President’s report

Proposed loan and grant to the People’s Republic of China for the Qinghai Liupan Mountain Area Poverty Reduction Project

Note to Executive Board representatives

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Contents

Abbreviations and acronyms ii
Map of the project area iii
Financing summary iv
Recommendation for approval 1

I. Strategic context and rationale 1
   A. Country, rural development and poverty context 1
   B. Rationale and alignment with government priorities and RB-COSOP 1

II. Project description 2
   A. Project area and target group 2
   B. Project development objective 3
   C. Components/outcomes 3

III. Project implementation 4
   A. Approach 4
   B. Organizational framework 4
   C. Planning, monitoring and evaluation, and learning and knowledge management 4
   D. Financial management, procurement and governance 5
   E. Supervision 6

IV. Project costs, financing, benefits 6
   A. Project costs 6
   B. Project financing 6
   C. Summary benefit and economic analysis 8
   D. Sustainability 8
   E. Risk identification and mitigation 9

V. Corporate considerations 9
   A. Compliance with IFAD policies 9
   B. Alignment and harmonization 9
   C. Innovations and scaling up 9
   D. Policy engagement 10

VI. Legal instruments and authority 10

VII. Recommendation 10

Appendices
   I. Negotiated financing agreement
   II. Logical framework
Abbreviations and acronyms

ASME  agricultural small and microenterprise
AWPB  annual workplan and budget
BPA   Bureau of Poverty Alleviation
DOF   Department of Finance
DOF/BOFs Department/Bureaux of Finance
GEF   Global Environment Facility
M&E   monitoring and evaluation
PMOs  project management offices
WUAs  water users’ associations
Map of the project area

People's Republic of China
Qinghai Liupan Mountain Area Poverty Reduction Project

The designations employed and the presentation of the material in this map do not imply the expression of any opinion whatsoever on the part of IFAD concerning the delimitation of the frontiers or boundaries, or the authorities hereof.

Map compiled by IFAD | 08-01-2015
People’s Republic of China

Qinghai Liupan Mountain Area Poverty Reduction Project

Financing summary

Initiating institution: IFAD
Borrower: People’s Republic of China
Executing agency: Bureau of Poverty Alleviation of Qinghai Province
Total project cost: US$125.25 million
Amount of IFAD loan: EUR 38.75 million (equivalent to approximately US$42.48 million)
Amount of IFAD grant: SDR 0.72 million (equivalent to approximately US$1.0 million)
Financing gap: US$7.15 million to be covered through a Global Environment Fund (GEF) grant expected to be approved by the GEF Council during the next GEF cycle, in 2018
Terms of IFAD loan: Ordinary: Maturity period of 15-18 years, including a grace period of 3 years, with an interest rate per annum equal to 100 per cent of the IFAD reference interest rate
Cofinanciers: Global Environment Fund (GEF), cooperatives and agricultural small and microenterprises (ASMEs), banks and financing institutions
Amount and terms of cofinancing: GEF grant: US$7.15 million
Cooperatives and ASMEs: US$3.45 million
Banks and financing institutions: US$15.10 million
Contribution of borrower: US$42.48 million
Contribution of beneficiaries: US$13.59 million
Appraising institution: IFAD
Cooperating institution: Directly supervised by IFAD
Recommendation for approval

The Executive Board is invited to approve the recommendation for the proposed financing to the People’s Republic of China for the Qinghai Liupan Mountain Area Poverty Reduction Project, as contained in paragraph 42.

Proposed loan and grant to the People’s Republic of China for the Qinghai Liupan Mountain Area Poverty Reduction Project

I. Strategic context and rationale

A. Country, rural development and poverty context

1. Economic context. Since opening up to foreign trade and investment and implementing market reforms in 1979, China has been among the world’s fastest-growing economies, with real annual GDP growth averaging nearly 10 per cent through 2013.

2. Poverty context. China is the first developing country to achieve the United Nations Millennium Development Goal (MDG) of reducing the number of people living in extreme poverty and hunger by half. China is widely recognized for its outstanding achievements in reducing poverty since the reform of the rural economy. Broad participation in the subsequent reform-driven economic growth, together with well-funded national poverty reduction programmes, has brought about a tremendous reduction in rural poverty during the past 30 years.

3. While impressive progress has been made in poverty reduction, China still faces an uphill task. Pockets of extreme poverty persist in rural areas. An increasing share of the remaining rural poor are now concentrated in the western provinces/regions, reflecting the regional economic disparities. The Government is pursuing a development-oriented poverty reduction strategy, focused on improving infrastructure, promoting ecologically sound agricultural development, strengthening marketing and financial services for the poor, encouraging private entrepreneurs and farmer organizations, and developing off-farm economic activities including through migration.

4. Key government priorities in the agriculture and rural sector. At the second session of the Twelfth National People’s Congress on 5 March 2014, the Premier of the State Council of the People’s Republic of China presented the major tasks for 2014 in the agricultural and rural sector as follows: (i) make agriculture, rural areas, and farmers the number one priority and accelerate agricultural modernization in order to ensure China's food security and increase farmers' incomes; (ii) strengthen policies for supporting and protecting agriculture; (iii) strengthen the foundation of agricultural and rural development; (iv) push forward rural reform; and (v) explore new ways to alleviate poverty through development and move faster to promote development of contiguous poor areas and reduce poverty.

B. Rationale and alignment with government priorities and RB-COSOP

5. Rationale for investing in the Liupan mountain area, Qinghai. The Liupan mountain area in the eastern part of Qinghai Province is a transition area between the Qinghai-Tibetan Plateau and the Loess Plateau and one of the priority focus areas outlined in the China Poverty Reduction Outline 2011-2020. The area is...
characterized by (i) dependency on agriculture and livestock production; (ii) the presence of a significant percentage of disadvantaged but economically capable people; and (iii) degraded land resources.

6. **Rationale for supporting the transformation of the current fragmented farming system into a market-oriented system based on production of quality products.** In spite of the constraints in the project area, local inhabitants have developed specialized and concentrated crop and livestock farming that is suitable for the arid and semi-arid climatic and soil conditions, this is referred to as “featured agriculture”. The opportunities identified in the Government’s agricultural strategy are to develop locally featured crop and livestock products that show market potential for economies of scale. These include the market-oriented production of various types of annual and perennial crops such as vegetables, medicinal plants, fruits and locally adapted varieties of livestock (landrace livestock). Agricultural sector activities need to be transformed into business ventures that can respond adequately to market opportunities. This will require transforming the current fragmented farming into market-oriented production of quality goods with economies of scale to enhance the market competitiveness of products; upgrading on-farm infrastructure and facilities; adopting environmentally sound farming practices, water-saving technologies, low-carbon energy-efficient technologies; and addressing constraints in value chains to connect farmers to markets.

7. **Alignment with the RB-COSOP 2011-2015.** This is the last project to be designed under the current 2011-2015 COSOP, and it reflects the recent trend of focusing IFAD support on enhancing income opportunities and increasing resilience, improving access to markets and value chains, and strengthening resilience to climate change. The proposed project will promote strategic objectives 1, 2 and 3 of the 2011-2015 COSOP, particularly in relation to improved productivity, increased access to physical assets and to market and financial services for income generation, and greater resilience to economic and market risks. The project design will take into account the experience gained from previous and ongoing IFAD projects in China, particularly the Shiyan Smallholder Agribusiness Development Project (SSADEP) and Jiangxi Mountainous Areas Agribusiness Promotion Project (JiMAAPP).

II. **Project description**

A. **Project area and target group**

8. **Project area.** The project area comprises seven counties under the jurisdiction of two prefecture-level municipalities in the eastern part of Qinghai Province. These counties are: Huangzhong, Huangyuan, Minhe, Ledu, Huzhu, Hualong and Xunhua: The project area is a multi-nationality region, including the Han, Hui, Tu, Salar, Tibetan and Mongolian ethnic groups. Ethnic minorities account for about 31 per cent of the total population in the province and about 47 per cent of the total population of the project area.

