consist predominantly of walnuts (8 thousand ha), Turkestan maple (44 thousand ha), and Asian wild apples (*Acer turkestanicum*, *Juglans regia*). Shrub forests cover approximately 15 thousand ha growing on the mountain plateau at an altitude of 2,000-3,500 m. Tugai Forests consisting of Asiatic poplar, tamarix, along with reed tangles and other vegetation (*Populus pruinosa*, *Elaegnus angustifolia*, *Tamarix laxa*, *Phragmites communis*) grow in the hotter lowland districts of Tajikistan and on the river floodplains. Desert saxaul forests grow in the south and cover less than 8 thousand ha; they are used as pasture during spring and autumn.
12. Pasture. Pasture make up 80% of agricultural land and are mainly found in the Khatlon region and the Districts of Republican Subordination (DRS). In the east of the Pamir the condition of the teresken (Eurotea) pastures are critical, due to the local population who started a massive uprooting of teresken, a very good animal fodder, because of lack of other energy sources. This has resulted in the desertification of highland pastures. In other districts cattle often graze near human settlements and thus local pastures have become overgrazed and degraded. More than half of the natural pastures in the country are in the highlands, at altitudes varying from 1,700-2,000 to 3,500 m, and can be used for less than 100 days a year, mainly in summer. Access to these summer pastures has become difficult due to problems related with distant pastures, as well as the conditions of roads and bridges. On the lowland pasture, a reduction of productivity and an increase of soil erosion and overgrazing have been observed because of changes in the stand composition, predominantly of 'non-grazeable' grass.
13. Climate. The climate of Tajikistan is classed as continental, but its mountainous terrain gives rise to wide variations. In those areas where cultivation takes place,

which is mainly in the floodplains of the rivers, the climate consists of hot, dry summers and mild, warm winters. The average annual precipitation is about 700mm, ranging from less than 100mm in the southeast up to 2,400mm on the Fedchenko Glacier in the central part of the country. Precipitation occurs during the winter season, mainly between September and April. The annual mean temperature depends partly on altitude and varies between +17°C in hot southern districts to -6°C and lower in the Pamir highlands. The absolute maximum temperature recorded is 48°C in July, the absolute minimum temperature -49°C in January. The daily temperature range is about 7°C in winter and 18°C in summer.

14. High dependency on glacier-fed rivers for water supply and irrigation makes the country vulnerable to climate change, floods; besides seismic risks. Climate projections up to 2100 forecast a decrease in average precipitation and an increase in droughts, and annual mean temperature is projected to increase by 1.7°C in Pyanj river basin and 1.5°C in Vakhsh river basin by 2050; by 2100, temperatures are to rise by 3.6°C . There are serious implications also for glaciers and water resources. Since 1930, total area of glaciers declined by one-third, and is expected to fall a further 15-20 percent over the next 30-40 years, with many small glaciers disappearing altogether. Due to intensive melting of mountain glaciers, water inflow into major rivers will initially increase, but then will drastically decrease in the longer-term.
15. Precipitations. Approximately 75% of annual precipitation takes place during the colder times of the year. While the majority of precipitation falls in mountain districts which are open to humid air masses from the west, some districts protected from humid air masses by high mountains have less precipitation (including the deep and closed valleys, mountains and highland plateau in the eastern part of the Pamir) have less than 100 mm per year. The hot lowland deserts in the south of Tajikistan also have a low level of precipitation. The maximum level of precipitation is observed in the mountains of central Tajikistan, which experiences 1,000-1,800 mm per year.
16. Temperature. Tajikistan has experienced an increase in temperature, which has serious implications on water resources. According to the TNC, the biggest increase in annual mean temperature over a period of 65 years (until 2012) has occurred in southern Tajikistan, including the region of Khatlon (from +0.5°C to +1 .C, with the highest increase of +1.2 .C in Dangara) and Dushanbe (+1 .C). As a result of the warmer climate, there are now 5-10 more frost-free days per year, with earlier dates with average temperatures above zero in spring and autumn.

### **C. Climate change impact**

17. High temperatures. The high temperatures during the first decade were mainly due to climatic characteristics, and a reduction in intensive irrigation networks and the area of large water reservoirs. The last two decades, especially 2000-2010, were also characterized by increased temperatures and continuous heat.
18. Fogs complicate transport movement. The high humidity during fogs events accelerates corrosion and the aging of paint. A tendency towards an increase in the days with advection fog was observed. This is a result of an enhanced role of southern cyclones and advection of warm air masses.
19. Dust storms occur during strong winds when sand and dust rise up leading to reduced visibility. In Tajikistan dust storms are mainly observed in southern desert and semi-desert districts, especially in Shaartuz. Haze are most frequent during dry summer-autumn period. The number of days with dust storms and haze in southern and central Tajikistan has declined because of an increase in irrigated land and reduction of intensity and frequency of intrusions of cold air masses from west and northwest.
20. Climate warming over the next 50 years might result in global climatic catastrophes. In the arid areas of Tajikistan droughts and desertification are likely

and these in turn may lead to more frequent storms in the region and countries neighboring with Central Asia.

21. Winds. An analysis of dynamics of strong winds revealed that the number of days with western winds decreased as a result of fewer cold western intrusions. In terms of consequences, heavy precipitation creates the most dangerous events such as sudden rise of water level in the rivers, floods mudflows and avalanches. Therefore a reduction of number of days with thunder is linked to reduction in the number of cold intrusions.
22. Drought and dry weather conditions. Drought is one of the dangerous meteorological events and it can result in considerable losses during extreme situations. The drought of 2000- 2001 in Tajikistan and in neighboring Central Asian countries is considered as one of the most large scale natural disasters of the last decade in the region. A large part of the densely populated areas of Tajikistan lives in arid zones and both less extreme localized drought and extreme droughts that cover large areas are experienced. These droughts mostly affect the southern densely populated districts together with the Gissar valley where the highest number of years with average and extreme droughts has been recorded.
23. Agriculture. According to the assessment of WB (2008), Tajikistan tops the list of 28 countries of Central and Eastern Europe, Caucasus and Central Asia on the Climate Risk Index being a sensitive country with low adaptation potential. The vulnerability assessment of UNDP (2012) revealed drought as the most devastating consequence of climate change at present and in the future. Extreme temperatures combined with droughts reduce the amount of available water, causing considerable losses to crop and pasture productivity, and the rise in the price of goods as was the case in 2000-2001, and in 2008. The negative impact of climate change over the last decade includes floods in Pyanj, Vakhsh, Zerafshan and Kafernigan river basins, desertification of fertile lands in southern districts of the country, land erosion resulting from inadequate irrigation and intensive precipitation, a shortage of water due to droughts, and loss of agricultural crops due to heat and frost.
24. The deficit of water for irrigated crops is likely to increase, and agriculture and pasture soils will become more prone to degradation due to the projected increase in torrential rainfall, floods, mudflows and landslides. Current fodder varieties have been impacted by prolonged summer heat waves. Furthermore, pastoralist communities have no access to information regarding disaster risk and no capacity to mitigate negative climate change impacts. The drought-induced lack of pasture and fodder may lead to overgrazing, animal death, or force livestock owners to destock herds they are unable to feed. In addition, and due to the increased intensity of rains, loss of soil and erosional processes the sediment load of rivers will increase which will result in further sedimentation of irrigation channels, reservoir pumping stations and reservoirs. The current efficiency of irrigation systems is low and may be further aggravated by the water problem.
25. Environmental issues. The major environmental problems in Tajikistan include: (i) natural disasters (ii) Land degradation (iii) Deforestation and desertification (iv) limited availability of clean drinking water (v) low levels of water treatment (vi) deterioration of wildlife and protected areas (vii) threats of soil pollution and, especially, nitrate contamination of surface water.
26. The main causes of land degradation are: (i) poorly adapted farming practices; (ii) overgrazing leading to erosion; (iii) illegal forest harvesting; (iv) population growth; (v) climate change that is already exacerbating land degradation problems; and (vi) poor national and local capacity to deal with sustainable land management issues. As of 2017, Tajikistan has made little investment towards climate change adaptation and for the adoption of Climate Smart Agriculture technologies.

