IFAD's approach to development effectiveness

Corporate Induction
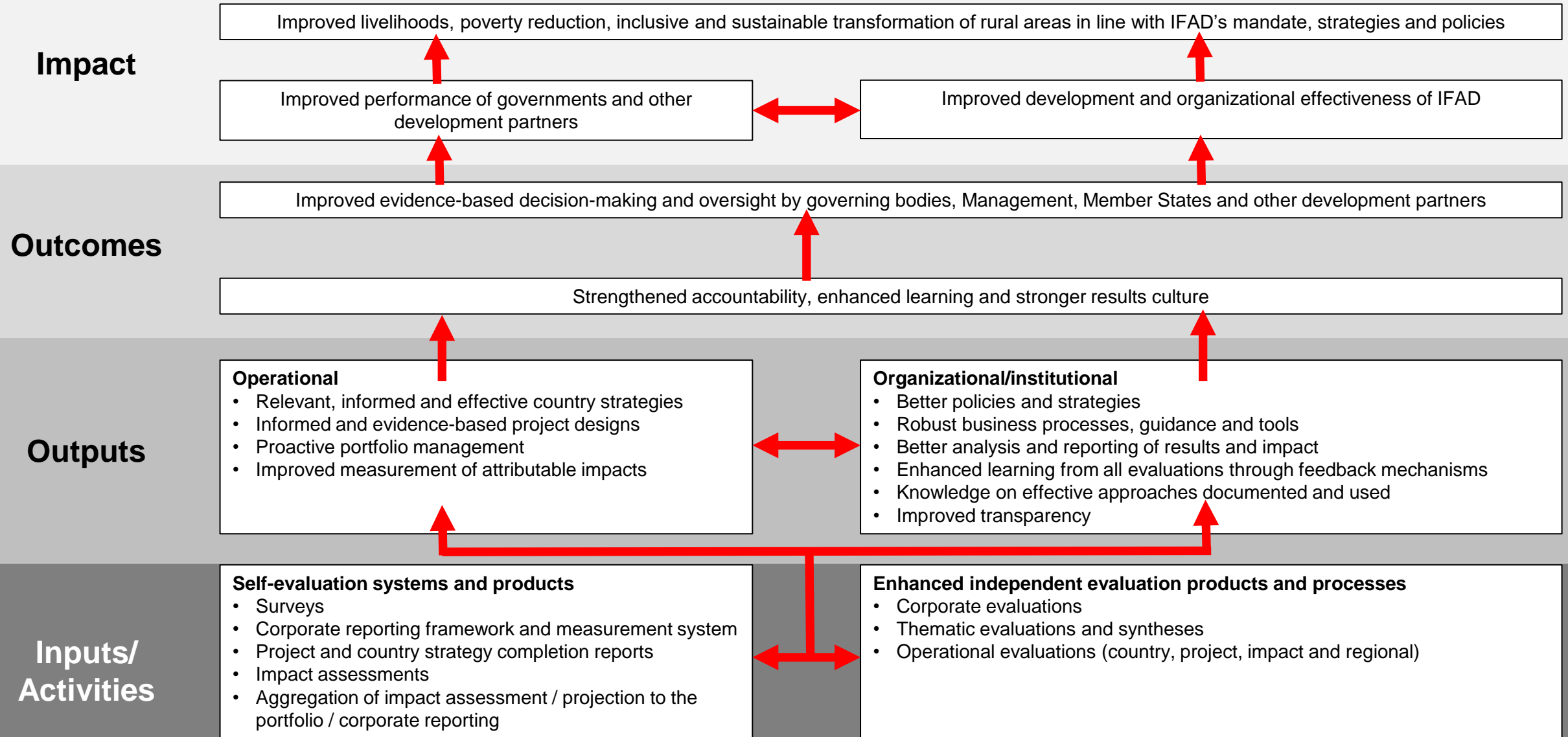
8 October