9. **Target groups.** The project will target: (i) poor smallholder farmers with potential for high-value/locally featured products, and (ii) disadvantaged, vulnerable but economically capable poor people (women, young people, disabled people, ethnic minorities, etc.). Specific emphasis will be placed on targeting women (an estimated 60 per cent of all direct beneficiaries will be women) and ethnic minorities.

10. **Estimated beneficiaries.** The project has the potential to benefit approximately 128,000 poor and vulnerable rural households (460,000 people) living in 683 poor villages, within 82 townships of the seven poverty-stricken counties in Qinghai Province.
B. Project development objective
11. The overall goal of this project is to contribute to achieving sustainable and equitable poverty reduction and improving the livelihoods of rural households in Qinghai Province. The development objective is to sustainably increase the incomes of poor and vulnerable rural households residing in selected poor areas in Qinghai Province. This will be achieved by (i) enhancing agriculture and livestock productivity, focusing on high-value/locally featured products; (ii) enhancing the opportunities for targeted farmers to access markets by linking them to strengthened cooperatives and enterprises; (iii) strengthening the capacity of vulnerable groups to engage in off-farm income-generating activities; and (iv) improving the provision of ecosystem services through sustainable land resources management.

C. Components/outcomes
12. The project is organized around four mutually reinforcing components: (i) climate-resilient infrastructure and integrated land resource management; (ii) market-oriented agriculture; (iii) off-farm livelihood support; and (iv) project management and coordination.

(i) Climate-resilient infrastructure and integrated land resource management (approximately US$32.9 million; 26 per cent of project total costs). This component aims at enhancing agricultural productivity and the resilience of rural poor people to climate change through improved irrigation systems and sustainable land and water management. It includes two subcomponents: (a) irrigation infrastructure enhancement, which aims at improving irrigation systems and enhancing irrigation water use efficiency in four schemes through combined physical, institutional and technical support, and (b) integrated land resources management, which aims at restoring environmental services within the Huang river catchment by implementing a sustainable approach to natural resource management.

(ii) Market-oriented agriculture (approximately US$73.7 million; 59 per cent of total project costs). This component aims at increasing the income of farmers in poor areas by developing market-oriented production of cash crops, economic tree crops and livestock, and linking farm producers to relevant farmers’ cooperatives and agricultural small and microenterprises (ASMEs) to enhance market access. This will be implemented through four subcomponents: (a) cash crop development to support farmers in developing crops with high market value; (b) economic tree crop development, to promote the rural economy and increase farmers’ income through sustainable development of economic tree crops and nurseries; (c) livestock development and rural biogas plants, to support farmers in increasing the production of livestock with good market potential and mitigating the environmental impact of livestock farming; and (d) market access enhancement, to enhance the opportunities and capacity of the producers targeted under the other subcomponents to access end-markets. This will be achieved by (i) developing sustainable business linkages between producers and cooperatives and ASMEs and the related value chains; and (ii) strengthening the capacity of selected cooperatives and ASMEs to access the market, including through increased access to rural finance.

(iii) Off-farm livelihood support (approximately US$8.2 million; 6 per cent of project total costs). This component aims to strengthen the capacity of vulnerable but economically capable groups (i.e. women, ethnic minorities, disabled people and young people) to engage in off-farm income-generating activities.

(iv) Project management and coordination (approximately US$10.53 million; 8 per cent of project total costs). This component will support the
establishment and operation of project management offices (PMOs) at the province, municipal and county levels.

III. Project implementation

A. Approach

13. The project will adopt a two-pronged strategy to reduce poverty in the project area and to sustainably increase the incomes of vulnerable poor people and poor farmers with the potential to produce high-value/locally featured goods through activities to: (a) enhance and sustain agriculture and livestock productivity, particularly high-value/locally featured products and create opportunities for targeted farmers to access the markets by linking them to strengthened cooperatives; and (b) sustainably enhance opportunities for vulnerable but economically capable groups to engage in off-farm income-generating initiatives. Project implementation will create synergies by building linkages between project activities, particularly the activities within and between the first and second components to boost the incomes of rural men and women.

14. Furthermore, environmental considerations will be mainstreamed into project design by developing a partnership with the Global Environment Facility (GEF). This will enhance the sustainability of project benefits through activities such as sustainable land resource management; introduction of good practices and new technologies, conservation of niche medicinal plants and indigenous economic trees; and promotion of renewable rural energy.

B. Organizational framework

15. The Bureau of Poverty Alleviation (BPA) of Qinghai Province will be the lead project implementation agency and will be responsible for the overall project coordination and supervision. Project lead groups will be established at the province level and within each project county to provide overall guidance on project implementation. The Qinghai Provincial Department of Finance will have primary responsibility for the administration of project resources while the Department of Finance and Bureaux of Finance (DOF/BOFs) at the provincial and county levels respectively will be responsible for financial management.

16. PMOs will be established by the project lead groups at provincial, municipal, and county levels and located at the BPAs at the respective level. The PMOs will be responsible for planning, coordinating, monitoring and reporting on project activities. The provincial PMO will be responsible for coordinating project implementation across the seven counties. The county PMOs will be responsible for coordinating project implementation across sectors at county level. Village implementation groups will be established in the target villages to ensure appropriate targeting, participatory planning, implementation and monitoring of the project activities.

17. Implementation of project activities will be carried out by relevant technical agencies at county level on the basis of their mandate and technical expertise. The implementing agencies will include the BPA, Bureau of Water Resources, Bureau of Agriculture and Livestock, Forestry Bureau, Women’s Federation and Disabled Persons’ Federation.

C. Planning, monitoring and evaluation, and learning and knowledge management

18. Planning. The annual workplans and budgets (AWPBs), reflecting activities and capital budgets, will be prepared by county PMOs based on draft AWPBs prepared by implementing agencies. These will then be consolidated by the provincial PMO.

19. Monitoring and evaluation (M&E). The project will establish an effective and efficient M&E system encompassing the provincial PMO, county PMOs and village
implementation groups. The system will operate in line with IFAD’s M&E guidelines. The M&E officers of the provincial PMO and county PMOs will be responsible for M&E project implementation and sharing the lessons learned. Monitoring will focus on the project outputs, and physical and financial progress of activities. Where applicable, data will be presented disaggregated by gender and household category.

20. Knowledge management. The project knowledge management strategy will draw on the experiences of previous and ongoing IFAD projects as well as introduce other developments. The provincial and county PMOs will be responsible for capturing and documenting experiences, successful cases and innovations resulting from project activities and organize semi-annual and/or annual workshops to disseminate lessons and innovations. Project management staff will actively participate in regional knowledge networking activities on topics related to the project. Exchange of experiences with other IFAD-funded projects sharing similar design features – particularly with SSADeP and JIMAAPP – will be facilitated.

D. Financial management, procurement and governance

21. The Qinghai provincial DOF will have primary responsibility for the administration of project resources. The DOF/BOFs at the provincial and county levels respectively will be responsible for: (i) opening and management of the project accounts; (ii) administering project resources including the IFAD loan and grant, GEF funds and counterpart funds; (iii) review and approval of the financing needs of project implementation; (iv) overseeing the use of project resources; (v) ensuring effective flow of funds for project implementation; (vi) providing appropriate financial management training to the financial officers of PMOs; and (vii) preparing withdrawal applications and ensuring reimbursement of eligible project expenditures on a timely basis.

22. Retroactive financing. As an exception to the General Conditions for Agricultural Development Financing, provision is made for retroactive financing from the loan of up to EUR 5.5 million for eligible expenditures incurred as from 27 October 2014 up to the entry into force of the IFAD financing agreement. The retroactive financing will mainly pre-finance activities in respect of expenditures for: (i) purchase of essential equipment for PMOs; (ii) establishment of M&E system; (iii) start-up training and workshops for implementation and management; (iv) exposure visits for knowledge and experience sharing; (v) field surveys and studies; and (vi) goods, services and agriculture inputs for seasonally dependent crop demonstrations. Expenditures for retroactive financing will need to be specified in the first AWBP.