27. Vulnerability analysis suggests that the most vulnerable areas are the eastern Region of Republican Subordination (RRS) Mountains, the Southern Soghd hills, and the Khatlon hills and lowlands.

#### **D. Climate change scenarios**

28. Precipitation and temperature scenarios. According to the different models an increased variation in maximum and minimum precipitation will be observed. There will be more intensive precipitation events, especially in Pamir. Geographically, the annual amount of precipitation is likely to decrease in southern Tajikistan and neighboring areas; and is likely to increase in mountainous parts of the country. An increase in temperature will be observed in all districts of the country. The risk of drought will increase due to an increase in total evaporation and earlier snowmelt. Insufficient winter precipitation (snow), especially in the mountainous glacier zone, may change river flow regimes. This, coupled with insufficient precipitation in spring will negatively affect water, energy and food security.
29. Water resources and glaciers. Climate change may possibly result in further increase inter-annual variability of discharge due to the reduced regulatory role of glaciers and the expected growth in the level of precipitation intensity. It is expected that the peak discharge in non-regulated rivers will shift to earlier months of the year, affecting the economic sectors dependent on water supply. By the middle of 21st century river discharge will possibly be reduced in summer and in early autumn, the period during which demand for water from agriculture is highest.
30. Agriculture and water management. The following hydro-meteorological events and related processes could cause considerable damage to the agricultural sector: high air temperatures followed by dry hot winds and droughts; unusually low temperature and continuous cold weather; intensive rain and hailstorms; mudflows and floods; pests and diseases. With the progressive drying climate in the southern districts of the country where farming is well developed, increasing desertification processes poses a growing threat to farming and requires response measures.
31. Degradation of pastures is a widespread problem and manifests itself in different ways but primarily through an increase in the proportion of 'non grazable' grass and decline in the productivity of pastures by 15-25%. The participatory vulnerability assessment carried out by UNDP (2012) in different parts of the country revealed that the main climate change related concern and adaptation priorities of the population included; improving access to clean drinking water, increasing the effectiveness and reliability of irrigation systems, better access to high quality seeds and sustainable land management practices. Reliable access to energy in rural areas is also among the top priorities.
32. Adaptation measures to climate change: The agriculture sector requires comprehensive measures to ensure food security and to sustainable production adapted to climate change. For the 3rd National Communication on Climate Change, given that more than 70% of the population lives in rural areas and is engaged in smallholding and agribusiness, there is a great potential for developing organic land management, livestock breeding, and gardening.

### **Part 2 -Institutions and legal framework**

#### **A. Institutions**

33. At the Presidential level, all the concerned key state agencies and programme executives report to the Executive Office of the President of the Republic of Tajikistan. Corresponding departments of the Executive Office of the President monitor and coordinate policies and the measures of different ministries and other

- state institutions, and inform high level officials on the adoption of national programmes and action plans.
34. At the Parliamentary level the Parliament (Majlisi Oli) plays a key role in the development of legislation and ensure its compliance with international treaties, including those on climate change. A diversity of Ministerial Departments and institutions are concerned by environmental as well as climate change issues, mainly:
35. The Committee on Environmental Protection (CEP) under the Government of RT, including its subcommittees at the local level, is the lead state executive body responsible for the implementation of state policy on hydrometeorology, the effective use of natural resources, as well as the control and protection of the environment. The CEP is responsible for developing an environmental policy and implementing the UNFCCC commitments. It is also responsible for the improvement of legal and regulatory systems of environmental protection.
36. The State Administration for Hydrometeorology under the CEP (Gidromet) is the national executive body responsible for the coordination of climate change related issues in Tajikistan. The Director of Gidromet is the national coordinator on UNFCCC.
37. The Centre on Climate Change operates under Gidromet. After the launch of PPCR, a Climate Change Secretariat and permanent Working Grouped by Deputy Prime Minister of RT were created.
38. The Ministry of Energy and Water Resources is the state executive body leading the implementation of a unified state policy and regulation of the fuel and energy sector, the management of water resources and promoting the use of renewable energy sources. The Ministry acts as the authorized body for implementing functions related to the Clean Development Mechanism of Kyoto Protocol and reporting to the UNFCCC. Also, the Ministry takes an active part in implementation of investment projects.
39. The Ministry of Economic Development and Trade is the lead executive body for oversight of the system of economic planning and forecasting. The mandate of the Ministry includes the formulation and implementation of economic development programmes, as well as strategies aimed at poverty reduction and sustainable development.
40. The Ministry of Finance of the Republic of Tajikistan ensures the implementation of state policy in the sphere of public finance management, conducts legal regulation of budget and tax policies, and is also responsible for budget financing of various sectors of the economy. In addition, the Ministry of Finance is an authorized state body in the sphere of public debt management and attraction of public investments.
41. The State Committee on Investment and State Property Management of the Republic of Tajikistan is responsible for implementation of state policy in the sphere of foreign investment attraction, public property management, privatization of public property in the Republic of Tajikistan, as well as implementation of the entrepreneurship support programs.
42. The MOA develops and coordinates the state policy, programmes and plans in the agricultural sphere. The Ministry also oversees the Academy of Agricultural Science, which is the Centre of agrarian science closely linked to the Tajik Agrarian University.
43. The Ministry of Industry and New Technologies is the state body developing and implementing a unified state policy in the industrial sector. In the field of environment and climate change, the Ministry is in charge of developing and implementing multi-sectoral research and development programmes and innovative projects. The Ministry oversees the implementation of investment projects using modern energy saving technologies and 'green' products.

