IFAD's programme of work has been growing, with an increasing focus on Africa
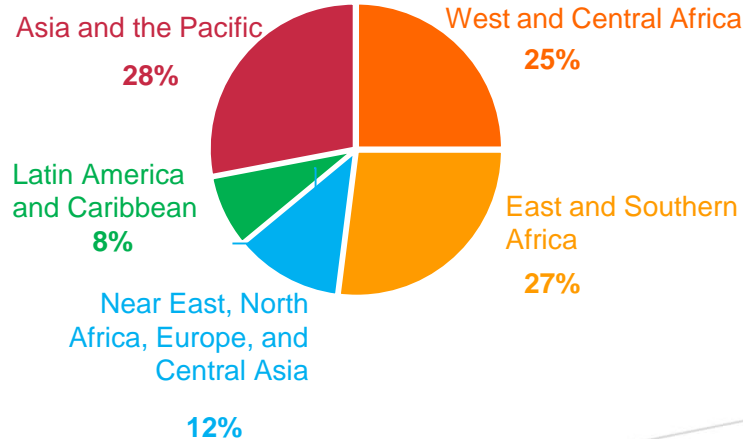
Current portfolio

94
Countries

230
Projects

8.0
US$ billions
Value

Allocation of IFAD's resources by region in 2019-2021 (IFAD11 period)

80 countries

- Asia and the Pacific **28%**
- West and Central Africa **25%**
- East and Southern Africa **27%**
- Near East, North Africa, Europe, and Central Asia **12%**
- Latin America and Caribbean **8%**

2019-2021

1:2.05
Total cofinancing mobilized in 2019

1.7 US$ billions
Delivery during 2019

17 to **10** months
Time reduced from concept note to approval since 2016

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What investment projects do

9% Small and micro enterprises

8% Policy and institutional support

7% Community-driven human development

13% Other*

18% Market and related infrastructure

33% Agriculture and natural resource management

13% Rural financial services

GENDER

NUTRITION

YOUTH

CLIMATE

*Includes disaster mitigation, energy production, KM, M&E and other project mgmt. costs