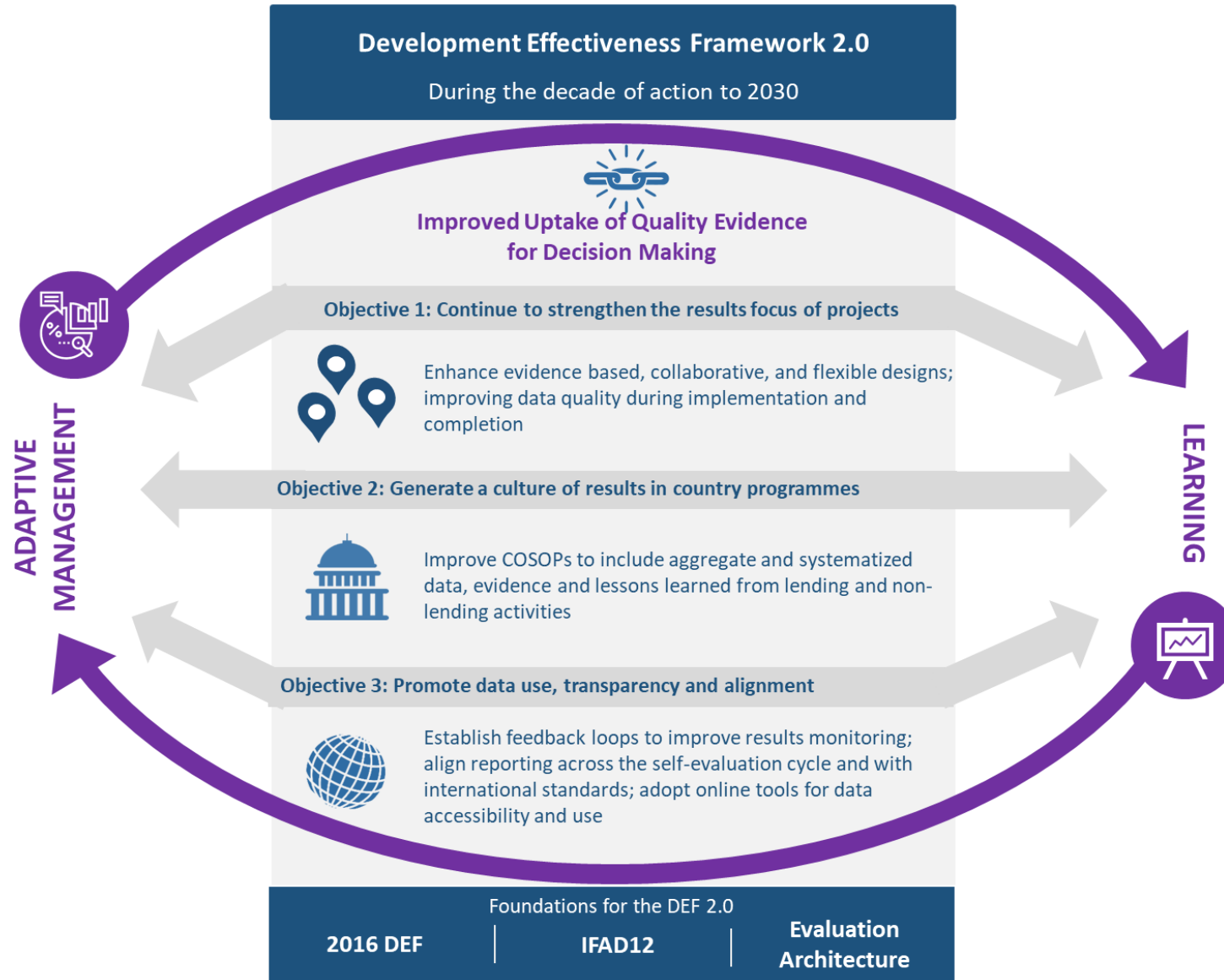# Theory of Change from Independent and Self Evaluation at IFAD (Evaluation Policy 2021)