44. The Ministry of Education and Science is the key executive body which implements a unified state policy and regulates legal requirements in education and science, teaching, research and development, as well as social protection of students enrolled in education and science institutions. The Ministry takes an active part in the development and implementation of environmental programmes in schools and higher education institutions.
45. The Ministry of Health and Social Protection includes the State Sanitary and Epidemiological Service (which has 75 oblast, town and district level Centers of Sanitary and Epidemiological Monitoring), the Republican Tropical Diseases Centers and Healthy Lifestyle Centers, as well as centers related to the problems of nutrition and prophylactic disinfections. These structures cover issues related to climate risk reduction and prevention of diseases in the context of climate change and extreme water and weather related events. Under the regional health and climate change programme of the World Health Organization (WHO), a Strategy for Health and Climate Change in Tajikistan was developed.
46. The Forest Agency (FA) under the Government is the central executive body of the Republic of Tajikistan implementing functions related to forest management. This includes the development and implementation of a unified state policy, as well legal and normative regulations related to the management of forests and forest resources, hunting and game management, plant and animal life, and also protected areas, including management and state oversight functions. The Forest Agency (FA) is the holder of management rights over 1,336,331 ha . The FA administers 478,171 ha of pasture<sup>44</sup>. The Agency takes an active part in the implementation of programmes and projects on climate change.
47. The State Statistics Agency under the President is the state body responsible for statistics policy and economic analysis. The Agency implements its work through the collection and dissemination of statistical data based on the principles of objective and comprehensive analysis of socio-economic and environmental processes taking place in the country. The Agency also registers administrative territorial units and settlements.
48. State Committee on Land Management and Geodesy is the lead state body in the sphere of land use, as well as related reforms and land inventories. The Committee is responsible for the control of land use, making inventories and the registration of land use rights, setting land tax, monitoring the changes in land use and in forest management.
49. The Committee on Emergency Situations and Civil Defence (CoES) is engaged in early warning, disaster prevention and recovery, as well as disaster risk reduction. The early warning and monitoring system for water overspill from Lake Sarez is operating under the oversight of CoES. The CoES also controls and forecasts natural disasters and undertakes laboratory analysis.
50. It is worth noting that, due to structural changes decided in December 2013, an important decision has been taken with regard to climate change through the formation of a Ministry of Energy and Water Resources (previously two separate agencies), and an increase and expansion of the functions of the State Committee on Land Management and the Ministry of Health and Social Protection, as well as the creation of the Local Development Committees.
51. Hukumats, the local district level administrations, are a key state stakeholder on the ground. District Hukumats are a major body responsible for land management, including allocation of communal land (mainly grazing) to legal entities such as PUUs, and individual farmers from state land fund (state land reserve) though the process of allocation of land rights has been basically completed. Hukumats are responsible for protecting land users' rights.

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<sup>44</sup> Data of the State Forest Agency (SFA) under the Government of Tajikistan.

## B. Policy and regulatory frameworks

52. Policies. The National Development Strategy for the period until 2030 (01 September 2016), and its Medium-term Development Strategy 2016-2020 (MDS), aim at improving living standards of the population on the basis of sustainable economic development of the country. More specifically the strategy aims at: (a) ensuring energy security and efficient energy saving; (b) ensuring food security and access to high quality products by the population; and (c) raising employment of the population. In the sphere of energy security shall be set forth the following priorities: (a) diversification of energy sources; (b) use of renewable energy sources; and (c) use of hydropower generated from big and small rivers. In the sphere of food security shall be set forth the following priorities: (a) promotion of agrarian and water management reforms; (b) stabilization of agrarian sector in order to ensure physical access to foodstuffs of the population; (c) diversification of agricultural production; (d) improvement of access to high quality seeds and fertilizers, and introduction of new agricultural production methods; and (e) raising efficiency of irrigation and drainage infrastructure.
53. Legislation. Regarding the legislation several laws were adopted in the fields of agriculture, rural development and natural resource management. The following table presents the main relevant legislative texts.

| Nº  | Name of legal document   | Number | Date of adoption |
|-----|--|--------|------------------|
| 1.  | Water Code of the Republic of Tajikistan   | Nº 34  | 29.11.2000       |
| 2.  | Land Code of the Republic of Tajikistan (amended by the Law of the Republic of Tajikistan dated 1 August 2012, Nº891)                              | Nº 326 | 13.12.1996       |
| 3.  | Forest code of the Republic of Tajikistan  | Nº 761 | 02.08.2011       |
| 4.  | Law of the Republic of Tajikistan "On dehkan farms"  | Nº526  | 19.05.2009       |
| 5.  | Law of the Republic of Tajikistan "On Food Security"   | Nº 641 | 29.12.2010       |
| 6.  | Law of the Republic of Tajikistan "On Pasture"   | Nº951  | 19.03.2013       |
| 7.  | Law of the Republic of Tajikistan "On poultry farming"   | Nº 633 | 21.07.2010       |
| 8.  | Law of the Republic of Tajikistan "On fish farming"  | Nº 220 | 22.12.2006       |
| 9.  | Law of the Republic of Tajikistan "On Seed Production"   | Nº355  | 05.01.2008       |
| 10. | Law of the Republic of Tajikistan "On Veterinary Medicine"   | Nº 674 | 29.12.2010       |
| 11. | The Law of the Republic of Tajikistan "On Land Reform" (amended by the Law of the Republic of Tajikistan dated 3 March 2006, Nº175)                | Nº 604 | 14.03.1992       |
| 12. | The Law of the Republic of Tajikistan "On Environmental Protection" (amended by the Law of the Republic of Tajikistan dated 18 July 2017, Nº 1449) | Nº 760 | 02.08.2011       |
| 13. | The Law of the Republic of Tajikistan "On bowels of the earth" (amended by the Law of the Republic of Tajikistan dated 28 December 2013, Nº 1048)  | Nº 983 | 20.07.1994       |
| 14. | The Law of the Republic of Tajikistan "On biological security" (amended by the Law of the Republic of Tajikistan dated 30 July 2007, Nº 330)       | Nº 88  | 01.03.2005       |

## C. Programmes and partnerships

54. Donor Coordination. With an overall objective to strengthen aid effectiveness in Tajikistan, the Development Coordination Council (DCC) was established in 2007

to facilitate information exchange and collaboration within the development community, as well as foster dialogue on shared priorities with the Government of Tajikistan. The DCC functions as development partners' coordination mechanism with the GoT in support of the National Development Strategy 2016-2030 and the Mid-term development Strategy 2016-2020. The heads (or in their absence, deputies) of 28 bilateral, multilateral and UN agencies comprise the Council.

55. Within the DCC most of the donors and international organizations have adopted the same priority fields in rural areas, in focusing on water and watershed management, rural energy efficiency, agricultural productivity and market efficiency, crop diversification and value chains' strengthening, development of agricultural services and environments as well as horizontal activities such as capacity building and institutional development at various levels, information-based decision-making and support to policy dialogue. In agriculture development, there is a consensus for the embedment of the development of smallholder agriculture into a wider value chain approach.