Results

(% rated 4+)
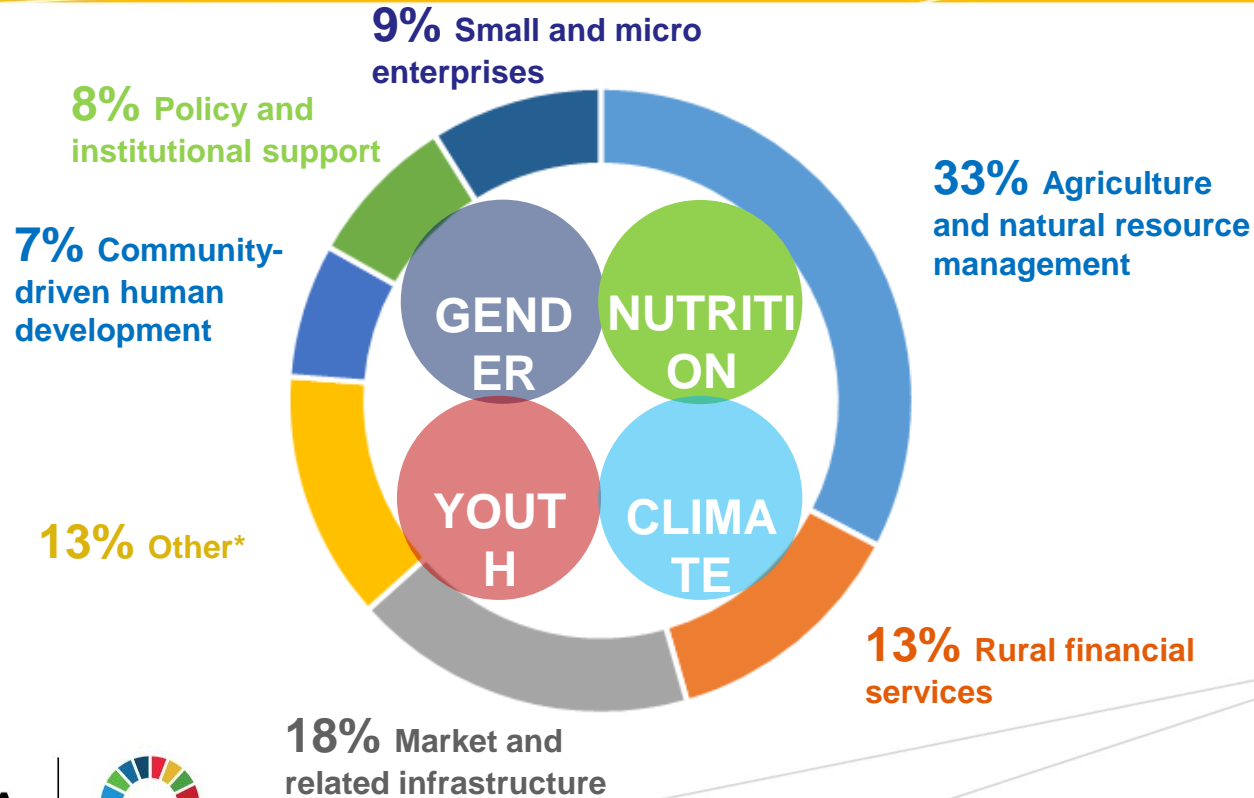
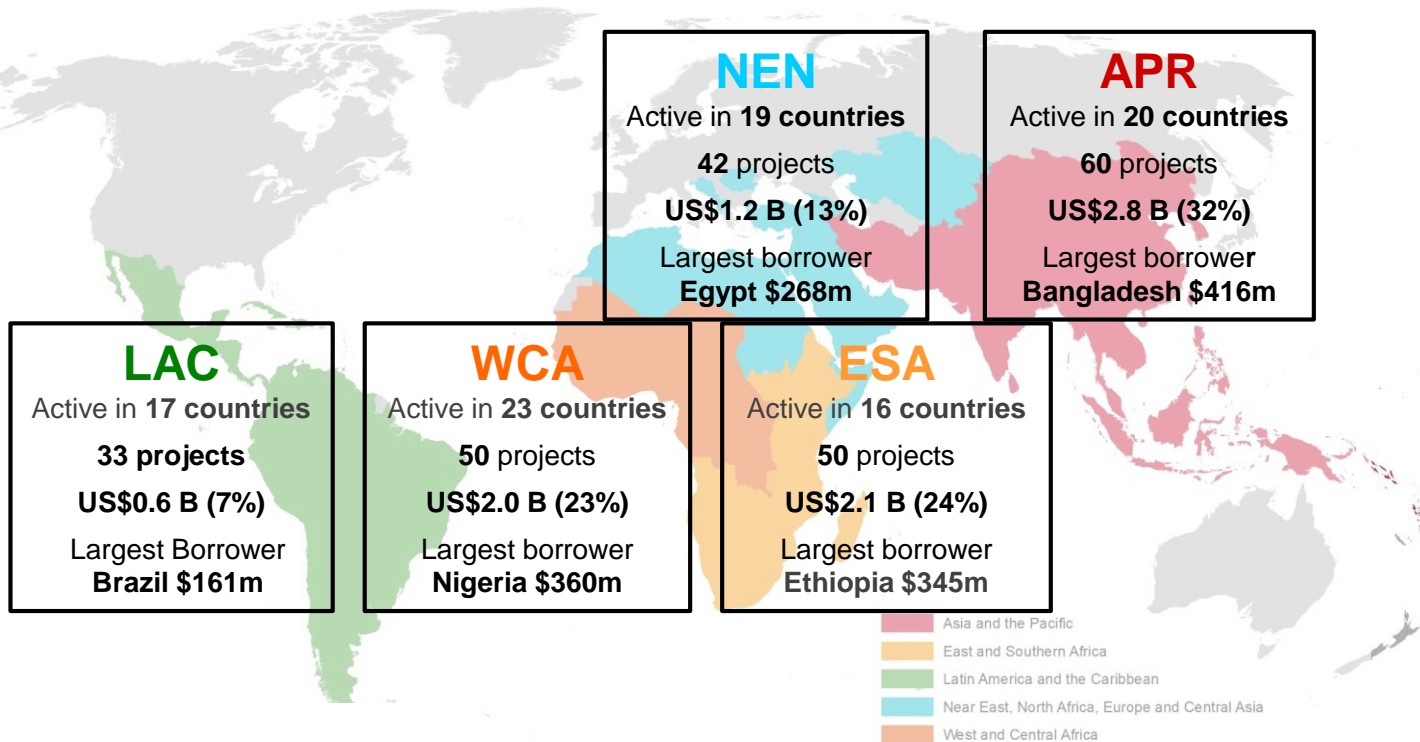|	
Individuals reached by IFAD-supported projects	**131.7m**
Strategic Objective 1: Increase rural people's productive capacities	
- people with ownership/user rights registered	31,000
- people trained in production practices/technologies	2.63m
- people accessing financial services	22m
- people provided support to improve their nutrition	1.7m
Strategic Objective 2: increase rural people's market participation	
- people trained in income generating activities	2.35m
- no. rural enterprises accessing business dev. services	506,000
- people supported who are members of prod'rs organization	1.7m
- km of road constructed/rehabilitated/upgraded	10,700
Strategic Objective 3: Strengthen env. sustainability / climate resilience	
- land brought under climate-resilient management (ha)	1.75m
- no. groups supported to manage NR and climate risks	7,700
- people accessing technologies to sequester carbon/reduce emissions	81,200
- GHG emissions avoided/sequestered (tCO2e over 20 yrs.)	-38m