23. Flow of funds. Three separate designated accounts – denominated in euro for the loan and United States dollars for the GEF and IFAD grants – will be opened and maintained by the DOF of Qinghai Province in a bank acceptable to IFAD, through which all IFAD loan and grant funds and GEF grants will be channelled, respectively. At the county level, project accounts denominated in yuan renminbi (RMB) will be opened and maintained by BOFs and county PMOs, respectively, to receive funds for project implementation. The project accounts will be funded and replenished as necessary from the resources held in the designated accounts, upon request of the PMOs and in accordance with expenditures incurred under approved AWPBs.

24. The loan proceeds will be onlent from the Ministry of Finance to the DOF of Qinghai Province where the loan proceeds will be further onlent through municipal BOFs and finally to county BOFs, at the same terms and conditions and without additional charges. At the county level, the funds will be transferred from BOFs to PMOs and the latter will forward the funds to relevant implementing agencies in accordance with expenditures incurred under approved AWPBs. The flow of GEF
funds will follow the same procedure as the IFAD loan. The proceeds of the IFAD and GEF financing will not be used to pay taxes.

25. **Procurement.** Procurement of goods, works and services financed by the project will be carried out in accordance with the Government Procurement Law of the People's Republic of China (2002) and its amendments, to the extent that they are consistent with the provisions of IFAD’s Project Procurement Guidelines and Handbook (2010) and its amendments. The procurement methods to be applied in each case will depend on the expenditure and the estimated value of the contract. The thresholds suggested for different procurement methods, to be applied in specific cases, will be detailed in the letter to the borrower.

26. **Governance.** The overall financial risk for the project was rated as medium. The DOF of Qinghai Province and the provincial PMO will follow a financial management and accounting system in accordance with internationally recognized accounting standards to ensure accurate and timely reporting of the use of both the IFAD loan and grant and the GEF grant. Additional control measures will be put in place to mitigate possible fiduciary risks, including: (a) harmonization of a financial management guideline into the project implementation manual, specifying the budgeting, accounting, internal controls, reporting and auditing arrangements; (b) appointment of full-time financial management staff in provincial PMO and project accountants in all county PMOs; (c) installation of accounting software at the provincial and all county PMOs; and (d) a project-specific annual external audit undertaken in accordance with International Accounting Standards and IFAD Audit Guidelines by the National Audit Office, among other control measures. In addition, according to the national procurement guidelines, the following transparency principles will be applied: (a) all national competitive bidding procurement operations will be publicized on the local media and provincial procurement websites; (b) for local shopping, results will be publicized in local media, and the information boards of townships and villages. The project’s procurement committee will be composed of representatives of different entities such as technical agencies, finance bureaux, and audit and supervisory bodies as well as township and villages representatives; (c) office equipment and small value items will be procured by adopting either local shopping or direct purchase methods. Goods will be examined on receipt and registered for subsequent verification and audit.

E. **Supervision**

27. The project will be directly supervised by IFAD. In order to facilitate project implementation and ensure the achievement of project objectives, IFAD and the Government will perform annual supervision missions, a midterm review and a completion review.

IV. **Project costs, financing, benefits**

A. **Project costs**

28. The total project cost is estimated at US$125.25 million, including contingencies (US$4.93 million) over a five-year implementation period. Project costs are organized into four main components: (i) climate-resilient infrastructure and integrated land management (26 per cent of baseline costs); (ii) market-oriented agriculture (62 per cent of baseline costs); (iii) off-farm livelihoods support (6 per cent of baseline costs); and (iv) project management (6 per cent of baseline costs). Investment and recurrent costs amount to 93.2 per cent and 6.8 per cent of total project costs, respectively. Recurrent cost implications for the Government beyond the life of the project are minimal.

B. **Project financing**

29. IFAD will contribute approximately US$43.48 million (33.9 per cent of the total cost) to the project: US$42.48 million as a loan and US$1 million as a grant to finance selected technical activities and capacity-building inputs to enhance project
effectiveness and sustainability. The focus will be on areas that have limited
government financing but whose performance directly contributes to the
effectiveness, impact and sustainability of the overall project (i.e. capacity-building
to water users’ associations, capacity-building of farmers for better market linkage
and access, technical support for inclusive rural finance models, and results and
knowledge management for extended impact). The Government of Qinghai
Province will contribute to the project in the amount of US$42.48 million
(34 per cent) in cash and sector matching funds. Through a grant, expected to be
approved during the next GEF cycle in 2018, the GEF will contribute US$7.15
million (5.7 per cent of the project costs). Cooperatives and ASMEs will contribute
in the amount of US$3.45 million (2.8 per cent); participating beneficiaries will
contribute US$13.59 million (10.9 per cent), both in-kind and cash. A contribution
of US$15.09 million (12.1 per cent) will be leveraged from banks and financing
institutions.

30. Co-financing ratio. The ratio of IFAD contribution to Government counterpart
funds is 1:1 and the ratio of IFAD contribution to total cofinancing is 1:1.9.

Table 1
Indicative project costs by component and financier
(Thousands of United States dollars)

<table>
<thead>
<tr>
<th>Component</th>
<th>Government</th>
<th>IFAD loan</th>
<th>IFAD grant</th>
<th>GEF (Financing gap)</th>
<th>Cooperatives</th>
<th>Banks</th>
<th>Beneficiaries</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Climate-resilient infrastructure and</td>
<td>14 997</td>
<td>12 447</td>
<td>140</td>
<td>4 941</td>
<td>-</td>
<td>-</td>
<td>365</td>
<td>32 889</td>
</tr>
<tr>
<td>integrated land management</td>
<td>45.6</td>
<td>37.8</td>
<td>0.4</td>
<td>15.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. Market-oriented agriculture</td>
<td>21 107</td>
<td>24 012</td>
<td>361</td>
<td>1 934</td>
<td>3 450</td>
<td>11 242</td>
<td>11 575</td>
<td>73 680</td>
</tr>
<tr>
<td>C. Off-farm livelihood support</td>
<td>619</td>
<td>2 023</td>
<td>24.8</td>
<td>3 856</td>
<td>47.3</td>
<td>1 652</td>
<td>15.7</td>
<td>8 149</td>
</tr>
<tr>
<td>D. County project management offices</td>
<td>3 004</td>
<td>847</td>
<td>20.5</td>
<td>3 856</td>
<td>47.3</td>
<td>1 652</td>
<td>15.7</td>
<td>8 149</td>
</tr>
<tr>
<td>E. Prefecture PMOs</td>
<td>626</td>
<td>100.0</td>
<td>-</td>
<td>-</td>
<td></td>
<td>-</td>
<td>-</td>
<td>626</td>
</tr>
<tr>
<td>F. Provincial PMO</td>
<td>2 130</td>
<td>3 143</td>
<td>54.6</td>
<td>2 277</td>
<td>4.8</td>
<td>-</td>
<td>-</td>
<td>5 760</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>42 482</strong></td>
<td><strong>42 473</strong></td>
<td><strong>1 000</strong></td>
<td><strong>7 152</strong></td>
<td><strong>3 450</strong></td>
<td><strong>15 097</strong></td>
<td><strong>13 592</strong></td>
<td><strong>125 246</strong></td>
</tr>
</tbody>
</table>

30. Co-financing ratio. The ratio of IFAD contribution to Government counterpart
funds is 1:1 and the ratio of IFAD contribution to total cofinancing is 1:1.9.
### Summary benefit and economic analysis
31. Project benefits have been estimated over a 20-year time frame using a discount rate of 6 per cent. Current calculations show that the project as a whole yields an economic rate of return of 24 per cent, a benefit-cost ratio of 1.65 and the net present value of RMB 1,981 million. A positive net present value under the current opportunity cost of capital of 6 per cent and even at a 20 per cent discounted rate indicates that the project investments are robust.

