

Document: EB/101/Rev.2
Date: 14 September 2011
Distribution: Public
Original: English

E



Enabling poor rural people
to overcome poverty

Minutes of the 101st session of the Executive Board

Note to Executive Board representatives

Focal points:

Technical questions:

Paolo Ciocca
Secretary of IFAD
Tel.: +39 06 5459 2254
e-mail: p.ciocca@ifad.org

Dispatch of documentation:

Deirdre McGrenra
Governing Bodies Officer
Tel.: +39 06 5459 2374
e-mail: gb_office@ifad.org

Contents

Chapter	Paragraph	Page
I. Introduction	1-2	1
II. Opening of the session	3-7	1
III. Decisions of the Executive Board	8-122	1-20
A. Adoption of the agenda	8-10	1-2
B. IFAD's 2011 results-based programme of work and administrative and capital budgets, and the IFAD Office of Evaluation's results-based work programme and budget for 2011 and indicative plan for 2012-2013	11-21	2-4
C. Establishment of the Consultation on the Ninth Replenishment of IFAD's Resources	22-23	4
D. Evaluation	24-31	4-6
E. Report on IFAD's Development Effectiveness (RIDE)	32-33	6
F. IFAD Strategic Framework 2011-2015	34-36	6
G. Revision of the Lending Policies and Criteria	37-40	6-7
H. IFAD's engagement with middle-income countries	41-43	7
I. Progress report and activity plan for IFAD's country presence	44-46	7
J. Progress report on IFAD's participation in the Heavily Indebted Poor Countries Debt Initiative	47	8
K. Country strategic opportunities programme: Senegal	48-49	8
L. Resources available for commitment	50-51	8
M. Project/programme proposals for consideration by the Executive Board	52-78	8-14
N. Grants under the global/regional grants window to non-CGIAR-supported international centres	79-81	14
O. Planned project activities, including activities proposed and approved under the lapse-of-time procedure	82	14
P. Financial matters	83-95	15-16
Q. Progress report on implementation of the performance-based allocation system	96-98	16

Chapter		Paragraph	Page
R.	IFAD Medium-term Plan 2010-2012	99	16
S.	Annual Report on Quality Assurance in IFAD's Projects and Programmes	100	16
T.	Change and reform update	101-110	17-18
U.	Programme of events for the thirty-fourth session of the Governing Council	111	18
V.	Progress report on the Global Mechanism of the United Nations Convention to Combat Desertification	112-113	18
W.	Status report on the Common Procurement Team of FAO, IFAD and WFP	114	18
X.	Other business	115-122	19-20
Y.	Closure of the session	123-124	20

Annexes

I.	Delegations at the 101 st session of the Executive Board	21-33
II.	List of documents placed before the 101 st session of the Executive Board	34-38
III.	Agenda	39-43

Minutes of the 101st session of the Executive Board

I. Introduction

1. The 101st session of the Executive Board was held in Rome from 14-16 December 2010. A list of delegations is attached as annex I.
2. The Executive Board had before it the documents listed in annex II.

II. Opening of the session

3. President Kanayo F. Nwanze opened the 101st session of the Executive Board.
4. The President welcomed newly accredited representatives to the Executive Board, namely the representative for the Arab Republic of Egypt and the representative for Ireland.
5. The President welcomed the Alternate Permanent Representative of the Republic of Cyprus to the United Nations Food and Agriculture Agencies in Rome who, in accordance with the Rules of Procedure of the Executive Board, attended the proceedings as an observer.
6. Outlining recent developments at the Fund, the President elaborated on, inter alia, the ongoing reconfiguration of the roles and responsibilities of IFAD's Senior Management team and on the establishment of a Financial Operations Department and a Corporate Services Department. On the global scene, having run through his own and Management's undertakings with regard to increasing IFAD's visibility and partnerships, the President touched on the status of IFAD's debt relief to Haiti, for which pledges continue to be made. He also spoke of the recent developments in Côte d'Ivoire and how IFAD's recently approved policy for dealing with de facto governments would be implemented in this regard.
7. Finally, the President gave an update on the status of the Eighth Replenishment of IFAD's resources. While thanking Member States for their diligence in making payments, the President called on those States that have not yet deposited an instrument of contribution against their commitment to do so, asking at the same time that these Members inform IFAD of the expected timing of their payments, as specified in the replenishment resolution. Making these payments within the replenishment period would help to ensure that the programme of work continues uninterrupted.

III. Decisions of the Executive Board

A. Adoption of the agenda (agenda item 2)

8. The Executive Board adopted the agenda as proposed in document EB 2010/101/R.1/Rev.1 (to be revised as EB 2010/101/R.1/Rev.2) and further revised to reflect amendments agreed to by the Board; the Board also noted the schedule of work, as outlined in EB 2010/101/R.1/Rev.1/Add.1/Rev.1.
9. Amendments included the following:
 - (a) The addition of:
 - (i) Brazil: Cariri and Seridó Sustainable Development Project (PROCASE);
 - (ii) Guatemala: Sustainable Rural Development Programme in El Quiché; and
 - (iii) Guatemala: President's memorandum: Sustainable Rural Development Programme for the Northern Region – Extension of the time limit for signature of the loan agreement

to be considered under agenda item 14, project/programme proposals for consideration by the Executive Board.

- (b) The addition of two grants (contained in the document on Grants under the global/regional grants window to non-CGIAR-supported international centres (EB 2010/101/R.63)) under the new agenda item 15, namely:
 - (i) Increasing the Impact of the Africa Enterprise Challenge Fund – Alliance for a Green Revolution in Africa (AGRA); and
 - (ii) *PRO Mercados* – Market Access Programme for Rural Associative Micro-, Small and Medium-sized Enterprises in Central America – Guatemalan Exporters’ Association (AGEXPORT).
 - (c) The addition of the:
 - (i) Minutes of the 100th session of the Executive Board; and
 - (ii) Application for non-original membership of the Fund by the Republic of Hungary.
 - (d) The addition of two oral updates under agenda item 17, Financial matters, namely on the:
 - (i) Establishment of the Spanish Food Security Cofinancing Facility Trust Fund; and
 - (ii) IFAD residence.
 - (e) The withdrawal of:
 - (i) Revision of the Financial Regulations of IFAD
 - (ii) Mongolia: Project for Market and Pasture Management Development; and
 - (iii) Changes to IFAD’s Investment Policy and Minimum Liquidity Requirement.
10. The representative for Switzerland advised that, in his view, it was inappropriate for the report on staff compensation and entitlements to be discussed in a closed session.

B. IFAD’s 2011 results-based programme of work and administrative and capital budgets, and the IFAD Office of Evaluation’s results-based work programme and budget for 2011 and indicative plan for 2012-2013 (agenda item 3)

11. The Executive Board considered IFAD’s 2011 results-based programme of work and administrative and capital budgets, and the IFAD Office of Evaluation’s (IOE) results-based work programme and budget for 2011 and indicative plan for 2012-2013 and its addendum and corrigendum (to be revised as EB 2010/101/R.2/Rev.1), together with the Audit Committee’s review of the programme of work and budgets (EB 2010/101/R.3).
12. During its discussion of the proposed IFAD 2011 results-based programme of work and administrative and capital budgets, the Executive Board commended the ambitious increase in the programme of work and the efficiency gains achieved. The Board also welcomed the fact that more than 61 per cent of the budget will be allocated to country programme development and implementation, thereby reflecting the priorities set out by IFAD’s membership. Furthermore, the Board welcomed and endorsed the Management decision to replace the International Civil Service Commission (ICSC) annual automatic salary increase of 2.1 per cent with a zero per cent annual salary increase in 2011. While stating that further improvements were always possible and should be sought, with regard to the capital budget allocation, the Board recognized that the size of this budget was justified in light of the technology investment needed to achieve further efficiency and effectiveness.
13. With regard to the projected budget for the Consultation on the Ninth Replenishment of IFAD’s Resources, several members of the Executive Board voiced their concern over the amounts budgeted for both the external chair and the external session of the

Consultation. The Board was informed that the cost for the external chair included both the emoluments and the travel and subsistence costs for the duration of the engagement. The Board welcomed the assurance that efforts would be made to achieve savings in this regard. On the question of the external session, the Board recognized that the decision to hold an external session rested with the Consultation itself and expressed a wish for substantial hosting contributions to cover possible costs. Here too, the Board welcomed the commitment to endeavour to achieve savings vis-à-vis the projected budget.

14. The Executive Board approved the programme of work for 2011 at a level of SDR 640 million (US\$1,000 million), which comprises a lending programme of SDR 598 million (US\$935 million) and a gross grant programme of US\$65 million. Furthermore, the Board endorsed the transmittal to the thirty-fourth session of the Governing Council of the:
 - (a) Administrative budget of IFAD for 2011 in the amount of US\$140.59 million;
 - (b) Capital budget of IFAD for 2011 in the amount of US\$15.19 million;
 - (c) Ninth Replenishment budget in the amount of up to US\$2 million, with a commitment to endeavour to achieve a saving in this regard and to report back to the Board in December 2011;
 - (d) Extraordinary compensatory budget for the 2011 Governing Council in the amount of US\$0.49 million; and
 - (e) Administrative budget of the IFAD Office of Evaluation for 2011 in the amount of US\$5.88 million.
15. The Executive Board noted the additional information set out in the attachment provided in document EB 2010/101/R.2/Add.1, as requested by the Audit Committee during its review of IFAD's 2011 administrative budget documentation on 5 November 2010. It was further noted that the detailed budget allocation tables contained in the main body of the document would be revised to reflect the changes to the high-level figures for the budget. Having identified a discrepancy between some of the figures contained in the table of the document and the main text on security expenditures for the headquarters, the Board was reassured that the numbers in the table were correct and that the discrepancies in the text would be corrected in the revised document (EB 2010/101/R.2/Rev.1).
16. The Executive Board approved the submission of the thus amended document to the thirty-fourth session of the Governing Council in February 2011, recommending further that, in light of the particular carry-forward requirement of the cluster 1 element of the administrative budget (into which the Programme Development Financing Facility [PDFF] has been integrated), the Governing Council approve that unutilized appropriations not exceeding 6 per cent of the cluster 1 element of the approved 2010 administrative budget be carried forward into the 2011 financial period. The Board noted that the application of this last provision was proposed on a one-off basis to the 2010 administrative budget as a means of fully integrating the PDFF into the administrative budget.
17. Commenting on the late receipt of the corrigendum, the Board suggested that the discussion of the budget could in future be moved to a later point in the session's schedule of work, in order to allow for more in-depth consideration of such additions. However, the Board was informed that consideration and approval of budgets were commonly the starting point of such meetings, as they laid the groundwork for the issues to be discussed later on. The Board concurred with this view.
18. With regard to IOE's results-based work programme and budget for 2011 and indicative plan for 2012-2013, the Executive Board lauded the saving that had been achieved, while also expressing the wish for further efficiency savings not linked to internal reallocations of functions. The Board also noted the clarification contained in

the addendum with regard to IOE's results-based work programme and budget for 2011 and indicative plan for 2012-2013, and approved the work programme as contained in document EB 2010/101/R.2 and, furthermore, recommended the approval of the budget to the thirty-fourth session of the Governing Council, with the inclusion of the above-mentioned amendment.

