IFAD Rural Youth Action Plan 2019-2021

Note to Executive Board representatives

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For: Approval
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<tr>
<td>ABC</td>
<td>Agribusiness Capital Fund</td>
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<tr>
<td>COSOP</td>
<td>country strategic opportunities programme</td>
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<td>CSN</td>
<td>country strategy note</td>
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<tr>
<td>M&amp;E</td>
<td>monitoring and evaluation</td>
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<td>ORMS</td>
<td>Operational Results Management System</td>
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<td>RYAC</td>
<td>Rural Youth Advisory Council</td>
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<td>SDGs</td>
<td>Sustainable Development Goals</td>
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Recommendation for approval
The Executive Board is invited to approve the IFAD Rural Youth Action Plan 2019-2021.

IFAD Rural Youth Action Plan 2019-2021

I. Why rural youth and the Rural Youth Action Plan?
1. The bulk of the world’s 1.2 billion young people – equivalent to 88 per cent – live in rural areas of developing countries, and 75 million are unemployed. Agricultural development presents an opportunity to meet young peoples’ aspirations for stable jobs and access to social services, which are normally absent in rural areas. These ambitions constitute common “push” factors promoting an increase in migration.

2. The Rural Youth Action Plan gives IFAD a unique opportunity to play a central role in transforming rural areas within developing countries, and contributing to achievement of the Sustainable Development Goals (SDGs). This is a key priority for the Eleventh Replenishment of IFAD Resources (IFAD11) that is reflected in IFAD’s Strategic Framework 2016-2025. IFAD’s unique experience lies in its strong targeting of extremely poor people and its delivery of well-tested solutions and country-specific interventions. IFAD will contribute to creating choices and opportunities for economic empowerment, and creating an enabling environment where young people can thrive. IFAD’s flexibility enables the testing of innovative ideas and approaches to rural development, which can be leveraged into long-term country engagement using IFAD-financed and government-owned programmes as entry points.

II. Rural Youth Action Plan preparation process
3. The process of preparing this action plan has been inclusive and participatory, involving a series of discussions and reviews, and in-depth consultations with youth organizations and key partners. In addition, the plan’s development included two surveys and additional inputs from a stakeholder validation workshop, an informal Executive Board discussion on 6 July 2018 and a review by the Executive Board on 11 September 2018. IFAD appreciates the support provided by its Member States and partners over the past several months of developing this action plan.

III. Theory of change and results framework
4. The action plan’s theory of change is founded on IFAD’s commitment to make effective and efficient contributions to SDGs 1, 2 and 8, and the broader 2030 Agenda by increasing youth employment (see figure 1). While the challenges to finding employment are common to all poor rural people, young people suffer the most. The effects of these challenges on youth include landlessness, financial exclusion, child labour in agriculture and migration. IFAD is committed to improving the lives of rural youth through the four action areas of the Rural Youth Action Plan by adopting a differentiated, context-specific approach to youth-sensitive programming.

5. IFAD’s pro-youth interventions aim to foster economic empowerment in the food and agricultural sector, and throughout the rural economy, by offering a comprehensive menu of interventions comprising: (i) vocational and technical training; (ii) business development services; (iii) credit and equity financing for youth-owned enterprises and start-ups; (iv) investments in mechanization and the use of modern technologies, including information and communications technologies; (v) the productive use of migrants’ remittances to spur investment in rural development; (vi) agriculture risk management; and (vii) activities aimed at
involving youth in the governance structures of farmers’ organizations, youth associations and cooperatives.

6. Through these interventions, the action plan’s goal is to enhance the impact of IFAD’s investments on the SDGs by socially and economically empowering rural young women and men. Its main objective is to mainstream a youth focus within IFAD operations, supported by outputs and outcomes in four action areas: (i) Youth-sensitive country programme delivery; (ii) Strengthening implementation capacity; (iii) Evidence-based knowledge management and strategic communication; and (iv) Policy engagement, partnerships and resource mobilization (see annex 1).

Figure 1: Theory of Change

By 2021, enhance the impact of IFAD’s investments on the SDGs by socially and economically empowering rural young women and men.

- Operations systematically focused on rural youth
- Increased capacity to engage rural youth
- Improved evidence-based knowledge and strategic communications on youth-focused development models
- Successful policy engagement, partnerships at different levels and resource mobilization

- Youth-sensitive country programme delivery
- Strengthening implementation capacity
- Evidence-based knowledge management and strategic communications
- Policy engagement, partnerships and resource mobilization

Business development
- New technology and innovation models
- Vocational training and education
- Targeting youth
- Policy frameworks

The livelihoods of rural youth are under increasing pressure from a lack of access to assets (land, etc.), a lack of access to goods and services (financial, etc.), and a lack of opportunities to acquire new skills (access to education, child labour), which can lead to migration and unemployment.

7. **Results framework.** To strengthen its links to the IFAD11 Results Management Framework,¹ the action plan’s results management framework is structured at three levels (see figure 2). These include the: (i) action-areas level, through which youth will be mainstreamed across IFAD’s operations, in line with IFAD’s results at the output and outcomes levels; (ii) its goal in line with the IFAD’s Strategic Objectives as set forth in the Strategic Framework 2016-2025; and (iii) its results management framework, which refers to the SDGs to which this action plan will

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indirectly contribute. All outcomes of the action plan will contribute to the achievement of IFAD11 results, as detailed below.

Figure 2: IFAD’s Results framework for youth

8. **Monitoring and evaluation.** Overall performance will be measured against selected outputs and outcome targets of the IFAD11 Results Management Framework. Quantitative outputs and outcomes will be monitored through the use of IFAD core indicators. Results will be gathered from project monitoring and evaluation (M&E) systems and reflected in IFAD’s Operational Results Management System (ORMS). Both quantitative and qualitative information will feed into the Report on IFAD’s Development Effectiveness.

9. Immediate action is being taken to identify a benchmark for monitoring the extent to which IFAD is mainstreaming a youth focus into its projects. As part of the preparation for implementing this action plan, IFAD is gathering information through a desk review of a sample of IFAD9 projects, building on work already undertaken by IFAD’s Research and Impact Assessment Division. The results of the baseline will serve as the primary reference point for tracking results, with the objective of mainstreaming youth in the design of 50 per cent of IFAD projects and 100 per cent of country strategic opportunities programmes (COSOPs) during IFAD11. Based upon IFAD’s work on the gender and nutrition themes, the desk review will help to define a methodology, including simple indicators, to determine which COSOPs and projects can be considered youth sensitive.

10. **Learning.** Through the strategic and coordinated use of grants, research and the specialized knowledge of staff, lessons learned from IFAD’s operations will be shared to inform project design and implementation. Partnerships will be leveraged

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2 Taking IFAD’s Results and Impact Management System (RIMS) to the Next Level (EB 2017/120/R.7/Rev.1).
to ensure that delivery teams in regional hubs and countries of implementation have access to knowledge in order to support policy engagement, scaling up and South-South and Triangular Cooperation. The sustainability of these learning processes will be critical: a key element of IFAD’s learning agenda will be building local partners’ capacity to work with young people.

IV. Main themes

11. The action plan leverages IFAD’s strong comparative advantages in: (i) youth employment and entrepreneurship; (ii) access to land and natural resources; (iii) access to rural finance; (iv) access to climate-resilient productive technologies and practices; and (v) profitable smallholder organizational models. IFAD will work with partners to explore options for working on emerging themes that augment the themes listed above. These emerging themes include: (i) decent employment; (ii) child labour in agriculture; and (iii) issues affecting adolescent girls, indigenous youth and youth with disabilities. While IFAD considers these emerging themes to be extremely important, they are beyond IFAD’s in-house experience. Therefore, the Fund will strengthen its strategic and operational partnerships with organizations that are already undertaking work on these themes.

V. Action areas

12. This approach will entail joint planning and delivery between IFAD’s Strategy and Knowledge Department, and Programme Management Department to integrate a youth focus into country programming. A differentiated, context-specific approach will not only enable IFAD to respond to the varied needs of countries, but will help to identify “early movers” for the Fund to be most effective in delivering results at the country level. This dynamic engagement will see the prioritization of countries that: (i) demonstrate potential to accelerate engagement with rural young people (where there is a clear commercial orientation in agriculture and potential commercial viability for smallholder farming); (ii) show willingness to share costs and risk in testing new ideas than can be beneficial to youth; (iii) are motivated to facilitate and engage in South-to-South and Triangular Cooperation; and (iv) have enabling policy environments to facilitate rapid project design and allocation of resources in order to implement youth-sensitive projects.

13. In line with IFAD’s gender strategy, the plan will explicitly take into account gender in mainstreaming youth. In addition, IFAD will leverage its partnerships with rural youth associations and networks to include youth in the governance processes of its operations at the country level and establish a Rural Youth Advisory Council (RYAC) at the global level. The possibility of involving young representatives as resource people in selected sessions of Governing Council and Executive Board meetings will be explored. IFAD will analyse and learn from the models of other United Nations agencies (such as the United Nations Environment Programme) with similar representation.

Action area 1: Youth-sensitive country programme delivery

14. As per IFAD11 commitments, IFAD’s targeting guidelines will be updated to focus on poor rural young women and men. All COSOPs, country strategy notes (CSNs) and 50 per cent of new IFAD-supported project designs will be formulated with a youth-sensitive lens to include: (i) a socio-economic profile of rural youth; (ii) cultural sensitivity in assessing different sub-groups, with special consideration of the heterogeneity among these groups and adequate attention to young people with disabilities; (iii) consultation with youth organizations throughout the project cycle; (iv) the clear identification of rural youth as a target group and a targeting strategy to reach them; and (v) age-disaggregated indicators for monitoring progress. In addition, IFAD’s operational tools will be sharpened to make them youth sensitive and projects will be supported in reporting on age-disaggregated M&E indicators. Finally, a youth engagement guidance note with a focus on business
development will be developed to ensure effective youth engagement throughout country programming.

15. Aspects of design aimed at enhancing the targeting of rural youth include:
(i) a budget allocating financial resources for youth participation;
(ii) the recruitment and training of staff dedicated to promoting youth inclusion;
(iii) quotas for outreach to young people; (iv) activities promoting access to land and extension services; (v) support to business incubation centres for enhancing their capacities as entrepreneurs; and (vi) financial products (such as the Agribusiness Capital Fund [ABC Fund]) and youth-tailored non-financial services (e.g. Hello Tractor, an Internet-based sharing application in Nigeria that helps young people to access the services of tractors, reducing initial capital costs).

16. The Environment, Climate, Gender and Social Inclusion division will work closely with the Sustainable Production, Markets and Institutions Division and regional divisions to tap into IFAD’s grant-funding windows in order to test new ideas, develop models, and foster innovations in which youth can demonstrate their comparative advantages in terms of creativity, energy, and risk-taking capacity (e.g. information and communications technologies, rural energy). IFAD’s current grant portfolio already includes several innovative endeavours with strong potential to be mainstreamed throughout the Fund’s portfolio.

17. While this action plan covers 2019-2021, it is important to note that youth mainstreaming will continue beyond the duration of IFAD11. Indeed, mainstreaming youth is a good development practice that will continue to inform country programming during IFAD12 and IFAD13 in line with the IFAD Strategic Framework 2016-2025. It is anticipated that post 2021, youth-sensitive projects will grow beyond the planned 50 per cent targeted outputs (60 per cent of projects in IFAD12 and 70 per cent of projects in IFAD13).

**Action area 2: Strengthening implementation capacity**

18. Capacity will be developed at the organizational level through the youth team at headquarters along with gender and social inclusion officers in regional hubs to facilitate learning through the Operations Academy. The delivery capacities of project staff, service providers and implementing partners will be enhanced to enable their work with rural youth and other IFAD staff. At the project level, young people’s capacity will be developed through skills-enhancement activities built into IFAD operations, and through direct engagement with IFAD in the RYAC.

19. IFAD will deepen its collaboration with the Food and Agriculture Organization of the United Nations and the International Labour Organization, including through field-level arrangements for training IFAD and project staff, and supporting policy engagement with national policy makers and implementing partners. IFAD will provide implementation support to all projects that include rural youth as major beneficiaries in order to generate innovative knowledge products for inter-regional learning. These activities will support development of outputs in action area 3.

20. There will also be a focus on strengthening the capacities of youth-led organizations in individual skills and organizational systems, leveraging the diversity of learning methods and tools available such as household methodologies, farmer field schools, farmer business schools, junior life schools and learning routes. Regional hubs will organize annual awards recognizing the best-performing youth-sensitive projects. These contests will not only present learning opportunities but will facilitate change at the local level and generate data for mapping successful IFAD rural youth-sensitive interventions worldwide. This mapping exercise will also inform South-South and Triangular Cooperation.
Action area 3: Evidence-based knowledge management and strategic communication

21. To contribute to policy engagement and the constant improvement of projects, while increasing IFAD’s visibility in pursuing a youth agenda, the plan will build an evidence base through M&E activities, documentation of good practices and strategic knowledge sharing. IFAD will leverage its comparative advantage in SSTC to serve as a broker of knowledge-based relationships and potential investments among multiple stakeholders. Knowledge will be disseminated through a variety of digital platforms and traditional tools targeted to different IFAD audiences, including social media and IFAD’s website.

22. IFAD is also in the process of developing a new knowledge management strategy to make knowledge management more effective within the Fund’s new organizational structure. The knowledge management and dissemination plan to be developed in tandem with this action plan will be aligned with IFAD’s corporate knowledge management strategy. When IFAD’s communications strategy is revised, an expanded approach to strategic communications across the Fund’s mainstreaming areas will also include youth.