### Sustainability
32. There are several elements in the project that ensure post-project sustainability of the supported activities and generated benefits: (i) project activities are designed in line with the government’s rural development and poverty reduction strategies and priorities. It is thus foreseeable that the Government will continue supporting the overall development of the project area after the completion of the project; (ii) the Government and beneficiaries’ significant contribution to project activities suggests a high level of commitment and ownership with regard to the project activities; (iii) institutional sustainability: implementation of the project activities is carried out by the relevant technical agencies at county level. Those agencies are permanent governmental institutions, and they are also the primary service providers for project-related activities in the project area; (iv) technical

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1 Final disbursement categories will be decided during negotiations based on IFAD’s procedures, which will include a maximum of five cost categories for reasons of efficiency.
sustainability: staff of the technical service agencies at all levels will receive regular training on updated technology and practices with the support of the project and other government-funded programmes. Sustainable technical services to the project beneficiaries will be foreseeable since they are part of the mandate of those agencies; (v) environmental sustainability: many of the project activities directly contribute to environmental sustainability.

E. Risk identification and mitigation
33. The project is designed in response to the needs of potential beneficiaries after a full analysis of the project area in terms of constraints and opportunities for development. Project activities are aligned with stakeholders’ needs and are designed in line with the Government’s policy directives and poverty reduction and rural development strategies. Any risks for the project would therefore arise from a rapidly changing economic environment. These risks, however, are mitigated to a large extent by the demand-driven nature and value chain approach of the project, which will ensure continuous adjustments to address problems encountered during project implementation.

V. Corporate considerations
A. Compliance with IFAD policies
34. The project is in line with IFAD’s policies, specifically: (i) a specific gender mainstreaming strategy has been designed in compliance with the IFAD gender policy; (ii) the project’s poverty focus, particularly the criteria for the selection of target villages and households, is designed in line with IFAD’s targeting; (iii) participatory approaches for project planning are designed in line with IFAD’s anticorruption policy; (iv) the strategy for scaling-up of positive results is designed in line with IFAD’s scaling-up policy; (v) climate-related risks are analysed and measures to mitigate potential negative impacts are designed in line with IFAD’s climate change policy; and (vi) potential negative environmental impacts have been analysed and measures designed to mitigate such impacts in line with IFAD’s environmental policy.

B. Alignment and harmonization
35. The project is in line with the government’s development-oriented poverty reduction strategy, aimed at restructuring the agricultural sector towards increased production of cash and tree crops and livestock products with potential for high market value; linking farm producers to markets by building partnerships with pro-poor farmers’ cooperatives; and adopting environmentally sound agricultural technologies, as outlined in the China Poverty Reduction Outline 2011-2020.

C. Innovations and scaling up
36. Innovations. There are several innovative approaches that the project is expected to introduce in the project area, including: (i) building linkages between smallholder farmers and market players/the private sector; (ii) leveraging funds to facilitate smallholder farmers, cooperatives and ASMEs in obtaining investment capital; (iii) introducing innovative financing practices on a pilot basis; (iv) introducing, on a pilot basis, an approach to WUA management that grants members full ownership by enabling them to collect and directly manage the water users’ fees; (v) introducing a payment for ecosystem services mechanism on a pilot basis; and (vi) introducing new technologies to adapt biogas systems to local conditions, among other innovative approaches. The project design includes a strategy for capturing, documenting and scaling-up of innovations resulting from project implementation and management.

37. Scaling-up. Innovative approaches introduced by the project can be easily scaled-up both within Qinghai Province, and outside. The scaling-up framework includes
the following elements: (i) scaling up champions will include the BPA and other implementing agencies, likeminded cooperatives, ASMEs and beneficiaries; (ii) external factors catalysing the process include the increasing and unmet demand for high-value/locally featured crop and livestock products; (iii) local factors that would catalyse the process include the high levels of poverty, and the unexploited potential for increasing the flow of local products to the market; (iv) incentives that would drive the process include economic incentives (i.e. the desire of farmers to increase their incomes and of cooperatives/ASMEs to increase their profits); (v) the main pathway to scale up the activities and approaches introduced by the project is through the development of linkages between the smallholder farmers and the market (through cooperatives and/or ASMEs); and (vi) IFAD’s role would be to facilitate, through the provision of financial and technical resources, the establishment of such linkages.

D. Policy engagement
38. Several approaches to be introduced by the project have the potential to inform policymaking at both the provincial and the national level. These include: (i) introducing, on a pilot basis, an approach in the management of the WUAs that grants members full ownership by enabling them to collect and directly manage the water users’ fees; (ii) introducing innovative financing practices on a pilot basis; (iii) introducing a payment for ecosystem services mechanism on a pilot basis; and (iv) introducing an integrated approach to planning and management of the Huangshui drainage basin and the implementation of the integrated land resources management plans.

VI. Legal instruments and authority
39. A project financing agreement between the People’s Republic of China and IFAD will constitute the legal instrument for extending the proposed financing to the borrower/recipient. A copy of the negotiated financing agreement is attached as appendix I.
40. The People’s Republic of China is empowered under its laws to receive financing from IFAD.
41. I am satisfied that the proposed financing will comply with the Agreement Establishing IFAD and the Policies and Criteria for IFAD Financing.

VII. Recommendation
42. I recommend that the Executive Board approve the proposed financing in terms of the following resolution:

RESOLVED: that the Fund shall provide a loan on ordinary terms to the People’s Republic of China in an amount equivalent to thirty-eight million seven hundred fifty thousand euros (EUR 38.75 million) (approximately US$42.48 million), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the People’s Republic of China in an amount equivalent to seven hundred twenty thousand special drawing rights (SDR 720,000) (approximately US$1.0 million) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

Kanayo F. Nwanze
President
Negotiated financing agreement: "Qinghai Liupan Mountain Area Poverty Reduction Project (LMAPRP)"

(Negotiations concluded on 25 August 2015)

Loan Number: ________
Grant Number: _______

Project Title: Qinghai Liupan Mountain Area Poverty Reduction Project (LMAPRP) (the "Project")

The People’s Republic of China (the “Borrower/Recipient”)

and

The International Fund for Agricultural Development (the “Fund” or “IFAD”)

(each a “Party” and both of them collectively the “Parties”)

hereby agree as follows:

Section A

1. The following documents collectively form this Agreement: this document, the Project Description and Implementation Arrangements (Schedule 1), and the Allocation Table (Schedule 2).

2. The Fund’s General Conditions for Agricultural Development Financing dated 29 April 2009, amended as of April 2014, and as may be amended hereafter from time to time (the “General Conditions”) are annexed to this Agreement, and all provisions thereof shall apply to this Agreement, except as provided in paragraph 2 of Schedule 2. For the purposes of this Agreement the terms defined in the General Conditions shall have the meanings set forth therein.

3. The Fund shall provide a Loan and a Grant to the Borrower/Recipient (the “Financing”), which the Borrower/Recipient shall use to implement the Project in accordance with the terms and conditions of this Agreement.

Section B

4. A. The amount of the Loan is thirty eight million seven hundred fifty thousand Euro (EUR 38.75 million).

        B. The amount of the Grant is seven hundred and twenty thousand Special Drawing Rights (SDR 720 000).

5. The Loan shall be subject to interest on the principal amount outstanding at a rate equal to the IFAD Reference Interest Rate, payable semi-annually in the Loan Service Payment Currency, and shall have a maturity period of eighteen (18) years, including a grace period of five (5) years starting from the date that the Fund has determined that all General Conditions precedent to withdrawal have been fulfilled in accordance with Section 4.02(b).

6. The Loan Service Payment Currency shall be the Euro.
7. The first day of the applicable Fiscal Year shall be 1 January.

8. Payments of principal and interest shall be payable on each 15 June and 15 December.

9. There shall be one Designated Account denominated in EUR opened and maintained by the Department of Finance of the Qinghai Province in a commercial bank acceptable to the Fund to receive the Loan proceeds (the “Loan Designated Account”). There shall be one Designated Accounts denominated in USD maintained by the Department of Finance of the Qinghai Province in a commercial bank acceptable to the Fund to receive the Grant proceeds (the “Grant Designated Account”).