19. The representative for Germany queried several cost increases, in particular those relative to the administrative budget as well as those foreseen for an external session of the Consultation on the Ninth Replenishment of IFAD's Resources (US\$542,000) and for the external chair, proposing a reduction of the budget (US\$250,000) to US\$100,000 for the latter. Subsequent to the responses by IFAD Management, the Representative asked that Germany's abstention be recorded.
20. The representative for Italy pointed to the current situation wherein Italy is seeking to rationalize and contain public expenditure and stated that this should be reflected in all the institutions in which Italy is a member. He therefore wished to place on record that Italy would have to abstain. However, he noted that this abstention was not entirely IFAD-specific, but part of a broader message that Italy wishes to convey to all institutions in which it participates.
21. Finally, the Executive Board recognized the difficulty of quantifying specific expenditures with respect to gender, but requested that this issue be looked into. The Board also noted that further information on the administrative cost and incomes related to the administration of supplementary funds, which were currently accounted for separately in the IFAD financial statements, would be provided in the future.

C. Establishment of the Consultation on the Ninth Replenishment of IFAD's Resources (agenda item 4)

22. The Executive Board considered the Establishment of the Consultation on the Ninth Replenishment of IFAD's Resources (EB 2010/101/R.5), together with the document by sub-List C1 on behalf of List C on the Representation of List C in the Consultation on the Ninth Replenishment of IFAD's Resources (EB 2010/101/R.5/Add.1). The Board approved the appointment of Mr Johannes F. Linn, whose curriculum vitae had been circulated as EB 2010/101/C.R.P.1, as Chairperson of the Consultation on the Ninth Replenishment of IFAD's Resources. The Executive Board also approved the submission of document EB 2010/101/R.5 to the thirty-fourth session of the Governing Council in February 2011, with the draft resolution contained therein amended to reflect the appointment of Mr Linn.
23. With regard to the proposal presented by sub-List C1 on behalf of List C on the Representation of List C in the Consultation on the Ninth Replenishment of IFAD's Resources, the Executive Board engaged in an open and fruitful discussion, with diverging views being expressed on the merits of enlarging such representation. The Board reached a majority compromise solution, after prolonged consultation among the three Lists. The Executive Board therefore approved the participation of 18 members of List C together with the relevant amendment to the draft resolution to be submitted to the thirty-fourth session of the Governing Council. This compromise solution was reached in the understanding that there shall not be observer Member States.

D. Evaluation (agenda item 5)

(a) Reports of the Chairperson of the Evaluation Committee

- (i) *Report of the Chairperson on the sixty-fourth session of the Evaluation Committee*
- (ii) *Report of the Chairperson on the sixty-fifth session of the Evaluation Committee*

(iii) *Report of the Chairperson on the progress report on the implementation of the recommendations of the Peer Review of IFAD's Office of Evaluation and Evaluation Function*

24. The Executive Board reviewed the reports on the sixty-fourth and sixty-fifth sessions of the Evaluation Committee (EB 2010/101/R.6 and EB 2010/101/R.7), as well as the Report of the Chairperson on the progress report on the implementation of the recommendations of the Peer Review of IFAD's Office of Evaluation and Evaluation Function (EB 2010/101/R.8) and noted the information contained therein.
25. The Executive Board also welcomed the Evaluation Committee's decision to provide regular updates on the implementation of the findings and recommendations of the Peer Review.
 - (b) **Corporate-level evaluation of IFAD's performance with regard to gender equality and women's empowerment**
 26. The Executive Board reviewed the Corporate-level evaluation of IFAD's performance with regard to gender equality and women's empowerment together with Management's comments on the evaluation (EB 2010/101/R.9 and EB 2010/101/R.9/Add.1). Having already engaged in full and productive discussions on this evaluation at an informal seminar held on Monday, 13 December 2010, the Executive Board welcomed and commended the quality of this comprehensive evaluation, noting the information contained therein. The Board called on Management to maintain its positive and proactive response to the evaluation, and welcomed the commitment to allocating adequate resources to this issue. For its part, the Executive Board expressed its commitment to continue active engagement in mainstreaming gender within the organization.
 27. The Executive Board endorsed the recommendations contained in the document and welcomed IOE's commitment to continue working on the corporate working paper on business processes in order to develop further the evaluation's recommendations on human resources and culture change. Furthermore, the Board requested that the output resulting from this work inform the development of the gender policy, as well as the President's Report on the Implementation Status of Evaluation Recommendations and Management Actions (PRISMA). Finally, the Executive Board reiterated that it looked forward to considering an evidence-based gender policy in 2011, and encouraged IFAD to pursue the most participatory approach possible in the policy's design.
 - (c) **Annual Report on Results and Impact of IFAD Operations (ARRI)**
 28. The Executive Board reviewed the Annual Report on Results and Impact of IFAD Operations (ARRI), together with Management's response thereto (EB 2010/101/R.10 and EB 2010/101/R.10/Add.1). The Executive Board commended the quality of the report, especially the inclusion and clear presentation of "why" factors. Having taken note of the information contained in the ARRI, the Executive Board endorsed the recommendations contained in paragraph 226, welcoming Management's commitment to following up on these.
 29. With reference to the ARRI's comments regarding the Results Measurement Framework 2010-2012 targets on effectiveness, efficiency and sustainability, the Executive Board called for further engagement by Management. The Board requested more detailed information on follow-up actions undertaken with regard to ARRI recommendations on those issues and expressed a wish to see specific reporting on this at the next Board session. During the discussion, better cooperation and partnerships (including with the private sector) and simplification of internal procedures were among the possible steps identified for increased efficiency gains.
 30. The Board was reminded of the difference between internal efficiency and project efficiency. While the former was being addressed through the ongoing restructuring and re-alignment of IFAD, the latter was being addressed through increased focus

during the project and programme design process. The issues of effectiveness and sustainability were also being addressed through, inter alia, increased quality enhancement and assurance activities, direct supervision and the upcoming policy on environment and natural resources.

31. On the question of government ownership, the Executive Board recognized the importance of this but agreed with Management's practice of tracking this issue while not setting targets or assigning ratings in this respect.

E. Report on IFAD's Development Effectiveness (RIDE) (agenda item 6)

32. The Executive Board reviewed the Report on IFAD's Development Effectiveness (RIDE) together with IOE's comments (EB 2010/101/R.11 and EB 2010/101/R.11/Add.1) and noted the information contained therein. The Executive Board underlined the quality of both the document and the data presented, but welcomed the commitment to include key-point summaries in future editions of this report.
33. Furthermore, the Executive Board recognized the quality and value of the current selection of annual reports submitted by Management and IOE. However, considering the number of regular reports and their volume, the Board welcomed the suggestion to consider this issue together with Convenors and Friends. This discussion would take place with a view to possibly rationalizing future reporting.

F. IFAD Strategic Framework 2011-2015 (agenda item 7)

34. The Executive Board reviewed the IFAD Strategic Framework 2011-2015 (EB 2010/101/R.12). While welcoming the inclusive and extensive consultation undertaken in the preparation of this document and noting the resulting quality improvements, the Executive Board noted that the status of submission had been changed from approval to review at the request of Convenors and Friends.
35. The Executive Board recognized that this was a vital document which could entail a major strategic reorientation for IFAD. The Board therefore requested explanation and revisions, where necessary, inter alia, on targeting; the private sector's role and relations with IFAD; IFAD's role in the development architecture; the areas in which IFAD will not be involved; a definition of IFAD's role vis-à-vis other institutions (such as the regional development banks); and the relation between the Strategic Framework and other policy papers. The Executive Board requested that the Strategic Framework also include a statistical annex on rural poverty, possibly drawing on the important work contained in the *Rural Poverty Report 2011*. Finally, the Executive Board requested that the language used in relation to the Millennium Development Goals be revised.
36. Discussing the way forward for this document, the Executive Board welcomed the proposal to discuss a revised version of the document, taking into account the points raised during the Board's review at an informal seminar to be arranged as early as possible in 2011. The Board also requested that, following inclusion of the input received during such informal seminar, a final version of this document be prepared for approval at its 102nd session, in May 2011.

G. Revision of the Lending Policies and Criteria (agenda item 8)

37. The Executive Board considered the Revision of the Lending Policies and Criteria together with the corrigendum thereto (EB 2010/101/R.13 and EB 2010/101/R.13/Corr.1, to be revised as EB 2010/101/R.13/Rev.1). Having heard a summary of the Audit Committee deliberations on this proposal, the Executive Board noted the necessity for these revisions, in order to align the Lending Policies and Criteria with the rest of IFAD's policy framework.
38. In accordance with resolution 158/XXXIII, the Executive Board approved the submission of the document, together with the draft resolution contained in

paragraph 20 of the document, as amended by the corrigendum, to the thirty-fourth session of the Governing Council in February 2011.

39. The Board also approved the amendment to paragraph 14 in annex II of Policies and Criteria for IFAD Financing, as contained in EB 2010/101/C.R.P.2 and agreed that in transmitting the document to the Governing Council, the Policies and Criteria for IFAD Financing contained in annex II of EB 2010/101/R.13 would replace the main body of the document which, in turn, would be added as an annex.
40. The Executive Board noted the abstentions of the Bolivarian Republic of Venezuela and Germany.

H. IFAD's engagement with middle-income countries (agenda item 9)

41. The Executive Board reviewed the document on IFAD's Engagement with Middle-Income Countries, together with IOE's comments thereon (EB 2010/101/R.14 and EB 2010/101/R.14/Add.1) and welcomed the inclusive and extensive consultation undertaken in the preparation of this document. The Board recognized that the presentation of a policy on engagement with middle-income countries formed a commitment under the Eighth Replenishment Consultation and noted that the status of submission had been changed from approval to review at the request of Convenors and Friends.
42. During a lively and productive discussion, diverging views were expressed on the proposal, inter alia, in relation to the proposed criteria used for defining middle-income countries, the proposed future interaction of the Fund with middle-income countries; and the options concerning graduation. In the face of this divergence, it was not possible for the Executive Board to find a common position with regard to the proposed options for IFAD's engagement with middle-income countries.
43. In order to facilitate a convergence of opinions and reaching of a consensus, the Executive Board agreed that a finalized version of this document should be prepared, taking into account the points raised during the Board's review, and presented to the Board for approval at the 102nd session, in May 2011. Furthermore, the Board noted that this updated version would first be shared with the Evaluation Committee at its next session in February 2011 and that the Committee's discussion thereon would be taken into account. Finally, the Executive Board was informed that IOE would provide comments on the finalized version of the document as well. An informal seminar would be scheduled prior to the next Executive Board session, in order to discuss a revised version of this document. Paragraph 16 in the present document would be taken out and dealt with separately.