Action area 4: Policy engagement, partnerships and resource mobilization

23. **Policy engagement and partnerships.** Building on action area 3, IFAD will: (i) engage based on evidence of what works and what does not work for rural youth; and (ii) contribute to policy engagement directly as well as through stakeholders and partners, facilitating in-country dialogue and providing evidence and support to national policies related to rural youth. It is also essential for IFAD to foster and strengthen partnerships, particularly between organizations with comparative advantages on different issues affecting young people at the country level. In addition, IFAD will support the engagement of youth-led organizations in policy processes and the development of partnerships among rural youth associations and networks through the RYAC and the engagement of a goodwill ambassador.

VI. Resource mobilization

24. The Partnership and Resource Mobilization Office, in conjunction with the Strategy and Knowledge Department, has already begun exploring additional financing from development partners through unrestricted complementary contributions and supplementary funds. It is envisaged that these funds will complement investments in key areas such as entrepreneurship incubator models. IFAD will also explore additional financing through foundations, the private sector and bilateral development agencies with an interest in rural youth. IFAD is keen to use this financing to focus on innovative instruments, tools and approaches to tackling issues affecting rural youth. An additional option will be to support youth access to the ABC Fund, which offers a blend of financing to smallholder farmers in the most remote rural regions of developing countries. IFAD acknowledges the support it has received from its members and the Executive Board in the process of mobilizing resources to implement this action plan.

VII. Implementing the action plan

25. The Rural Youth Action Plan will be implemented in line with IFAD’s decentralized organizational structure. The Environment, Climate, Gender and Social Inclusion Division will incorporate the action plan into its divisional management plan. The Strategy and Knowledge Department will coordinate with the Programme Management Department, sub-regional hubs and country offices to ensure that delivery on this plan cascades to sub-regional and country offices. The youth team within the Environment, Climate, Gender and Social Inclusion Division, which includes a lead technical specialist, five regionally distributed gender and social
inclusion officers, and a pool of experienced consultants, will provide technical support to implement the activities laid out in the plan. The work of the youth team will be supported by designated youth focal points in IFAD’s five regional divisions. Key milestones for implementation are presented in annex 2.
## Results framework and timeline of activities (by action area) for 2019-2021

### Results framework by action area (output level)

| Sustainable Development Goals (SDGs) (Agenda 2030) | SDG 1: End poverty in all its forms everywhere  
SDG 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture  
SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all, especially for young people, and improve access to financial services and benefits |
|---------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Strategic Objectives (IFAD Strategic Framework 2016-2025) | Strategic Objective 1: Increase poor rural people’s productive capacities  
Strategic Objective 2: Increase poor rural people’s benefits from market participation  
Strategic Objective 3: Strengthen the environmental sustainability and climate resilience of poor rural people’s economic activities |
| Goal | Enhance the impact of IFAD’s investments on the SDGs by socially and economically empowering rural young women and men. |
| Objective | Mainstream youth within IFAD’s operations by implementing the plan according to the four action areas. |

### YOUTH ACTION PLAN (2019-2021)

**Action area 1: Youth-sensitive country programme delivery**
Mainstream rural youth within investment projects, country strategies, and country, regional and global grants

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<tr>
<th>Outcome</th>
<th>Indicators</th>
<th>Means of verification</th>
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| COSOPs, CSNs and loan- and grant-funded operations are focused on rural youth | i) Percentage of country programmes that deliver results for young people (according to Results and Impact Management System [RIMS] indicators)  
ii) Number of investment projects that make use of youth-focused or youth-produced innovations or products originated through grant-funded projects | • COSOP and CSN reviews  
• Project-level M&E systems and ORMS  
• Minutes of project development team and quality assurance meetings  
• Regional and grant portfolio reviews |

**Outputs**

(i) 100 per cent of COSOPs and CSNs include rural youth as a priority target group  
(ii) 50 per cent of project design reports are youth sensitive  
(iii) M&E systems have age-disaggregated indicators  
(iv) Mobilization of resources to pilot innovative youth-specific approaches and technologies  
(v) IFAD’s targeting policy revised

(i) Percentage of COSOPs and CSNs that include rural youth as a priority target group  
(ii) Percentage of new loan-funded projects that are youth-sensitive  
(iii) Number of M&E systems with age- and gender-disaggregated data (in line with RIMS)  
(iv) Number of explicit references to youth in the targeting policy (updated with a focus on youth)
### Action area 2: Strengthening implementation capacity
**Strengthen the technical and managerial capacities of stakeholders associated with youth-focused investment projects**

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<th>Means of verification</th>
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| Increased capacity of IFAD, project staff and implementing partners to successfully engage rural youth | (i) Number of IFAD, project staff and implementing partners applying knowledge of how to successfully engage rural youth  
(ii) Number of youth-led organizations actively engaging each other in knowledge sharing |  |

**Outputs**

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<th>Indicators</th>
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| (i) One capacity-building plan  
(ii) Six training modules offered to IFAD and project staff, and implementing partners  
(iii) Jointly with the gender, nutrition and climate change themes, deliver three training modules in the Operations Academy under pillar 2  
(iv) Roster of certified consultants and service providers on rural youth  
(v) A minimum of 50 per cent of all youth within the target for IFAD projects participate in skills-development training  
(vi) Three learning events for youth-led organizations carried out  
(vii) Annual awards and event processes for best-performing projects (one per region)  
(viii) Youth engagement guidance note |  |
| (i) Number of modules on rural youth developed for IFAD’s Operations Academy  
(ii) Number of staff who have successfully concluded Operations Academy training  
(iii) Number of service providers and consultants mobilized (by region) and available on the roster  
(iv) Number of training events carried out  
(v) Percentage of youth within each IFAD project’s target group who have participated in skills-development training  
(vi) Five annual awards given within the three-year action plan cycle | Reports from learning management systems  
Performance evaluation system reports  
Staff surveys |

### Action area 3: Evidence-based knowledge management and strategic communication
**Build and manage the evidence base to support better project design and implementation, and effective policy engagement**

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<th>Means of verification</th>
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<tr>
<td>Improved generation and use of evidence-based knowledge and strategic communication around successful youth-focused development models</td>
<td>(i) Utility, application and accessibility of youth-focused communication and knowledge products authored by IFAD</td>
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**Outputs**

<table>
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| (i) An IFAD youth-specific knowledge generation and dissemination plan  
(ii) Five IFAD-specific case studies focusing on rural youth as a contribution to the 2019 Rural Development Report  
(iii) Six youth-focused multimedia knowledge products  
(iv) An updated communication strategy that includes a focus on mainstreaming areas, including rural youth  
(v) A number of knowledge-sharing events around regional portfolio reviews and South-South and Triangular Cooperation |  |
| (i) Number of studies and databases focused on rural youth  
(ii) Number of conferences in which the rural youth dimension is presented  
(iii) Number and type of youth-focused knowledge management multimedia products for project design, implementation and policy engagement  
(iv) Number of downloads from IFAD’s Rural Youth web page  
(v) Number of corporate events including rural youth as a topic | IFAD website  
IFAD Research Series  
Rural Solutions Portal  
Regional implementation workshops  
Internal and external blogs |
### Action area 4: Policy engagement, partnerships and resource mobilization

Manage strategic partnerships with governments, international organizations, the private sector, NGOs and other stakeholders at the national, regional and global levels to pursue policy and advocacy activities

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<th>Outcome</th>
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| Successful policy engagement and resource mobilization with strategic partners at the country, regional and global levels | (i) Number of policy briefs developed and used by country programme managers for policy engagement at the country and global levels to champion the rural youth agenda  
(ii) RYAC inputs included in IFAD’s decision making at the headquarters, hub, country and project level regarding work with rural youth  
(iii) Amount of resources mobilized for youth by IFAD | • Project and country programme evaluations  
• Stocktaking on policy engagement  
• Partnership progress report  
• Reports on engagement with the RYAC |

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<th>Outputs</th>
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| (i) Country-level policy engagement  
(ii) Regional and global partnership activities on decent employment and child labour  
(iii) Active membership through meetings of the United Nations Inter-Agency Network on Youth Development (IANYD) and contribution to implementation of the United Nations Youth Strategy  
(iv) Participation in meetings of United Nations Economic and Social Council (ECOSOC) Youth Forum  
(v) Rural youth advisory council established  
(vi) Campaign to support the empowerment of rural youth  
(vii) IFAD goodwill ambassador for rural youth named  
(viii) New partnerships established  
(ix) Mobilization of resources to pilot innovative youth-specific approaches and technologies | (i) Number of policy briefs developed  
(ii) Number of activities on decent employment and child labour  
(iii) Number of times and type of IFAD participation in IANYD initiatives (e.g. conferences, blogs and webinars)  
(iv) Number of times and type of IFAD participation in ECOSOC  
(v) Number of RYAC meetings attended  
(vi) Number of new or strengthened partnerships  
(vii) Number of youth-specific innovative approaches and technologies funded through unrestricted complementary contributions or supplementary funding  
(viii) Number of young smallholders or their organizations accessing the ABC Fund |
Key implementation milestones

2018

Preparatory Activities
1. Desk-based analysis to develop a baseline on youth sensitivity of on-going projects and selection of early mover projects
2. Inventory of youth organizations and assessment of in-house thematic toolkits which can be updated/adjusted to support design and implementation of youth focused initiatives
3. Adaptation of in-house thematic toolkits expanding and building on existing relevant good practices on engagement of rural youth both within and outside IFAD
4. With Hubs and Country Teams, identify training needs of IFAD staff to improve the focus on youth sensitive approaches and techniques
5. Mobilization of a pool of service providers and experienced consultants

First Year
1. Elaboration of a Training Plan for FAD staff and implementation partners in Q1
2. Preparation of 3 Training Modules, delivery of 2 training of trainers and 1 Training Session in the Operations Academy (to be continued during the second year)
3. 30 IFAD staff trained
4. 50% of all COSOPs and CSNs are youth-sensitive
5. 16 of the new projects in the 2019-2021 pipeline are youth-sensitive
6. Establishment of the RYAC

2019

Second Year
1. 2 TOJ trainings and 5 training sessions for project staff and 1 Training Session in the Operations Academy
2. 30% of all COSOPs are youth-sensitive (additional to those in the 1st year)
3. 18 of the new projects in the 2019-2021 pipeline are youth-sensitive (additional to those in the 1st year)
4. 5 partnerships at regional level and 2 at international level are established
5. RYAC established and functional
6. 5 Annual Awards for best performing projects (one per region)

2020

Third Year
1. All COSOPs developed during IFAD 11 period are youth-sensitive
2. 59% of the new projects designed during IFAD 11 (2019–2021) pipeline are youth sensitive
3. 5 Annual Awards (for best performing projects (one per region)

2021
Mainstreaming Youth at IFAD - Rural Youth Action Plan 2019-2021

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Abbreviations and Acronyms

ABC Agribusiness Capital Fund
ADB Asian Development Bank
AFS Agency for Food Security
APR Asia and the Pacific Region
ARPU Average Revenue per User
ASAP Adaptation for Smallholder Agriculture Programme
ASC *Association Sportive et Culturelle*
CEDAW Convention on the Elimination of All Forms of Discrimination against
Women
CLEP country-level policy engagement
COM Communications Division
CONPES *Consejo Nacional de Políticas Económicas y Sociales de Colombia*
COSOP country strategic opportunities programme
CPM Country Programme Manager
<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Full Form</th>
</tr>
</thead>
<tbody>
<tr>
<td>CPO</td>
<td>Country Programme Officer</td>
</tr>
<tr>
<td>CRP</td>
<td>Community Resource Person</td>
</tr>
<tr>
<td>CSN</td>
<td>country strategy note</td>
</tr>
<tr>
<td>DVGT</td>
<td>Voluntary Guidelines for Responsible Governance of Land Tenure, Forests and Fisheries (VGGTs)</td>
</tr>
<tr>
<td>EAP</td>
<td>East Asia and Pacific</td>
</tr>
<tr>
<td>ECG</td>
<td>Environment, Climate, Gender and Social Inclusion Division</td>
</tr>
<tr>
<td>ECOSOC</td>
<td>United Nations Economic and Social Council</td>
</tr>
<tr>
<td>ESA</td>
<td>East and Southern Africa</td>
</tr>
<tr>
<td>FAO</td>
<td>Food and Agriculture Organization of the United Nations</td>
</tr>
<tr>
<td>FSP</td>
<td>financial service providers</td>
</tr>
<tr>
<td>GALS</td>
<td>Gender Action Learning System</td>
</tr>
<tr>
<td>GEF</td>
<td>Global Environment Facility</td>
</tr>
<tr>
<td>GCF</td>
<td>Green Climate Fund</td>
</tr>
<tr>
<td>GOV</td>
<td>governmental</td>
</tr>
<tr>
<td>GSMA</td>
<td>global mobile industry association</td>
</tr>
<tr>
<td>GYIC</td>
<td>Global Youth Indigenous Caucus</td>
</tr>
<tr>
<td>HQ</td>
<td>headquarters</td>
</tr>
<tr>
<td>IFAD</td>
<td>International Fund for Agricultural Development</td>
</tr>
<tr>
<td>ICA</td>
<td>Integrated Country Approach</td>
</tr>
<tr>
<td>ICT</td>
<td>information and communication technologies</td>
</tr>
<tr>
<td>IFI</td>
<td>International Financial Institution</td>
</tr>
<tr>
<td>IITA</td>
<td>International Institute of Tropical Agriculture</td>
</tr>
<tr>
<td>ILO</td>
<td>International Labour Organization</td>
</tr>
<tr>
<td>ITU</td>
<td>International Telecommunication Union</td>
</tr>
<tr>
<td>IPCCLA</td>
<td>International Partnership for Cooperation on Child Labour in Agriculture</td>
</tr>
<tr>
<td>IUCN</td>
<td>International Union for Conservation of Nature</td>
</tr>
<tr>
<td>KM</td>
<td>knowledge management</td>
</tr>
<tr>
<td>LAC</td>
<td>Latin America and Caribbean</td>
</tr>
<tr>
<td>LDC</td>
<td>least developed countries</td>
</tr>
<tr>
<td>LMIC</td>
<td>low- and middle-income countries</td>
</tr>
<tr>
<td>MDB</td>
<td>Multilateral Development Bank</td>
</tr>
<tr>
<td>MDP</td>
<td>Global Association of Masters in Development Practice</td>
</tr>
<tr>
<td>M&amp;E</td>
<td>monitoring and evaluation</td>
</tr>
<tr>
<td>MNR</td>
<td>management of natural resources</td>
</tr>
<tr>
<td>MTR</td>
<td>mid-term review</td>
</tr>
<tr>
<td>NDC</td>
<td>nationally determined contributions</td>
</tr>
<tr>
<td>NEET</td>
<td>neither in education, employment or training</td>
</tr>
</tbody>
</table>
NEN Near East, North Africa, Europe and Central Asia
NGO non-governmental organization
OECD Organisation for Economic Co-operation and Development
ORMS Operational Results Management System
OSH occupational safety and health
PAFA Projet d’Appui aux Filières Agricoles
PMU project management unit
PCU project coordination unit
PRM Partnership and Resource Mobilisation
RDR Rural Development Report
RIA Research and Impact Assessment Division
RIDE Report on IFAD’s Development Effectiveness
RIMS Results and Impact Management System
RYAP Rural Youth Action Plan
SA South Africa
STC Save the Children
SDSN Youth Sustainable Development Solutions Network
SDG Sustainable Development Goals
SF/SFYN Slow Food/Slow Food Youth Network
SIF Smallholder and Small and Medium-Sized Enterprise Investment Finance
SSA sub-Saharan Africa
SSTC South-South and Triangular Cooperation
SWAP System-Wide Action Plan
UCC urban climate change
UCC unrestricted complementary contributions
UN United Nations
UNDESA United Nations Department of Economic and Social Affairs
UN-IANYD UN Inter-Agency Network on Youth Development
UNICEF United Nations International Children’s Emergency Fund
UNFPA United Nations Population Fund
UNESCO United Nations Educational, Scientific and Cultural Organization
WCA West and Central Africa region
WEAI Women’s Empowerment in Agriculture Index
WHO World Health Organization
YAC Youth Advisory Council
YPARD Young Professionals for Agricultural Development
I. Executive summary