10. The Borrower/Recipient shall cause the government of the Qinghai Province to provide counterpart financing for the Project in a total amount equivalent to approximately USD 42.48 million to cover activities such as work, goods, services, equipment, material and recurrent costs for all Project Management Offices (PMOs) and taxes. Project beneficiaries shall provide a contribution in cash or in kind of approximately USD 13.59 million, enterprises and cooperatives shall contribute approximately USD 3.45 million and participating banks shall contribute approximately USD 15.10 million for leveraged credit. The counterpart funds shall be made available for the Project.

11. Project Accounts shall be maintained by the Provincial Project Management Office, Prefecture Project Management Offices, County Bureaux of Finance and County Project Management Offices in CNY in commercial banks acceptable to IFAD, to receive the proceeds of the financing and/or counterpart funds.

Section C

12. The Lead Project Body shall be the Project Leading Group (PLG).

13. The Lead Project Implementation Agency (LPA) shall be the Bureau of Poverty Alleviation (BPA) of the Qinghai Province. The BPA shall be primarily responsible to the Provincial Project Leading Group (PLG) for the overall management of the Project.

14. Additional Project Parties include the Department/Bureaux of Water Resources (DOWR/BOWRs), Department/Bureaux of Agriculture (DAL/BALs), Bureaux of Poverty Alleviation (BPAs), Forestry Department/Bureaux (FD/ FBs), Women Federations (WFs), and the Disabled Persons Federation (DPF).

15. The Project Completion Date shall be the fifth anniversary of the date of entry into force of this Agreement.

Section D

16. The Financing will be administered and the Project supervised by the Fund. In addition to supervision missions which shall normally be carried out every six months, the Fund shall conduct a mid-term review to be carried out towards the third year of Project implementation.

Section E

17. The following is designated as an additional ground for suspension of this Agreement: The Project Implementation Manual (PIM), or any provision thereof, has been waived, suspended, terminated, or modified without the prior consent of the Fund,
and the Fund has determined that such waiver, suspension, termination, amendment or modification has had, or is likely to have, a material adverse effect on the Project.

18. The following are designated as additional conditions precedent to withdrawal:

(a) The PPMO and at least one County PMO shall have been duly established and composed in accordance with Schedule 1, Section II and the respective Project staff shall have been selected;

(b) The Borrower/Recipient through the Lead Project Implementation Agency shall have caused the PPMO to submit, and the Fund shall have received, an official document confirming the availability of adequate counterpart funds for the first Project Year;

(c) A draft Project Implementation Manual acceptable to the Fund shall have been prepared; and

(d) A computerized accounting system acceptable to the Fund shall have been identified and selected by the Provincial PMO.

19. The following are the designated representatives and addresses to be used for any communication related to this Agreement:

For the Borrower/Recipient:

Ministry of Finance
No. 3 Nansanxiang, Sanlihe, Xicheng District
Beijing 100820
People’s Republic of China

Facsimile Number: +86 10 68552467

For the Fund:

The President
International Fund for Agricultural Development
Via Paolo di Dono 44
00142 Rome, Italy
This agreement, dated __________, has been prepared in the English language in six (6) original copies, three (3) for the Fund and three (3) for the Borrower/Recipient.

PEOPLE’S REPUBLIC OF CHINA

[Authorized Representative]

INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT

________________________
Kanayo F. Nwanze
President
Schedule 1

Project Description and Implementation Arrangements

1. **Project Description**

1. **Target Population.** The Project shall benefit poor men and women from rural households, with a focus on (i) poor smallholder farmers with a potential for cultivating high-value/locally-featured products, and (ii) the disadvantaged and vulnerable but economically capable poor (i.e. women, young, disabled, ethnic minorities, etc.), in the following seven (7) counties of the eastern part of the Qinghai Province: Huangzhong, Huangyuan, Minhe, Ledu, Huzhu, Hualong, and Xunhua (the "Project Area").

2. **Goal.** The goal of the Project is to contribute to achieving sustainable and equitable poverty reduction and to improve the livelihoods of rural households in the Project Area.

3. **Objectives.** The specific Project objective is to sustainably increase the income of poor and vulnerable farmers residing in the Project Area. This will be achieved by (i) enhancing agriculture and livestock productivity, focusing on high-value/locally-featured products; (ii) enhancing the opportunities for targeted farmers to access markets by linking them to strengthened cooperatives and enterprises; and (iii) strengthening the capacity of vulnerable groups to engage in off-farm income generating activities.

4. **Components.** The Project shall consist of the following four components: (1) climate resilience infrastructure, (2) market-oriented agriculture, (3) off-farm livelihood support; and (4) project management and coordination.

**Component 1: Climate Resilient Infrastructure**

The objective of this component is to enhance agricultural productivity and the resilience of the rural poor to climate change through improved irrigation systems and sustainable water management. The component includes one sub-component: irrigation infrastructure enhancement.

**Sub-component 1.1: Irrigation infrastructure enhancement**

This sub-component aims to improve irrigation systems and enhance water use efficiency through combined physical, institutional and technical means, to better serve agricultural development and market-oriented production in the selected Project Area, and to enhance climate resilience of local farming. This sub-component will be achieved through the following activities:

(a) **Completion and upgrading of infrastructure systems.** This activity will support completion and upgrading of the infrastructure systems of the selected irrigation schemes, including: the rehabilitation and lining of canals and steel pipe siphons, the construction and rehabilitation of water delivery pipelines, various canal and pipeline structures.

(b) **Establishment and strengthening of water users’ associations (WUAs).** This activity will include the construction and provision in office equipment of office buildings, technical assistance; and organization of WUA meetings/workshops.

(c) **Technical training and capacity building.** This activity will provide technical training and capacity building of irrigation and water conservation methods to
irrigation professionals, WUA members, and irrigation farmers. Tailor-designed training modules and materials will be developed and used for these trainings based on need assessment.

(d) **Support to normative ownership and management (O&M).** This activity will financially support normative O&M of irrigation systems completed and upgraded under the Project, including the operational costs of irrigation management agencies, WUAs, sub-WUAs and water user groups, and the maintenance costs of irrigation systems.

**Component 2: Market-Oriented Agriculture**

The objective of this component is to increase the income of farmers in poor areas by developing market-oriented production of cash crops, economic tree crops and livestock, and linking the farm producers to relevant farmer cooperatives and Agricultural Small and Micro Enterprises (ASMEs) to enhance market access. This will be achieved by implementation of the following sub-components: (i) cash crops development; (ii) economic tree crops development, (iii) livestock development, and, (iv) market access enhancement.

*Sub-component 2.1: Cash crops development*

This sub-component aims to support farmers in the development of crops with high market value. This sub-component will be achieved through the following activities:

(a) **Reconditioning and construction of farmers’ greenhouses for high-value cash crop production** through the reconditioning of out-of-repair greenhouses and the constructing of new ones. This Project will support the adoption of dripping irrigation systems in the greenhouses and the adoption of integrated pest management systems.

(b) **Support to open field cash crop production** through the provision of essential farm inputs and practical technical training.

(c) **Strengthening grassroots extension service** through the support of the establishment of the linkage between county and cooperative technicians and agro-business with farmers. Activities include the provision of technical training to farmers and demonstrations at farmer household levels.

(d) **Support to medicinal plants** through activities including; the participatory sustainable management of medicinal plants, the development of guidelines, protocols and manuals for propagation and cultivation and good collecting practices, training and demonstration activities on sustainable management, a harvesting value/supply chain analysis and pre-assessment of certification.

*Sub-component 2.2: Economic tree crops development*

The objective of this sub-component is to explore income generation potential through the growth of diverse economic tree crops and by managing tree nurseries with more varieties of tree seedlings in the Project Area. This sub-component will be achieved through the following activities:

(a) **Development of new multifarious economic tree crops.**

(b) **Establishment and support to the management of nurseries** through the provision of inputs and other materials and technical training. The
Sub-component will support the farmers to join existing tree seedling production cooperatives or establish new ones.