### **Some main donors**

56. European Union. The overall EU cooperation objective for Tajikistan is to contribute to the reduction of poverty in rural communities by improving people's livelihoods and food security (through improved food availability and accessibility, including access to nutritionally adequate diet), respecting the natural resource base. The specific objectives followed by the EU cooperation with Tajikistan are: 1) to ensure the development of rural communities resulting from inclusive rural growth, sustainable on and off-farm wealth creation and income and employment-generating opportunities; 2) the sustainable use and management of natural resources and ecosystems, and resilience to extreme climatic conditions. To this end, the EU allocated €251 million over the period 2014-2020.
57. UNDP. The UNDP country programme coincides with that of the new National Development Strategy, 2016-2030. The priorities of the proposed country programme are aligned with those of the new United Nations Development Assistance Framework (UNDAF), 2016-2030 and the National Development Strategy, and in line with the UNDP strategic plan (2014-2017).
58. UNDP programme will aim at transformational development results in the following priority areas: (a) improved governance, rule of law and access to justice; (b) sustainable and equitable economic growth; (c) social equity and protection of vulnerable groups from violence and discrimination; and (d) resilience and environmental sustainability.
59. ADB. The Asian Development Bank is a strong partner for Tajikistan and provides loans and grants in a wide range of socio economic fields. The table below presents the active ADB project in the rural area and water resource management.
60. World Bank. The strategic goal of the WB Country Strategic Partnership (CPS) is to help reduce extreme poverty and promote shared prosperity by expanding opportunities for the private sector and excluded groups, thus supporting transition to a new growth model. CPS support would be provided through targeted interventions organized around broad areas of engagement: 1) Strengthen the role of the private sector by expanding micro, small and medium-sized enterprises (MSMEs) and increasing access to finance; 2) Social inclusion, by improving delivery of basic social services (social protection, water and sanitation, primary health care), while expanding access to higher education for youth from poor families, and to land rights for women; 3) Regional connectivity: the objective is to expand access to regional markets and global information and knowledge through infrastructure improvement. The table below presents the main active project of the World Bank in the fields of rural area and water management.

## **Part 3 - Strategic recommendations**

### **A. Lessons learned**

61. Lessons learned from IFAD's supported grants and projects IFAD's overarching objectives in Tajikistan are to improve the livelihoods of poor rural people by strengthening their organizations and enabling them to access productive technologies and resources. The major IFAD on-going operations in country are: The Khatlon Livelihoods Support Project (KLSP), which was started in 2009 and was restructured in 2013: the coverage was reduced to two districts, Muminobod and Shurobod, and the total IFAD grant financing was reduced to US\$9.3 million; The Livestock and Pasture Development Project (LPDP) became effective in August 2011, and constitute an investment of US\$ 15.8 million (the IFAD grant amounts to US\$14.6 million). The implementation of the project has progressed well and the overall performance is rated as satisfactory by IFAD supervision; the LPDP II is in the continuity of the LPDP I for an investment of US\$ 24 million; improving access of communities to productive infrastructure and services leading to sustainable agricultural production and equitable returns. The IFAD investment in this project is of US\$ 39.3 million.
62. Among the more important lessons of a general nature from LPDP are: PUU establishment requires time and effort. LPDP experience, as well as lessons learned from other similar initiatives in Tajikistan, demonstrates that inclusive community mobilization is a time and resource consuming process. LPDP experience has shown that the establishment of the legal, social and organizational structures of the PUU and the PUU Board necessary for accessing pasture lands, preparing mid-term pasture management plans and identifying sub-projects requires at least one year of intensive social mobilization and empowerment.
63. The social mobilization process developed and implemented by LPDP is greatly appreciated by all stakeholders. However, in communities, where PUUs have been established it is necessary to extend the mobilization support in order to strengthen these young institutions, empower their Boards, and install and enhance accountability and transparency mechanisms for better governance. In order to expand coverage and compare approaches to social mobilization employed by different organizations the PMU contracted MSDSP, Caritas, and German Agro Action to mobilize pasture users into PUUs in the six target districts of Khatlon. The experience of engaging three CFs with different approaches, targeting different districts has been a learning process for the CFs and for the PMU. All three CFs have their own sets of comparative advantages, but all were instrumental in setting up PUUs within the first year of operation.
64. Among the specific, operational key lessons learned and adopted from IFAD experience are: (i) the targeting strategy has been found to be successful in reaching poor and vulnerable communities and households and should be maintained; (ii) while social cohesion issues of the PUUs have been adequately addressed by the social mobilization process, the building of technical capacity needs to be more in focus and to be better resourced, something that has been given consideration in the design (iii) institutional strengthening, including in governance of PUUs needs to be continued beyond the first year of establishment; (iv) horizontal learning among local initiatives has proven to be effective for capacity building; (v) women income generation activities should go beyond livestock to diversify sources of livelihood and avoid non-productive increase of livestock; (vi) exposure to international experience in pasture management can be very instrumental in setting the national policy agenda; and (vii) strengthening of the sub-regional office for administrative and procurement functions speeds up implementation.

65. The experience of other donor agencies has shown that effective project implementation requires the following: (i) capable local management staff; (ii) international consulting assistance to provide international practice in technical fields and aspects; (iii) effectively functioning procurement and financial management system; (iv) flexibility in implementation to accommodate lessons as they emerge; (v) close supervision of and implementation support to project management to ensure that project implementation capabilities are aligned with the objectives; (vi) recognition that the central and local government administrations have very weak capacity and are under-resourced, and can therefore provide only limited support; and (vii) recognition of the vulnerability of project implementation to top-down approaches, because the need to involve all stakeholders, particularly beneficiaries, in implementation is understood inadequately or resisted.
66. The experience of the World Bank in the previous years shows that: 1) though many institutional, legal, and regulatory reforms were adopted to promote private sector development, their impact still needs to take full effect; 2) sustainable improvement in public service delivery requires a suitable combination of political leadership, dedicated civil servants, and the proactive engagement of civil society. 3) economic growth, private sector development, job creation (especially for young people), and education and training for employment are considered the four most critical areas that need support for reducing poverty and promoting shared prosperity.