Impact

Improved livelihoods, poverty reduction, inclusive and sustainable transformation of rural areas in line with IFAD's mandate, strategies and policies

Improved performance of governments and other development partners ⟷ Improved development and organizational effectiveness of IFAD

Outcomes

Improved evidence-based decision-making and oversight by governing bodies, Management, Member States and other development partners

Strengthened accountability, enhanced learning and stronger results culture

Outputs

Operational
- Relevant, informed and effective country strategies
- Informed and evidence-based project designs
- Proactive portfolio management
- Improved measurement of attributable impacts

Organizational/institutional
- Better policies and strategies
- Robust business processes, guidance and tools
- Better analysis and reporting of results and impact
- Enhanced learning from all evaluations through feedback mechanisms
- Knowledge on effective approaches documented and used
- Improved transparency

Inputs/ Activities

Self-evaluation systems and products
- Surveys
- Corporate reporting framework and measurement system
- Project and country strategy completion reports
- Impact assessments
- Aggregation of impact assessment / projection to the portfolio / corporate reporting

Enhanced independent evaluation products and processes
- Corporate evaluations
- Thematic evaluations and syntheses
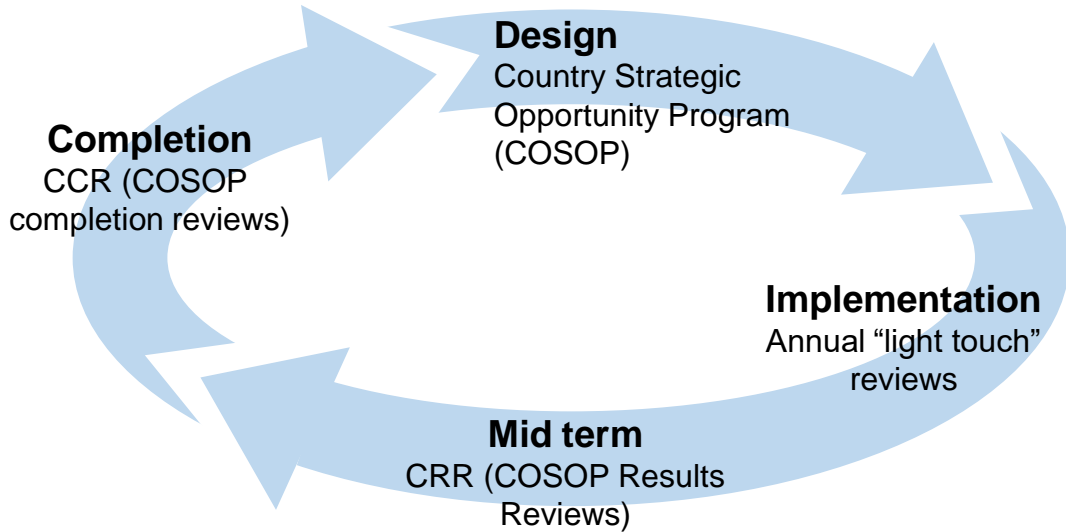- Operational evaluations (country, project, impact and regional)
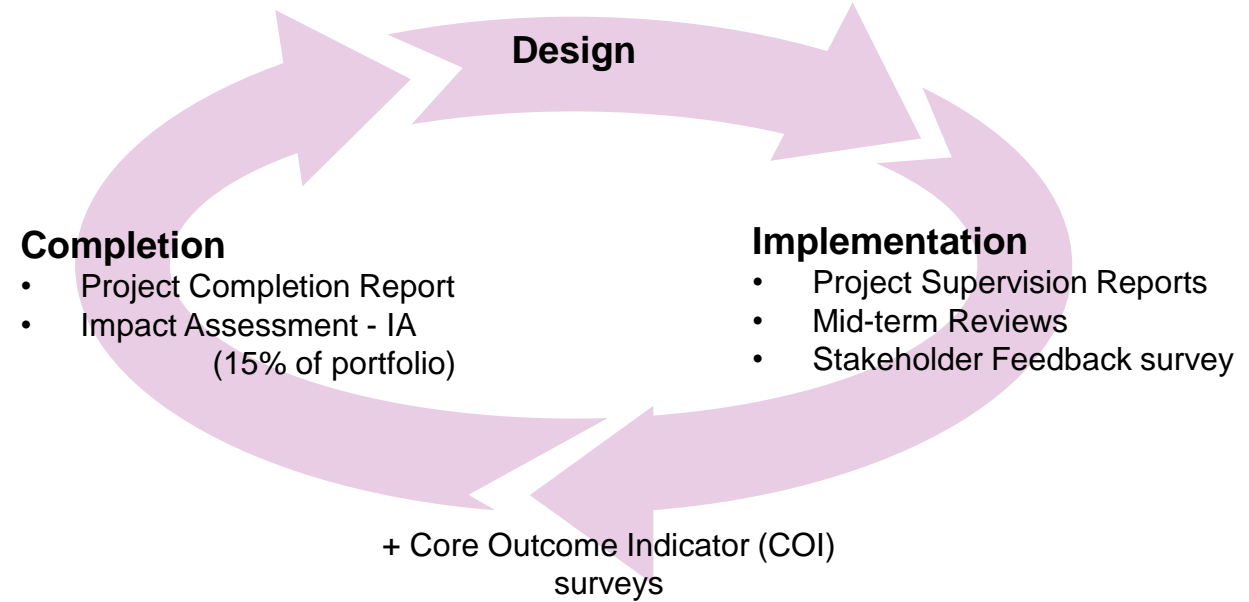
IFAD's Development Effectiveness Framework: DEF 2.0