**Sub-component 2.3: Livestock development**

This sub-component aims at supporting farmers in increasing the production of livestock with good market potential and improving the environmental impacts of livestock farming. This sub-component will be achieved through the following activity:

(a) *Livestock development.* This activity entails building warm sheds and upgrading supply of breeding stock and fodder production. Technical services will be provided to enable the producers to adopt environment-friendly production practices and improve feeding management and animal disease control. Support will be provided to the linking of farmers and herders with the cooperatives and ASMEs.

**Sub-component 2.4: Market access enhancement**

This sub-component aims to help farmers promote their cash crops, economic tree crops, and livestock, and market these agro-products in a more efficient and beneficial manner. This will involve helping farmers, cooperatives, and ASMEs achieve a long-term stable market and increasing farmers' income. This sub-component will be achieved through the following activities:

(a) *Capacity-building* to farmers, cooperative members and cooperative and ASMEs managers on cooperative and business skills. The activities under this sub-component will also include support to the development of business proposals.

(c) *Branding and market development* such as promotion activities, sales contracts development, participation to exhibits.

(d) *Infrastructure enhancement.* The sub-component will support through the credit guarantee facilities, activities such as the construction of cold storages and other facilities as well as the procurement of equipment for packing, processing, transporting and marketing as well as office supplies.

(e) *Value chain analysis for endemic cash and tree crops with global environmental value.*

(f) *Establishment of credit guarantee facilities.* The objective of this sub-component is to provide a guarantee cover loans to selected individual households, farmers' cooperatives and ASMEs in order to enable them to access credit and other banking services for eligible activities as determined in the PIM. Participating rural financial institutions (RFIs), or Credit Guarantee Companies (CGC) and Credit Guarantee Facilities (CGF) will be selected in accordance to criteria defined in the PIM, including the greenhouse vegetable production, agro-marketing and processing activities.

**Subsidiary Agreement:** A subsidiary agreement will be entered into between the Lead Project Implementation Agency and the selected CGC and CGF in the form provided in the PIM. The draft subsidiary agreement shall be approved by the Fund and the Lead Project Implementation Agency prior to its signature.

Other activities such as technical support to the CGC and CGF for the establishment of the Leverage Credit or Guarantee Facility, training in areas such as: loan collaterals and collateral substitutes, cash flow based lending methodologies, and agricultural value chain
finance. The sub-component will finance studies and pilots for innovative financing practices.

**Component 3: Off-Farm Livelihood Support**

The objectives of this component are to (i) enhance the skills of rural women and economically-capable disabled persons for employment and income generation, with a focus on helping improve their self-confidence and esteem; (ii) build their technical skills; (iii) enhance their self-development capacity and improve their livelihood; (iv) improve the capacity of rural youth, including young college graduates, to develop their business and enterprises; and (v) to create job opportunities for the local community. Activities under this Component include skill training on handicrafts and housewifery services, and capacity building on business and financial management.

**Component 4: Project Management and Coordination**

The Project will support the establishment and effective function of Project Management Offices (PMOs) at provincial, prefecture and county levels. Project implementation will be substantially decentralized to the County PMOs. The organization and management is outlined in Section II below.

**II. Implementation Arrangements**

**A. Organization and Management**

1. **Project Leading Groups (PLGs)**

   1.1. *Establishment and composition.* PLGs shall be established at provincial and county levels respectively by the province, and each county where the Project shall be implemented. Each PLG shall be chaired by a senior official of government of the same level and include the representatives from relevant departments, bureaux and institutions as appropriate.

   1.2. *Responsibilities.* The PLGs shall provide overall guidance and be responsible for the coordination and planning of Project implementation at their respective levels. Key responsibilities of PLGs shall include: (i) overall supervision of PMO’s operations and Project performance; (ii) coordination of counterpart funds mobilisation for carrying out the Project; (iii) review and approval of project Annual Work Plans and Budgets (AWPBs); and (iv) coordination of Project implementing agencies.

2. **Lead Project Implementation Agency**

2.1. The Lead Project Implementation Agency shall be the Bureau of Poverty Alleviation (BPA) of the Qinghai Province for the overall coordination and supervision of the Project.

3. **Provincial Project Management Office (Provincial PMO)**

3.1 *Establishment and composition.* A Provincial PMO shall be established by the Bureau of Poverty Alleviation (BPA) who shall select one director and the deputy director. The Provincial PMO shall be located within the BPA. The Provincial PMO shall be composed of at least the following key positions: a director, a deputy director, an accountant, a cashier, a planning officer, an M&E officer, an implementation coordinator, and a gender-focused coordinator. Qualified staff shall be selected according to the Borrower/Recipient's applicable procedures.
3.2 Responsibilities. The Provincial PMO shall be responsible for coordinating Project implementation across the Project Area. Its main responsibilities shall be to formulate Project regulations and provide general oversight on the implementation of Project activities by the Prefecture, County and Township PMOs and shall also include the following:

(a) Consolidation of AWPBs and coordination of Project implementation;
(b) Establishment of Project M&E system;
(c) Training and coaching of CPMOs and implementing agencies (IAs);
(d) Support the financial management of the Project, including processing reimbursement of Project expenses and withdrawal of funds;
(e) Undertaking and overseeing procurement under the Project;
(f) Manage the Credit Guarantee Facilities and conclude subsidiary agreements with participating Rural Finance Institutions, and guarantee companies; and
(g) Project reporting.

4. Prefecture Project Management Offices (Prefecture PMOs)

4.1 Establishment and composition. The Prefecture PMOs shall be established by the Bureau of Poverty Alleviation (BPA) in Haidong and Xining. The Prefecture PMOs shall be composed of qualified staff selected according to the Borrower/Recipient's applicable procedures.

4.2 Responsibilities. The Prefecture PMOs shall be responsible for coordinating Project implementation across the respective Prefecture of the Project Area. Its main responsibilities shall be to provide general oversight on the implementation of Project activities by the County and Township PMOs and shall also include the following:

(a) Coordinate the preparation of AWPBs of the counties;
(b) Oversee and facilitate project implementation in the counties;
(c) Support the counties in project reporting and knowledge management activities;

5. County Project Management Offices (CPMOs)

5.1 Establishment and composition. The CPMOs shall be established in each of the seven (7) counties of the Project Area through an official document from the county government. The CPMOs shall be located within the BPA. The CPMOs shall be composed of at least the following key positions: a director, a deputy director, an accountant, a cashier, a planning officer, an M&E officer, an implementation coordinator, and a gender-focused coordinator.

5.2 Responsibilities. The CPMOs shall be responsible for coordinating Project implementation across sectors at the county level. Their responsibilities shall include: (i) development of AWPBs through participatory approaches; (ii) monitoring and supervision of Project implementation; (iii) provision of appropriate training to Implementing Agencies (IAs) and Village Implementing Groups (VIGs) in terms of Project implementation; (iv) preparation of SOEs and claim documents; (v) timely transfer of Project funds to IAs; (vi) organizing Project procurement; (vii) Project reporting; (viii) undertaking Project baseline and RIMS surveys; and (ix) promoting Project knowledge sharing.
6. Village Implementing Groups (VIGs).

6.1 Establishment and composition. The VIGs shall be established by the local authorities with the support of the CPMOs in the Project-targeted villages. The VIGs shall be headed by the director of the existing village committee and composed of approximately eight (8) to twelve (12) people, including all the village committee members, and three (3) to five (5) farmer representatives from different categories of households.

6.2 Responsibilities. The responsibilities of the VIGs shall include: (i) an annual participatory perceived wellbeing ranking of households within the village; (ii) identifying Project activities prioritized by eligible groups through participatory approach, and reporting to the IAs and PMOs for the development of AWPBs; (iii) organizing the target groups to participate in Project activities; (iv) assisting PMOs to monitor Project implementation and collecting M&E data as required; and (v) organizing the operation and maintenance of community infrastructure built by the Project.