### **Strategic actions and targeting**

#### **Access to climate change related funds**

67. The Republic of Tajikistan is a participating country of the international Pilot Programme for Climate Resilience (PPCR), funded by the WB, ADB, EBRD and DFID, under the Strategic Climate Fund (SCF), which is one of two multi-donor trust funds within the Climate Investment Fund (CIF). Tajikistan's PPCR investments focus on climate-proofing key water management and hydroelectric infrastructure, improving institutional capacities for effectively integrating climate resilience into national development and investment planning, and supporting land management measures to enhance rural livelihoods through greater resilience to climate-related shocks.
68. There are three main funding sources targeting adaptation to climate change and combating land degradation: GEF, GCF, Adaptation Fund. Concerning the GEF, it appears that all the resources for Tajikistan are already allocated. The Annex 1 lists the ongoing projects funded by GEF. However, IFAD could be proactive and already prepare the ground for a possible access to GEF7, by emphasizing on land degradation and promotion of a green economy.
69. The Green Climate Fund (GCF) is a global fund that supports developing countries in their climate mitigation and adaptation efforts. Established within the framework of the UN Framework Convention on Climate Change (<http://unfccc.int/secretariat/items/1629.php>) in 2010, the GCF represents the newest and largest architecture of climate finance with over US\$10 billion in pledges. With regard to Tajikistan the GCF recently approved 2 projects: 1) «Building climate resilience of vulnerable and food insecure communities through capacity strengthening and livelihood diversification in mountainous regions of Tajikistan » with the World Food Programme (USD 9.27 million) and: 2) « Institutional Development of the State Agency for Hydrometeorology of Tajikistan », with the Asian Development Bank (ADB) (USD 5 million). At this stage the GCF grants are already allocated and IFAD would wait for the next years to submit a proposal for cofinancing.

70. The Adaptation Fund (AP) seems to be the most promising for IFAD as a funding source. The Adaptation Fund finances climate adaptation projects in nine diverse sectors. Among them: 5 sectors are directly linked to IFAD activities in Tajikistan: Agriculture, Disaster Risk Reduction, Food Security, Rural Development and Water Management.
71. Tajikistan did not benefit until now of any national AF project. The AP website just mentions a regional project implemented by UNESCO, entitled "Reducing Vulnerabilities of Populations in Central Asia Region from Glacier Lake Outburst Floods in a Changing Climate (Kyrgyzstan, Tajikistan, Uzbekistan). The strategic objectives of the new COSOP, orienting IFAD support to cover the overall value chain, from agriculture production to access to the market, is in line with AP objectives, which give priority to the involvement of the private sector. In terms of partnerships IFAD should see how to be member of the Development Coordination Council. Different donors, met during the mission, expressed their interest to see IFAD leading a Working Group, maybe on Food Security, in deep cooperation with FAO and WFP. They would give the opportunity for IFAD to be more visible and close to partners as well as the Government.

**References**

Full SECAP Report: (Detailed report available at NEN)

## COSOP preparation process

- X. **Preparatory work.** Major policy and strategy documents of the Government of the Tajikistan Republic, national statistics data and relevant Government reports were reviewed and analyzed. Implementation of the IFAD funded programme in the Tajik Republic was reviewed, lessons learned collected and discussed with the key implementing partners and stakeholders in preparation for the RB COSOP.
- XI. **Design Team.** The COSOP was developed by Mr. Abdelhamid Abdouli, Country Programme Manager, a.i. in collaboration with Mr. Mikael Kauttu, IFAD Country Programme Manager, Mr. Antonio Rota, PMI LA, Mr. Youssef Ibrahim, Environmental Specialist, who was in charge of SECAP, and Ms. Mia Madsen (IFAD Programme Officer). Mr. Sadi Karimzoda Director of LPDP-I and LPDP-II and Ms. Zainab Kenjaeva IFAD Proxy Field representative contributed to the COSOP preparation.

|    | Entity  | Contact   | Address                               |
|----|---|---|---------------------------------------|
| 1  | IFAD Mission Field Visit                                    | Representatives of PUUs and Women Group   | Temurmalik District                   |
| 2  | World Bank  | Mr. Jan-Peter Olters, Country Manager of the World Bank in Tajikistan and Turkmenistan;<br>Email: <a href="mailto:jolters@worldbank.org">jolters@worldbank.org</a>  | 48, Aini Street,<br>Dushanbe          |
| 3  | United Nations World Food Programme (WFP)                   | Mr. Paolo Mattei - Representative/Country Director in Tajikistan<br>Email: <a href="mailto:pao.lo.mattei@wfp.org">pao.lo.mattei@wfp.org</a>   | 7 L. Tolstoy str.,<br>Dushanbe        |
| 4  | EU Delegation to Tajikistan                                 | Mr. Maciej Adam Madalinski, Head of Operations Section of the Delegation of the European Union to Tajikistan<br>Email: <a href="mailto:maciej.madalinski@eeas.europa.eu">maciej.madalinski@eeas.europa.eu</a> | 74, Adhamova Street,<br>Dushanbe      |
| 5  | UN Food and Agriculture Organization in Tajikistan          | Mr. Oleg Guchgeldiyev, FAO Representative in Tajikistan;<br>Email: <a href="mailto:Oleg.Guchgeldiyev@fao.org">Oleg.Guchgeldiyev@fao.org</a>   | 27 Rudaki ave., Dushanbe              |
| 6  | LPDP PMU Office   | Mr. Sadi Karimzoda, LPDP Project Director; LPDP staff; IFAD Mission Team  | 78 Bukhoro str., Dushanbe             |
| 7  | Asian Development Bank                                      | Mr. Pradeep Srivastava - Country Director Tajikistan Resident Mission<br>Email: <a href="mailto:psrivastav@adb.org">psrivastav@adb.org</a>  | 107 N.Hikmat Str., Dushanbe           |
| 8  | European Bank for Reconstruction and Development            | Mrs. Ayten Rustamova Head of EBRD Office in Tajikistan<br>Email: <a href="mailto:RustamoA@ebrd.com">RustamoA@ebrd.com</a>   | 34 Rudaki ave., Dushanbe              |
| 9  | State Committee on Investment and State Property Management | Mr. Ahmadzoda Orzu - Deputy Chairman<br>Email: <a href="mailto:siyavush1979@mail.ru">siyavush1979@mail.ru</a>   | 27 Shotemur Str., Dushanbe            |
| 10 | Ministry of Finance   | Mr. Qahhorzoda Faiziddin Sattor, Minister of Finance;<br>Email: <a href="mailto:faiziddin@inbox.ru">faiziddin@inbox.ru</a>  | 3 Academicians Rajabov Str., Dushanbe |
| 11 | Ministry of Agriculture                                     | Mr. Musoev Nusratullo, Deputy Minister;   | 5/1, Shamsi Str., Dushanbe,           |
| 12 | State Committee of Environmental Protection                 | Mr. Abdurahmonzoda Saidomron, Deputy Chairman;<br>Email: <a href="mailto:muhit@hifzitabiat.tj">muhit@hifzitabiat.tj</a>   | 5/1, Shamsi Str., Dushanbe,           |
| 13 | Swiss Cooperation Office SDC and Consular Agency            | Ms. Corinne Demenge, Deputy Country Director<br>Email: <a href="mailto:corinne.demenge@eda.admin.ch">corinne.demenge@eda.admin.ch</a>   | 3, L.Tolstoy Street, Dushanbe         |
| 14 | German International Cooperation (GIZ)                      | Mrs. Bernadette Neu, Country Director,<br>Email: <a href="mailto:bernadette.neu@giz.de">bernadette.neu@giz.de</a>   | 1, Ayni/Nazarshoeva str., Dushanbe    |
| 15 | Aga Khan Foundation Tajikistan                              | Mr. Yodgor Faizov- Chief Executive Officer;<br>Email: <a href="mailto:yodgor.faizov@akdn.org">yodgor.faizov@akdn.org</a>  | 137 Rudaki Ave., Dushanbe             |