A. Why rural youth and the Rural Youth Action Plan (RYAP)?
1. The bulk of the world’s 1.2 billion young people, equivalent to 88 per cent, live in the rural areas of developing countries, and seventy-five million are unemployed. Agricultural development presents an opportunity to meet young peoples’ aspirations for stable jobs and access to social services, which are normally absent in rural areas and constitute common “push” factors promoting an increasing trend to migration. These young people aspire to secure, stable jobs and access to the social services and recreation facilities that are normally absent in rural areas.

2. The Plan gives IFAD a unique opportunity to play a central role in transforming rural areas in developing countries, and to contribute to achievement of the Sustainable Development Goals (SDGs). This is a key priority under the Eleventh Replenishment of IFAD Resources (IFAD11) and part of the Strategic Framework, 2016 - 2025. IFAD’s unique experience lies precisely in its strong targeting of the extremely poor and in delivering well-tested solutions and country-specific interventions. IFAD will contribute to creating choices and opportunities for economic empowerment and more generally creating an enabling environment where young people can thrive. IFAD’s flexibility allows for testing innovative ideas and approaches to rural development, which can then be leveraged into longer-term country engagement through IFAD-financed and government-owned programmes as entry points.

3. In addition to internal consultations, the preparation process for the Plan included three different surveys; additionally, it benefited from inputs from youth organizations, a validation workshop, an informal Executive Board discussion and a review by the Executive Board on 11 September 2018. IFAD appreciates the excellent support received from its membership, the Executive Board members and key partners over the past several months in the process of developing this Action Plan.

4. The main purpose of the Plan is to ensure effective mainstreaming of youth within IFAD operations. The objective is to enhance the impact of IFAD investment on the SDGs by socially and economically empowering rural young women and men.

B. Main thematic areas
5. The Plan leverages IFAD’s strong comparative advantage on the themes of: (i) youth employment and entrepreneurship; (ii) access to land and natural resources; (iii) access to rural finance; (iv) access to climate-resilient productive technologies and practices; and (v) profitable smallholder organizational models. IFAD will work with partners to explore options for dealing with emerging themes so as to augment the actions on the above key topics through which youth engagement will be pursued. These emerging themes include: (i) decent employment; (ii) child labour in agriculture; and (iii) issues affecting adolescent girls, indigenous youth and youth with disabilities. While IFAD considers these emerging themes to be extremely important, they are somewhat beyond IFAD’s specific experience, and hence the Fund will strengthen its strategic and operational partnerships with agencies that are already spearheading these themes.
C. **The approach**

6. It is envisaged that joint planning and delivery between multiple IFAD departments and divisions will ensure youth engagement across all of the Fund’s initiatives. In doing so, the delivery process will adopt a **dynamic and differentiated approach**, involving beneficiary countries and partners at the national and international level to be able to respond to the diverse needs of rural youth.

D. **Action areas**

7. The Plan has identified four key action areas:

- **Action area 1: Youth-sensitive country programme delivery**

8. The youth-sensitive programming will not only focus on primary production activities, but will also consider upstream and downstream business opportunities along the value chain, as well as exploiting opportunities in the off-farm sector. **South-South and Triangular Cooperation (SSTC)** will also be promoted as a modality for sharing experiences among young people in agribusiness and the overall exchange of best practices on youth-sensitive initiatives.

- **Action area 2: Strengthening implementation capacity**

9. Capacity development will be undertaken at two interrelated levels: (i) at **IFAD level**, in the capacities of all actors who are working with and for rural youth (project staff and other service providers, and implementing partners), within IFAD or in partnership with it; and (ii) at **project/grass-roots level**, young people's capacity will be developed through specific skills enhancement activities built into IFAD operations, as well as through direct engagement with IFAD at corporate level in the Rural Youth Advisory Council (RYAC).

- **Action area 3: Evidence-based knowledge management and strategic communication**

10. In order to better contribute to policy engagement and the constant improvement of projects, while increasing **IFAD's visibility** in pursuing promotion of the youth agenda, RYAP will build the **evidence base** through: (i) effective monitoring and evaluation activities; (ii) documentation of good practices; and (iii) strategic knowledge-sharing. IFAD will leverage its renewed priority for SSTC to serve as a broker of knowledge-based relationships and potential investments between multiple stakeholders. Dissemination will be through a variety of digital platforms and more traditional tools and channels and will be targeted to different IFAD audiences, including through social media and IFAD’s corporate website.

- **Action area 4: Policy, partnerships and resource mobilisation**

11. Building on action area 3, IFAD will: (i) engage on the basis of the evidence of **what works** and **what does not work** for rural youth; (ii) contribute to policy engagement, not only directly but also through stakeholders and partners, facilitating in-country dialogue and providing evidence and support to **influence national policies** related to the rural youth agenda; (iii) mobilise resources to support the implementation of the Action Plan; and (iv) foster and strengthen partnerships, particularly between organizations that have comparative advantages on different issues affecting young people at country level. IFAD will also support the direct engagement of **youth-led organizations** in the policy process at all levels and the development of partnerships among rural youth associations and
networks through the establishment of the Rural Youth Advisory Council and the engaging of a goodwill ambassador.

12. The Partnership and Resource Mobilisation Division (PRM), in conjunction with the Strategic Knowledge Department (SKD), has already begun taking active measures to secure additional financing from Member State donors and others, through unrestricted complementary contributions (UCC) and supplementary funds. It is envisaged that these funds will be particularly targeted towards complementing project investments and funding key areas such as capacity development and incubator models. IFAD will support youth smallholders and their organizations to fulfil the requirements to be able to access the Agribusiness Capital Fund (ABC) in the countries where it will be operational.

E. Implementing the RYAP
13. The Environment, Climate, Gender and Social Inclusion Division (ECG) will incorporate the RYAP into its divisional management plan, with delivery cascading to sub-regional and country offices. The youth team, housed within ECG, will be led by a lead technical specialist and will be responsible for implementation of the RYAP, in close coordination with the Programme Management Department, sub-regional hubs and country offices.

II. Introduction
14. Today’s world youth population of 1.2 billion people (following the official UN definition of those in the age range from 15 to 24 years) represents the largest and most educated cohort ever. The large majority of these young people (88 per cent) live in developing countries and more than half live in rural areas. Seventy-five million young people worldwide are unemployed, and although agriculture remains the largest employer for rural young people, it is not attractive to them. Limited remuneration, hard work and drudgery, and a lack of social recognition are the most common push factors, leading to increasing trends to migration. Young people are also looking for a sense of purpose in their lives. Their aspirations reflect the seeking of stable jobs and access to the social services and recreation facilities that are normally absent in rural areas.

15. IFAD’s view is that these young people constitute an opportunity, if they are properly supported, recognized, and valued for their comparative advantages as early adopters of new technologies and as innovators and risk takers. In this way, they can act as agents of change and engines of economic and social progress.

A. IFAD’s Eleventh Replenishment
16. The Rural Youth Action Plan, which puts a strong emphasis on youth employment, is one of the commitments taken on by IFAD in the context of its Eleventh Replenishment and the Note from the Third Session of the Consultation on the Eleventh Replenishment. Mainstreaming youth engagement is a far-reaching prospect that uniquely positions IFAD to play a central role in the global drive towards transforming rural areas in developing countries, and to significantly contribute to achievement of the SDGs. Mainstreaming youth engagement is also a good development practice, since investing in young people generates significant social and economic returns.

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3 Sub-Saharan Africa is the region where political attention and financial investment should be concentrated since this is where it is expected that the numbers of young people will double between now and 2030, and 330 million new jobs will be required.

5 https://webapps.ifad.org/members/repl/11/03/docs/IFAD11-3-R-4.pdf
17. IFAD will therefore: (a) ensure that youth issues get mainstreamed in 100 per cent of COSOPs and CSNs and in 50 per cent of investment projects; (b) update its targeting guidelines to systematically take the youth dimension into account; (c) ensure that project M&E systems collect, analyse and track age- and sex-disaggregated data, within the overall Results and Impact Management System (RIMS) framework; (d) use South-South and Triangular Cooperation (SSTC) as a modality for building the capacity of rural youth for entrepreneurship and for the exchange of best practices in youth-sensitive initiatives; (e) provide blended financing for smallholder producer organizations; (f) focus its Rural Development Report 2019 on rural youth; and (g) take into consideration possible support for youth with disabilities.

18. The following table summarizes the actions to be taken during IFAD11:

**Table 1: IFAD actions for mainstreaming youth**

<table>
<thead>
<tr>
<th>Actions for IFAD11</th>
</tr>
</thead>
<tbody>
<tr>
<td>Youth and youth employment (under SDG 8)</td>
</tr>
<tr>
<td>- Rural Youth Action Plan by third quarter of 2018</td>
</tr>
<tr>
<td>- mainstream in 100 per cent of COSOPs and CSNs and 50 per cent of projects</td>
</tr>
<tr>
<td>- update targeting guidelines with differentiated approaches for young women and young men</td>
</tr>
<tr>
<td>- promote youth entrepreneurship and employment; develop financing mechanisms for youth and leverage remittances</td>
</tr>
<tr>
<td>- establish IFAD as an influential advocate for rural youth, establishing a rural youth advisory council</td>
</tr>
<tr>
<td>- focus the Rural Development Report 2019 on youth and rural employment</td>
</tr>
</tbody>
</table>

**B. Preparation of the Rural Youth Action Plan**

19. RYAP preparation has been an inclusive and participatory process, involving a combination of in-house, youth organizations and key partners. Two different surveys gathered views from Country Programme Managers, Country Programme Officers and Programme Officers from the five IFAD Regional Divisions. Another survey was done with Project Directors and Coordinators of IFAD loan-funded field operations in the regions. The Plan also builds on IFAD’s experience as captured in various publications and youth-focused knowledge products, varying from the collection of lessons learned, good practices and How to Do Notes, to the evaluation synthesis on rural youth that was produced in 2013 by IOE.

20. An additional benchmarking survey was carried out with a set of development partners, and feedback was received from UN agencies (FAO, ILO), multilateral and bilateral cooperation agencies (OECD, Germany, the Netherlands and Denmark), NGOs (Oxfam and Save the Children Fund) and the Asian Development Bank. The preparation process also benefited from inputs from youth organizations, a validation workshop, an informal Executive Board discussion and a review by the Executive Board on 11 September 2018. IFAD appreciates the excellent support from its membership, the Executive Board members and key partners over the past several months in the process of developing this action plan.