IFAD's Operational Cycles:
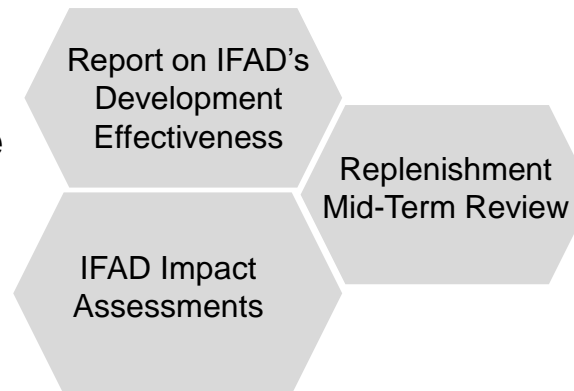## Ongoing Self-Evaluation for Learning and Adaptive Management
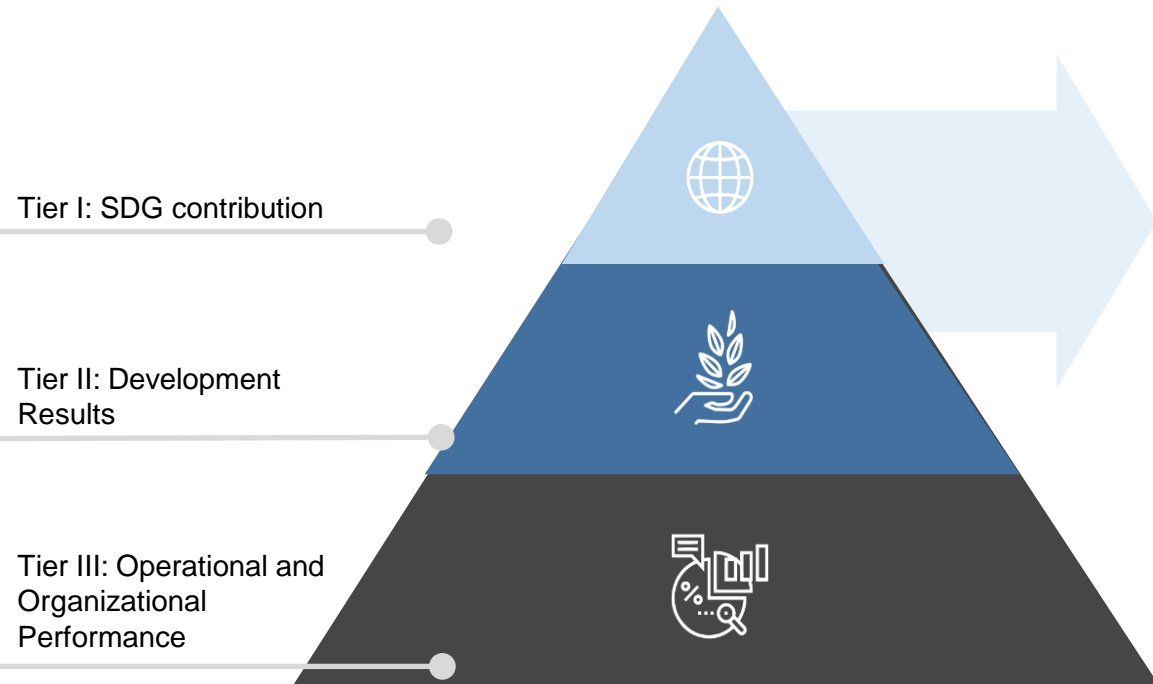
Country Strategy Cycle