## Strategic partnerships

| <i>Partnering objectives</i>                                       | <i>Partners/networks/platforms</i>   | <i>Partnership results and outcomes</i>   | <i>Justification for partnership</i>  | <i>Monitoring and reporting (to be completed for CRR and CCR)</i> |
|--|--|---|---|---|
| Engaging in policy and influencing development agendas             | Government of the Republic of Tajikistan; Technical and financial partners | Policy Dialogue with the Government<br>Satisfactory performance of the COSOP; Performing National M&E System for projects / programs<br>Good knowledge management system  | Continuation of ongoing support and partnership with the Government   |   |
|  | Agriculture Working Group  | Improved implementation of agrarian reform policy   | Government is actively engaging with AgWG on this issue   |   |
|  | Pasture Management Networking Platform                                     | Improved pasture management procedures  | Network Platform has held high profile event on this topic with private sector and government engagement  |   |
| Leveraging cofinancing   | Government   | Mobilization of funding for national strategies in agriculture  | Key partner   |   |
|  | Donors group   | Land and water development, Livestock and pasture development as well job creation for youth<br>Building Climate resilient and Sustainable management of natural resources<br>Cooperation with other stakeholders on climate change policy elaboration and implementation | Synergy with donors, Mobilize funds to covers the financing gap   |   |
| Enabling coordinated country-led processes                         | Technical and financial partners   | National platform for monitoring and evaluation of projects   | Continuation of ongoing support and partnership with Government   |   |
|  | UNCT   | Improved UNDAF monitoring   | In collaboration with the Government, major effort to improve data collection for indicators that will support results monitoring for IFAD projects   |   |
| Developing and brokering knowledge and innovation (including SSTC) | Technical and financial partners   | Involvement in natural resource management on the part of the CBOs (VOs and pasture users unions. Experience Sharing, Sustainable business models and Value chain development   | Knowledge management, Policy Dialogue and strategic coordination<br>IFAD will partner with research institutions to foster low-input demand-driven production and processing technologies such as renewable energy (for climate change adaptation and food security). |   |
| Strengthening private sector engagement                            | Citizen Engagement   | Food Security, better nutrition and job creation, Development of value chain approach   | Need to develop public-private-producer partnerships (4P)-based value chain approach for selected commodities   |   |
|  | Community-based organisations (CBOs): Village Organisations                | The programme focus will include institutional capacity-building of the   | Strategic partnership of IFAD, represents CBOs,   |   |

|                      |  |   |   |  |
|----------------------|--|---|---|--|
|                      | (VOs); Pasture Users Unions (PUUs), Pasture Users Associations (PUAs), Women's Common Interest Groups (CIGs) | public and community-based institutions, enhancement of agricultural productivity and production, and promotion of agroprocessing and access to markets | VOs, PUUs, PUAs and CIGs  |  |
| Enhancing visibility | AgWG   | IFAD ensures that its work is aligned and visible   | Support the Government in its resource mobilization process as well coordinate donors funds on agricultural sector<br>All key development partners participate, along with Government |  |
|                      | National and international organizations   | IFAD participates and presents at key forums and events   | Active national and international organisations that hold high profile events with links to beneficiaries in IFAD projects  |  |
|                      | National farmers' organization   | IFAD participates and presents at key forums  | Active national organization that holds high profile events with strong links to producer organizations in IFAD projects  |  |

# **South-South and Triangular Cooperation strategy**

## **I. Introduction**

1. In response to the growing importance of South-South and Triangular Cooperation (SSTC), IFAD aims to strengthen its comparative advantage and expand its work in SSTC, in terms of both knowledge-based cooperation and investment promotion, seeing it as an integral part of its business model and of its country programming process.
2. SSTC involves a set of activities, with complementary and coordinated measures that contribute to improving the effectiveness of IFAD's country programming. These include the exchange of knowledge, resources, practical skills and technical know-how on small-scale agriculture and rural development, including innovative solutions for operations supported by IFAD.
3. IFAD updated its approach to SSTC in 2016. The new approach proposes two main objectives for IFAD in its SSTC work:

Objective 1: Share relevant rural development solutions and knowledge, and promote investments among developing countries; and

Objective 2: Establish and support partnerships and other forms of collaboration to improve rural livelihoods

## **II. Opportunities for rural development investment promotion and technical exchanges:**

4. Sound Knowledge Management at project level is one of the key foundations of SSTC. KM is closely linked to the effectiveness of the M&E function, which feeds into the assessment on the effects and impacts of projects, especially when they bring in innovative approaches and technologies that have potentials for being scaled-up at national and international level.
5. In the Tajikistan portfolio, certain activities that are embedded in the main focus areas of the COSOP will bring about outcomes that will be particularly looked at for exploration of avenues for SSTC initiatives. These activities are: managing natural resources and rangelands, value-chain organisation, and economic integration of women and young people in rural areas and policy engagement.
6. These activities will support policy, advocacy and scaling up of good practices. IFAD will promote knowledge sharing among its projects, through annual or thematic workshops, or through exchange visits with other projects in the sub-region. Similar approaches will be developed with countries closer to Tajikistan and with stronger similarities, developing similar approaches with good potential of cross fertilisation.
7. South-South Cooperation is a key component of NEN's portfolio and is well streamlined in regional grants that foster joint activities among countries, such as staff and expert exchanges and workshops. Additionally, IFAD may approach at least two well-placed countries – Turkey (through the Turkish Cooperation and Coordination Agency) and China (within the current IFAD/China SSTC facility) – to share their successful experiences and lessons learned with Tajikistan and to provide financing and capacity-building for public and community-based institutions in Central Asian countries, including Tajikistan.

## **III. SSTC engagement rationale**

8. The SSTC strategy for Tajikistan is developed along two main avenues that are complementary one to each other. The first avenue relates to building the

capacities at the project portfolio level, which is linked to the activities implemented in the country and by the projects themselves, and the way they are monitored, evaluated and then documented to facilitate south-south and triangular cooperation.

9. The SSTC strategy for Tajikistan is developed along two main avenues that are complementary one to each other . The first avenue relates to building the capacities at the project portfolio level, which is linked to the activities implemented in the country and by the projects themselves, and the way they are monitored, evaluated and then documented to facilitate south-south and triangular cooperation.
10. The second avenue relates to the financing opportunities arising from the promotion through IFAD grant financing. The two avenues will take advantage of the decentralisation process and particularly of the sub-regional SSTC and Knowledge centres, that create a conducive environment to strengthen cross fertilisation among countries and projects.

