Introduction to IFAD Operations and the Programme Management Department

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IFAD’s programme of work growing, with an increasing focus on the poorest countries

Current portfolio

- **96** Countries
- **233** Projects
- **US$8.4 billion**

Allocation of IFAD’s resources by region in 2019-2021 (IFAD11 period)

- **Asia and the Pacific** 28%
- **East and Southern Africa** 27%
- **West and Central Africa** 25%
- **Near East, North Africa, Europe, and Central Asia** 12%
- **Latin America and Caribbean** 8%

IFAD11

- **POLG (target)** US$ 3.5 billion
- **Cofinancing ratio** 1:1.55 (target 1:1.4)
- **POW (current)** US$10.99 billion
What investment projects do

Current portfolio by sector – IFAD financing

- **Agricultural Development**, 21%
- **Credit and Financial Services**, 23%
- **Rural Development**, 30%
- **Marketing/ Storage/ Processing**, 10%
- **Livestock**, 2%
- **Irrigation**, 8%
- **Fisheries**, 3%
- **Research/ Extension/ Training**, 3%

**IFAD**

*Current portfolio by sector – IFAD financing*
SDG 2: IFAD’s primary mandate

Target 2.1 – End hunger, and ensure access to safe, nutritious food

1.75 million Household members provided with targeted support to improve their nutrition

Target 2.3 – Double productivity and incomes of smallholder farmers

23.3 million Persons accessing various financial services

2.2 million Persons trained in Crops
898K Persons trained in Livestock
105K Persons trained in Fishery
1.5K Persons trained in Forestry

2.3 million Persons in rural areas trained in financial literacy and/or use of financial products and services

1.5 million Supported rural producers that are members of a rural producers’ organizations

560 500 Hectares of farmland under water-related infrastructure constructed/rehabilitated

Target 2.4 – Ensure sustainable food systems and resilient agricultural practices

1.5 million Supported rural producers that are members of a rural producers’ organizations

8 100 Groups supported sustainably manage natural resources and climate-related risks

1.6 million Hectares of land brought under climate-resilient practices
Contributions to other SDGs

**Target 1.4**
129 million Persons receiving services
72,959 persons whose ownership or user rights over natural resources have been registered in national cadasters and/or geographic information management systems

**Target 4.4**
1.4 million Persons trained in income-generating activities and business management

**Target 7.1**
148,132 Persons accessing technologies that sequester carbon or reduce greenhouse gas emissions

**Target 8.2**
532,521 Rural enterprises accessing business development services

**Target 9.1**
13,066 Km Roads constructed, rehabilitated or upgraded

Contributions to other SDGs
Looking to IFAD12: An evolving business model

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<tr>
<th>Resource distribution</th>
<th>IFAD 11</th>
<th>IFAD 12</th>
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<td>80 countries</td>
<td>90% resources to LICs &amp; LMICs</td>
<td>Appro. 80 countries (indicative)</td>
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<td>10% to UMICs</td>
<td>100% core to LICs &amp; LMICs</td>
<td>10% to UMICs</td>
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<td>Borrowed mainly to UMICs &amp; LMICs</td>
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<th>Instruments &amp; tools</th>
<th>IFAD 11</th>
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<td>Fully programmed PoLG (PBAS)</td>
<td>PoLG:</td>
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<td>RBLs &amp; RO Pilots</td>
<td>- Core (PBAS) 66 countries</td>
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<td>Differentiated loan pricing</td>
<td>- Borrowed (BRAM) 42 countries</td>
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<td>Partnerships framework</td>
<td>New instruments (MPA)</td>
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<td>UN reform with UNDS and UNCT</td>
<td>ASAP+ &amp; PSFP</td>
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<td>Policy &amp; closer partnerships</td>
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<th>Approach to portfolio management</th>
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<td>Hubs &amp; ICOs</td>
<td>Decentralized workforce &amp; skills</td>
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<td>Continuous supervision &amp; implem.</td>
<td>Adaptive management &amp; real-time decision making</td>
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<td>support</td>
<td>Focus on fragility, sustainability &amp; efficiency</td>
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Looking to IFAD12: Underpinned by a theory of change

1. SDG Contribution

2. Development Impact
   - Expanding Impact: Expanding outreach and speeding up delivery to accelerate progress towards the SDGs
   - Deepening Impact: Building resilience through the mainstreaming agenda and making impact sustainable

3. Operational Pillars
   - Transformational Institutional Change: Strengthening and innovating people, processes and systems for an effective and efficient IFAD
   - Transformational Country Programmes: Closer interaction with clients: tailored solutions and adaptable programming to drive rural transformation
   - Transformational Financial Framework: Maximizing resources for the poorest countries while ensuring IFAD’s financial sustainability

Principles of IFAD’s results delivery
- PROXIMITY
- ADAPTABILITY
Transformational country programmes: adapted to changing needs

**INVESTMENTS** + **POLICY & KNOWLEDGE** = **EXPANDED IMPACT**

- **PoLG** Program of Work
- **PFSP**
- **ASAP+** Cofinancing

**Policy Engagement**
- Partnerships
- Knowledge

**Regular Grants**

**Goal:** increased income
- **SO1:** increased production
- **SO2:** increased market access
- **SO3:** greater resilience

**RPSF** Initiated by IFAD in response to COVID-19 towards inputs, market access, and financial and digital services + immediate impact
Proximity: Decentralisation 2.0

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<th>Further decentralisation – from 35% to 45% of IFAD staff outside HQ</th>
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<td>• IFAD will increase the number of ICOs from 40 to the “maximum affordable” number of single country and multi country CD-led ICOs and CPO-led offices.</td>
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<td>• IFAD will establish five regional offices with staff from all Departments. These offices will be headed by a Director.</td>
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<td>• IFAD will increasingly hire national staff both to support implementation of projects and perform administrative functions</td>
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Thank you