**C. IFAD’s support to youth**

21. IFAD’s engagement on rural youth had already begun several years ago, even in the absence of an action plan. A recent stocktaking review carried out by RIA over 82 projects approved by IFAD during the period from 2013 to 2015 reveals that US$152 million, 5.8 per cent of the US$2.6 billion in total IFAD funding during IFAD9, were allocated to rural youth. (Table 2 below presents the allocations by cross-cutting themes.)
Table 2: IFAD allocation by cross-cutting themes (2013-2015)

<table>
<thead>
<tr>
<th>Region</th>
<th>Gender</th>
<th>Youth</th>
<th>Indigenous peoples</th>
<th>Nutrition</th>
<th>CCA</th>
<th>CCM</th>
<th>NRM</th>
<th>Emerging issues*</th>
</tr>
</thead>
<tbody>
<tr>
<td>APR</td>
<td>5.3%</td>
<td>0.4%</td>
<td>3.6%</td>
<td>5.2%</td>
<td>4.0%</td>
<td>2.8%</td>
<td>6.9%</td>
<td>1.2%</td>
</tr>
<tr>
<td>ESA</td>
<td>1.0%</td>
<td>2.2%</td>
<td>0.3%</td>
<td>5.6%</td>
<td>22.3%</td>
<td>0.4%</td>
<td>19.3%</td>
<td>0.0%</td>
</tr>
<tr>
<td>LAC</td>
<td>8.0%</td>
<td>3.1%</td>
<td>6.9%</td>
<td>2.7%</td>
<td>6.2%</td>
<td>0.1%</td>
<td>2.4%</td>
<td>0.0%</td>
</tr>
<tr>
<td>NEN</td>
<td>6.9%</td>
<td>7.1%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>22.6%</td>
<td>3.6%</td>
<td>17.3%</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

* Emerging issues include migrants and displaced persons with disabilities. Source: IFAD (2018)

22. Sixty per cent of the funding was allocated to supporting three subcategories of youth-focused activities: business development; access to markets; and access to finance. Only 5 per cent was allocated to vocational training and land management activities (see table 3 below).

Table 3: Top six subcategories for youth

<table>
<thead>
<tr>
<th>Subcategories</th>
<th>% of funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Business development and income-generating activities</td>
<td>31.1%</td>
</tr>
<tr>
<td>2. Markets and linkages</td>
<td>15.6%</td>
</tr>
<tr>
<td>3. Financial intermediaries</td>
<td>13.9%</td>
</tr>
<tr>
<td>4. Community development</td>
<td>8.7%</td>
</tr>
<tr>
<td>5. Vocational training</td>
<td>5.5%</td>
</tr>
<tr>
<td>6. Sustainable land management</td>
<td>4.3%</td>
</tr>
</tbody>
</table>

III. The context

A. Defining youth

23. Some of the challenges faced when working on youth are related to the lack of a common definition. The official UN definition of youth, which corresponds to the age range from 15 to 24, is not commonly followed. African governments’ national youth policies normally adopt the definition provided by the African Union, which is 18 to 35. All of IFAD’s COSOPs and project designs should define youth on the basis of the government’s own definition. There is also an issue of overlapping...
between different age groups (childhood, adolescence and adulthood). Unless specified, the following sections refer to the official UN definition of 15 to 24.

24. No matter how youth is defined, the other key aspect that should never be neglected is that youth cannot be considered a homogenous social group. As a matter of fact, its heterogeneity (in terms of gender, age, ethnicity, cultural specificities, educational level, employment status, skills and capacities) – coupled with its transitory nature in time – entails different priorities and opportunities requiring that development projects cater for different livelihood options.

**B. Demographics**

25. The demographics vary according to regions, with Africa being the most outstanding case with a projected increase in youth share of the population from 22 to 29 per cent by 2030. This demographic phenomenon – called “the youth bulge” – is more common in developing countries where, contrary to the global trend, the rural population continues to increase. On the other hand, East Asia and Latin America are expected to decrease their youth population.

26. Within sub-regions there are important differences among countries: in Africa, the highest proportion of rural youth lives in the Sahel, the Horn of Africa and Southern Africa. In Latin America and the Caribbean, countries like Haiti, Honduras, Guatemala, Guyana and Paraguay have a proportion of rural youth that resembles that in sub-Saharan African countries. Other countries that have relatively high percentages of rural youth are Burkina Faso, Papua New Guinea and Tajikistan.

27. Table 4 below shows a comparison between estimates for 2015 and 2030, specifically for the rural youth population in the five sub-regions where IFAD’s operations take place. In all regions, young women make up nearly half of rural youth; they are impacted in specific ways, different from those impacting rural young men, when it comes to education, health and employment.

<table>
<thead>
<tr>
<th>Rural youth by sub-region</th>
<th>2015</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total rural youth population</td>
<td>As a % of the region’s youth population</td>
</tr>
<tr>
<td>East Asia and the Pacific</td>
<td>138,520,618</td>
<td>42.93%</td>
</tr>
<tr>
<td>Latin America and the Caribbean</td>
<td>22,246,322</td>
<td>20.19%</td>
</tr>
<tr>
<td>Middle East and North Africa</td>
<td>26,484,726</td>
<td>35.82%</td>
</tr>
<tr>
<td>Sub-Saharan Africa</td>
<td>123,363,100</td>
<td>62.24%</td>
</tr>
<tr>
<td>South Asia</td>
<td>218,911,215</td>
<td>66.96%</td>
</tr>
<tr>
<td>World</td>
<td>547,962,167</td>
<td>46.02%</td>
</tr>
</tbody>
</table>

C. Education
28. A 2017 Policy Paper by the United Nations Educational, Scientific and Cultural Organization (UNESCO) estimates that the total number of out-of-school children, adolescents and youth comes to 264 million, with sub-Saharan Africa (SSA) in the lead. SSA is also the region with the highest rate of out-of-school adolescents. Not surprisingly, this trend is more pronounced in low-income countries.

D. Health and nutrition
29. The World Health Organization (WHO) estimates that around 1.2 billion people are aged 10 to 19, with the 15- to 19-year-old segment being subject to health risk factors such as alcohol and tobacco use, unsafe sex and drug use. Thanks to improved childhood vaccination, adolescent deaths and disability from measles have fallen markedly. However, diarrhoea and lower respiratory tract infections, together with meningitis, are still the top three causes of adolescent death in low- and middle-income African countries.

E. Employment
30. The global youth unemployment rate reached 13.1 per cent in 2017, corresponding to 70.9 million young unemployed people. The Arab states (closely followed by North Africa) continue to be the region with the highest youth unemployment rate, at 30.6 per cent in 2017. In Latin America and the Caribbean the rate will continue to increase, remaining stable in sub-Saharan Africa and in East and South Asia.

31. The ILO estimates that 76.7 per cent of working youth have informal jobs, compared to 57.9 per cent of working adults, living on an income below the extreme poverty threshold of US$1.90 a day. Youth unemployment is higher for women in developing regions, with the highest rate being in the Middle East. This further underlines that an estimated 21.8 per cent of young people are neither in employment nor in education or training (NEET), most of them being female (34.4 per cent globally). Male NEET rates are lowest in developing countries at 8.0 per cent, followed by emerging countries at 9.6 per cent, and developed countries at 11.3 per cent.

32. Employment in agriculture is declining in the developing regions of Africa, Asia and the Pacific, and Latin America and the Caribbean, for both young and older workers, although a sizable number of young workers remain in agriculture.

F. Migration
33. The 2017 ILO Global Employment Report indicates that 70 per cent of migrants are under 30 years of age and more than half have relocated to developed countries, often in search of better life prospects and higher standards of living (UNDESA, 2015). Using data from the Gallup World Poll, the share of youth expressing a desire to migrate was more than 36 per cent in 2016, a 3 per cent increase since 2009. The largest increase was in the Arab states, at 9 percentage

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7 http://unesdoc.unesco.org/images/0025/002503/250392E.pdf
points, followed by North Africa at 7 percentage points. Willingness to move abroad was highest in sub-Saharan Africa at 44.3 per cent, followed closely by North Africa, Latin America and the Caribbean, and Eastern Europe in that order.

G. Civic engagement and participation

34. A 2016 report by the UNDESA on youth civic engagement indicates relatively poor voter turnout among youth as a global phenomenon. Survey results from a sample of 33 countries determined that only 44 per cent of young adults aged 18 to 29 years of age “always vote”, compared to almost 60 per cent of all citizens. A note by the United Nations on “Youth, Political Participation and Decision-Making” establishes that 1.65 per cent of parliamentarians around the world are in their twenties and 11.87 per cent are in their thirties.

35. The Commonwealth report further adds that the expanding use of information and communication technologies (ICTs) is increasing youth participation in civic affairs. However the relationship between access to ICTs and youth participation is not straightforward, and challenges persist.

IV. IFAD’s Rural Youth Action Plan

A. Theory of Change and Results Framework

i) Theory of Change (ToC)

36. IFAD recognizes that a failure to engage youth – particularly in agriculture – will stifle the productivity increases needed to achieve the SDGs. The RYAP theory of change is founded on IFAD’s commitment to make effective and efficient contributions to Sustainable Development Goals 1, 2, and 8, and to the broader 2030 Agenda (see figure 1). The challenges illustrated in figure 1 are common to all poor rural people; however, youth is a segment that suffers more. The effects of the challenges on young people often manifest themselves in unemployment, landlessness, financial exclusion, outmigration, and child labour in agriculture, among other issues. Hence IFAD commits to taking steps to improve the lives of rural youth (solutions) through the four action areas of the RYAP, by adopting a holistic approach to youth-sensitive programming and a differentiated context-specific strategy.

37. IFAD’s pro-youth interventions should foster youth economic empowerment by offering a comprehensive menu of interventions, comprising: (i) vocational and technical training; (ii) business development services; (iii) credit/equity financing for youth-owned enterprises and start-ups; (iv) investments in mechanization and the use of modern technologies, including information and communications technology (ICT); (v) productive use of migrants’ remittances to spur investment

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in rural development; (vi) agriculture risk management; and (vii) activities aimed at involving youth as key stakeholders in the governance structures of farmers’ organizations, youth associations and cooperatives.

Figure 1: Rural Youth Action Plan – Theory of Change

By 2021, enhance the impact of IFAD investments on the SDGs by socially and economically empowering rural young women and men

- Operations systematically focused on rural youth
- Increased capacity to successfully engage rural youth
- Improved evidence-based knowledge and strategic communications on youth-focused development models
- Successful policy engagement, partnerships at different levels, and resource mobilisation

- Youth-sensitive country programme delivery
- Strengthened implementation capacity
- Evidence-based knowledge management and strategic communications
- Policy engagement, partnerships and resource mobilisation

- Business development
- New technology and innovation models
- Vocational training and education
- Targeting youth
- Policy frameworks

The livelihoods of rural youth are under increasing pressure from a lack of access to assets (land, etc.), a lack of access to goods and services (financial, etc.) and a lack of opportunity to acquire new skills (access to education, child labour) which in turn can lead to migration and unemployment.
ii) **Results Management Framework (RMF)**

38. To strengthen the linkage to the IFAD 11 RMF\(^{11}\), the RYAP results management framework is structured into three levels (see figure 2): (i) the first is at the action areas level, through which youth will be mainstreamed across IFAD’s operations and which is associated with IFAD’s own results at output and outcomes levels; (ii) the second level (goal) is in line with the IFAD Strategic Objectives as set forth in the Strategic Framework 2016-2025; and (iii) the RMF culminates with reference to the SDGs, to which IFAD’s RYAP will indirectly contribute. All RYAP outcomes are contributing to the achievement of IFAD 11 results as detailed below.

39. Outcome of action area 1: “COSOPs, CSNs, loans and grants – investments will be systematically focused on rural youth”, to contribute to all people-centred output indicators listed in tier II (IFAD’s development results) of IFAD11. In addition, this action area will also contribute to performance of indicator 3.2.5 (Appropriateness of targeting approaches in IFAD investment projects).

40. Outcomes 2, 3 and 4 contribute mostly to the achievement of indicators that can be found in tier III (IFAD’s operational and organizational performance). The main outcome for action area 2 is IFAD’s increased capacity to successfully engage rural youth. This outcome will substantially contribute to improving IFAD’s capacity to deliver on indicator 3.4.1 (overall rating for quality of project design). The outcomes for action areas 3 and 4 pertain to IFAD’s capacity to advance in knowledge management, communications, policy engagement, advocacy and partnership-building for rural youth. Results in these areas will support overall achievement against indicators 3.3.4 (Partnership building), 3.3.5 (Country-level policy engagement), 3.3.6 (Knowledge management) and 3.3.7 (SSTC in COSOPs).

iii) **Monitoring and evaluation**

41. To ensure that these results are monitored and can be reported, quantitative outputs and outcomes will be monitored through the use of IFAD core indicators.\(^{12}\) In line with corporate reporting requirements and structure, information about results will be gathered from project M&E systems and reflected in IFAD’s Operational Results Management System (ORMS). In qualitative terms, information will be captured from other IFAD corporate knowledge assets for each action area. Both quantitative and qualitative information will feed into the Report on IFAD’s Development Effectiveness (RIDE). Overall performance will be measured against selected output and outcome targets in the IFAD11 Results Management Framework. Monitoring delivery of the RYAP will be a collaborative effort between different divisions and departments in IFAD, to be led by the Strategy and Knowledge Department, along with the entire Programme Management Department (in particular for action area 1) and the External Relations and Governance Department. A review of a sample of IFAD9 and IFAD10 projects will serve as a reference in tracking results against the objective of mainstreaming youth in 50% of design projects and 100% of COSOPs during IFAD11.

