



# IFAD'S CORPORATE INDUCTION SEMINAR

---

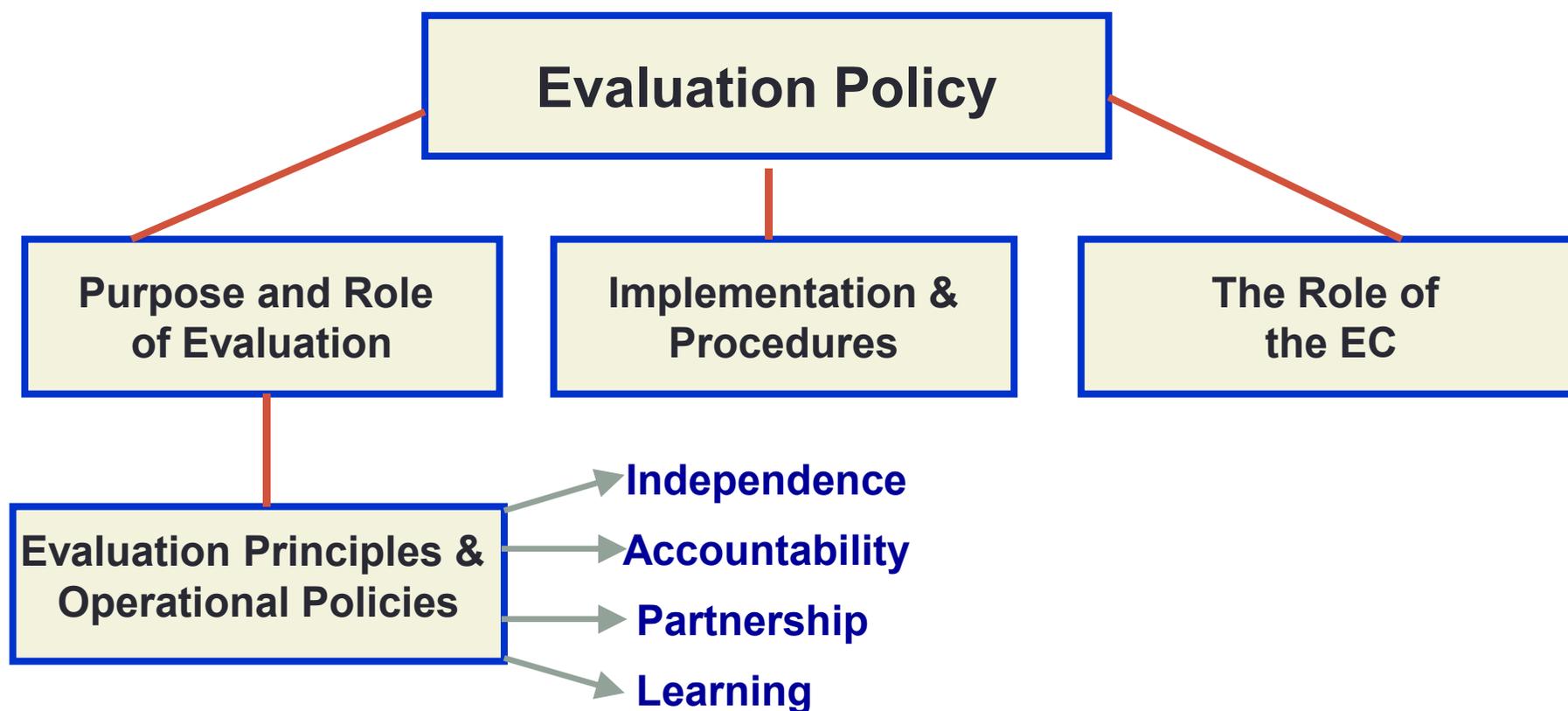
Rome, 16 September 2013



## Background

- The first Evaluation Policy was approved by the Executive Board in 2003 and established the independent Office of Evaluation.
- The revised Policy (2011) was prepared following the recommendations of the Evaluation Cooperation Group (ECG) Peer Review and was approved by the Executive Board in May 2011.