I. Progress report and activity plan for IFAD's country presence (agenda item 10)

44. The Executive Board considered the Progress report and activity plan for IFAD's country presence (EB 2010/101/R.15 and EB 2010/101/C.R.P.3). It welcomed the progress report on the implementation of current country presence initiatives and took note of the information contained therein. Furthermore, the Board noted the positive impact of country presence on IFAD-supported projects and programmes.
45. However, having considered a draft of the country presence policy and strategy at an informal seminar on 13 December, the Executive Board wished to highlight the questions and concerns raised during that discussion, including the need to agree clear criteria for opening and closing country offices and the terms of reference thereof and a clear country presence strategy prior to any further expansion. The Executive Board also underlined the importance for a detailed country policy to underpin and define the strategy behind IFAD's country presence.

46. The Executive Board, while noting a concern presented by Indonesia, therefore requested that, in order to proceed with country presence in a structured fashion, the establishment of further country offices be postponed until after the presentation of the country presence policy at the 102nd session of the Board in May 2011.

J. Progress report on IFAD's participation in the Heavily Indebted Poor Countries Debt Initiative (agenda item 11)

47. The Executive Board considered the progress report on IFAD's participation in the Heavily Indebted Poor Countries Debt Initiative (EB 2010/101/R.16) and approved the proposed contribution to the reduction of the debt of the Comoros to IFAD in accordance with the terms of the resolution contained in paragraph 24 of the document. The Board noted that the President of IFAD had transferred from IFAD's internal resources to the Trust Fund account an amount equivalent to US\$30 million. The Executive Board also noted the status of implementation of the Debt Initiative and IFAD's participation therein. Finally, the Board endorsed the submission of the progress report, appropriately revised, to the thirty-fourth session of the Governing Council in February 2011.

K. Country strategic opportunities programme: Senegal (agenda item 12)

48. The Board reviewed the country strategic opportunities programme (COSOP) for Senegal (EB 2010/101/R.17) and agreed with its two proposed strategic objectives. While praising the quality of the document and the participatory approach used in its preparation, the Executive Board commented that the results indicators used should be more gender-sensitive, as rural women produce over 80 per cent of the country's food.
49. The Executive Board was informed that the presentation of the progress report on the COSOP for Afghanistan had been postponed to the 102nd session of the Board in May 2011.

L. Resources available for commitment (agenda item 13)

50. Having considered the resources available for commitment (EB 2010 101/R.18 and its addendum), the Executive Board noted that estimated net inflows for the period from 1 January to 31 December 2010 were in the order of US\$575.6 million. With loan and grant commitments amounting to US\$874.7 million and an already approved advance commitment authority of US\$75.3 million, an additional advance commitment authority of US\$223.8 million was therefore required.
51. The Executive Board therefore adopted the recommendation on the use of advance commitment authority contained in the addendum to the document and authorized the President to conclude agreements for loans and grants approved by the Board at its 101st session in December 2010 and for those to be approved through the lapse-of-time procedure.

M. Project/programme proposals for consideration by the Executive Board (agenda item 14)

52. In accordance with the decision made at its 100th session in September 2010 to allow a single representative from each of the five regions covered by IFAD's operations to attend proceedings as a silent observer, the Executive Board welcomed the representative for East and Southern Africa, His Excellency Wilfred J. Ngirwa, Ambassador, Permanent Representative of the United Republic of Tanzania to IFAD.
53. The Board was provided with an oral report on the status of effectiveness of proposals approved at previous sessions. The Executive Board noted that, with respect to the National Rural and Entrepreneurial Development Programme in Costa Rica, delays had

been extensive and Management had decided to cancel the approved loan altogether. The administrative process to cancel the loan was under way.

54. The Executive Board considered the following project/programme proposals:

(a) **West and Central Africa**

(i) *Chad: Rural Development Support Programme in Guéra (PADER-G)*

55. The Executive Board considered the programme proposal contained in document EB 2010/101/R.19 with its addendum and negotiated financing agreement, and adopted the following resolutions:

“RESOLVED: that the Fund shall make a loan on highly concessional terms to the Republic of Chad in an amount equivalent to five million seven hundred thousand special drawing rights (SDR 5,700,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Republic of Chad in an amount equivalent to five million four hundred thousand special drawing rights (SDR 5,400,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(ii) *Niger: Emergency Food Security and Rural Development Programme*

56. The Executive Board considered the programme proposal contained in document EB 2010/101/R.20 with its addendum and negotiated financing agreement, and adopted the following resolutions:

“RESOLVED: that the Fund shall make a loan on highly concessional terms to the Republic of the Niger in an amount equivalent to four million one hundred and fifty thousand special drawing rights (SDR 4,150,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Republic of the Niger in an amount equivalent to four million one hundred and fifty thousand special drawing rights (SDR 4,150,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(iii) *Sierra Leone: President’s memorandum: Rehabilitation and Community-Based Poverty Reduction Project – supplementary loan and grant*

57. The Executive Board considered the proposal contained in document EB 2010/101/R.21 with its addendum, and adopted the following resolutions:

“RESOLVED: that the Fund shall provide a supplementary loan to the Republic of Sierra Leone on highly concessional terms in an amount equivalent to seven million and fifty thousand special drawing rights (SDR 7,050,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a supplementary grant to the Republic of Sierra Leone in an amount equivalent to seven million and fifty thousand special drawing rights (SDR 7,050,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(iv) *Togo: Support to Agricultural Development Project*

58. The Executive Board considered the project proposal contained in document EB 2010/101/R.22 with its addendum and negotiated financing agreements, and adopted the following resolutions:

“RESOLVED: that the Fund shall provide a grant to the Togolese Republic, under the Debt Sustainability Framework, in an amount equivalent to eight million six hundred and fifty thousand special drawing rights (SDR 8,650,000) and upon such terms and

conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Togolese Republic, under GAFSP supplementary funds, in the amount of twenty million United States dollars (US\$20,000,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

(b) **East and Southern Africa**

(i) *Mozambique: Artisanal Fisheries Promotion Project*

59. The Executive Board considered the project proposal contained in document EB 2010/101/R.23 with its addendum and negotiated financing agreement, and adopted the following resolution:

"RESOLVED: that the Fund shall make a loan on highly concessional terms to the Republic of Mozambique in an amount equivalent to thirteen million eight hundred and fifty thousand special drawing rights (SDR 13,850,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein. The Fund shall not require the Government of Mozambique to make counterpart funds available for financing the reasonable costs of taxes and duties that the project may incur."

(ii) *United Republic of Tanzania: Marketing Infrastructure, Value Addition and Rural Finance Support Programme*

60. The Executive Board considered the programme proposal contained in document EB 2010/101/R.24 with its addendum and negotiated financing agreement, and adopted the following resolution:

"RESOLVED: that the Fund shall make a loan on highly concessional terms to the United Republic of Tanzania in an amount equivalent to fifty-nine million four hundred thousand special drawing rights (SDR 59,400,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein. The Fund shall not require the United Republic of Tanzania to make counterpart funds available for financing the reasonable costs of taxes and duties that the programme may incur."

(c) **Asia and the Pacific**

(i) *Bhutan: Market Access and Growth Intensification Project*

61. The Executive Board considered the project proposal contained in document EB 2010/101/R.25 with its addendum and negotiated financing agreement, and adopted the following resolutions:

"RESOLVED: that the Fund shall make a loan on highly concessional terms to the Kingdom of Bhutan in an amount equivalent to five million six hundred thousand special drawing rights (SDR 5,600,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Kingdom of Bhutan in an amount of two million United States dollars (US\$2,000,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

(ii) *Pakistan: Southern Punjab Poverty Alleviation Project*

62. The Executive Board considered the project proposal contained in document EB 2010/101/R.27 with its addendum and negotiated financing agreement, and adopted the following resolution:

"RESOLVED: that the Fund shall make a loan on highly concessional terms to the Islamic Republic of Pakistan in an amount equivalent to twenty-six million three

hundred and fifty thousand special drawing rights (SDR 26,350,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(iii) *Solomon Islands: Solomon Islands Rural Development Programme*

63. The Executive Board considered the programme proposal contained in document EB 2010/101/R.28 with its addendum and negotiated financing agreement, and adopted the following resolution:

“RESOLVED: that the Fund shall provide a grant to Solomon Islands in an amount equivalent to two million five hundred and fifty thousand special drawing rights (SDR 2,550,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(iv) *Viet Nam: Agriculture, Farmers and Rural Areas Support Project in Gia Lai, Ninh Thuan and Tuyen Quang Provinces*

64. The Executive Board considered the project proposal contained in document EB 2010/101/R.29 with its addendum and negotiated financing agreement, and adopted the following resolutions:

“RESOLVED: that the Fund shall make a loan on highly concessional terms to the Socialist Republic of Viet Nam in an amount equivalent to thirty-one million five hundred thousand special drawing rights (SDR 31,500,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Socialist Republic of Viet Nam in an amount equivalent to two hundred thousand special drawing rights (SDR 200,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(d) **Latin America and the Caribbean**

(i) *Brazil: Cariri and Seridó Sustainable Development Project (PROCASE)*

65. The Executive Board considered the project proposal contained in document EB 2010/101/R.60, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan on ordinary terms to the State of Paraíba of the Federative Republic of Brazil in an amount equivalent to sixteen million and one hundred thousand special drawing rights (SDR 16,100,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(ii) *El Salvador: Rural Territorial Competitiveness Programme (Amanecer Rural)*

66. The Executive Board considered the programme proposal contained in document EB 2010/101/R.30 with its addendum and negotiated financing agreement, and adopted the following resolution:

“RESOLVED: that the Fund shall make a loan on ordinary terms to the Republic of El Salvador in an amount equivalent to eleven million one hundred and fifty thousand special drawing rights (SDR 11,150,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

(iii) *Guatemala: Sustainable Rural Development Programme in El Quiché*

67. The Executive Board considered the programme proposal contained in document EB 2010/101/R.61 with its addendum and negotiated financing agreement, and adopted the following resolutions:

“RESOLVED: that the Fund shall make a loan on ordinary terms to the Republic of Guatemala in an amount equivalent to ten million eight hundred and fifty thousand

special drawing rights (SDR 10,850,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Republic of Guatemala in an amount equivalent to three hundred and thirty thousand special drawing rights (SDR 330,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

- (iv) *Guatemala: President's memorandum: Sustainable Rural Development Programme for the Northern Region – Extension of the time limit for signature of the loan agreement*

68. The Executive Board considered the proposal contained in document EB 2010/101/R.62, and approved the extension of one year – to 17 December 2011 – of the period for signature of the loan agreement for the Sustainable Rural Development Programme for the Northern Region.