42. Under action area 1: (i) project-level M&E systems will disaggregate outputs and outcomes by age, in line with the updated IFAD11 Results Management Framework, showing the number of young people reached. Qualitative information will be sought through lessons learned collected from the supervision, mid-term and completion reports, as well as the proposed annual/mid-term and completion reviews for COSOPs; (ii) project development teams and quality assurance meeting

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\(^{11}\) The three tiered results management framework can be consulted in the “Leaving no one behind: IFAD’s role in the 2030 Agenda. Report on the Consultation on the Eleventh Replenishment of IFAD’s resources” (IFAD,2018) document

\(^{12}\) Taking IFAD’s Results and Impact Management System (RIMS) to the Next Level, EB 2017/120/R.7/Rev.1.
minutes will allow tracking of the type of recurring issues/successes in IFAD’s work with rural youth; (iii) regional portfolio stock takings will summarize both quantitative and qualitative results in regard to youth engagement.

43. Under action area 2: (i) reports from the Learning Management Systems will provide quantitative information on the number of staff trained; and (ii) the annual performance evaluation systems for staff will report on the training delivered under the Operations Academy.

44. Under action area 3: Internal and external blogs, the IFAD Research Series, the Rural Solutions Portal, the IFAD website and regional implementation workshops are only some of the assets that will provide platforms to share knowledge on IFAD’s work on youth (and to monitor use of this knowledge).

45. Under action area 4: (i) project evaluations and stocktaking on policy engagement will track IFAD’s input into policies and advocacy at global level; and (ii) reports on engagement with the Rural Youth Advisory Council will track policy shifts against the commitments made during its meetings.

46. Other evaluation streams will be through Annual Report on Results and Impact of IFAD Operations, IOE country evaluations and the RIDE system. Research will be conducted by RIA and ECG in areas/countries where intensive work has been done with rural youth, to gather additional knowledge and lessons.

Figure 2: Rural Youth Action Plan Results Framework

iv) Learning

47. Through a strategic and coordinated use of grants, research and the specialized knowledge of staff and partners – including through communities of practice and networks – lessons from operations will be captured and fed into project design
and implementation. Partnerships will be leveraged to ensure that knowledge is useful, is used in regional hubs and at country level, and supports policy engagement, scaling-up strategies and SSTC. Considering that insufficient access to knowledge and limited information and education are among the challenges impeding the productivity of rural youth, training and capacity development activities that target local project staff and young people in IFAD projects will ensure that the learnings outlive the IFAD projects.

B. Principles of engagement

48. It is now widely understood that targeting rural youth requires a differentiated approach to take into consideration cultural sensitivity and an understanding of the local contextual factors. The RYAP proposes the following principles to engage with rural youth:

- All operations and strategies should recognize the heterogeneity of youth, especially in terms of gender, age, education, ethnicity, culture sensitivity, and socio-economic category. A life cycle approach will also be used to seek to be inclusive of all ages and all needs;
- Youth strategy and policy in the country of intervention will prevail in the design of specific approaches and activities, including the definition of age brackets and thematic areas;
- IFAD will adopt a holistic mainstreaming approach that integrates youth, gender, nutrition, and environment and climate, to achieve sustainable and transformative results;
- The principle of authorship shall be applied, so that successful youth engagement will depend on the capacity to respond and support youth-led initiatives entirely owned and created by youth;
- A focus on innovations will attract the interest of youth and promote its effective engagement; and
- Strategic partnerships will be necessary to achieve the above stated principles and to address topics where others have comparative advantage, while ensuring results-based accountability.

i) Integrating youth within governance

49. This is a key sub-theme under action area 4. Incorporating young people into governance structures and decision-making processes should cut across all IFAD operations. IFAD will work closely with the Rural Youth Advisory Council (RYAC) that will be established to plan for the strengthening of youth inclusion in governance. The ECG, in close collaboration with the Governing Council, will define and implement a field-level Youth Engagement Toolkit (YET), building on existing practices. The baseline for the YET will be an inventory of existing approaches used in IFAD’s projects and assessment of the results to date, and will include the main elements for integrating young people in the IFAD-supported country programmes, including how young people can engage with the IFAD Governing Council, the Executive Board, and national and local IFAD partners.

ii) Young women

50. Young women face a double challenge of being young and being female, due to gender-biased norms, a higher chance of being married and pregnant at an early age, limited physical mobility, and more household responsibilities. The RYAP recognizes these issues and will borrow from IFAD’s gender work and its very rich and extensive experience in mainstreaming rural youth, capturing the lessons learned and applying a youth lens when adopting and adapting gender-sensitive tools such as the Gender Action Learning System (GALS) and the Women’s Empowerment in Agriculture Index (WEAI). The RYAP will also take into account the implementation capacity needs and ensure that workshops and capacity development activities incorporate a more gender-sensitive angle.
C. Main thematic areas

51. As a core element of its operational model, all IFAD-supported investment projects are designed on the basis of context-specific assessments, alignment with the government’s priorities, identification of suitable implementing partners and consultations with the main stakeholders. Notwithstanding this diversity, there are a number of common thematic areas that are crucial to the rural youth agenda.

i) Youth employment

52. Youth employment is an alarming issue in both developed and developing countries, and in both urban and rural areas. Rural youth are predominantly in vulnerable employment and in low-skilled jobs. An ILO report found that over the past 20 years youth participation in the labour force has declined by almost 10 percentage points, from 55 per cent in 1997 to 45.7 per cent last year, with a slight decrease in the gender gap from 17.3 per cent to 16.6 per cent over the same period. In rural areas, especially in developing and emerging countries, it is reasonably foreseeable that this reality becomes even more acute. According to a recent OECD report, agriculture is the main provider of jobs for rural youth (corresponding to 36.6 per cent of all rural youth employment).

53. Against this backdrop, generating quality jobs and services and promoting decent work to support rural employment are key to the achievement of an inclusive rural transformation and contributing to achievement of the SDGs, while also preventing this demographic growth from becoming a source of tension and social conflict.

54. A key factor in the success of greater youth inclusion will be technical innovation and the involvement of new technologies (including ICTs) that are already shaping local food systems and value chains processes – technologies that increase efficiencies and reduce transaction costs while creating more ICT-related job prospects for the rural youth who are more likely to adopt such technologies. Not leaving rural women behind is crucial for leveraging the potential of these technologies.

A successful model for youth entrepreneurship

Songhâi is a non-profit social enterprise empowering rural African communities – particularly farmers, youth and women – by building their capacities to become entrepreneurs in agricultural production, agribusiness and handicrafts. Songhâi’s experience shows that an effective way to combat poverty is to build the capacities of young entrepreneurs. The organization trains these youth to develop a clear vision of their goals in life and then to pursue them. It stimulates the youth to constantly develop their potential and that of their communities and countries. At the moment Songhâi is working in seven states in Nigeria, Benin, Liberia, Sierra Leone and Congo.

Off-farm business is the beginning. A study focusing on SSA off-farm enterprise dynamics concluded that: (i) the prevalence of non-agricultural enterprises in rural areas is highest among young adults aged 25 to 35 years, with significant variability between countries; (ii) the number of self-employed non-agricultural business owners increases in particular after the age of 25, and consequently age is a relevant factor in determining the functioning of micro-and small-sized enterprises among rural youth; (iii) increasing age correlates with higher participation in non-agricultural enterprises for income generation; (iv) at a younger age, non-farm entrepreneurship is complementary to school activities: 48 per cent in Ethiopia, 44 per cent in Malawi, 63 per cent in Nigeria and 53 per cent in Uganda, and; (v) there is low participation on the part of the young adult population in wage/employment activities, ranging from 4 per cent in Ethiopia to 12 per cent in Uganda.

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15 Report on Rural Youth Employment, 2017, World Bank/IFAD
technologies. Successful models such as those developed by the “agripreneurs’’ initiatives of Songhai and the International Institute of Tropical Agriculture (IITA) will be explored and adapted for IFAD projects.

ii) Youth entrepreneurship

55. Rural enterprises are constrained by a lack of adequate energy supply options; this gap is a critical barrier to the transformation of youth farmers into entrepreneurs all along the value chain and to the creation of both on- and off-farm employment opportunities.

56. Energy availability in rural areas therefore increases opportunities for business development and rural employment by tapping into the manifold roles that young people can play in terms of technology uptake and support to innovative models that range from farm information systems, mechanized farm services and off-grid energy solutions for homes and small businesses, to solutions for powering irrigation technologies. IFAD is carefully looking at the issue of opening up access to affordable and readily available energy. A specific approach for renewable energy for smallholder agriculture is currently being developed, with the ultimate objective of mainstreaming renewable energy technologies (RETs) in IFAD’s operations, with youth getting opportunities to leverage the multiple benefits coming from increasing investments in RETs.

iii) Access to land and natural resources

57. For IFAD the lack of access by young people to land and natural resources is a result not only of the scarcity of these assets, but is determined above all by the lack of an enabling policy and regulatory environment to make agriculture a profitable and attractive business for young people. This scenario is further compounded by cultural barriers and customary laws, together with a lack of awareness of their rights and of policies in this area. Moreover, since many young people are reluctant to engage in the back-breaking, low-return forms of farming carried out by their parents, their demand for agricultural land and their willingness to invest their energies and resources in it are often limited. Engaging young people in dialogue concerning specific policies and legal frameworks regarding land and natural resources issues is crucial. In this regard, the Voluntary Guidelines for Responsible Governance of Land Tenure, Forests and Fisheries (VGGTs-FAO)17 and the AU Declaration on Land Issues and Challenges in Africa represent a step forward in specifying the processes and rights and duties of the actors involved, including rural youth.

58. It is expected that through the RYAP, IFAD will contribute to generating specific information and analysis on youth land access processes, their gaps and

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16 IFAD. Lesson learned: Youth and land tenure. 2014.
opportunities, and to including them as evidence in the dialogue and negotiation of tenure governance processes and in project design documents.  

iv) Access to finance  
59. Several barriers are encountered by rural youth in accessing the regulated financial market, including the following: (i) the great physical distance between the branches of the financial service providers and rural communities is costly in terms of both time and transportation; on this particular aspect, IFAD has identified digital financial services that target smallholder farmers in rural areas and their specific needs; (ii) the financial capacity of rural communities is affected by weather and commodity risks; (iii) legal and regulatory restrictions make it difficult for underage people to open a bank savings account, apply for a loan or contract and take out insurance; (iv) the lack of assets for collateral; (v) young people are seen as not bankable; (vi) financial institutions are not affordable nor accessible; and (vii) the financial services and products available in the rural areas do not always support the life strategies of youth. In addition, access to finance is more difficult for rural young women.

v) Access to technology  
60. Youth are more likely than adults to learn, use and adopt technologies in a variety of areas such as microfinance, advocacy, entrepreneurship, digital citizenship and media, including in addressing drudgery aspects. Technology can therefore make a key impact on youth employment by providing new jobs and business start-up opportunities and opportunities for acquiring new skills, with different training formats available through the Internet and mobile phones.

61. In 2016, about 95 per cent of the global population lived in an area covered by a cellular mobile phone network. However, access to the Internet is still a challenge in developing countries, with an urban/rural digital divide.

D. Emerging themes

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18 Some examples of solutions proposed by IFAD in the document of Lesson Learned on land and youth issues (2014) are: Strengthen legislation, local institutions and legal services to ensure that young people's land rights are recognized and upheld; Develop land markets and support the inclusion of young people into them through specific financing and credit mechanisms and specific economic incentives; Identify and promote non-agricultural economic activities or small-scale (small farm) or land-intensive productive activities (or with a focus on rural youth.
19 How to Do Note: Digital financial services for smallholder households.
20 IFAD (2015). How to Do Note: Youth Access to Rural Finance. https://www.ifad.org/documents/10180/4a78941c-4bc6-44f8-b5fb-b493a98720e0https://www.ifad.org/documents/10180/4a78941c-4bc6-44f8-b5fb-b493a98720e0
62. In addition to the main thematic areas that are key to rural youth, there are emerging themes (such as youth with disabilities and child labour) for which IFAD has been requested to increase its efforts or to start devoting more attention. IFAD is keen to carefully craft its interventions to align with these themes, which overlap with other mainstreaming topics and will foster youth inclusion and create employment prospects while also having other positive spill over benefits and strengthening its partnerships with those agencies already spearheading these issues, as explained in action area 4. IFAD’s modality for delivering on these issues will ensure further collaboration with the Rome-based agencies (RBAs), other IFIs and non-governmental organizations, and will also be aligned with the UN reform agenda.

i) Decent work
63. Decent work is work that provides people with a fair income and in addition is undertaken in conditions of freedom, equity, security and human dignity. Decent work has been included as a human right in international law, Goal 8 of the 2030 Agenda for Sustainable Development focuses on decent work.

64. The Global Initiative on Decent Jobs for Youth is the first ever comprehensive system-wide United Nations effort to maximize the effectiveness of youth employment investments worldwide.

65. The initiative – to which IFAD is called on to contribute – aims to build a strategic alliance, scale up action and impact, share and apply knowledge and mobilise resources. Approximately 70 per cent of child labourers – an estimated 100 million children aged 5 to 18 – work in agriculture. It has been difficult to address child labour in agriculture, and this issue is seldom included in policies and programmes targeting rural youth. For this reason, a good strategy for rural youth should acknowledge that every agricultural policy and programme targeting them may have an impact on child labour, even if it does not target child labour itself.

66. Finally, a serious concern is the increase in hazardous work among young adults, highest in agriculture, and in terms of injuries is particularly hazardous for working youth. As one of the founding members of the International Partnership for Cooperation on Child Labour in Agriculture (IPCCLA), IFAD has been involved in advocating against child labour in agriculture. Last November it participated in the IV Global Conference on the Sustained Eradication of Child Labour. As a follow-up, a seminar was jointly organized with FAO to advocate and raise awareness on the issues of child labour in agriculture.

ii) Adolescent girls
67. Social norms and traditions are keeping young women and girls from achieving their potential and aspirations, perpetuating gender-based discrimination and violence. Some country context specificities do not allow enforcement of national laws, nor implementation of international conventions on young women’s rights (such as the Convention on the Elimination of All Forms of Discrimination against Women - CEDAW).