B. Implementation of Components

7. Component 1: Climate Resilience Infrastructure

7.1 Sub-component 1.1: Irrigation infrastructure enhancement. The activities under this sub-component shall be implemented by the Provincial Department of Water Resources (PDOWR). The County Bureau of Water Resources (CBOWR) shall be responsible for implementation of specific activities within their respective counties, including providing policy and technical advice to the irrigation management agency and the WUA, reviewing engineering designs submitted by the consultancy contractor, inspecting construction work carried out by construction contractors and supervisors, and identifying qualified resource personnel for technical assistance and training. Construction will be implemented by selected service providers.

8. Component 2: Market-Oriented Agriculture

8.1 Sub-component 2.1: Cash crops development. The activities under this sub-component shall be implemented by the Bureau of Agriculture and Livestock (BALs) in close coordination with the BPA at county levels. Technical services will be provided by the technical implementing agencies, Department of Agriculture and Livestock (DALs), BALs and the cooperatives/ASMEs. The responsibilities of the implementing agency include: (i) identification and engagement of technicians; (ii) procurement of farm input required for training and demonstration; (iii) supervision of the delivery of the prescribed activities; and (iv) collecting feedback from the beneficiary farmers.

The Qinghai provincial forestry department with coordination from BPA will implement the activities in relation to the medicinal plants and will be responsible for the development of activities and achievement of effective partnerships with other relevant implementing agencies. The County Forestry Bureaux will be responsible for the implementation with farmers and cooperatives of the activities for the support of indigenous and medicinal plants and pre-certification process of selected species. The BAL will also implement activities under the reconditioning and construction of greenhouses, including site selection for building new greenhouses, technical support to greenhouse construction, technical training of management and production, and the provision of logistic support for implementation of the activities.
8.2 *Sub-component 2.2: Economic Tree Crops Development.* The activities under this sub-component shall be implemented by the County Forestry Bureaux with the cooperation and coordination of the CPMOs. The responsibilities of the County Forestry Bureaux include: (i) identification of qualified villages and target farmer households; (ii) coordination of the implementation of the subcomponent activities in line with related laws and regulations regarding the cultivation of economic tree crops; (iii) adjustment of the subcomponent to adapt to local conditions and activities in accordance with the given criteria; (iv) promotion of the formation of beneficiary groups by trade, linking these groups with relevant farmer cooperatives; and (v) technical guidance.

8.3 *Sub-component 2.3: Livestock development.* The activities under this sub-component shall be implemented by the BAL in close coordination with the BPA at county level will implement the livestock activities.

8.4 *Sub-component 2.4: Market access enhancement.* Activities under sub-component B.4 shall be implemented by selected specialized guarantee companies at county level selected in accordance with criteria specified in the PIM. To this end, a subsidiary agreement shall be entered into by Bureaux of Finance with each selected participating guarantee company.

8.4.1. *Agreements with Participating CGC/CGF.* The Bureaux of Finance shall enter into an agreement with each participating bank selected in accordance with eligibility and selection criteria defined in the PIM. The agreement shall provide amongst other things: the financing of the loans through their own funds, the type and use of guarantee made available by the Guarantee agency and the interest rate levels.

8.4.2. *The Participating CGC/CGF Subsidiary Agreement.* The relevant Bureaux of Finance shall enter into an agreement with each participating CGC/CGF for the implementation of the guarantee facilities sub-component B.4. To this end a subsidiary agreement shall be drafted which shall provide, among other things, that:

- (a) The participating CGC/CGF shall declare its commitment to the goals and purposes of the Project as stated in Schedule 1 and, in furtherance of such goals and purposes, it shall undertake to carry out activities under the Credit guarantee facilities in accordance with this Agreement;

- (b) The Borrower/Recipient through the BOF, shall transfer Project resources to the relevant participating CGC/CGF in accordance with the AWPB's;

- (c) The participating CGC/CGF shall implement the credit guarantee facilities in accordance with the criteria described in the PIM.

8.4.3. The Borrower/Recipient, through the Lead Project Implementation Agency, shall submit a draft of the Participating CGC/CGF Subsidiary Agreement to the Fund for non-objection.

9. *Component 3: Off-Farm Livelihood Support*

9.1 The activities under this component shall be implemented by the Women’s Federation, the Disabled Person’s Federation, and the BPA at the county level. More specifically, the above actors will each be responsible for the following: (i) beneficiary identification; (ii) training service provider selection; (iii) adjustment of trained skills; (iv) facilitation of trainees to the relevant market; and (v) monitoring the implementation of Project activities.
C. **Project Implementation Manual**

10. **Preparation.** The Provincial PMO shall prepare the draft PIM with the input from the County PMOs. The draft PIM shall include, among other things:

    (a) Terms of reference and implementation responsibilities of Project staff, consultants and likely service providers;
    (b) Criteria for the performance appraisal of the Project professional staff;
    (c) Eligibility and selection criteria for the implementation of Project activities such as those for infrastructure and constructions projects;
    (d) Eligibility criteria for the activities foreseen to support farmers cooperatives including training and development of business plans;
    (e) Targeting, eligibility and selection criteria for the intervention under sub-component B1 (Farm production improvement) and sub-component B2 (Infrastructure development) for participating villages, cooperatives and other beneficiaries;
    (f) Project operational, financial and procurement procedures, including participatory planning, implementation and monitoring procedures;
    (g) Separate operational manual for the operational modalities of the Guarantee Facilities including selection and eligibility criteria for the participating CGC and CGF;
    (h) Model subsidiary agreements to be entered into by BOF and participating CGC and CGF for the implementation of the credit guarantee facilities;
    (i) Model contract to be entered into by farmers and cooperatives and/or enterprises; and
    (j) M&E system and procedures including the Results and Impact Management System (RIMS).

11. **Approval and Adoption.** The Lead Project Implementation Agency, through the Provincial PMO, shall forward the draft PIM to the Fund for comments and approval. The Lead Project Implementation Agency shall cause the PMOs to adopt the PIM substantially in the form approved by the Fund, and the Lead Project Implementation Agency, through the Provincial PMO, shall promptly provide copies thereof to the Fund. If the Fund does not comment on the draft PIM within thirty (30) days after receipt it shall be deemed approved.
## Schedule 2

### Allocation Table

1. **Allocation of Loan and Grant Proceeds.** (a) The Table below sets forth the Categories of Eligible Expenditures to be financed by the Loan and the Grant and the allocation of the amounts of the Loan and the Grant to each Category and the percentages of expenditures for items to be financed in each Category:

<table>
<thead>
<tr>
<th>Category</th>
<th>Loan Amount Allocated (expressed in EUR)</th>
<th>Grant Amount Allocated (expressed in SDR)</th>
<th>Percentage of total expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>I  Works</td>
<td>9 890 000</td>
<td>50% of total cost</td>
<td></td>
</tr>
<tr>
<td>II Equipment and Materials</td>
<td>330 000</td>
<td>see paragraph b below</td>
<td></td>
</tr>
<tr>
<td>III (a) Training</td>
<td>3 660 000</td>
<td>100% net of all other contributions</td>
<td></td>
</tr>
<tr>
<td>(b) Training</td>
<td>720 000</td>
<td>100% of total cost net of taxes</td>
<td></td>
</tr>
<tr>
<td>IV. (a) Goods, Services and Inputs</td>
<td>5 000 000</td>
<td>50% total cost net of Banks and beneficiaries' contributions</td>
<td></td>
</tr>
<tr>
<td>(b) Goods, Services and Inputs</td>
<td>13 450 000</td>
<td>56% total cost net of beneficiaries' contributions</td>
<td></td>
</tr>
<tr>
<td>V  Credit, Guarantee Funds</td>
<td>2 550 000</td>
<td>100% total cost net of taxes</td>
<td></td>
</tr>
<tr>
<td>Unallocated</td>
<td>3 870 000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>38 750 000</strong></td>
<td><strong>720 000</strong></td>
<td></td>
</tr>
</tbody>
</table>

(b) The terms used in the Table above are defined as follows:

“Equipment & Material” under Category II, shall mean eligible expenditures incurred related to equipment and materials under sub-component 1.1, Component 3 and County PMOs under Component 4 shall be financed by the Loan 90% of the total cost. Other equipment and materials under Haidong PMO, Xing Prefecture XPMO and Provincial PMO shall be financed 100% by the Borrower/Recipient.