- (v) *Nicaragua: Development Programme for the Agricultural, Fishing and Forestry Productive Systems in the Indigenous Territories of RAAN and RAAS (NICARIBE)*

69. The Executive Board considered the programme proposal contained in document EB 2010/101/R.31 with its addendum and negotiated financing agreement, and adopted the following resolutions:

"RESOLVED: that the Fund shall make a loan on highly concessional terms to the Republic of Nicaragua in an amount equivalent to two million five hundred and fifty thousand special drawing rights (SDR 2,550,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall make a grant to the Republic of Nicaragua in an amount equivalent to two million five hundred and fifty thousand (SDR 2,550,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

(e) Near East and North Africa

- (i) *Morocco: Agricultural Value Chain Development Programme in the Mountain Zones of Taza Province*

70. The Executive Board considered the programme proposal contained in document EB 2010/101/R.32 with its addendum and negotiated financing agreement, and adopted the following resolutions:

"RESOLVED: that the Fund shall make a loan on ordinary terms to the Kingdom of Morocco in an amount equivalent to fourteen million seven hundred and forty thousand special drawing rights (SDR 14,740,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Kingdom of Morocco in an amount equivalent to three hundred twenty-eight thousand special drawing rights (SDR 328,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

- (ii) *Republic of Moldova: Rural Financial Services and Agribusiness Development Project*

71. The Executive Board considered the project proposal contained in document EB 2010/101/R.33, and adopted the following resolutions:

"RESOLVED: that the Fund shall make a loan on highly concessional terms to the Republic of Moldova in an amount equivalent to twelve million four hundred thousand special drawing rights (SDR 12,400,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Republic of Moldova in an amount equivalent to three hundred twenty thousand special drawing rights (SDR 320,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

(iii) *Sudan: Supporting Small-scale Traditional Rainfed Producers in Sinnar State Project*

72. The Executive Board considered the project proposal contained in document EB 2010/101/R.34 with its addendum and negotiated financing agreement, and adopted the following resolution:

"RESOLVED: that the Fund shall provide a grant to the Republic of The Sudan in an amount equivalent to eight million eight hundred and seventy-five thousand special drawing rights (SDR 8,875,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

73. In accordance with the United States' legislative mandates against international financial institution (IFI) assistance that benefits the Government of The Sudan, the United States expressed its opposition by voting no to the Supporting Small-scale Traditional Rainfed Producers in Sinnar State Project in The Sudan.

(iv) *Sudan: President's memorandum: South Kordofan Rural Development Programme – supplementary grant*

74. The Executive Board considered the proposal contained in document EB 2010/101/R.35 with its addendum and negotiated financing agreement, and adopted the following resolution:

"RESOLVED: that the Fund shall provide a supplementary grant to the Republic of The Sudan in an amount of US\$2.1 million and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

75. In accordance with the United States' legislative mandates against IFI assistance that benefits the Government of The Sudan, the United States expressed its opposition by voting no to the President's memorandum: South Kordofan Rural Development Programme – Supplementary grant.

(v) *Syrian Arab Republic: Integrated Livestock Development Project*

76. The Executive Board considered the project proposal contained in document EB 2010/101/R.36 with its addendum and negotiated financing agreement, and adopted the following resolutions:

"RESOLVED: that the Fund shall make a loan on intermediate terms to the Syrian Arab Republic in an amount equivalent to seventeen million four hundred thousand special drawing rights (SDR 17,400,000), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Syrian Arab Republic in an amount equivalent to four hundred twenty five thousand special drawing rights (SDR 425,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."

77. In accordance with the United States' legislative mandates against IFI assistance that benefits the Government of the Syrian Arab Republic, the United States expressed its opposition by voting no to the Integrated Livestock Development Project in the Syrian Arab Republic.

(vi) *Yemen: Fisheries Investment Project*

78. The Executive Board considered the project proposal contained in document EB 2010/101/R.37 with its addendum and negotiated financing agreement, and adopted the following resolution:

“RESOLVED: that the Fund shall provide a grant to the Republic of Yemen in an amount equivalent to five million eight hundred thousand special drawing rights (SDR 5,800,000) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.”

N. Grants under the global/regional grants window to non-CGIAR-supported international centres (agenda item 15)

79. A request was received for the Executive Board to consider the non-CGIAR grants “Increasing the Impact of the Africa Enterprise Challenge Fund – Alliance for a Green Revolution in Africa (AGRA)” and “*PRO Mercados* – Market Access Programme for Rural Associative Micro-, Small and Medium-sized Enterprises in Central America – Guatemalan Exporters’ Association (AGEXPORT)” (EB 2010/101/R.63), which were originally submitted under the lapse-of-time procedure. The Board therefore reviewed the two proposals and adopted the following resolutions:

“RESOLVED: that the Fund, in order to finance, in part, the programme for Increasing the Impact of the Africa Enterprise Challenge Fund, shall make a grant not exceeding one million United States dollars (US\$1,000,000) to the Alliance for a Green Revolution in Africa (AGRA) for a three-year programme upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board herein.

FURTHER RESOLVED: that the Fund, in order to finance, in part, the *PRO Mercados*: Market Access Programme for Rural Associative Micro-, Small and Medium-sized Enterprises in Central America shall make a grant not exceeding two million United States dollars (US\$2,000,000) to the Guatemalan Exporters’ Association (AGEXPORT) – Business Linkages Programme for a three-year programme upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented to the Executive Board herein.”

80. With regard to the grant to AGRA, whose submission to the Board had been requested by the representative for the United States, the Executive Board noted that IFAD’s involvement would endeavour to shift the Africa Enterprise Challenge Fund’s attention to small-scale farming.
81. With regard to the grant to AGEXPORT, the representative for the Bolivarian Republic of Venezuela requested that the following statement be added to the proceedings’ minutes:

“Due to the contents and the way this donation is presented, it is considered necessary to request further details about the transaction, since the summary made by IFAD implies that funding would be directed to support the development of marketing companies that will organize a producers’ network.

On this particular, we should pay attention to who will ensure the interests of the producers that could be exploited by the company.

Finally, it is important to assess whether this project follows the mandate of IFAD, considering that the donation is directed to a private NGO and not to a farmers’ association.”

O. Planned project activities, including activities proposed and approved under the lapse-of-time procedure (agenda item 16)

82. Document EB 2010/101/R.38 on planned project activities including those proposed and approved under the lapse-of-time procedure was presented to the Board for information purposes.

P. Financial matters (agenda item 17)

(a) Report of the 117th meeting of the Audit Committee

(i) Level of the General Reserve

83. The Executive Board considered the Report of the Chairperson on the 117th meeting of the Audit Committee and the confidential report on the Committee's closed session, together with the Level of the General Reserve (EB 2010/101/R.39 with its addendum and EB 2010/101/R.40) and noted the information contained in the report and its confidential addendum.
84. With regard to the Changes to IFAD's Investment Policy and Minimum Liquidity Requirement, the Board was informed that a revised document would be presented to its 102nd session in May 2011, following consideration at an informal seminar early in 2011 and at the Audit Committee meeting in April 2011.
85. Considering the proposal on the level of the General Reserve and the Committee's recommendations thereon, the Board approved the maintenance of the General Reserve at its current level of US\$95 million and decided that the Audit Committee should re-evaluate the adequacy of the General Reserve in early 2012, after the conclusion of the Ninth Replenishment Consultation, to capture the impact of new or emerging risks and the mitigation elements to be introduced.

(b) Workplan of IFAD's Office of Audit and Oversight for 2011

86. The Executive Board considered the Workplan for IFAD's Office of Audit and Oversight for 2011 (EB 2010/101/R.41). Having expressed some concern over the amount of work being planned and the size of IFAD's Office of Audit and Oversight (AUO), the Board was reassured with regard to the adequacy of the human resources available to AUO to ensure the fulfilment of the ambitious workplan.
87. Furthermore, the Board took note of the Audit Committee's recommendation that, while recognizing that the appointment of the Director of AUO was the remit of the President, the filling of this vacant post should take place through open competition. The Executive Board was assured that the Committee's comments had been noted and would be considered. The representative for Sweden stated that the position of the Swedish Government was that the recruitment of the Director of AUO should be carried out by means of an open and transparent competitive process.
88. Finally, the Board confirmed the workplan as contained in the document presented.

(c) Status reports

- (i) Report on the status of contributions to the Eighth Replenishment of IFAD's resources*
- (ii) Report on IFAD's investment portfolio for the third quarter of 2010*

89. Document EB 2010/101/R.43 on the status of contributions to the Eighth Replenishment of IFAD's resources and document EB 2010/101/R.44 on IFAD's investment portfolio for the third quarter of 2010 were presented to the Board for information purposes.

(d) Oral update on the establishment of the Spanish Food Security Cofinancing Facility Trust Fund

90. The Executive Board was updated on the Spanish Food Security Cofinancing Facility Trust Fund, whose establishment it had approved in September 2010. The Board welcomed the progress made on setting up this Trust Fund and thanked the Government of the Kingdom of Spain and IFAD Management for the concerted effort displayed in successfully achieving the conclusion of negotiations.
91. Having requested the documentation on this item, the Executive Board welcomed the distribution of the oral update as document EB 2010/101/C.R.P.5 at the end of the

session and looked forward to receiving a complete update on the facility negotiations, and the finalized memorandum of understanding, together with associated documents, at the May 2011 session of the Executive Board.