68. Child, early and forced marriages are still prevalent in rural communities, above all where there is no access to education. Adolescent girls face specific nutrition issues during their reproductive age. In developing countries, 75 per cent of women's
employment is informal and unprotected. When living in vulnerable climatic conditions, the amount of time spent on household chores such as fetching water is even greater for young women and girls. Their role in decision-making processes is still very limited and they are often absent from civic participation. In recent years, the focus has shifted to girls as agents of economic change. The UN is promoting equal rights and opportunities for girls, and a life free of violence and discrimination (SDG 5), through global alliances and partnerships.

iii) Indigenous youth

69. It is estimated that there are more than 370 million indigenous persons in the world, approximately 45 per cent of whom are between 15 and 30 years of age.\textsuperscript{30} They comprise a multitude of multidimensional identities and cannot be considered a homogeneous group. Targeting criteria should thus also encompass indigenous peoples’ understanding of who is young within their own societies and the inter-generational relationship between elders and youth in transferring knowledge and roles within their societies.\textsuperscript{31}

70. Many indigenous youth face immense challenges: inter-generational effects of colonization and assimilation policies; ongoing struggles to have their rights and identity recognized and protected;\textsuperscript{32} geographic disadvantages; the lack of culturally appropriate education; high illiteracy and dropout rates; discrimination and marginalization; displacement and the loss of land; the lack of legal protection; and forced migration.

71. Many indigenous youth organizations are already organizing themselves to partner and work towards addressing these challenges. For instance, at the global level the Global Youth Indigenous Caucus (GYIC), formed by representatives from several indigenous youth regional and country networks, has put forth a set of recommendations for UN agencies through the Rome Statement on the Contribution of Indigenous Youth towards a World Without Hunger.

iv) Youth with disabilities

72. Youth with disabilities make up between 180 and 220 million people worldwide, nearly 80 per cent of whom live in developing countries.\textsuperscript{33} In rural contexts, they are more likely to be illiterate, out of school, unemployed and poor.

73. The Washington Group on Disability Statistics is working on the production of population-based measures of disability that are comparable cross-nationally,\textsuperscript{34} which will contribute to the availability of better data on people with disabilities, including disabled youth. Understanding how disability is related to poverty will make it possible to design effective programmes and policies that are capable of reaching disabled youth.

74. Several IFAD-supported programmes and projects have identified people living with disabilities as one of their target groups. In China, for example, IFAD has successfully developed a partnership with the Disabled Persons’ Federation, with the objective of enhancing the skills of rural women and economically capable disabled persons for employment and income generation. In addition, building on the results of the global discussions regarding “disability”, such as the Global Disability Summit, IFAD will enhance its efforts for the identification and further

\textsuperscript{30} IWGIA. The Indigenous World 2018.
\textsuperscript{32} The state of the world’s indigenous peoples: Indigenous peoples’ access to health services.
\textsuperscript{34} http://www.washingtongroup-disability.com/
development of partnerships with those organizations operating in this specific field, such as UNICEF, Save the Children, and Humanity & Inclusion.

V. Action areas

75. The Plan will be implemented through a series of activities grouped into four action areas: (i) mainstreaming youth within country programme delivery; (ii) strengthening implementation capacity; (iii) evidence-based knowledge management; and (iv) policy engagement, advocacy and partnership. Each action area will be described in terms of its main deliverables – its activities, outputs and outcomes.

A. Action area 1: Youth-sensitive country programme delivery

76. In accordance with IFAD11 commitments, IFAD will update its targeting guidelines to also focus on young poor rural women and men. The guidelines will be recalibrated to ensure that the principles, methods and operational instruments take into account a rural youth dimension, paying specific attention to the heterogeneity among young rural women and men and their cultural sensitivity. Adequate emphasis will be placed on disabled young people.

77. All country strategic opportunities programmes (COSOPs) and country strategy notes (CSNs) will be formulated on the basis of the following activities: (i) an assessment of the in-country youth situation; (ii) a review of existing youth policies and ongoing youth programmes on the part of government and development partners; (iii) consultation with youth organizations throughout the project cycle; (iv) identification of potential strategic partners with competencies on youth issues; and (v) the definition of strategic objectives and entry points that can attract youth aspirations and bring comparative advantages. The current COSOP guidelines will be amended in order to achieve this.

78. It is expected that 50 per cent of new IFAD-supported project designs will be youth-sensitive, with inclusion of the following: (i) a rural youth socio-economic profile, assessing their different subgroups; (ii) consultation with youth organizations throughout the project cycle; (iii) clear identification of rural youth as a target group, with description of the targeting strategy for reaching them; and (iv) the inclusion of age-disaggregated indicators for monitoring purposes. Hence the existing tools will be enhanced to enhance socio-economic assessments and the consultation processes to make them youth-sensitive. Projects will be supported to report age-disaggregated M&E indicators.

79. IFAD’s experience has already demonstrated that certain design provisions can enhance the extent to which rural youth will be reached during project implementation. These include: (i) a budget allocating financial resources for youth participation; (ii) recruitment and training of dedicated staff to promote youth inclusion; (iii) establishing quotas for outreach to young people; (iv) secured access to land; (v) contracting of service providers; (v)
specific financial products and non-financial services tailored to youth; and (vi) enhancing ownership, through the participation of representatives of rural youth throughout the project cycle, including in planning and in monitoring and evaluation.

80. A "Youth Engagement Guidance Note" will be developed to support the design of youth-sensitive projects and to ensure effective youth engagement. The focus will be on: business development; credit/equity financing of youth-owned enterprises; the use of modern technologies; leveraging migrant remittances to spur investments; vocational/technical training; agricultural risk management; and activities aimed at involving youth as key stakeholders in the governance structures of farmers’ organizations. Intervention activities will focus not only on primary production activities, but will also consider upstream and downstream business opportunities for young people all along the value chain.

81. The selection of early mover countries will respond to the urgent need to effectively engage with rural youth at country level, with quick returns. The criteria for selection are based on the following:

- The existence of a national youth policy and/or action plan that is aligned with IFAD11 priorities, exhibiting: (i) a clear potential for commercial viability for smallholder farming; (ii) a willingness to cost-share and share risk in testing new ideas that are beneficial to youth, such as innovative ICT solutions that go beyond what exists now in terms of products/services in the agricultural sector, combining delivery mechanisms, new business models and market reach;
- A readiness to adopt a poverty targeting approach with a youth focus, underpinned by a gender perspective/balance reflected in the youth beneficiaries, the activities and the project delivery staff;
- A governance structure and decision-making mechanisms, including consultative processes for the formulation of priorities and action programmes enabling the participation of young people and their organizations;
- A demonstrated culture of sufficient and consistent monitoring of development investments benefiting young people; and
- A willingness to facilitate and engage in SSTD links and partnerships, including government-to-government and community-to-community.

82. The ECG will work closely with the regional divisions to tap into IFAD’s grant windows to test new ideas, development models, and institutional and technological innovations where youth can demonstrate their comparative advantage with their creativity, energy, and risk-taking capacity (for example in ICTs and rural energy). The current grant portfolio already includes several innovative endeavours that have a strong potential to be replicated and mainstreamed through IFAD’s own portfolio.

### Summary of expected outputs for action area 1

<table>
<thead>
<tr>
<th>Action area</th>
<th>Outcome</th>
<th>Outcome indicators</th>
<th>Outputs</th>
<th>Output indicators</th>
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<tbody>
<tr>
<td>Action area 1: Youth-sensitive country programme delivery</td>
<td>COSOs, CSNs, loan- and grant-funded operations, systematization and aggregation on rural youth</td>
<td>i) Percentage of country programmes that deliver results for young people (according to RIMS indicators); ii) Number of investment projects that make use of youth-focused/youth-produced innovations</td>
<td>i) 100% of COSOs and CSNs reflect a youth-sensitive approach; ii) 50% of all projects are youth-sensitive; iii) M&amp;E systems with age- and gender-disaggregated data (in line with the new RIMS)</td>
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country, regional and global grants originated by grant-funded projects

B. Action area 2: Strengthening implementation capacity

83. Mainstreaming rural youth within field operations will require efforts in strengthening implementation capacity at various levels. Capacity development will be carried out for two differentiated but interrelated target groups, described below.

84. The youth team at IFAD HQ, along with the Gender and Social Inclusion Officers in the hubs, will jointly facilitate a learning process under the Operations Academy for hub and country staff, based on an integrated mainstreaming module which will be developed during the first quarter of 2019. The training sessions for IFAD staff will be aligned with the ongoing IFAD Corporate Decentralization Plan, targeting in particular IFAD staff at country and sub-regional levels.

85. Development of the learning modules will build on and complement existing in-house learning tools and knowledge products, and will leverage knowledge resources from external partners as and when needed. A rapid assessment will be carried out of available in-house knowledge resources and those from external partners that are relevant, to inform development of the learning modules. Existing tools include: (i) IFAD’s technical How to Do Toolkits; (ii) the Gender Action Learning System (GALS); and iii) the Women’s Empowerment in Agriculture Index (WEAI). The modules will be differentiated based on capacity needs in order to cater for IFAD staff, service delivery agents at country level, and grass-roots user organizations – particularly youth-based organizations.

86. IFAD will strengthen the capacity of both public and private service providers to enable them to engage young people. Specific interactive learning and mentoring opportunities to develop the capacities of primary stakeholders at country level will be integrated into development projects, to strengthen their abilities to adequately engage with and to put rural young people at the centre of rural transformation investments.

87. The capacity of rural young people will be developed through specific skills enhancement activities that are built into IFAD-supported country programmes, as well as through direct engagement with IFAD at corporate level through the Rural Youth Advisory Council. IFAD will also provide implementation support to all projects, which will include rural youth as significant beneficiaries to generate innovative knowledge products for interregional learning. These activities will support development of outputs in action area 3.

88. A pool of experienced consultants will also be mobilised to further improve design and implementation capacities. This improved capacity on the part of the delivery agents will consolidate the technical/human resources needed to facilitate the empowerment and strengthening of young people’s capabilities to gain needed skills to take advantage of investment options created by IFAD-supported country programmes, as foreseen under action area 1.

89. IFAD will work closely with the Rural Youth Advisory Council (RYAC) to serve as an interlocutor to strengthen youth inclusion, for more structured consultations and strategic dialogue between IFAD and rural youth representatives. At a community level, the RYAP aims to also ensure that existing governance structures and socio-cultural norms that exclude rural youth are carefully assessed during design, and proposals will be sought in a participatory manner to support adjustments that offer youth opportunities to participate in the decision-making process.
90. Preference will also be given to strengthening the capacities of youth-led organizations at individual skills and organizational systems levels, leveraging the diversity of existing learning methods/tools, such as the household methodologies, Farmer Field Schools, Farmer Business Schools, Junior Life Schools and Learning Routes. Regional hubs will organize yearly awards to recognize the best performing youth-sensitive projects. These contests will not only offer learning opportunities, but will also be effective in championing and providing incentives for change in the sub-regions and a straightforward way to keep a global map of successful IFAD youth-sensitive rural interventions up to date. This map will also be a useful resource for informing South-South and Triangular Cooperation.

91. IFAD will work within the partnership frameworks with FAO and ILO, as and when needed, to deepen their collaboration to include specific field-level operational arrangements, not only in the training of IFAD and project staff but also to support the policy engagement process with key in-country policymakers and implementation partners.

### Summary of expected outputs for action area 2

<table>
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<tr>
<th>Action area</th>
<th>Outcome</th>
<th>Outcome indicators</th>
<th>Outputs</th>
<th>Output indicators</th>
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<tbody>
<tr>
<td><strong>Action area 2: Strengthening implementation capacity</strong></td>
<td>Increased capacity of IFAD and project staff; implementing partners successfully engaging rural youth</td>
<td>i) Number of IFAD and project staff applying knowledge on how to successfully engage rural youth; ii) Number of youth-led organizations actively engaging in knowledge-sharing with each other</td>
<td>i) Capacity development plan; ii) Three training modules, including Training of Trainers options for IFAD/project staff and implementing partners; iii) Jointly with the gender, nutrition and climate change themes, deliver three training sessions in the operations academy; iv) Roster of experienced consultants and service providers available to support design and implementation of rural youth initiatives; v) A minimum of 50% of all youth within the IFAD projects targeted to participate in skills development training; vi) Three learning events carried out for youth-led organizations; vii) Annual awards and events processes for best performing projects; viii) Youth engagement guidance note</td>
<td>• Number of modules on rural youth developed for IFAD's Operations Academy; • Number of staff who successfully conclude the Operations Academy training; • Number of service providers/individual consultants mobilised by region and available on the roster; • Number of trainings carried out; • Percentage of youth within each IFAD project target group that has participated to in skills development trainings; • Five annual awards undertaken (within the three-year RYAP cycle)</td>
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**C. Action area 3: Evidence-based knowledge management and strategic communications**

92. The purpose of this action area is to: contribute to policy engagement; apply strategic communication approaches in order to increase IFAD's visibility in its pursuit of promotion of the youth agenda; and improve project design and implementation. The RYAP will also contribute to IFAD's communications and knowledge management objectives of identifying, developing and promoting successful and innovative approaches and interventions that have demonstrated potential to be scaled up. It should be noted that the IFAD11 consultation report indicates that IFAD will ensure that all new COSOPs and IFAD-funded projects will seek to incorporate a communications and visibility dimension. In addition, IFAD has committed to updating its communication strategy by the third quarter of 2019. The revised strategy will lay out a consistent expanded dynamic approach to strategic communication across the mainstreaming areas, including youth. As a cross-cutting dimension of its operational model, with it IFAD can enhance the impact of its operations as well as the quality of its policy engagement with local governments and community organizations, by learning and sharing the
experiences in working with young people that are generated from its portfolio of loan and grant activities.