# Revised Evaluation Policy: structure maintained



## Purpose of Independent Evaluation

- Promote accountability and learning through independent evaluation of IFAD-financed policies, strategies and operations.
- Evaluation standard follows international good practices.
- Contribute to enhancing IFAD's self-evaluation capacities.

## Evaluation principles and operational policies

- **Independence** of IOE, its work programme, budget, staffing, etc.
- **Accountability** of performance and results
- **Partnership** for a transparent and informed process
- **Learning** to ensure the usefulness of evaluation findings and recommendations

## Implementation procedures and arrangements

- Annual work programming and budgeting (formulation process and approval process).
- Devising the evaluation approach (Approach Paper, CLP).
- Evaluation analysis and report (direct issuance of final report by IOE Director).
- Reporting, communication, disclosure and dissemination.
- Human resource management (selecting, appointing, dismissing and annual performance review of Director IOE, IOE staff and consultants).

## Role of the Evaluation Committee

- Assist the Board in exercising oversight over IFAD evaluation function (independent and self evaluation).
- Ensure the full implementation of and compliance with IFAD Evaluation Policy
- This entails:
  - Contribute to IFAD's learning loop
  - Review IOE's work programme and budget
  - Review IOE's and IFAD Management major evaluation work
  - Assist the EB in the selection, appointment and termination of the IOE Director
- New TORs approved in 2011 (including Country Visits)

# The IOE Evaluation Manual

The IOE Evaluation Manual was developed in 2009 and finalised after discussion with the Evaluation Committee

It contains:

- A description of the processes and methodology for project evaluations (PEs) and country programme evaluations (CPEs)
- Evaluation fundamentals for PEs and CPEs as well as other types of evaluations

# Key Methodological Fundamentals

- Use of internationally recognised evaluation criteria, including innovation and gender
- Application of a six-points rating system, with emphasis on the *why* analysis
- Use of triangulations and mixed-methods to formulate evaluative judgements

## Project Evaluations (PCRVs & PPAs)

The main objectives are to:

- Assess the performance and impact of the operation; and
- Generate findings and recommendations that can be used for the design and implementation of similar future projects in the country

# Country Programme Evaluations

The main objectives of CPEs are to:

- Assess the performance and impact of lending and non-lending activities in the country; and
- Generate building blocks towards the development of the new results-based Country Strategic Opportunity Programmes (COSOPs).

# The Annual Report on Results and Impact

The ARRI has two main objectives:

- Present a consolidated synthesis of the results and impact of IFAD-financed operations; and
- Highlight key learning issues and development challenges that IFAD needs to address to enhance its overall development effectiveness.

## Key Information on the ARRI

- ARRI enshrined in the IFAD Evaluation Policy
- First edition in 2003
- The ARRI is discussed with the IFAD Evaluation Committee and Executive Board in December

## Corporate-Level Evaluations (CLEs)

- Assess the results of IFAD-wide corporate policies, strategies, business processes and organisational aspects
- Some recent CLEs:
  - IFAD Replenishment Process and grants policy (2013)
  - Direct Supervision and Implementation Support (2012)
  - IFAD Efficiency (2011/2012)
  - IFAD's Private-Sector Development and Partnership Strategy (2011)
  - IFAD's Performance with regard to Gender Equality and Women's Empowerment (2010)

# Evaluation Synthesis

- The most recently introduced evaluation product, to be produced every year on selected topics
- The purpose is to:
  - Identify and capture accumulated knowledge on common themes
  - Facilitate the use of evaluation findings
- Upcoming reports: *Youth; Water management and conservation*
- Recent synthesis: *Gender; Role of Cooperatives in Rural Development; Targeting; COSOP as an instrument*

## Budget

- In 2013 – administrative budget of US\$ 6 million, this reflects a 1.4 per cent decrease in real terms compared to 2012 budget. Reduction of one staff position in the division compared to 2012