(e) Oral update on the IFAD residence

92. The Executive Board was updated on the IFAD residence and noted the developments since the last update to the Board in September 2010. It specifically welcomed the breadth of the information provided on, inter alia, the cost-savings achieved, the progress made in identifying alternative arrangements, the introduction of a voluntary cap on both rental and maintenance costs and the President's initiative to take responsibility for maintenance costs as well as utilities costs, except for insurance, security, telephone and internet costs
93. Having commended the President for the steps taken to rectify the situation and the transparency displayed throughout, the Executive Board welcomed the proposal to establish the Emoluments Committee to set out clear guidelines relative to the residence of the President of IFAD, as well as to examine emoluments in general.
94. The Board also recalled that the workplan of IFAD's Office of Audit and Oversight for 2011, as in previous years, contained provisions for the recurrent audit of the expenditures of the Office of the President, which included the cost of the IFAD residence, and that it would report on the outcomes thereof. The proposal of Germany, supported by Denmark, to include in the next report of the External Auditor a chapter on the IFAD residence, did not reach consensus.
95. In light of the deliberations throughout the year, and the mechanisms in place and being set in motion, the Executive Board expressed the wish to consider this issue closed and the conviction that the deliberations and recommendations of the Emoluments Committee would draw a final line under the matter and safeguard IFAD from its repetition. In closing, the representative for Cameroon underlined the continued confidence the Board has in the President of the Fund.

Q. Progress report on implementation of the performance-based allocation system (agenda item 18)

96. The Executive Board considered the Progress report on implementation of the performance-based allocation system (PBAS) together with its addendum of total country scores and resulting allocations for the 2011 allocation period (EB 2010/101/R.45 and EB 2010/101/R.45/Add.1). The Board noted the minutes of the PBAS Working Group meetings included in the report.
97. Following a discussion on various details pertaining to the PBAS, the Board requested that the PBAS Working Group add to its programme of work for 2011 further analysis of the PBAS allocations, in particular with regard to such issues as formula variations for middle-income countries and GNI.
98. Finally, the Executive Board approved the submission of the progress report to the thirty-fourth session of the Governing Council in February 2011, with the necessary amendments due to factual errors identified during the discussion.

R. IFAD Medium-term Plan 2010-2012 (agenda item 19)

99. The Executive Board considered the IFAD Medium-term Plan 2010-2012 (EB 2010/101/R.46 and EB 2010/101/C.R.P.6) and welcomed the introduction of this important planning and management tool. Noting the rolling nature of this document and the annual updates that would be provided to the Board at its first session of each year, the Executive Board looked forward to receiving an updated version at its next session in May 2011.

S. Annual Report on Quality Assurance in IFAD's Projects and Programmes (agenda item 20)

100. Document EB 2010/101/R.47 on quality assurance in IFAD's projects and programmes was presented to the Board for information purposes.

T. Change and reform update (agenda item 21)

- (a) **Update on change and reform implementation**
 (b) **Human resources reform**

101. The Executive Board considered the Update on change and reform implementation together with the Progress report on human resources reform (EB 2010/101/R.48 with its addendum and EB 2010/101/R.49) and noted the information contained in these documents. Specifically, the Board welcomed the process that has been undertaken to align human resources management with the achievement of Results Measurement Framework targets.
102. Recalling the discussion on the Progress report and activity plan for IFAD's country presence, the Board underlined the importance of a sound strategy with regard to country office staff in order both to ensure efficiency and to maximize capacity development. In this regard, the Executive Board welcomed the clarification that establishing an effective country presence was an ongoing learning process and that country staff were currently being integrated into the IFAD contractual, performance measurement and rotation systems.
103. The Executive Board further reminded Management of the centrality of striving for equality in both gender and geographic representation and welcomed the assurances received that this was being taken into account in the ongoing recruitment process for Senior Management positions.
104. The Board also emphasized the importance of maintaining an open and inclusive dialogue with staff in managing reform processes. Assurances were given that consultations with the Staff Association had been initiated and were ongoing. Finally, the Executive Board encouraged IFAD to continue on what would prove a difficult but essential path to better human resources management and make up, keeping in mind that the size of the reform sought required a medium-term approach.
- (c) **Report on the special expenditure for the Voluntary Separation Programme for IFAD 2009-2010**
105. The Executive Board considered the Special expenditure for the Voluntary Separation Programme for IFAD for 2009-2010 (EB 2010/101/R.50, to be revised as EB 2010/101/R.50/Rev.1) and noted the information contained in the document on the implementation status of the programme to date. However, the Board emphasized that the objective of the programme should be better defined and more clearly presented, and be accompanied by a specific strategy for its achievement. In particular, Board noted that this programme is a mechanism for achieving efficiency in overall institutional performance.
106. The Board further commented that the Voluntary Separation Programme should not serve as a bridge to retirement, but a tool to help achieve effective staff reform. Underlining this point, the Board emphasized that the scope of the programme was to aid the alignment of human resources with IFAD's planned results. In this respect, it was assured that the second phase of the programme would, alongside the maintenance of its voluntary nature, also include possibilities for active encouragement of identified candidates in order to further staff alignment. Furthermore, Management would retain the right to review all applications and to request retention where appropriate. In this regard, the Executive Board also underlined the importance of recognizing the sensitive nature of the programme and hence the need to proceed through consultative and transparent procedures. In order to ensure the programme's efficiency and effectiveness and success as a learning exercise, the Board called for a full status report, including lessons learned, to be

prepared and submitted to the thirty-fourth session of the Governing Council together with the resolution contained in the document

107. Following queries about the budget implications of this proposal, the Executive Board welcomed the clarification that the requested extension was not for the programme itself but for the implementation of the programme, as the candidates for 2010 could not be agreed upon until the end of the year and would therefore have to be released in 2011. The Board therefore approved the no-cost extension of the appropriation of the special expenditure for the Voluntary Separation Programme for IFAD for 2011, as contained in the document.
108. In closing, the Executive Board recommended that the draft resolution contained in the document be amended to include reference to the submission of a final report, including expenditures, to the thirty-fifth session of the Governing Council in 2012, as outlined in document EB 2010/101/C.R.P.7.

(d) Report on staff compensation and entitlements

109. Meeting in a closed session, the Executive Board noted the information provided by the external consultants, Birches Umeå AB. The Board had opportunity to interact both with the consultants and with representatives of the Executive Committee of the IFAD Staff Association. A number of members of the Executive Board expressed their appreciation for the consultative process, which it expected to continue to the extent possible. Several Executive Board representatives requested that IFAD Management present an elaboration of the three options mentioned in the document and a fourth option within the United Nations system for further consideration. In this regard, Management will be sharing a road map with the Board early in 2011, highlighting the proposed way forward.
110. It was also decided that Executive Board members would provide feedback on the issues outlined in document EB 2010/101/R.51 and in the report issued by the external consultants for consideration by Management. A paper will thereafter be shared with Board members in advance of an informal seminar to be organized prior to the 102nd session of the Board.

U. Programme of events for the thirty-fourth session of the Governing Council (agenda item 22)

111. The Executive Board considered the Programme of events for the thirty-fourth session of the Governing Council (EB 2010/101/R.52) and, following a fruitful discussion, noted the information contained therein.

V. Progress report on the Global Mechanism of the United Nations Convention to Combat Desertification (agenda item 23)

112. The Executive Board considered the progress report on the Global Mechanism of the United Nations Convention to Combat Desertification (EB 2010/101/R.53), noted the information contained therein and approved the submission of this report to the thirty-fourth session of the Governing Council in February 2011.
113. Having considered this issue, the Executive Board was informed that, following the Board's approval at its ninety-ninth session in April 2010 of IFAD's appeal of judgment No. 2867 of the International Labour Organization Administrative Tribunal to the International Court of Justice, the appeal was ongoing and the Board would be kept abreast of progress in this regard.

W. Status report on the Common Procurement Team of FAO, IFAD and WFP (agenda item 24)

114. Document EB 2010/101/R.54 on the Common Procurement Team of the Rome-based agencies of the United Nations was presented to the Board for information purposes.

X. Other business (agenda item 25)

(a) Establishment of the Emoluments Committee

115. The Executive Board considered the document on the Establishment of the Emoluments Committee (EB 2010/101/R.55, to be revised as EB 2010/101/R.55/Rev.1) and welcomed the proposal for the establishment of the Committee. Recalling that the previous iteration of the Committee had encountered difficulties in terms of the limited time available for its deliberations, the Board discussed the possibility of establishing the Committee on a more permanent basis.
116. Following discussion of the work expected of the Committee, the Executive Board reiterated its wish to expand the remit of the Emoluments Committee to include the housing arrangements of the President of the Fund and the overall emoluments and other conditions of employment of the President as expressed in the discussion on the oral update on the IFAD residence and as contained in document EB 2010/101/C.R.P.4. As a result, the Board requested the amendment of the proposed resolution to reflect this expanded remit.
117. In closing, the Executive Board approved the submission of the resolution to re-establish the Emoluments Committee, as contained in the document and amended to reflect the discussion, to the thirty-fourth session of the Governing Council in February 2011.

(b) Memorandum of understanding with the Japan International Cooperation Agency (JICA)

118. The Executive Board considered the Memorandum of understanding between IFAD and the Japan International Cooperation Agency (JICA) (EB 2010/101/R.56) and, having noted that the principle of full recovery of administrative cost was already included in the Eighth Replenishment resolution, approved the provisions thereof as contained in the annex of the document.

(c) Proposed dates for sessions of the Executive Board in 2012-2013 and amendment to dates for May 2011 session

119. The Executive Board considered the proposed dates for sessions of the Executive Board in 2012-2013 (EB 2010/101/R.57) and:
- (a) Agreed to the change in dates for its 102nd session from 4-5 May to 11-12 May 2011;
- (b) Approved the proposed dates for its sessions in 2012-2013 as follows:
- (i) 105th session: Wednesday, 11 and Thursday, 12 April 2012;
 - (ii) 106th session: Wednesday, 12 and Thursday, 13 September 2012;
 - (iii) 107th session: Wednesday, 12 and Thursday, 13 December 2012;
 - (iv) 108th session: Wednesday, 10 and Thursday, 11 April 2013;
 - (v) 109th session: Wednesday, 18 and Thursday, 19 September 2013;
 - (vi) 110th session: Wednesday, 11 and Thursday, 12 December 2013; and
- (c) Requested that future editions of this document also include the meeting dates of the World Bank and other IFIs.
- (d) **Minutes of the 100th session of the Executive Board**
120. The Executive Board considered the amendments to the minutes of its 100th session (EB 2010/101/R.58) and approved the minutes with the amendments contained therein.

(e) **Application for non-original membership**

121. The Executive Board considered the application for non-original membership by the Republic of Hungary (EB 2010/101/R.59) and recommended its submission to the thirty-fourth session of the Governing Council in February 2011.
122. On a separate note, the Executive Board, while recognizing the usually full agenda of its December sessions and the scheduling difficulties arising from the proximity to the September session, asked that the amount, size and dispatch of documents be revisited and agreed to discuss this further in an informal meeting between the Secretary of IFAD and Convenors and Friends.

