Structure of the presentation

• Context
• Objective
• The Department
  - 2013 human & financial resources
  - Divisions / units
• Key areas of work
• SKM Service Lines
• Way forward
• Global situation continues to be uncertain, monitoring and learning of pivotal importance
• Major processes/platforms: G20, Post 2015
• Exponential change, South-South linkages, MICs, fragile states
• More demand for knowledge, and more opportunities for sharing (broader partner base, ICT)
• Major challenges: rising inequality and inclusive growth, environmental sustainability, decent work opportunities
• More focus on international public goods
• More focus on impact and on scaling up
Objective

In order to contribute to IFAD’s mandate to reduce rural poverty, SKM’s objective is:

To provide intellectual and analytical guidance, leadership in knowledge management and strategic planning support to IFAD, with a view to strengthening the relevance, effectiveness and efficiency of IFAD’s operations and its influence in international debates on agricultural and rural development.
SKM Staff & Budget (2013)

SKM Staff

- 1 AVP SKM
- 2 Directors
- 19 P Staff
- 11 GS Staff

IFAD GS/P ratio = 0.9
SKM GS/P ratio = 0.5*

SKM Regular Budget

- USD 6.32 million (out of USD 144 million)

*based on 2012 Q4 report, representing actual (as opposed to budgeted)

SKM is the smallest department in IFAD
SKM Divisions/Units

- SKM Front Office (FSK)
- Strategic Planning Division (SPD)
- Statistics and Studies for Development Division (SSD)
- Quality Assurance & Grants Unit (QAG)
Key areas of SKM’s work

- Global Policy Engagement
- Knowledge Management
- Planning & Performance Measurement
- Support Services to IFAD Operations
- Studies & Impact Evaluations
- Operations
- Measurement
SKM Service Lines
FSK Service Portfolio

• ensure collaboration and efficient allocation of resources across SKM
• develop and coordinate KM framework and plan
• improve global attention, resources and policies for rural poverty reduction
SPD Service Portfolio

• develop horizon scanning initiative
• support for Mid Term Plan & Divisional Management Plans
• track performance for management for results, indicators for strategic and efficiency concerns.
• review country strategies (COSOPs) and project concept notes in OSCs
• support Scaling Up and South-South and Triangular Cooperation (SSTC) corporate agenda
SSD Service Portfolio

- develop data and statistics to strengthen IFAD’s knowledge base and operations
- conduct impact analyses and other studies to evaluate IFAD’s programmes, policies and expand knowledge base
- perform rigorous analyses and undertake prospective work
- build capacity with regard to M&E, RIMS+ surveys and impact evaluations in IFAD and partners
QAG Service Portfolio

• perform and coordinate Quality Assurance (QA) reviews
• produce the Corporate Strategic Workplan for Grants (CSWP)
• manage grant pipeline, assure smooth operation and allocation of funds
• manage grants investments in Agricultural Research for Development (AR4D) to generate global public goods (EC and IFAD)
• develop KM platforms for informing IFAD’s loan and grant operations
SKM contribution to IFAD’s Operating Model

- OSC (COSOPs & concept notes)
- Scaling up

Support design, Impact Evaluations

- Strategic direction & management
- Horizon scanning
- Managing for results
- CSWP & grants pipeline

QA (loans & grants)

Build capacity for RIMS surveys

KM framework and Plan

National agriculture strategy and stakeholder requirement

Enabling poor rural people to overcome poverty

IFAD's institutional effectiveness

Level 5 Result

Level 1 Result
Macro outcomes scaling up

Level 2 Result
Country outcomes or projects

Level 3 Result
Outputs of Country programmes and projects

Level 4 Result
Programme and projects management

IFAD’s contribution

Impact Evaluations

International policy engagement

- Studies and statistics
- Ag Research for Development investments
- South-South and Triangular Coop.
Way forward
Managing change – the SKM challenge

• greater influence and impact on rural poverty reduction – within IFAD and beyond
• although smallest department, growing in terms of
  - new functions and responsibilities
  - developing partnerships – both internal and external
• **immediate priorities**: sharpening the strategic focus of IFAD work by becoming a learning organization.
  - more strategic use of grant resources
  - improving KM
  - enhancing our role in Global Policy
  - embarking on Horizon Scanning initiative
  - continue improving corporate planning and measurement of results, strengthening results and accountability
  - performing impact assessments
Thank you!