“Goods, services and inputs” under Category IV (a), shall mean eligible expenditures incurred related to reconditioning and construction of famers' greenhouses for high value cash crop production under sub-component 2.1. “Goods, services and inputs” under Category IV (b), shall mean eligible expenditures incurred related to all other goods, services and inputs.
“Training” under Category III (a), shall mean eligible expenditures incurred related to training workshops and consultancies except for training, workshops and consultancies financed from IFAD Grant.

“Training” under Category III (b), shall mean eligible expenditures incurred related to:

(i) Training WUA member and training farmers under sub-component 1.1;

(ii) Management training and the establishment of CGFs and piloting financial innovations under sub-component 2.4;

(iii) Monitoring and evaluation and the preparation of knowledge documents and knowledge sharing of County PMOs under Component 4.

2. **Retroactive Financing.** As an exception to section 4.08(a)(ii) of the General conditions, expenditures not exceeding in the aggregate the equivalent of EUR 5.5 million from the loan for purposes such as the purchase of essential items of equipment for PMOs, establishment of M&E system, start-up training and workshops of implementation and management, visits for knowledge and experiences sharing, field surveys and studies, good, services and agriculture inputs for seasonally dependent cop demonstration activities incurred after 27 October 2014 but prior to the date of entry into force of this Agreement shall be considered Eligible Expenditures.
**Logical framework**

<table>
<thead>
<tr>
<th>Narrative Summary</th>
<th>Key Performance Indicators</th>
<th>Means of Verification</th>
<th>Assumptions (A) / Risks (R)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Goal:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>To contribute to achieving sustainable and equitable poverty reduction and improving the livelihoods of rural households in Qinghai Province.</td>
<td>• 40% drop of under 5-year children malnutrition prevalence compared to baseline, by gender&lt;br&gt; • 30% reduction of poverty population compared to baseline with comparable criterion.</td>
<td>• IFAD RIMS surveys&lt;br&gt; • Impact assessment&lt;br&gt; • Government statistics</td>
<td>• Continued policy support to poverty reduction;&lt;br&gt; • Increased income of farmers leads to improved nutrition of children.</td>
</tr>
<tr>
<td><strong>Project Development Objective:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>To sustainably increase the income of poor and vulnerable rural households residing in selected poor areas in Qinghai Province.</td>
<td>• 30% increase of farmers’ per capita net income in the project-targeted areas compared to baseline&lt;br&gt; • 30% of households with improved household asset ownership index compared to baseline</td>
<td>• IFAD RIMS surveys&lt;br&gt; • Impact assessment&lt;br&gt; • Government statistics</td>
<td>•</td>
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<tr>
<td><strong>Outcome 1:</strong></td>
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<tr>
<td>Enhanced productivity of irrigated farmland&lt;br&gt; Improved provision of ecosystem services</td>
<td>• 30% increase in productivity due to improve on-farm water management practices&lt;br&gt; • 20% increase of farmland with increased crop yield as a result of improved irrigation;&lt;br&gt; • 10% increase of water use coefficient for project upgraded irrigation systems.&lt;br&gt; • 67,000 ha under sustainable land management</td>
<td>• Sector reports&lt;br&gt; • Household surveys</td>
<td>• Upgraded irrigation systems are operated and maintained well</td>
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<td><strong>Outputs:</strong></td>
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<td>4 selected irrigation systems upgraded&lt;br&gt; 4 WUAs supported&lt;br&gt; Sustainable land resources management schemes implemented.</td>
<td>• 925 ha new irrigated area developed&lt;br&gt; • 164.5 km of canals rehabilitated and/or upgraded;&lt;br&gt; • 275.5 km water delivery pipelines constructed&lt;br&gt; • At least 1 WUA operating sustainably by the end of the project&lt;br&gt; • At least 7 integrated watershed management plans prepared and implemented in 3 selected pilot areas&lt;br&gt; • At least 1 PES pilot scheme implemented</td>
<td>• Progress reports&lt;br&gt; • Project M&amp;E reports</td>
<td>• Resources allocated are delivered;&lt;br&gt; • Sustainable land resources management methodology adopted communities.</td>
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<td><strong>Outcome 2:</strong></td>
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<td>Cash crops, tree crops, and livestock productivity enhanced&lt;br&gt; Opportunities for target farmers to access markets enhanced</td>
<td>• 30% of volume of beneficiaries’ produce under component 2.1-2.3 is sold through project-supported cooperatives/ASMEs.&lt;br&gt; • 40% of farmers in project targeted areas reported enhanced market access.</td>
<td>• Government statistics&lt;br&gt; • Household surveys&lt;br&gt; • Sector reports&lt;br&gt; • M&amp;E reports</td>
<td>• Continued policy support to market-oriented production of agriculture and livestock;&lt;br&gt; • Continued policy support to farmer cooperatives and agro-enterprises.&lt;br&gt; • Plan for conservation of selected threatened Tibetan medicinal plants are adopted by local communities.</td>
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<td><strong>Outputs:</strong></td>
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<td>Cash crops development&lt;br&gt; Tree crops development&lt;br&gt; Livestock development and rural biogas plants&lt;br&gt; Market access enhancement</td>
<td>• 1180 ha market-oriented cash crop production supported&lt;br&gt; • 9,188 hh benefiting from cash crops development activities (1,988 hh for greenhouses, 1,000 hh for open-field cultivation, 5,000 hh for canola seed production, 1,240 hh for medicinal herbs cultivation - including 360 hh for Tibetan medicinal plants)&lt;br&gt; • 1260 ha of market-oriented economic tree crop production supported 18,960 hh benefiting from tree crops development activities</td>
<td>• Sector reports&lt;br&gt; • Progress reports&lt;br&gt; • M&amp;E reports</td>
<td>• Poor farmers actively participate in market-oriented production of</td>
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<td>Narrative Summary</td>
<td>Key Performance Indicators</td>
<td>Means of Verification</td>
<td>Assumptions (A) / Risks (R)</td>
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<td>5,962 hh benefiting from livestock development activities</td>
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<td>agriculture and livestock.</td>
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<td>400 hh benefiting from rural biogas plants</td>
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<td>35 cooperatives and 3,500 hh benefiting from market access enhancement activities</td>
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<td>CNY 2,165 income increase/year for members of supported cooperatives</td>
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<td>At least USD 5.45 m loans disbursed</td>
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<td>At least 2 financing innovations piloted</td>
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<td>Outcome 3:</td>
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<td>Enhanced capacity of rural women and economically capable disabled persons to</td>
<td>70% of project-trained women initiates income-generating activities;</td>
<td>Household surveys;</td>
<td>Skills trained adopted by women and the disabled;</td>
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<td>engage in off-farm income-generating activities</td>
<td>70% of project-trained economically capable disabled persons initiate income-generating activities.</td>
<td>Sector reports;</td>
<td>Continued support to initiating income-generating activities by women and the disabled.</td>
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<td>Impact assessment</td>
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<td>Outputs:</td>
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<td>M&amp;E reports.</td>
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<td>2050 women trained with income generation skills</td>
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<td>720 economically capable disabled persons trained with income generation skills, by gender.</td>
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<td>Outcome 4:</td>
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<td>The designed project is implemented successfully.</td>
<td>Impact assessment</td>
<td>Inadequate cross-sector coordination for project</td>
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<td>Project evaluation report.</td>
<td>implementation.</td>
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<td>Outputs:</td>
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<td></td>
<td>No. of persons trained on project management, by gender</td>
<td>Progress reports</td>
<td>Experienced trainers are provided and trainings are</td>
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<td>No. of persons trained on gender and poverty focuses, by gender</td>
<td>M&amp;E reports</td>
<td>held effectively.</td>
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<td>No. of persons trained on M&amp;E and knowledge management, by gender</td>
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