Y. Closure of the session

123. Returning to an issue raised during the September 2010 session of the Board, the President reiterated that IFAD has a culture of openness and transparency and that he would continue to pursue this modus operandi.
124. The Board was informed that Switzerland, Afghanistan and Pakistan had come to the end of their term of office as Alternate Members of the Executive Board, and noted that Switzerland would be replaced by Luxembourg, Afghanistan would be replaced by Cyprus and Pakistan would be replaced by Bangladesh. The Board thanked Mr Pio Wennubst, the new Head of Department of the Global Programme on Food Security, Swiss Agency for Development and Cooperation (SDC), for his work in the Executive Board and as List A Convenor since February 2010 and as List A co-convenor prior to this. The Executive Board also thanked Mr Abdul Razak Ayazi, Agricultural Attaché, Alternate Permanent Representative of the Islamic Republic of Afghanistan to IFAD; Mr Babar Yaqoob Fateh Muhammad, Additional Secretary, Ministry of Food and Agriculture of the Islamic Republic of Pakistan; and Mr Khalid Mehboob, the sub-List C2 Convenor and Honorary Adviser, Alternate Permanent Representative of the Islamic Republic of Pakistan to the United Nations Food and Agriculture Agencies in Rome for their contributions to the Board. Finally, the Board bade farewell to Ms María del Carmen Squeff, Minister, Alternate Permanent Representative of the Argentine Republic to IFAD and Ms Elizabeth H. Morris, Deputy Director, Office of Multilateral Development Banks, Department of the Treasury of the United States, thanking them for their invaluable contributions to the workings of the Board.



Enabling poor rural people
to overcome poverty

المندوبون في الدورة الواحدة بعد المائة للمجلس التنفيذي

**Delegations at the 101st session of
the Executive Board**

**Délégations à la cent unième session
du Conseil d'administration**

**Delegaciones en el 101^o período de
sesiones de la Junta Ejecutiva**

Executive Board — 101st Session
Rome, 14-16 December 2010

For: **Information**

AFGHANISTAN

Abdul Razak AYAZI
Agricultural Attaché
Alternate Permanent Representative of
the Islamic Republic of Afghanistan
to IFAD
Rome

ALGERIA

Mohamed Larbi GHANEM
Directeur General de la Comptabilité
Ministère des finances
Alger

ANGOLA

Manuel Pedro PACAVIRA
Ambassadeur
Représentant permanent de
la République d'Angola
auprès du FIDA
Rome

Carlos Alberto AMARAL
Conseiller
Représentant permanent suppléant
de la République d'Angola
auprès du FIDA
Rome

ARGENTINA

María del Carmen SQUEFF
Ministro
Representante Permanente Alterna
de la República Argentina
ante el FIDA
Roma

Agustín ZIMMERMANN
Secretario
Representante Permanente Alterno
de la República Argentina
ante el FIDA
Roma

AUSTRIA

Klaus OEHLER
Deputy Director
International Financial Institutions
Federal Ministry of Finance
Vienna

BELGIUM

Martine VAN DOOREN
Ministre Conseiller
Représentant permanent adjoint de
la Belgique auprès des Organisations
des Nations Unies
Rome

BRAZIL

Carlos Augusto VIDOTTO
Secretary for International Affairs
Ministry of Planning, Budget and
Management
Brasilia, D.F.

Bruna MAGALHÃES DA MOTTA
Attaché
Alternate Permanent Representative
of the Federative Republic of Brazil
to the United Nations Food and
Agricultural Agencies
Rome

BURKINA FASO

Jacques ZIDA
Conseiller technique du
Ministre de l'économie
et des finances
Ouagadougou

Laurent Diandioua COULIDIATI
Conseiller chargé des questions agricoles
Représentant permanent adjoint
du Burkina Faso auprès
du FIDA
Rome

CAMEROON

Médi MOUNGUI
Deuxième Conseiller
Représentant permanent adjoint
de la République du Cameroun
auprès du FIDA
Rome

CANADA

Ann Adair HEUCHAN
Minister Counsellor
Deputy Permanent Representative
of Canada to the United Nations
Food and Agriculture Agencies
Rome

CANADA (cont'd)

Iain C. MACGILLIVRAY
Principal Advisor (Agriculture)
Multilateral Development Institutions
Multilateral and Global Programs
Branch (MGPB)
Canadian International Development
Agency (CIDA)
Gatineau, Quebec

CHINA

WANG Zhongjing
Deputy Director-General
International Department
Ministry of Finance
Beijing

ZHANG Lei
IFI Division III
International Department
Ministry of Finance
Beijing

LI Xinhai
Counsellor
Deputy Permanent Representative
of the People's Republic of China
to the United Nations Food and
Agriculture Agencies
Rome

SUI Li
Second Secretary
Alternate Permanent Representative
of the People's Republic of China
to the United Nations Food and
Agriculture Agencies
Rome

YI Ren
Third Secretary
Alternate Permanent Representative
of the People's Republic of China
to the United Nations Food and
Agriculture Agencies
Rome

DENMARK

Maj HESSEL
Minister Counsellor
Deputy Permanent Representative of
the Kingdom of Denmark to IFAD
Rome

DENMARK (cont'd)

Karen Ditte LARSEN
Attaché
Royal Danish Embassy
Rome

EGYPT

Essam Othman FAYED
Minister Plenipotentiary
Head of the Agricultural Office
Embassy of the Arab
Republic of Egypt
Rome

FRANCE

Raphaëlle SIMEONI
Conseiller financier
Ambassade de France
Service économique
Rome

Claude TORRE
Agence française de
développement (AFD)
Chargé de mission à la
Représentation permanente
de la République française
auprès de l'OAA
Rome

GERMANY

Hans-Heinrich WREDE
Ambassador
Permanent Representative of the
Federal Republic of Germany
to IFAD
Rome

Heike KUHN
First Counsellor
Alternate Permanent Representative of
the Federal Republic of Germany
to IFAD
Rome

Friederike WASSMUND
Member of the Permanent Representation
of the Federal Republic of Germany
Rome

GUATEMALA

Ileana RIVERA DE ANGOTTI
Ministro Consejero
Representante Permanente Adjunto
de la República de Guatemala
ante los Organismos de las
Naciones Unidas
Roma

INDIA

Venu RAJAMONY
Joint Secretary
Department of Economic Affairs
Ministry of Finance
New Delhi

Rajesh Kumar AGNIHOTRI
First Secretary
Embassy of the Republic
of India
Rome

INDONESIA

Ade CHANDRADIJAYA
Head of Programme
Cooperation Sub-division
Bureau of International Cooperation
Ministry of Agriculture
Jakarta

Yuliana BAHAR
Head of Section UN Regional Bodies
for Economic Development
Ministry of Foreign Affairs
Jakarta

Danny RAHDIANSYAH
Third Secretary (Multilateral and
Political Affairs)
Alternate Permanent Representative
of the Republic of Indonesia
to IFAD
Rome

IRELAND

Jarlath O'CONNOR
First Secretary
Deputy Permanent Representative
of Ireland to the United Nations
Food and Agriculture Agencies
Rome

ITALY

Giorgio LECCESI
Director
Service in charge of Multilateral
Development Banks (Office X)
Directorate General for International
Financial Relations (Directorate III)
Department of the Treasury
Ministry of Economy and Finance
Rome

Pablo FACCHINEI
Adviser
Service in charge of Multilateral
Development Banks (Office X)
Directorate General for International
Financial Relations (Directorate III)
Department of the Treasury
Ministry of Economy and Finance
Rome

Stefano MARGUCCIO
First Secretary
Alternate Permanent Representative
of the Italian Republic to IFAD
Rome

JAPAN

Kazumasa SHIOYA
Minister Counsellor
Deputy Permanent Representative of
Japan to the United Nations Food
and Agriculture Agencies
Rome

Toshitaka NAKANO
First Secretary
Economic Section
Embassy of Japan
Rome

KUWAIT

Yousef Ghazi AL-BADER
Assistant Regional Manager for Central
Asian and European Countries
Kuwait Fund for Arab Economic
Development
Kuwait City

MEXICO

Diego Alonso SIMANCAS GUTIÉRREZ
Segundo Secretario
Representante Permanente Alterno
de los Estados Unidos Mexicanos
ante el FIDA
Roma

NETHERLANDS

A. M. Agnes VAN ARDENNE-VAN DER HOEVEN
Ambassador
Permanent Representative
of the Kingdom of the Netherlands
to the United Nations Organizations
for Food and Agriculture
Rome

Ronald ELKHUIZEN
Counsellor
Deputy Permanent Representative
of the Kingdom of the Netherlands
to the United Nations Organizations
for Food and Agriculture
Rome

Sanne HELDERMAN
Policy Adviser
Co-ordination and Institutional
Affairs Division
United Nations and International
Financial Institutions Department
Ministry of Foreign Affairs
The Hague

Françoise SCHILD
Second Secretary
Alternate Permanent Representative
of the Kingdom of the Netherlands
to the United Nations Organizations
for Food and Agriculture
Rome

Anne VAN STEENOVEN
Intern
Permanent Representation of
the Kingdom of the Netherlands to
the United Nations Organizations
for Food and Agriculture
Rome

NIGERIA

Yaya O. OLANIRAN
Minister
Permanent Representative of the
Federal Republic of Nigeria to
the United Nations Food and
Agriculture Agencies
Rome

Abiodun WALI
Clerk on IFAD Matters
Embassy of the Federal
Republic of Nigeria
Rome

NORWAY

Kirsten BJØRU
Counsellor
Deputy Permanent Representative
of the Kingdom of Norway to IFAD
Rome

PAKISTAN

Babar Yaqoob FATEH MUHAMMAD
Additional Secretary
Ministry of Food and Agriculture
Islamabad

Zulfiqar Haider KHAN
Counsellor (Agricultural)
Alternate Permanent Representative
of the Islamic Republic of Pakistan
to the United Nations Food and
Agriculture Agencies
Rome

Khalid MEHBOOB
Honorary Adviser
Alternate Permanent Representative
of the Islamic Republic of Pakistan
to the United Nations Food and
Agriculture Agencies
Rome

SAUDI ARABIA

Bandar Bin Abdel Mohsin AL-SHALHOOB
Minister Plenipotentiary
Permanent Representative of the
Kingdom of Saudi Arabia to FAO
Rome

SAUDI ARABIA (cont'd)

Tareq AbdulKarim A. ALDRIWEESH
First Secretary
Alternate Permanent Representative
of the Kingdom of Saudi Arabia
to FAO
Rome

SPAIN

Vera Cruz SOLER DEL CAMPO
Primera Secretaria
Embajada de España
Roma

SWEDEN

Amalia GARCIA-THÄRN
Minister
Permanent Representative
of the Kingdom of Sweden
to IFAD and WFP
Rome

Henrik HOLMSTRÖM
Junior officer
Royal Swedish Embassy
Rome

SWITZERLAND

Pio WENNUBST
Conseiller
Représentant permanent adjoint
de la Confédération suisse auprès
de la FAO, du FIDA et du PAM
Rome

Sonja TSCHIRREN
Cadre auxiliaire
Représentation permanente de la
Confédération suisse auprès de
la FAO, du FIDA et du PAM
Rome

UNITED ARAB EMIRATES

Nadia SULTAN ABDULLAH
Officer-in-Charge
Debt Management
Ministry of Finance
Abu Dhabi

UNITED ARAB EMIRATES (cont'd)

Obeid Ali Mirghani HASSAN
Press Officer
Embassy of the United
Arab Emirates
Rome

UNITED KINGDOM

Elizabeth NASSKAU
Deputy Permanent Representative of
the United Kingdom of Great Britain and
Northern Ireland to the United Nations
Food and Agriculture Agencies
Rome

UNITED STATES

Elizabeth H. MORRIS
Deputy Director
Office of Multilateral
Development Banks
Department of the Treasury
Washington, D.C.