Indicator	Result	Target
Effectiveness	91%	90%
Efficiency	65%	80%
Sustainability of Benefits	70%	85%
Gender equality	87%	90%
Potential for Scaling Up	85%	95%
Adaptation to Climate Change	84%	85%
Natural Resource Management	82%	90%

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PMD's five regional divisions

NEN
Active in **19 countries**
42 projects
US$1.2 B (13%)
Largest borrower
Egypt $268m

APR
Active in **20 countries**
60 projects
US$2.8 B (32%)
Largest borrower
Bangladesh $416m

LAC
Active in **17 countries**
33 projects
US$0.6 B (7%)
Largest Borrower
Brazil $161m

WCA
Active in **23 countries**
50 projects
US$2.0 B (23%)
Largest borrower
Nigeria $360m

ESA
Active in **16 countries**
50 projects
US$2.1 B (24%)
Largest borrower
Ethiopia $345m

Asia and the Pacific
East and Southern Africa
Latin America and the Caribbean
Near East, North Africa, Europe and Central Asia
West and Central Africa

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IFAD's decentralized structure
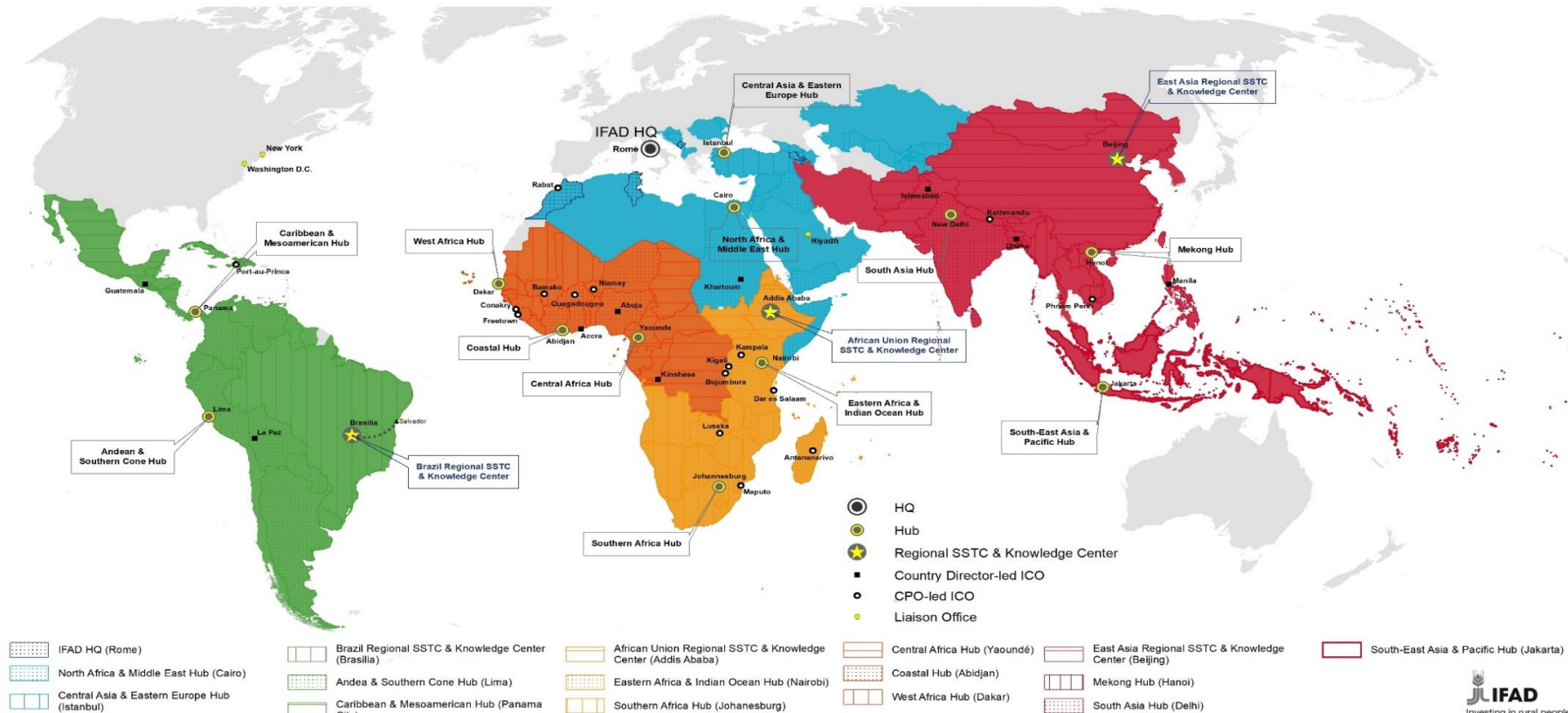
Operational Policy and Results division (OPR): Functions and Priorities

1. Steers development/implementation of operational policies & strategy

- *Custodian of operational policies and procedures - country strategies, project design, implementation, completion and procurement*
- *Quality control and compliance - Development Effectiveness Framework*
- *Plays an active role in new initiatives and strategic priorities, e.g. IFAD 2.0*

2. Supports delivery of IFAD's programme of loans and grants

- *Manages the Performance-based Allocation System (PBAS) for resource allocation (eligible countries)*
- *Monitoring - internal/external reporting on programme delivery (IFAD's programme of work, Annual Report)*
- *Secretariat of the Design Review Meetings - regular operations*

3. Ensures corporate agenda is embedded in country programmes

- *Validation - mainstreaming priorities in projects (climate, gender, nutrition and youth), climate finance tracking*

4. External and internal results reporting

- *Annual Reporting - IFAD's Development Effectiveness (RIDE) and other self-evaluation products*
- *Interface - Independent Evaluation function, leading management responses to corporate-level evaluations*

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OPR Functions and Priorities

5. Compliance and operational risk

- *Corporate lead on project procurement*
- *Social and environmental safeguards (country and project level)*
- *Operational risks in Enterprise Risk Management*

6. Support and capacity building to country teams

- *In-house capacity building through the Operations Academy*
- *In-country capacity building initiatives such as **PRIME** and **AVANTI***

7. Administration and development of operational systems and GIS

- *Operational Results Management System (ORMS), Grants and Investment Projects System (GRIPS), Corporate dashboard,*
- *Operations Manual*
- *Geographic Information Systems (GIS) and mapping services*

Thank you!