93. IFAD is also in the process of developing a new knowledge management (KM) strategy aimed at making KM more effective, tailored to the new organizational structure and fully aligned with the enhanced business model. The objective is that IFAD improve its ability to use the best available evidence-based and experiential knowledge to achieve greater visibility, credibility and influence, and higher-quality operations.

94. Knowledge products will respond to specific needs of identified target audiences. IFAD will build the evidence base through: (i) effective monitoring and evaluation activities; (ii) documentation of good practices; and (iii) strategic knowledge-sharing. The inclusion in its RIMS policy of mandatory age-disaggregated indicators will enable IFAD to effectively monitor the results for rural youth that are achieved in its portfolio. Likewise, existing partnerships with OECD and WB can give IFAD access to global/regional data on youth.

95. The knowledge generated will be strategically communicated through a variety of digital platforms and more traditional tools and channels targeted to various IFAD audiences, including through social media and IFAD’s corporate website. Knowledge will also be shared at special events such as the regional implementation workshops, country portfolio reviews and knowledge fairs.

96. One additional special output will be a contribution of five case studies to the next Rural Development Report (RDR) to be released in 2019, which will focus entirely on the rural youth agenda.

### Summary of expected outputs for action area 3

<table>
<thead>
<tr>
<th>Action area</th>
<th>Outcome</th>
<th>Outcome indicators</th>
<th>Outputs</th>
<th>Output indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action area 3: Evidence-based knowledge management and strategic communications.</td>
<td>Improved generation and use of strategic communications and evidence-based knowledge around successful youth-focused development models</td>
<td>i) Usefulness/applicati on and accessibility of youth-focused communication and knowledge products authored by IFAD</td>
<td>An IFAD youth-specific knowledge generation and dissemination plan - A number of IFAD-specific case studies focusing on rural youth, as a contribution to the Rural Development Report 2019 - Six youth-focused multimedia knowledge products</td>
<td>• The number of studies and databases compiled that are focused on rural youth • The number and type of youth-focused KM multimedia products for project design, implementation and policy engagement • The number of downloads from IFAD’s Rural Youth web page • The number of corporate events that include rural youth as a topic</td>
</tr>
<tr>
<td>Build and manage the evidence base to support better project design and implementation, and effective policy engagement and strategic communications</td>
<td></td>
<td>i) ii) iii) iv)</td>
<td>A number of knowledge-sharing events around regional portfolio reviews and South-South and Triangular Cooperation</td>
<td></td>
</tr>
</tbody>
</table>

D. **Action area 4: Policy engagement, partnerships and resource mobilisation**

97. Building on activities identified in action area 3, IFAD’s specific approach is to: (i) engage on the basis of the evidence of what works and what does not; (ii) implement this engagement, both directly and through the relevant international and local stakeholders, supported by country-specific knowledge products; (iii) mobilise resources to support the implementation of the action plan; and (iv) foster and strengthen partnerships, particularly between organizations that have comparative advantages on different issues affecting young people at country level.

98. A key priority will be to harness the existing effective policy engagement mechanisms to ensure that rural youth voices and needs are included in the national policymaking processes. According to IFAD’s new decentralized model,
IFAD’s country directors and Country Programme Managers will be supported in their policy engagement tasks in line with the provisions of the Plan.

99. IFAD will foster strategic partnerships with key institutions that have a comparative advantage on different issues. For example, OECD is keen to support IFAD’s research needs and has developed a policy toolkit that can support governments to analyse youth-specific issues. As already mentioned, ILO and FAO are willing to join forces to advocate around decent rural employment and child labour, and have invited IFAD to participate regularly in the International Partnership for Cooperation on Child Labour in Agriculture (IPCCLA) and the global initiative on decent employment. Likewise, partnering with UNFPA, Oxfam and Save the Children on issues related to adolescent girls and nutrition could strengthen IFAD’s advocacy activities. The Fund will also seek to partner with bilaterals for joint advocacy initiatives at national and international level, as well as with private-sector actors interested in supporting the youth agenda and youth entrepreneurship.

100. IFAD will identify a goodwill ambassador and work closely with her/him to raise awareness at country, regional and international level on issues related to rural young people. IFAD is also a member of the UN Inter-Agency Network on Youth Development (IANYD), which has proven to be an effective body for sharing information and taking joint initiatives among UN agencies. During the last annual IANYD conference, attended by the UN Special Envoy on Youth, the discussion was anchored on preparation of the new UN Strategy on Youth, launched during the General Assembly in 2018, implementation of which IFAD will contribute to. Likewise, IFAD’S participation in the annual UN ECOSOC meetings should be strengthened so as to ensure alignment with the ongoing UN reform.

101. IFAD will establish a Rural Youth Advisory Council, which will be established by leveraging the potential of partnerships with existing rural youth organizations and networks - starting with those already involved in implementation of its loan- and grant-funded programmes from all regions - and will be composed of their representatives. IFAD will work closely with the Youth Council to promote a bottom-up dialogue rooted on the ground. It will contribute to the strengthening of youth inclusion through a more structured process of consultations and strategic dialogue between IFAD and the rural youth representatives.

102. The Rural Youth Advisory Council will leverage the experience gained in IFAD with the Farmers’ Forum and Indigenous People’s Forum, and outside IFAD, with particular reference to the Youth Advisory Councils established by other UN Agencies (UNHCR, UN-Habitat). For example, in 2016 UNHCR formed a Global Youth Advisory Council (GYAC) that serves as a consultative group on issues relating to the protection and development of young people who are refugees or internally displaced and/or stateless persons and of their communities. Most agencies’ youth policies, action plans and strategies: ensure that youth play a consultative role in institutional operations; facilitate an exchange of knowledge/information; and advise the concerned agency on principled, practical and actionable solutions to youth-specific challenges.

103. Youth will be facilitated to participate in relevant national, regional and international platforms to articulate their needs. Gender sensitivity criteria will be included for the selection of young representatives, and due regard will also be given to geographical balance, so as to ensure that the organizations genuinely represent the youth of the targeted area. One of the main objectives of the Rural Youth Advisory Council will be to facilitate a high-level dialogue between youth leaders, IFAD management and relevant staff, and to jointly identify key milestones and roadmaps that will inform IFAD policymaking bodies. IFAD will also explore models from other UN agencies where such representation is being applied and functional at a governing council level.
104. As mentioned, strategic partnerships are key to the delivery of the IFAD Rural Youth Action Plan. There are ongoing discussions as well as concrete partnerships with other UN Agencies (in addition to ILO, FAO, UNICEF and UNV), IFIs (i.e. regional banks and the World Bank), bilateral development agencies, private-sector organizations (MasterCard and Packard Foundations), youth networks (YPARD, SFYN) and international NGOs (Oxfam and Save the Children). These partnerships are essential to mobilising additional financial and technical resources. They should be developed on the basis of mutual synergies and comparative advantages, with the common objective of improving the livelihoods of rural youth. Annex 2 captures several proposals for partnerships associated with each action area.

105. The Partnership and Resource Mobilisation Division (PRM), in conjunction with SKD, has already begun taking active measures to explore additional financing from development partners through unrestricted complementary contributions (UCC) and supplementary funds. It is envisaged that these funds will complement project investments in key areas such as entrepreneurship incubator models. IFAD will also explore additional financing through foundations, the private sector and bilateral development agencies that have an established interest in rural youth. IFAD is keen to use this financing to focus on innovative instruments, tools and approaches to tackling the issues around rural youth. IFAD acknowledges the support it is receiving from its members and the Executive Board in particular in the process of mobilising resources to implement this action plan.

106. An additional option will be to support youth access to the **ABC Fund**. This Fund offers a blend of financing to smallholder farmers in the most remote regions of the rural developing world. It will focus on young agro-entrepreneurs, who are often underserved financially. The ABC Fund will provide small investments (from US$80,000 to US$1 million) to small and medium-sized enterprises (SMEs) and young rural agro-entrepreneurs, to fill the “missing middle” financing gap. This innovative approach will offer a one-stop shop of products for rural agro-entrepreneurs.

### Summary of expected outputs for action area 4

<table>
<thead>
<tr>
<th>Action area 4: Policy engagement, partnerships, and resource mobilisation</th>
<th>Outcome</th>
<th>Outcome indicators</th>
<th>Outputs</th>
<th>Output indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Manage strategic partnerships with governments, international organizations, the private sector, NGOs and other stakeholders at national, regional and global levels, to pursue policy and advocacy activities</td>
<td>Successful policy engagement and resource mobilisation with strategic partners at country, regional, and global levels</td>
<td>i) Number of forums/platforms where IFAD can contribute at country and global level to policies and decisions that are favourable for rural youth</td>
<td>i) Country-level policy engagements</td>
<td>i) Number of policies or national action plans adopted or updated to reflect rural youth</td>
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<td></td>
<td></td>
<td>ii) RYAC inputs are included in IFAD’s decision-making process at headquarters, hub/country level and project level in work with rural youth</td>
<td>ii) Regional/global partnership activities on decent employment and child labour</td>
<td>ii) Number of activities on decent employment and child labour</td>
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<tr>
<td></td>
<td></td>
<td>iii) Amount of resources mobilised for youth by IFAD</td>
<td>iii) Number of times and type of IFAD participation in UN-IANYD initiatives (e.g. conferences, blogs, webinars)</td>
<td>iii) Number of times and type of IFAD participation in UN-IANYD initiatives (e.g. conferences, blogs, webinars)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>iv) Participation in UN ECOSOC on Youth</td>
<td>iv) Number of times and type of IFAD participation in UN-IANYD initiatives (e.g. conferences, blogs, webinars)</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>v) Rural Youth Advisory Council established</td>
<td>v) Number of RYAC meetings attended</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>vi) Campaign to support empowerment of rural youth</td>
<td>vi) Number of new or strengthened partnerships</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>vii) IFAD goodwill ambassador for rural youth named</td>
<td>vii) Number of youth-specific innovative approaches/technologies funded through UCCs or supplementary funding</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>viii) New partnerships established</td>
<td>viii) Number of young smallholders or their organizations accessing the ABC Fund</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>ix) Mobilisation of resources to pilot innovative youth-specific approaches/technologies</td>
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</tr>
</tbody>
</table>
VI. Implementation and delivery

A. Implementation of the Rural Youth Action Plan

107. Preparatory activities will include the following work streams: (1) identification of one ongoing project for each regional division where there are opportunities to readjust, targeting sub-strategies to retrofit for youth-sensitive characteristics; (2) inventory of youth organizations, assessment of in-house thematic toolkits, and collection and prioritization of relevant good practices on youth-sensitive approaches and technologies from both within and outside IFAD, across the key themes of the RYAP; (3) preliminary assessment of capacity needs of IFAD staff and project staff on their access to and use of youth-sensitive approaches and tools, and subsequent mobilisation of a pool of service providers and consultants with the support of the Human Resources Division (HRD).

108. With support from ECG, the regional divisions (portfolio advisers, hub delivery teams) will identify and design 54 projects during IFAD11 that will be prepared and implemented with a youth focus.

109. The rapid inventory of youth organizations will assess their characteristics and maturity status, to inform the capacity development support required and partnership-building opportunities at country and regional level. To the extent possible, the emphasis will be on leveraging existing in-house thematic toolkits by updating/adjusting them to include the specificities of working with rural youth and to eventually ensure greater efficiencies and effectiveness in the design and implementation of field projects. New tools will be developed only in areas that will need additional guidelines, such as in the case of involving youth in governance structures and decision-making processes.

B. Baselines

110. In view of the IFAD11 commitments to mainstreaming youth, there is a need to identify a yardstick against which to monitor to what extent IFAD is achieving the objective of making its projects really youth-sensitive. As part of the preparatory tasks for implementation of the Plan, IFAD will gather accurate information through a desk-based review of a sample of IFAD9 projects, building on work already done by the Research and Impact Assessment Division (RIA). The results of the baseline desk study will serve as the primary reference in tracking results against the objective of mainstreaming youth in 50% of design projects and 100% of COSOPs. Building on work already done under the gender and nutrition themes, the desk review will also help to define a methodology, including simple indicators to determine whether a project can be considered youth-sensitive, and thus criteria to qualify for categorization of COSOPs and projects as youth-sensitive.