Elizabeth PETROVSKI
Finance and Oversight Specialist, USAID
United States Mission to the United Nations
Agencies for Food and Agriculture
Rome

Christopher HEGADORN
First Secretary
Alternate Permanent Representative
of the United States of America
to the United Nations Food and
Agriculture Agencies
Rome

Franklin MOORE
Senior Development Counsellor
Alternate Permanent Representative
of the United States of America
to the United Nations Food and
Agriculture Agencies
Rome

Deborah CRANE
International Economist
Office of Multilateral
Development Banks
Department of the Treasury
Washington, D.C.

VENEZUELA (BOLIVARIAN REPUBLIC OF)

Gladys Francisca URBANEJA DURÁN
Embajadora
Representante Permanente de
la República Bolivariana de
Venezuela ante los Organismos
de las Naciones Unidas
Roma

Luis Alberto ÁLVAREZ FERMIN
Ministro Consejero
Representante Permanente Alterno
de la República Bolivariana de
Venezuela ante los Organismos
de las Naciones Unidas
Roma

Carlos LOPEZ HERRERA
Especialista en Banca de Desarrollo
Gerencia Ejecutiva de Cooperación y
Financiamiento Internacional
Banco de Desarrollo Económico y
Social de Venezuela (Bandes)
Caracas

OBSERVER¹

CYPRUS

Christina PITTA
Agricultural Attaché
Alternate Permanent Representative
of the Republic of Cyprus to the United
Nations Food and Agriculture
Agencies
Rome

REGIONAL OBSERVERS²

UNITED REPUBLIC OF TANZANIA (East and Southern Africa region)

Wilfred J. NGIRWA
Ambassador
Permanent Representative of the
United Republic of Tanzania
to IFAD
Rome

COSOP DELIBERATIONS³

SENEGAL

Ambassadeur
Représentant permanent de
la République du Sénégal
auprès du FIDA
Rome

¹ Pursuant to Observer status as per Rules of Procedures of the Executive Board (rule 8 - footnote 3).

² Pursuant to document EB 2010/101/INF.4/Rev.1: Silent observers at Executive Board proceedings. Paragraph 2(a).

³ Pursuant to document EB 2002/77/R.12: Procedure for the Review of Country Strategic Opportunities Papers (COSOPS) by the Executive Board. Paragraph 15, (2) Process.

List of documents placed before the 101st session of the Executive Board

Document No.	Agenda item	Title
EB 2010/101/R.1/Rev.1	2	Provisional agenda
EB 2010/101/R.1/Rev.1/Add.1/Rev.1	2	Schedule of the work
EB 2010/101/R.2 + Corr.1 + Add.1	3	IFAD's 2011 results-based programme of work and administrative and capital budgets, and the IFAD Office of Evaluation's results-based work programme and budget for 2011 and indicative plan for 2012-2013
EB 2010/101/R.3	3	Report of the Audit Committee on IFAD's 2011 results-based programme of work and administrative and capital budgets, and the IFAD Office of Evaluation's results-based work programme and budget for 2011 and indicative plan for 2012-2013
EB 2010/101/R.5 + Add.1	5	Establishment of the Consultation on the Ninth Replenishment of IFAD's Resources
EB 2010/101/C.R.P.1 ¹	5	Consultation on the Ninth Replenishment of IFAD's Resources: Selection of chair
EB 2010/101/R.6	6(a)(i)	Report of the Chairperson on the sixty-fourth session of the Evaluation Committee
EB 2010/101/R.7	6(a)(ii)	Report of the Chairperson on the sixty-fifth session of the Evaluation Committee
EB 2010/101/R.8	6(a)(iii)	Report of the Chairperson on the Progress Report on the implementation of the recommendations of the Peer Review of IFAD's Office of Evaluation and Evaluation Function
EB 2010/101/R.9 + Add.1	6(b)	Corporate-level evaluation on IFAD's performance with regard to gender equality and women's empowerment
EB 2010/101/R.10 + Add.1	6(c)	Annual Report on Results and Impact of IFAD Operations Evaluated in 2009
EB 2010/101/R.11 + Add.1	7	Report on IFAD's Development Effectiveness
EB 2010/101/R.12	8	IFAD Strategic Framework 2011-2015
EB 2010/101/R.13 + Corr.1	9	Revision of the Lending Policies and Criteria
EB 2010/101/C.R.P.2	9	Revision of the Lending Policies and Criteria
EB 2010/101/R.14 + Add.1	10	IFAD's Engagement with Middle-Income Countries

¹ Document distributed in English only.

EB 2010/101/R.15	11	Progress report and activity plan for IFAD's country presence
EB 2010/101/C.R.P.3	11	Evaluation reports on country presence: Excerpts of texts
EB 2010/101/R.16	12	IFAD's participation in the Heavily Indebted Poor Countries Debt Initiative
EB 2010/101/R.17	13	Senegal: Country strategic opportunities programme
EB 2010/101/R.18	14	Resources available for commitment
EB 2010/101/R.19 + Add.1 + Sup.1 ²	15(a)(i)	Chad: Rural Development Support Programme in Guéra (PADER-G)
EB 2010/101/R.20 + Add.1 + Sup.1 ²	15(a)(ii)	Niger: Emergency Food Security and Rural Development Programme
EB 2010/101/R.21 + Add.1	15(a)(iii)	Sierra Leone: President's memorandum: Rehabilitation and Community-based Poverty Reduction Project – supplementary loan and grant
EB 2010/101/R.22 + Add.1 + Sup.1 ² + Sup.2 ¹	15(a)(iv)	Togo: Support to Agricultural Development Project
EB 2010/101/R.23 + Add.1 + Sup.1 ³	15(b)(i)	Mozambique: Artisanal Fisheries Promotion Project
EB 2010/101/R.24 + Add.1 + Sup.1 ³	15(b)(ii)	United Republic of Tanzania: Marketing Infrastructure, Value Addition and Rural Finance Support Programme
EB 2010/101/R.25 + Add.1 + Sup.1 ³	15(c)(i)	Bhutan: Market Access and Growth Intensification Project
EB 2010/101/R.26	15(c)(ii)	Mongolia: Project for Market and Pasture Management Development
EB 2010/101/R.27 + Add.1 + Sup.1 ³	15(c)(iii)	Pakistan: Southern Punjab Poverty Alleviation Project
EB 2010/101/R.28 + Add.1 + Sup.1 ³	15(c)(iv)	Solomon Islands: Solomon Islands Rural Development Programme
EB 2010/101/R.29 + Add.1 + Sup.1 ³	15(c)(v)	Viet Nam: Agriculture, Farmers and Rural Areas Support Project in Gia Lai, Ninh Thuan and Tuyen Quang Provinces
EB 2010/101/R.60	15(d)(i)	Brazil: Cariri and Seridó Sustainable Development Project (PROCASE)
EB 2010/101/R.30 + Add.1 + Sup.1 ⁴	15(d)(ii)	El Salvador: Rural Territorial Competitiveness Programme (Amanecer Rural)
EB 2010/101/R.61 + Add.1 + Sup.1 ⁴	15(d)(iii)	Guatemala: Sustainable Rural Development

² Document provided in French only.

³ Document provided in English only.

⁴ Document provided in Spanish only.

		Programme in El Quiché
EB 2010/101/R.62	15(d)(iv)	Guatemala: President's memorandum Sustainable Rural Development Programme for the Northern Region Extension of the time limit for signature of the loan agreement
EB 2010/101/R.31 + Add.1 + Sup.1 ⁵	15(d)(v)	Nicaragua: Development Programme for the Agricultural, Fishing and Forestry Productive Systems in the Indigenous Territories of RAAN and RAAS (NICARIBE)
EB 2010/101/R.32 + Add.1 + Sup.1 ⁶	15(e)(i)	Morocco: Agricultural Value Chain Development Programme in the Mountain Zones of Taza Province
EB 2010/101/R.33	15(e)(ii)	Republic of Moldova: Rural Financial Services and Agribusiness Development Project
EB 2010/101/R.34 + Add.1 + Sup.1 ⁷	15(e)(iii)	Sudan: Supporting Small-scale Traditional Rainfed Producers in Sinnar State Project
EB 2010/101/R.35	15(e)(iv)	Sudan: President's memorandum: South Kordofan Rural Development Programme – supplementary grant
EB 2010/101/R.36 + Add.1/Rev.1 + Sup.1/Rev.1 ⁷	15(e)(v)	Syrian Arab Republic: Integrated Livestock Development Project
EB 2010/101/R.37 + Add.1 + Sup.1 ⁷	15(e)(vi)	Yemen: Fisheries Investment Project
EB 2010/101/R.38	16	Planned project activities including those proposed and approved under lapse-of-time procedure 2010-2011
EB 2010/101/R.39 + Add.1 ⁸	17(a)	Report of the Chairperson on the 117 th meeting of the Audit Committee
EB 2010/101/R.40	17(a)(i)	Level of the General Reserve
EB 2010/101/R.41	17(b)	Workplan for IFAD's Office of Audit and Oversight for 2011
EB 2010/101/C.R.P.5 ⁷	17(c)	Establishment of the Spanish Food Security Co-financing Facility Trust Fund
EB 2010/101/R.43	17(d)(i)	Report on the status of contributions to the Eighth Replenishment of IFAD's resources
EB 2010/101/R.44	17(d)(ii)	Report on IFAD's investment portfolio for the third quarter of 2010
EB 2010/101/R.45 + Add.1	18	Progress report on implementation of the performance-based allocation system
EB 2010/101/R.46	19	IFAD Medium-term Plan 2010-2012

⁵ Document provided in Spanish only.