## **IV. Partnerships and initiatives:**

| <b>Thematic area</b>   | <b>Potential partner</b> |
|--|--------------------------|
| Knowledge sharing, managing natural resources and rangelands, value-chain organisation, and economic integration of women and young people in rural areas and policy engagement. | TIKA, China              |

## **V. Conclusion:**

11. SSTC is embedded in the country programming of IFAD operations in Tajikistan. In line with the two SSTC objectives above, the COSOP 2019-2024 will undertake a range of technical cooperation activities that build on the success of activities already under way as part of its SSTC work in Tajikistan ,as well as offer new opportunities for further development. It highlights instruments and activities, as well as thematic areas for SSTC. These activities will be integrated into the lending and grant portfolio, and contribute to knowledge sharing and policy engagement of IFAD operations in Tajikistan. Furthermore, it identifies areas in which other countries can learn from Tajikistan.

## Country at a glance

GDP (y)

68,844 billion somoni (2018)  
 64,1610 billion somoni (2017)  
 59,907 billion somoni (2016)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

GDP (official exchange rate)

\$7.524 billion (2018)  
 \$7.504 billion (2017)  
 \$7.641 billion (2016)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

GDP - real growth rate

7,3% (2018)  
 7,1% (2017)  
 6,9% (2016)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

GDP - per capita (PPP)

\$824 (2018)  
 \$840 (2017)  
 \$874 (2016)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

GDP - composition by sector

agriculture: 18.7%  
 industry: 17.3%  
 services: 43,7% (2018)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

Population below poverty line

27.4% (2018 est.)

Source: World Bank (<https://www.worldbank.org/en/country/tajikistan/overview#3>

Labor force

2.426 million (2018)  
 2.407 million (2017)  
 2.385 million (2016)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

Labor force - by occupation

agriculture: 60.8%  
 industry: 3.85%  
 services: 30.26% (2018)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

**Unemployment, youth ages 15-24**

total: 27%

male: 12%

female: 13.7% (2016)

Source: Ministry of Labour, Migration and Employment of Population of Tajikistan

**Distribution of family income - Gini index**

34.0 (2015)

30.8 (2009)

Source: World Bank

[https://data.worldbank.org/indicator/SI.POV.GINI?locations=TJ&most\\_recent\\_year\\_desc=true](https://data.worldbank.org/indicator/SI.POV.GINI?locations=TJ&most_recent_year_desc=true)

**Budget**

revenues: \$2.614 billion

expenditures: \$2.643 billion (2018)

Source: Ministry of Finance of Tajikistan

**Taxes and other revenues**

\$1.834 billion (2018)

24.4% of GDP (2018)

Source: Ministry of Finance of Tajikistan

**Budget surplus (+) or deficit (-)**

-0.4% of GDP (2018)

Source: Ministry of Finance of Tajikistan

**Public debt**

48.8% of GDP (2018)

51.5% of GDP (2017)

44.8% of GDP (2016)

Source: Ministry of Finance of Tajikistan

**Inflation rate (consumer prices)**

5.4% (2018)

6. 7% (2017)

6.1% (2016)

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

**Central bank discount rate**

13.25% (3 June 2019 – 1 December 2019)

14% (20 March 2018 – 31 January 2019)

16% (20 March 2017 – 22 January 2018)

Source: National Bank of Tajikistan: [www.nbt.tj](http://www.nbt.tj)

|                                       |   |
|---------------------------------------|---|
| Commercial bank prime lending rate    | <p>In national currency:<br/>           20.5% (31 December 2018)<br/>           28.2% (31 December 2017)<br/>           30% (31 December 2016)</p> <p>In foreign currency:<br/>           16.4% (31 December 2018)<br/>           21.1% (31 December 2017)<br/>           15.9% (31 December 2016)</p> <p>Source: National Bank of Tajikistan: <a href="http://www.nbt.tj">www.nbt.tj</a></p> |
| Agriculture - products                | cotton, grain, fruits, grapes, vegetables, potato; cattle, sheep, goats   |
| Industries                            | aluminium, cement, construction materials, textiles, vegetable oil  |
| Current Account Balance               | <p>-\$378.5 million (2018)<br/>           \$159.0 million (2017)<br/>           -\$290.8 million (2016)</p> <p>Source: National Bank of Tajikistan: <a href="http://www.nbt.tj">www.nbt.tj</a></p>  |
| Exports                               | <p>\$1073.3 million (2018)<br/>           \$1198.0 million (2017)<br/>           \$898.7 million (2016)</p> <p>Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019</p>   |
| Exports - commodities                 | aluminium, ores and concentrates, electricity, cotton fibres, fruits, vegetable oil, textiles   |
| Exports - partners                    | <p>Kazakhstan 27.9%, Turkey 25.8%, Uzbekistan 14.5%, China 5.3%, Russia 5.1%, Iran 3.3%, Netherlands 2.7% (2018)</p> <p>Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019</p>  |
| Imports                               | <p>\$3151.0 million (2018)<br/>           \$2774.9 million (2017)<br/>           \$3031.2 million (2016)</p> <p>Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019</p>  |
| Imports - commodities                 | petroleum products, wheat, flour, aluminium oxide, machinery and equipment, foodstuffs  |
| Imports - partners                    | <p>Russia 30.7%, China 18.9%, Kazakhstan 17.1%, Uzbekistan 4.2%, Iran 2.0% (2018)</p> <p>Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019</p>   |
| Reserves of foreign exchange and gold | <p>\$1284.0 million (2018)<br/>           \$1292.0 million (2017)<br/>           \$644.8 million (2016) World Bank:<br/> <a href="https://data.worldbank.org/indicator/FLRES.TOTL.CD?locations=TJ">https://data.worldbank.org/indicator/FLRES.TOTL.CD?locations=TJ</a></p>  |

**Debt - external**

\$2924.2 million (2018)

\$2879.0 million (2017)

\$2274.1 million (2016)

Source: Ministry of Finance of Tajikistan

**Exchange rates**

Tajikistan somoni (TJS) per USD: 9.15 (2018) Tajstat

Source: Agency on Statistics under the President of Tajikistan. "Tajikistan in Figures" 2019