C. Delivery

111. See figure 3 below for the delivery timetable for the RYAP.
Figure 3 - Summary of key delivery milestones over the first three years of RYAP implementation

**First Year**
1. Elaboration of a Training Plan for FAD staff and implementation partners in Q1
2. Preparation of 3 Training Modules, delivery of 2 training of trainers and 1 Training Session in the Operations Academy (to be continued during the second year)
3. 30 IFAD staff trained
4. 30% of all COSOPs and CSNs are youth-sensitive
5. 16 of the new projects in the 2019–2021 pipeline are youth-sensitive
6. Establishment of the RYAC

**Second Year**
1. 2 TOT trainings and 5 training sessions for project staff and 1 Training Session in the Operations Academy
2. 30% of all COSOPs are youth-sensitive (additional to those in the 1st year)
3. 18 of the new projects in the 2019–2021 pipeline are youth-sensitive (additional to those in the 1st year)
4. 5 partnerships at regional level and 2 at international level are established
5. RYAC established and functional
6. 5 Annual Awards for best performing projects (one per region)

**Third Year**
1. All COSOPs developed during IFAD 11 period are youth-sensitive
2. 25% of the new projects designed during IFAD 11 (2019–2021) pipeline are youth sensitive
3. 5 Annual Awards (for best performing projects (one per region)
## Annexes
### Annex 1. Results Framework and Timeline of Activities (by Action Areas) for 2019-2021

#### Results framework by action area (Output level)

| SDGs (Agenda 2030)                                                                 | SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all, especially for young people, and improve access to financial services and benefits  
| SDG 1: End poverty in all its forms everywhere  
| SDG 2: End hunger, achieve food security and improved nutrition, and promote sustainable agriculture |
| Corporate Strategic Objective (IFAD Strategic Framework 2016-2025) | SO1: Increase poor rural people’s productive capacities  
| SO2: Increase poor rural people’s benefits from market participation  
| SO3: Strengthen the environmental sustainability and climate resilience of poor rural people’s economic activities |
| Goal | Enhance the impact of IFAD investment on the SDGs by socially and economically empowering rural young women and men |
| Objective | Mainstream youth within IFAD’s operations by implementing the Plan according to the four action areas |

#### YOUTH ACTION PLAN (2019-2021)

**Action area 1: Youth-sensitive country programme delivery**  
Mainstream rural youth within investment projects, country strategies, and country, regional and global grants

<table>
<thead>
<tr>
<th>Outcome</th>
<th>Indicators</th>
<th>Means of verification</th>
</tr>
</thead>
</table>
| COSOPs, CSNs and loan- and grant-funded operations are systematically focused on rural youth | iii) Percentage of country programmes that deliver results for young people (according to RIMS indicators)  
| iv) Number of investment projects that make use of youth-focused/youth-produced innovations/products originated by grant-funded projects | • COSOP and CSN reviews  
| Project-level M&E systems and ORMS  
| Minutes of PDTs and QA meetings  
| Regional and grant portfolio reviews |
### Outputs | Indicators
---|---
(vi) 100% of COSOPs and CSNs include rural youth as one of their priority target groups | (v) Percentage of COSOPs and CSNs that include rural youth as priority target groups
(vii) 50% of project design reports are youth-sensitive | (vi) Percentage of new loan-funded projects that are youth-sensitive
(viii) M&E systems with age-disaggregated indicators | (vii) Number of M&E systems with age- and gender-disaggregated data (in line with the new RIMS)
(ix) Mobilisation of resources to pilot innovative youth-specific approaches/technologies | (viii) Number of explicit references to youth in the targeting policy updated with a focus on youth
(x) IFAD’s targeting policy revised

### Action area 2: Strengthening implementation capacity
**Strengthen the technical and managerial capacities of stakeholders associated with youth-focused investment projects**

<table>
<thead>
<tr>
<th>Outcome</th>
<th>Indicators</th>
<th>Means of verification</th>
</tr>
</thead>
</table>
| Increased capacity of IFAD/project staff and implementing partners to successfully engage rural youth | (ix) Number of IFAD/project staff and implementing partners applying knowledge on how to successfully engage rural youth
(x) Number of youth-led organizations actively engaging in knowledge-sharing with each other | • Reports from Learning Management Systems
• Performance evaluation system reports
• Staff surveys |

### Outputs | Indicators
---|---
i) One capacity-building plan | (ii) Number of modules on rural youth developed for IFAD’s Operations Academy
(ii) Six training modules offered to IFAD/project staff and implementing partners | (iii) Number of staff who have successfully concluded the Operations Academy training
(iii) Jointly with the gender, nutrition and climate change themes, deliver three training modules in the Operations Academy under pillar 2 | (iv) Number of service providers/individual consultants mobilised (by region) and available on the roster
(iv) A minimum of 50% of all youth within the target for IFAD projects participate in skills development training | (v) Number of training events carried out
(v) Three learning events for youth-led organizations carried out | (vi) Percentage of youth within each IFAD project target group who have participated in skills development training activities
(vi) Annual awards and event processes for best performing projects (one per region) | (vii) Five annual awards held (in the three-year RYAP cycle)
(vii) Youth engagement guidance note |
**Action area 3: Evidence-based knowledge management and strategic communication**

Build and manage the evidence base to support better project design and implementation, and effective policy engagement

<table>
<thead>
<tr>
<th>Outcome</th>
<th>Indicator</th>
<th>Means of verification</th>
</tr>
</thead>
</table>
| Improved generation and use of evidence-based knowledge and strategic communication around successful youth-focused development models | i) Utility/application and accessibility of youth-focused communication and knowledge products authored by IFAD | • IFAD website  
• IFAD Research Series  
• Rural Solutions Portal  
• Regional implementation workshops  
• Internal and external blogs |

<table>
<thead>
<tr>
<th>Outputs</th>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>(vi) An IFAD youth-specific knowledge generation and dissemination plan</td>
<td>(vi) Number of studies and databases focused on rural youth</td>
</tr>
<tr>
<td>(vii) Five IFAD-specific case studies focusing on rural youth as a contribution to the Rural Development Report 2019</td>
<td>(vii) Number of conferences where the RDR is presented</td>
</tr>
<tr>
<td>(viii) Six youth-focused multimedia knowledge products</td>
<td>(viii) Number and type of youth-focused KM multimedia products for project design, implementation and policy engagement</td>
</tr>
<tr>
<td>(ix) An updated communication strategy that includes a focus on mainstreaming areas, including rural youth</td>
<td>(ix) Number of downloads from IFAD Rural Youth webpage</td>
</tr>
<tr>
<td>(x) A number of knowledge-sharing events around regional portfolio reviews and South-South and Triangular Cooperation</td>
<td>(x) Number of corporate events including rural youth as a topic</td>
</tr>
</tbody>
</table>

**Action area 4: Policy engagement, partnerships and resource mobilisation**

Manage strategic partnerships with governments, international organizations, the private sector, NGOs and other stakeholders at national, regional and global levels to pursue policy and advocacy activities

<table>
<thead>
<tr>
<th>Outcome</th>
<th>Indicators</th>
<th>Means of verification</th>
</tr>
</thead>
</table>
| Successful policy engagement and resource mobilisation with strategic partners at country, regional, and global levels | (iv) Number of policy briefs developed and used by CPMs for policy engagement purposes at country and global level to champion the rural youth agenda | • Project and country programme evaluations  
• Stocktaking on policy engagement  
• Partnership progress report  
• Reports on engagement with the RYAC |
| (v) RYAC inputs are included in IFAD’s decision-making at headquarters, hub/country level and project level in work with rural youth | (v) Amount of resources mobilised for youth by IFAD |
| (vi) Amount of resources mobilised for youth by IFAD | (vi) Amount of resources mobilised for youth by IFAD |

<table>
<thead>
<tr>
<th>Outputs</th>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>(x) Country-level policy engagements</td>
<td>(ix) Number of policy briefs developed</td>
</tr>
<tr>
<td>(xi) Regional/global partnership activities on decent employment and child labour</td>
<td>(x) Number of activities on decent employment and child labour</td>
</tr>
<tr>
<td>(xii) Active membership through meetings in UN-IANYD and contribution to implementation of the UN Youth Strategy</td>
<td>(x) Number of times and type of IFAD participation in UN-IANYD initiatives (e.g. conferences, blogs and webinars)</td>
</tr>
<tr>
<td>Action areas</td>
<td>Partners</td>
</tr>
<tr>
<td>--------------</td>
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</tr>
<tr>
<td>Action area 1: Youth-sensitive country programme delivery</td>
<td>FAO</td>
</tr>
<tr>
<td></td>
<td>ILO</td>
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<tr>
<td></td>
<td>SDSN</td>
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<td>Oxfam</td>
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<td>STC</td>
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<tr>
<td></td>
<td>Procasur</td>
</tr>
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<td></td>
<td>SF/SFY</td>
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<td></td>
<td>YPARD</td>
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<tr>
<td>Action area 2: Strengthening implementation capacity</td>
<td>FAO</td>
</tr>
<tr>
<td></td>
<td>ILO</td>
</tr>
<tr>
<td><strong>Action area 3: Evidence-based knowledge management and strategic communication</strong></td>
<td><strong>MasterCard Foundation</strong></td>
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<tr>
<td><strong>OECD</strong></td>
<td>Youth inclusion project provides capacity-building with in-country ministerial-level staff</td>
</tr>
<tr>
<td><strong>STC</strong></td>
<td>Training and supporting youth at scale via the “life skills for success” methodology, targeting youth transition to adulthood and the application of life skills in daily life.</td>
</tr>
<tr>
<td><strong>SFYN</strong></td>
<td>Currently implementing an IFAD-funded grant with Slow Food to build capacities for the social and economic empowerment of indigenous youth through the indigenous network. In addition, there is scope for scaling up such interventions.</td>
</tr>
<tr>
<td><strong>Procasur</strong></td>
<td>Collaboration and technical assistance in building capacity using Procasur’s flagship model of learning routes</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Action area 4: Policy engagement, partnerships and resource mobilisation</strong></th>
<th><strong>UN-IANYD</strong></th>
<th>ECOSOC Youth Forum and joint advocacy with other UN agencies through the network</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FAO</strong></td>
<td>Joint advocacy on child labour and decent rural employment</td>
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<tr>
<td><strong>ILO</strong></td>
<td>Joint advocacy through the “Global Initiative on Decent Jobs for Youth”</td>
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<tr>
<td><strong>ADB</strong></td>
<td>Potential engagement through the Asia Youth Forum hosted each year by ADB</td>
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<tr>
<td><strong>OECD</strong></td>
<td>OECD policy toolkit to support governments in developing countries to analyse youth-specific issues</td>
<td></td>
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<tr>
<td><strong>Oxfam</strong></td>
<td>Collaboration through social media and the Active Youth Citizens initiative. In addition, Oxfam is currently collaborating with IFAD on nutrition and adolescent girls.</td>
<td></td>
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<tr>
<td>Collaboration</td>
<td>Description</td>
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<tr>
<td><strong>Procasur</strong></td>
<td>A recent IFAD-funded grant with Procasur in LAC operates a platform for policy dialogue among young entrepreneurs.</td>
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<tr>
<td><strong>STC</strong></td>
<td>Collaboration with “Sottosopra” is an educational project that aims to create a pool of adolescents active throughout the country, to promote the “voice of the youth”.</td>
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</tr>
<tr>
<td><strong>SF/SFYNN</strong></td>
<td>A currently ongoing grant to ensure indigenous youth economic and social empowerment through the Terra Madre network for policy engagement and advocacy</td>
<td></td>
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<tr>
<td><strong>Nestlé</strong></td>
<td>Potential collaboration with the <em>Global Youth Initiative</em> for youth employment and agripreneurship</td>
<td></td>
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<tr>
<td><strong>YPARD</strong></td>
<td>Joint campaign and advocacy around rural youth through social media and other online platforms</td>
<td></td>
</tr>
</tbody>
</table>
Annex 3. Glossary of terms

Key terms and definitions

Definitions of youth: The definitions of youth change with circumstances, especially with changes in demographic, financial, economic and socio-cultural settings. Youth is best understood as a period of transition from the dependence of childhood to the independence of adulthood. The General Assembly first defined youth in 1985 for the International Youth Year as those persons between 15 and 24 years of age, without prejudice to other definitions by Member States. However, several UN entities have somewhat different definitions of youth, which is recognized by the United Nations Secretariat. The African Union defines youth to refer to all persons between the ages of 15 and 35.

Implementation of the World Programme of Action for Youth to the Year 2000 and Beyond, General Assembly Report A/56/180
UNDESA – Definition of Youth

Adolescence: Adolescence is difficult to define in precise terms. Although there is no internationally accepted definition, the United Nations defines adolescents as individuals aged 10 to 19 – in effect, those in the second decade of their lives.

UNICEF – The state of the world’s children: Adolescence – An age of opportunity, 2011

Youth participation: Through active participation, young people are empowered to play a vital role in their own development, as well as in that of their communities, helping them to learn vital life skills and develop knowledge on human rights and citizenship and promoting positive civic action. To participate effectively, young people must be given the proper tools – such as information and education about and access to their civil rights.

Youth Participation Factsheet, UN-Habitat and UN DESA

Decent rural employment: Decent rural employment refers to any activity, occupation, work, business or service performed in rural areas for pay or profit by women and men, adults and youth, that: respects the core labour standards as defined in ILO Conventions; entails an adequate degree of employment security and stability; avoids excessive working hours and allows for sufficient time for rest; adopts sector-specific minimum occupational safety and health measures; and promotes access to adapted technical and vocational training.

FAO – Understanding Decent Rural Employment

Child labour: Work for which a child is too young, as defined by national legislation and international standards, and/or that is likely to harm their physical and mental development, deprives them of schooling and the opportunity to learn, requires them to leave school early, or obliges them to combine education with long and heavy work. It should be emphasized that not all work carried out by children is considered child labour.

ILO Minimum Age Convention, 1973 (No. 138)

Forced and early/child marriage: Child marriage, defined as a formal marriage or informal union before age 18, is a reality for both boys and girls, although girls are
disproportionately affected. Child marriage is a human rights violation and can lead to a lifetime of disadvantage and deprivation.

*UNFPA-UNICEF Global Programme to Accelerate Action to End Child Marriage, 2017*

**Not in education, employment or training (NEET):** NEET corresponds to the number of young persons not in education, employment or training as a percentage of the total youth population. It provides a measure of those youth who are outside the educational system, not in training and not in employment, and thus serves as a broader measure of potential youth labour market entrants, since it also includes young persons outside the labour force who are not in education or training.