⁶ Document provided in French only.

⁷ Document provided in English only.

⁸ Distributed only to Executive Board members.

EB 2010/101/C.R.P.6 ⁹	19	IFAD Medium-term Plan 2010-2012
EB 2010/101/R.47	20	Annual Report on Quality Assurance in IFAD-funded Projects and Programmes
EB 2010/101/R.48 + Add.1	21(a)	Update on change and reform implementation
EB 2010/101/R.49	21(b)	Progress report on human resources reform
EB 2010/101/R.50	21(c)	Special expenditure for the Voluntary Separation Programme for IFAD for 2009-2010
EB 2010/101/R.51 + Add.1 ¹⁰	21(d)	Report on staff compensation and entitlements
EB 2010/101/R.52	22	Programme of events for the thirty-fourth session of the Governing Council
EB 2010/101/R.53	23	Progress report on the Global Mechanism of the United Nations Convention to Combat Desertification
EB 2010/101/R.54	24	Status report on the Common Procurement Team of FAO, IFAD and WFP
EB 2010/101/R.55	25(a)	Establishment of the Emoluments Committee
EB 2010/101/C.R.P.4 ⁹	25(a)	Establishment of the Emoluments Committee
EB 2010/101/R.56	25(b)	Memorandum of understanding between IFAD and the Japan International Cooperation Agency (JICA)
EB 2010/101/R.57	25(c)	Proposed dates for sessions of the Executive Board in 2012-2013 and amendment to dates for May 2011 session
EB 2010/101/R.58	25(d)	Minutes of the 100th session of the Executive Board
EB 2010/101/R.59	25(e)	Application for non-original membership
EB 2010/101/R.63	26	President's report on proposed grants under the global/regional grants window to non-CGIAR-supported international centres
EB 2010/101/INF.1		Arrangements for the 101 st session of the Executive Board
EB 2010/101/INF.2		Status report on arrears in principal, interest and service charge payments
EB 2010/101/INF.3		Malawi: Implementation of the third cycle of the Rural Livelihoods Support Programme financed under the Flexible Lending Mechanism

⁹ Document distributed in English only.

¹⁰ Distributed only to Executive Board members.

EB 2010/101/INF.4/Rev.1	Silent observers at Executive Board proceedings
EB 2010/101/INF.5	IFAD Initiative for Mainstreaming Innovation - Fifth Progress Report on the Main Phase
EB 2010/101/INF.6	Report of the Chairperson on the 116 th meeting of the Audit Committee
EB 2010/101/INF.7	Mali: Fostering Agricultural Productivity Project - Information note
EB 2010/101/INF.8	Grants, projects/programmes approved under the lapse-of-time procedure
EB 2010/101/INF.9 ¹¹	List of documents for the 101 st session of the Executive Board
EB 2010/101/INF.10	Side events for the thirty-fourth session of the Governing Council
EB 2010/101/INF.11 ¹¹	Decisions and deliberations of the 101 st session of the Executive Board
EB 2010/101/INF.12 ¹¹	Summary of project, programme and grant proposals discussed by the Executive Board

¹¹ Document provided in English only.

Document:	<u>EB 2010/101/R.1/Rev.2</u>
Agenda:	<u>2</u>
Date:	<u>14 December 2010</u>
Distribution:	<u>Public</u>
Original:	<u>English</u>

E

Enabling poor rural people
to overcome poverty

Agenda

Note to Executive Board representatives

Focal point:

Technical questions and dispatch of documentation:

Liam F. Chicca
Governing Bodies Officer
Tel.: +39 06 5459 2462
e-mail: l.chicca@ifad.org

Executive Board — 101st Session
Rome, 14-16 December 2010

For: Approval

Agenda

As communicated to the Executive Board at its ninety-sixth session, the Chairperson of the Board – the President of IFAD – has proposed the implementation of a number of measures to enhance the effectiveness of the Executive Board.

Among these is the proposal that items presented for information will be discussed during a Board session only if deemed necessary by Management or at the specific request of a Board member. Such requests should be submitted in writing to the Secretary of IFAD three weeks before the Board session.

The schedule of work will include only items to be discussed during the Board session (i.e. items for approval, review or confirmation and items for information for which a written request for discussion at the Board has been received) and will be posted on the IFAD website two weeks before the session.

For ease of reference, each agenda item is assigned a letter to indicate the action required of the Board, as follows:

A = For approval

I = For information

R = For review

C = For confirmation

Representatives are invited to note rule 6 of the Rules of Procedure of the Executive Board relative to the distribution of documents:

“...The four-week dispatch limit with respect to documents presented for and requiring action by the Executive Board at a session shall not be exceeded. However, if necessary, information relating to matters that do not require decisions by the Board, or additional information regarding projects, may be provided subsequently.”

Agenda

1. Opening of the session
2. Adoption of the agenda **[A]**
3. IFAD's 2011 results-based programme of work and administrative and capital budgets, and the IFAD Office of Evaluation's results-based work programme and budget for 2011 and indicative plan for 2012-2013 **[A]**
4. Establishment of the Consultation on the Ninth Replenishment of IFAD's Resources **[A]**
5. Evaluation
 - (a) Reports of the Chairperson of the Evaluation Committee **[R]**
 - (i) Report of the Chairperson on the sixty-fourth session of the Evaluation Committee
 - (ii) Report of the Chairperson on the sixty-fifth session of the Evaluation Committee
 - (iii) Report of the Chairperson on the Progress report on the implementation of the recommendations of the Peer Review of IFAD's Office of Evaluation and Evaluation Function
 - (b) Corporate-level evaluation on IFAD's performance with regard to gender equality and women's empowerment **[R]**
 - (c) Annual Report on Results and Impact of IFAD Operations (ARRI) **[R]**
6. Report on IFAD's Development Effectiveness (RIDE) **[R]**
7. IFAD Strategic Framework 2011-2015 **[R]**
8. Revision of the Lending Policies and Criteria **[A]**
9. IFAD's engagement with middle-income countries **[R]**
10. Progress report and activity plan for IFAD's country presence **[A]**
11. Progress report on IFAD's participation in the Heavily Indebted Poor Countries Debt Initiative **[A]**
12. Country strategic opportunities programme: Senegal **[R]**
13. Resources available for commitment **[A]**
14. Project/programme proposals for consideration by the Executive Board **[A]**
 - (a) West and Central Africa
 - (i) Chad: Rural Development Support Programme in Guéra (PADER-G)
 - (ii) Niger: Emergency Food Security and Rural Development Programme
 - (iii) Sierra Leone: President's memorandum: Rehabilitation and Community-Based Poverty Reduction Project – supplementary loan and grant
 - (iv) Togo: Support to Agricultural Development Project
 - (b) East and Southern Africa
 - (i) Mozambique: Artisanal Fisheries Promotion Project
 - (ii) United Republic of Tanzania: Marketing Infrastructure, Value Addition and Rural Finance Support Programme

- (c) Asia and the Pacific
 - (i) Bhutan: Market Access and Growth Intensification Project
 - (ii) Pakistan: Southern Punjab Poverty Alleviation Project
 - (iii) Solomon Islands: Solomon Islands Rural Development Programme
 - (iv) Viet Nam: Agriculture, Farmers and Rural Areas Support Project in Gia Lai, Ninh Thuan and Tuyen Quang Provinces
 - (d) Latin America and the Caribbean
 - (i) Brazil: Cariri and Seridó Sustainable Development Project (PROCASE)
 - (ii) El Salvador: Rural Territorial Competitiveness Programme (*Amanecer Rural*)
 - (iii) Guatemala: Sustainable Rural Development Programme in El Quiché
 - (iv) Guatemala: President's memorandum: Sustainable Rural Development Programme for the Northern Region - Extension of the time limit for signature of the loan agreement
 - (v) Nicaragua: Development Programme for the Agricultural, Fishing and Forestry Productive Systems in the Indigenous Territories of RAAN and RAAS (NICARIBE)
 - (e) Near East and North Africa
 - (i) Morocco: Agricultural Value Chain Development Programme in the Mountain Zones of Taza Province
 - (ii) Republic of Moldova: Rural Financial Services and Agribusiness Development Project
 - (iii) Sudan: Supporting Small-scale Traditional Rainfed Producers in Sinnar State Project
 - (iv) Sudan: President's memorandum: South Kordofan Rural Development Programme – supplementary grant
 - (v) Syrian Arab Republic: Integrated Livestock Development Project
 - (vi) Yemen: Fisheries Investment Project
15. Grants under the global/regional grants window to non-CGIAR-supported international centres
16. Planned project activities, including activities proposed and approved under the lapse-of-time procedure **[I]**
17. Financial matters
- (a) Report of the 117th meeting of the Audit Committee **[R]**
 - (i) Level of the General Reserve **[A]**
 - (b) Workplan of IFAD's Office of Audit and Oversight for 2011 **[C]**
 - (c) Status reports **[I]**
 - (i) Report on the status of contributions to the Eighth Replenishment of IFAD's resources
 - (ii) Report on IFAD's investment portfolio for the third quarter of 2010
 - (d) Oral update on the establishment of the Spanish Food Security Cofinancing Facility Trust Fund **[I]**
 - (e) Oral update on IFAD residence **[I]**

18. Progress report on implementation of the performance-based allocation system **[A]**
19. IFAD Medium-term Plan 2010-2012 **[I]**
20. Annual Report on Quality Assurance in IFAD's Projects and Programmes **[I]**
21. Change and reform update
 - (a) Update on change and reform implementation **[I]**
 - (b) Human resources reform **[I]**
 - (c) Report on the special expenditure for the Voluntary Separation Programme for IFAD 2009-2010 **[A]**
 - (d) Report on staff compensation and entitlements **[I]**
22. Programme of events for the thirty-fourth session of the Governing Council **[I]**
23. Progress report on the Global Mechanism of the United Nations Convention to Combat Desertification **[A]**
24. Status report on the Common Procurement Team of FAO, IFAD and WFP **[I]**
25. Other business
 - (a) Establishment of the Emoluments Committee **[A]**
 - (b) Memorandum of understanding with the Japan International Cooperation Agency (JICA) **[A]**
 - (c) Proposed dates for sessions of the Executive Board in 2012-2013 and amendment to dates for May 2011 session **[A]**
 - (d) Minutes of the 100th session of the Executive Board **[A]**
 - (e) Application for non-original membership **[A]**