## Financial management issues summary

| COUNTRY  | Tajikistan   | COSOP   |  |
|--|--|---|--|
| <b>A. COUNTRY PORTFOLIO PERFORMANCE</b>                  |  |   |  |
| <b>Country – FM KPIs:</b>                                |  |   |  |
| <i>FM Inherent Risk:</i>                                 | <b>High</b>  | <b>Transparency International (TI)</b><br>Tajikistan ranks 153 out of 180 countries according to the Transparency International's Corruption Perceptions Index (CPI) for 2019 with a score of 25/100, which is similar to last year's score. Tajikistan's score is one of the three scores that are at the bottom of the Eastern Europe and Central Asia region noting that the region has an average score of 35.  |  |
| <i>Country Disbursement Ratio (rolling-year)</i>         | 14.30%   | <b>PEFA</b><br>Last PEFA was in 2017, it assessed the progress on the 10-year Public Financial Management (PFM) reform program, which was planned over the period 2009-2018 by the Government of Tajikistan. Mainly, there was an improvement in the scores of the PFM indicators as almost half of the 31 indicators scored A or B. In the previous assessment most of the indicators scored C or D. In the last assessment, improved areas included budget comprehensiveness and budget execution control, reporting, accounting and external audit. However, even in these areas, there are weaknesses in some dimensions that need improvement such as budget credibility, timing, reports coverage and full independency of the external auditors. |  |
| <i>Outstanding Ineligible Expenditure</i>                | 0 USD  |   |  |
| <i>Outstanding Advances (Projects in Expired Status)</i> | 0 USD  |   |  |
| <i>Applicable PBAS cycle:</i>                            | IFAD11   |   |  |
| <i>PBAS Available allocation:</i>                        | <i>IFAD 11 full allocation<br/>\$25 million is embarked for CASPII</i> |   |  |

|  |  |
|--|--|
|  | <p>suffering in terms of public disclosure and sharing financial information with people. Last PEFA was prepared based on 2013-2015 data, as they were the most recent fiscal reports available.</p> <p><b>Debt Sustainability</b></p> <p>Based on Article IV “IMF EB consultation with the Republic with Tajikistan” which was published early 2020 by IMF, the external current account has faced a deterioration due to weak exports and remittances and increased imports. In addition, the Article noted that debt is unsustainable and it is weakening the external position, fiscal deficit is expected to stay high as it is mainly affected by the Roghun hydro-power construction project and the inflexibility in the exchange rates. As per the latest DSA, the risk of debt distress for Tajikistan remains high. On the other hand, the article noted the improvements in banks supervision and regulation, growth performance as inflation picked up in 2019 and poverty reduction.</p> <p>As per WB’s country economic update for Tajikistan published in November 2019, the GDP growth continued in 2019 (7.2% compared to 7.1%-7.3% in 2017 &amp;2018). External debt that was \$2.9 billion at the end of 2018 formed 40% of GDP. By the end of 2020, it is expected that the external debt will reach \$2530 million as per the Trading Economics.</p> <p>Tajikistan is a low-income country. For 2018, GNI per capita was 1 100 for the country.</p> <p>In response to COVID-19 pandemic, IMF has approved Rapid Credit Facility (RCF) disbursement for an amount of \$189.5 million for Tajikistan in May 2020. The aim of these funds is to support the country in the economic crisis and to help in meeting the financing needs resulting from the pandemic</p> <p>Tajikistan is currently in high debt distress as per IMF. As per IFAD’s current lending terms, the country is eligible to receive a portion of the allocation as a loan on highly concessional lending terms and the remainder as a grant; which is subject to final decision by the IFAD Executive Board.</p> |
|--|--|

<sup>1</sup>Corporate Disbursement Ratio Methodology considers ASAP, AFD, IFAD, KFW and SPA financing sources only.

|                       |                               |
|-----------------------|-------------------------------|
| CURRENT LENDING TERMS | DSF Grant/Highly Concessional |
|-----------------------|-------------------------------|

| <b>B. PORTFOLIO, FM RISK &amp; PERFORMANCE</b> |                      |                |                                   |          |                  |            |                 |
|--|----------------------|----------------|-----------------------------------|----------|------------------|------------|-----------------|
| <b>Existing Portfolio:</b>                     |                      |                |                                   |          |                  |            |                 |
| Project  | Financing instrument | FLX Status (2) | Lending Terms                     | Currency | Amount (million) | %Disbursed | Completion date |
| LPDP   | G-I-DSF-8083-        | EXPD*          | DSF HC GRANTS                     | XDR      | 9.3              | 95.9       | 29/09/2018      |
| LPDP II  | 200000143700         | DSBL           | ASAP GRANTS                       | XDR      | 3.6              | 69.58      | 30/03/2021      |
| LPDP II  | 200000143800         | DSBL           | DSF HC GRANTS                     | XDR      | 6.2              | 68.32      | 30/03/2021      |
| LPDP II  | 200000143900         | DSBL           | HIGHLY CONCESSIONAL TERMS 0.75 pc | XDR      | 6.2              | 79.28      | 30/03/2021      |
| CASP   | 200000214200         | DSBL           | DSF HC GRANTS                     | USD      | 15.33            | 6.28       | 30/03/2024      |
| CASP   | 200000214300         | DSBL           | HIGHLY CONCESSIONAL TERMS 0.75 pc | USD      | 15.33            | 0          | 30/03/2024      |

\*LPDP is not closed yet as PCR has not yet been submitted for final clearance in ORMS.

| Project | Project FM risk rating | Performance Score: Quality of Financial Management | Performance Score: Quality & Timeliness of Audit | Performance Score: Disbursement Rate | Performance Score: Counterpart funds |
|---------|------------------------|--|--|--------------------------------------|--------------------------------------|
| LPDP**  | Medium                 | Not Specified                                      | Highly satisfactory                              | Not Specified                        | Not Specified                        |
| LPDP II | Low                    | Highly Satisfactory                                | Highly satisfactory                              | Moderately Satisfactory              | Highly Satisfactory                  |
| CASP    | Low                    | Satisfactory                                       | Not Specified                                    | Highly Unsatisfactory                | Moderately Satisfactory              |

\*\*No rating in FMDB as last mission was in 2017.

- Despite the high inherent risk for the county, current financial management risk for on-going projects in Tajikistan is low.
- The portfolio was suspended from December 2018 to June 2019 due to the government decision to restrict the access to the old designated accounts at CJSC "Tajprombank". Frozen amount was refunded to IFAD on the 3<sup>rd</sup> of June 2020 and suspension was lifted.
- PMU staff has sufficient experience in IFAD projects. Quality of financial management was rated highly satisfactory as per 2019 missions as the finance unit is maintaining robust finance arrangements that include proper accounting software and standards, timely submission of interim financial reports and audit reports and proper documentation.
- Due to the suspension, that was effective from December 2018 until June 2019, CASP disbursement was affected until the project managed to complete staff recruitment and kick off the tendering process. CASP has entered into force in February 2018.
- Counterpart funds is highly satisfactory for LPDP II due to timely submission and the fact that the government contribution has exceeded the planned amount for 2018 and 2019.
- There is no internal audit at the project level. However, IFAD projects are subject to ex-post review by the Accounts

- chamber and by the Agency for State Financial Control and Fight with Corruption of the Republic of Tajikistan.
- A private independent auditor audits IFAD funded-projects. Quality & timeliness audit work is rated highly satisfactory; audited financial statements are submitted usually before the deadline and are in accordance with IFAD guidelines.