Design
Country Strategic
Opportunity Program
(COSOP)

Completion
CCR (COSOP
completion reviews)

Implementation
Annual "light touch"
reviews

Mid term
CRR (COSOP Results
Reviews)

Project Cycle

Design

Completion
- Project Completion Report
- Impact Assessment - IA
  (15% of portfolio)

Implementation
- Project Supervision Reports
- Mid-term Reviews
- Stakeholder Feedback survey

+ Core Outcome Indicator (COI)
surveys

Corporate Reporting

Report on IFAD's
Development
Effectiveness

Replenishment
Mid-Term Review

IFAD Impact
Assessments

IFAD | FIDA

Corporate Reporting for accountability, learning and strategic dialogue

Measuring and reporting on results, driving learning, and portfolio improvement

Results reporting at country level

- Review of results logic of country strategies at design

- Review and consolidation of data from mid-term reviews and completion reviews of Country Strategic Opportunity Programs

Results reporting at project level

- Review of results logic of projects at design

- Provision of guidance and verifies supervision reports

- Development of portfolio analysis and stocktakes

- Review of Project Completion Reports

- Aggregation of results data (scores, outreach, output and outcomes)

Corporate representation and reporting

- Coordination of Management's response on evaluations and serves as management counterpoint to Independent Office of Evaluation

- Development of the Results Management Framework for reporting to EB members and stakeholders

- Reporting of aggregated results

- Management of results systems

Measuring and reporting on impact, generating evidence for design

Impact Assessment (IA) – project level

- Development of impact assessments on 15% of the portfolio in each cycle

- Estimation of impacts on:
  - ✓ IFAD's goal and Strategic Objectives
  - ✓ Gender, nutrition, climate change (when applicable)
  - ✓ Other key indicators linked to project's logic
  - ✓ Mechanisms to impacts

- IA plans, reports, briefs, infographic

- Data collection increasingly harmonized with project endlines

- Capacity development during design & analysis for improved monitoring and evaluation

Aggregation & projection

- IFAD's goals and Strategic Objectives estimates are aggregated across the sample using meta-analysis

- Results are projected to the total portfolio of IFAD

- Robustness checks & due diligence

- IFAD impact assessment overview

Evidence generation and use

- Achievements against Tier II development indicators reported to the Board for each IFAD replenishment cycle

- Total impacts are used to set targets for new IFAD replenishment cycles

- Project-specific impact estimates are fed into project completion reports

- Lessons learned from project-specific IAs are used to feed into similar new project designed